

SCHAUMBURG, ILLINOIS

# ANNUAL BUDGET PROPOSAL 2021-2022



VILLAGE OF SCHAUMBURG

PROGRESS THROUGH THOUGHTFUL PLANNING



**Government Finance Officers Association**

*Distinguished  
Budget Presentation  
Award*

The Government Finance Officers Association of the United States and Canada (GFOA) offers a Distinguished Budget Presentation Award. To receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device. This award is valid for a period of one year only.

**Note:** The **Village of Schaumburg, Illinois** was granted the award for its annual budget **for FY 2019/20** beginning **May 1, 2019**. The village's FY 2020/21 budget continued to meet the requirements of the GFOA's Distinguished Budget Presentation Award. However, the budget was not initially submitted for consideration given the ongoing pandemic and other priorities following adoption of the budget. The budget was submitted for GFOA award consideration in March 2021 and the village is awaiting a decision.

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## FY 2021/22 BUDGET

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## MISSION STATEMENT

In partnership with the community, the mission of the Village of Schaumburg is to provide the highest quality municipal service to our customers through thoughtful planning, fiscal responsibility, and accessible, responsive, and proactive leadership resulting in continuously improving quality of life.

## CORE VALUES

- **CUSTOMER SERVICE** - Take personal responsibility for exceeding expectations
- **INTEGRITY** - Maintain the public's trust and confidence by behaving honestly & ethically
- **RESPECT** - Treat others as you would wish to be treated
- **TEAMWORK** - Work together to achieve common goals
- **TRUST** - We do what we say we will do



**VILLAGE OF SCHAUMBURG**  
PROGRESS THROUGH THOUGHTFUL PLANNING



## VILLAGE BOARD

The Village of Schaumburg was incorporated in 1956 and operates under the council-manager form of government. Representatives include a Village President, a Board of six Trustees, and a Village Clerk who are elected by the village population at large. The Village Board appoints a professional Village Manager to conduct day-to-day business. Policies are developed by the Village Board and executed by the Village Manager. The Village Manager is responsible for hiring a qualified municipal staff from a diverse range of professional backgrounds.

### Village of Schaumburg Principal Officials



Front Row (left to right): Trustee Marge Connelly, Village President Tom Dailly, and Village Clerk Marilyn Karr.

Back Row (left to right): Trustee George Dunham, Trustee Brian Bieschke, Trustee Mark Madej, Trustee Frank Kozak, and Trustee Jack Sullivan.



# Section 1: Introduction



Municipal Center Grounds (Photo Credit: Diana Milosevic, Schaumburg Resident)

- [Village Manager's Budget Message](#)
- [Budget Process and Calendar](#)
- [Executive Staff](#)





## VILLAGE MANAGER'S BUDGET MESSAGE

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Please find for your review and consideration the proposed budget for Fiscal Year (FY) 2021/22 for the Village of Schaumburg. Given the uncertainty the village faced throughout last fiscal year (FY 2020/21), the village deployed an approach of monthly monitoring, reporting, and then quarterly adjusting the village's annual budget. Over the past year, the village has made several significant adjustments including implementation of a village-wide hiring freeze, closure of the Prairie Center for the Arts, and deferment of operational costs. This approach allowed the village to nimbly adjust expenses in reaction to revenue loss resulting from the ongoing pandemic, which is now over \$38 million (including \$14 million loss at the Convention Center and Hotel).

Now with a vaccine distribution in process and COVID-19 cases on the decline, indicators signal recovery is near, however, much is still unknown. Therefore, this financial plan for FY 2021/22 takes into consideration the tenuous pandemic recovery and its impact on the economy while allocating resources for priorities previously identified by the Village Board including promoting economic development, investing in infrastructure, promoting diversity, equity, and inclusion, enhancing community engagement, and easing the cost-of-living. More specifically, the proposed FY 2021/22 budget plans for lifting the hiring freeze, judiciously reinstating operational expenses, targeted outdoor programming at the Prairie Center for the Arts in summer 2021 and transitioning to indoor programming later in the year, a basic Capital Improvement Program, and suspending transfers for some of the village's internal service funds.

To aid in the national recovery, the American Rescue Plan Act of 2021 was signed into law on March 11, 2021. This Act provides \$45.6 billion to local governments with greater than 50,000 population and distributed based on the Community Development Block Grant (CDBG) formula. Preliminary information indicates that these funds can be used to replace revenues lost due to COVID-19 in the most recent fiscal year, allocated to provide premium pay for eligible essential workers, and invested in water, sewer, and broadband infrastructure. Funds will be allocated in two installments; half will be provided within 60 days of enactment (May 2021) and the second installment will be provided one year later (May 2022). All funds will need to be expended by December 31, 2024. The village's anticipated stimulus funding is estimated at \$9.23 million, however, is not included in the proposed budget. Subject to additional discussion with the Village Board and direction within the federal guidelines, an adjustment to the budget will be made to account for the receipt and expenditure of these funds.

The following Budget Message provides a high-level discussion of the total FY 2021/22 budget. Highlights of the General Fund, the village's primary operating fund, are then discussed, followed by a summary of the major revenue sources in this fund and the revenue projections as the village moves into the recovery phase of the pandemic. It then focuses on the General Fund expenses and identifies some of the items that have been reinstated from last year's budget as well as ongoing cost-containment measures the village is taking to stay within revenue constraints. The summary moves into a discussion of the capital project funds where major infrastructure improvements are accounted for. Finally, a comprehensive statement of organization-wide goals and identified priorities for the upcoming budget year.



# FY 2021/22 BUDGET

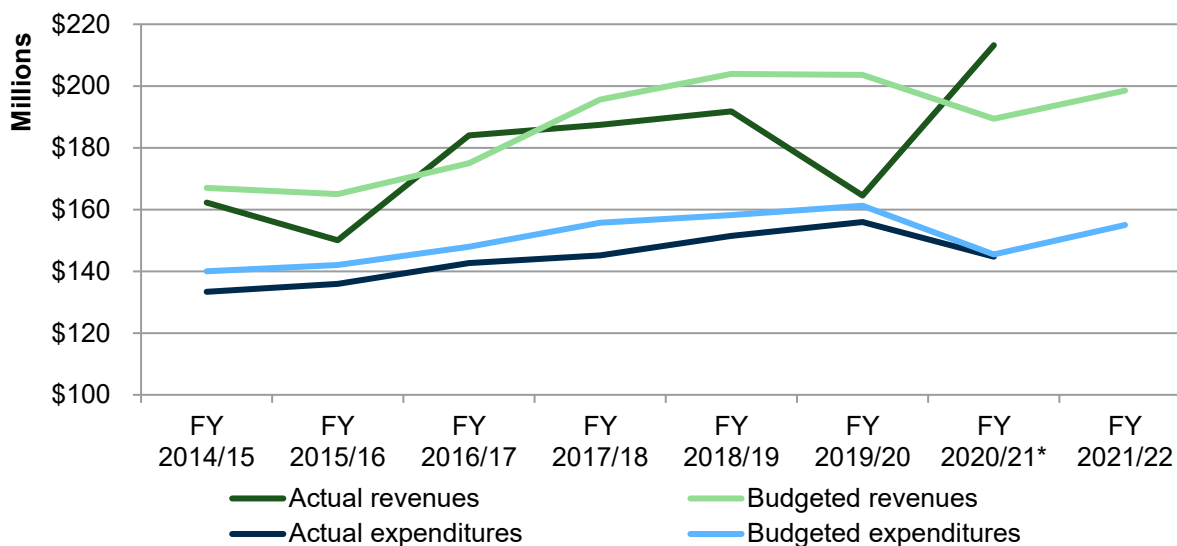
## OVERVIEW OF THE FY 2021/22 BUDGET:

The total budget is comprised of 35 funds. The FY 2021/22 budget has total revenues and other financing sources (OFS) of \$248 million and total expenditures and other financing uses of \$244 million. Revenues and other financing sources are up 2.8% and expenditures and other financing uses are up 4.4% compared to the FY 2020/21 amended budget.

	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change
Revenues	\$189,434,374	\$213,213,150	\$198,489,080	4.8%
Other Financing Sources (OFS)	\$52,287,400	\$55,110,730	\$49,963,031	-4.4%
<b>Total Revenues &amp; OFS</b>	<b>\$241,721,773</b>	<b>\$268,323,880</b>	<b>\$248,452,111</b>	<b>2.8%</b>
Expenditures	\$145,448,265	\$144,706,044	\$155,044,733	6.6%
Other Financing Uses (OFU)	\$88,613,288	\$81,285,708	\$89,408,775	0.9%
<b>Total Expenditures &amp; OFU</b>	<b>\$234,061,553</b>	<b>\$225,991,752</b>	<b>\$244,453,508</b>	<b>4.4%</b>
<b>TOTALS</b>	<b>\$7,660,220</b>	<b>\$42,332,128</b>	<b>\$3,998,603</b>	<b>-47.8%</b>

Total revenues across the village are up 4.8% from the FY 2020/21 amended budget primarily due to a one-time land sale (Experior Property). Revenues are projected to be \$26.6 million over the amended budget, primarily due to current investment returns in the Police and Fire Pension Funds. Investment income in those funds is projected to be \$25 million over the amended budget based on current market activity. The expenditure increase for FY 2021/22 is primarily due to a partial reinstatement of cost cutting measures taken in FY 2020/21 due to the pandemic. The following chart is a historical view of budgetary trends showing the ability to carefully budget within the resources the village anticipates collecting.

*Budgeted and Actual Revenues and Expenditures, Excluding Transfers*



**Note:** The lower-than-expected revenues in FY 2015/16 are the result of a bond sale in the North Schaumburg TIF that was postponed until FY 2016/17.

Revenues in FY 2019/20 were significantly lower than budgeted given the impact of the COVID-19 pandemic and shutdown of the local economy beginning in March 2020 as well as a bond sale in the Vital Streets Program Fund that was postponed to FY 2020/21.

\* FY 2020/21 revenues and expenditures are projections. The higher revenues in FY 2020/21 are attributable to investment income from the Police/Fire Pension Funds.



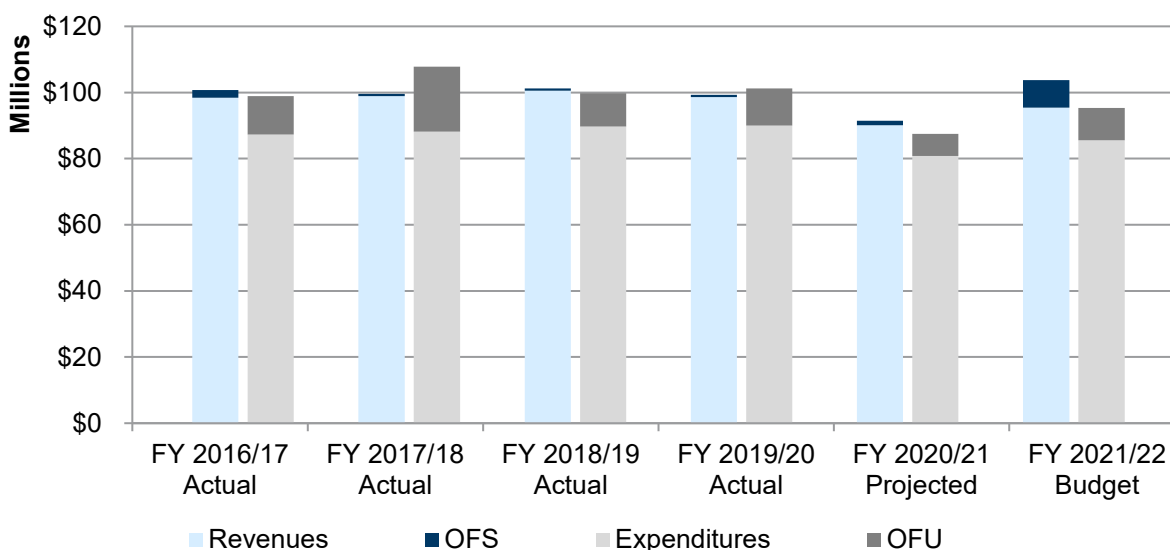
# FY 2021/22 BUDGET

## GENERAL FUND

The village's main operating fund, the General Fund, provides resources for the essential services expected from a local government. It is primarily supported by taxes, as well as charges for service, fines, and various fees from sources such as permits and licenses. After transfers, the FY 2021/22 General Fund budget reflects an \$8.5 million surplus, with revenues projected to increase by 13% (from \$91.8 million to \$103.8 million) and expenditures increasing by 9.2% (from \$87.3 million to \$95.3 million) compared to the FY 2020/21 amended budget.

The significant growth in revenues is a result of the sale of the Exerpor property (\$7 million) minus \$500,000 in legal fees and closing costs. The proposed budget recommends that these revenues be recognized in the General Fund to offset losses that have resulted from the pandemic.

	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change
Revenues	\$90,465,282	\$90,106,499	\$95,463,117	5.5%
Other Financing Sources (OFS)	\$1,349,907	\$1,349,907	\$8,305,048	515.2%
<b>Total Revenues &amp; OFS</b>	<b>\$91,815,189</b>	<b>\$91,456,406</b>	<b>\$103,768,165</b>	<b>13.0%</b>
Expenditures	\$80,701,623	\$80,850,098	\$85,530,954	6%
Other Financing Uses (OFU)	\$6,591,611	\$6,591,611	\$9,792,085	48.6%
<b>Total Expenditures &amp; OFU</b>	<b>\$87,293,234</b>	<b>\$87,441,709</b>	<b>\$95,323,039</b>	<b>9.2%</b>
<b>Totals</b>	<b>\$4,521,955</b>	<b>\$4,014,697</b>	<b>\$8,445,126</b>	<b>86.8%</b>



After removing the one-time revenue from the sale of the Exerpor property, the increase to revenue in FY 2021/22 is 5.4%. Reasons for this increase includes major revenues like the Sales Tax, Home Rule Sales Tax, Food and Beverage Tax, and Hotel/Motel Tax are expected to increase by 4.3% compared to the FY 2020/21 amended budget due to moderate recovery expectations. Eased business restrictions and businesses finding ways to adapt and maintain customers is garnering a positive outlook for a return to normalcy. In addition, the budget includes new revenue (\$2.2 million) from the Municipal Cannabis Retailer's Occupation Tax with three dispensaries anticipated to be open in Schaumburg by May 2021.



# FY 2021/22 BUDGET

While the proposed budget is 3.8% below “normal spending”, when the proposed budget is compared to FY2020/21, the budgeted expenses have increased by 9.2%. This is primarily due to reinstatement of expenditures that had previously been cut, careful consideration of new requests, and gradual reintroduction of the Prairie Center for the Arts programming as State restrictions allow. After transfers, the General Fund maintains a fund balance that meets the village’s fund balance policy of 40% of the subsequent year’s budgeted expenditures.

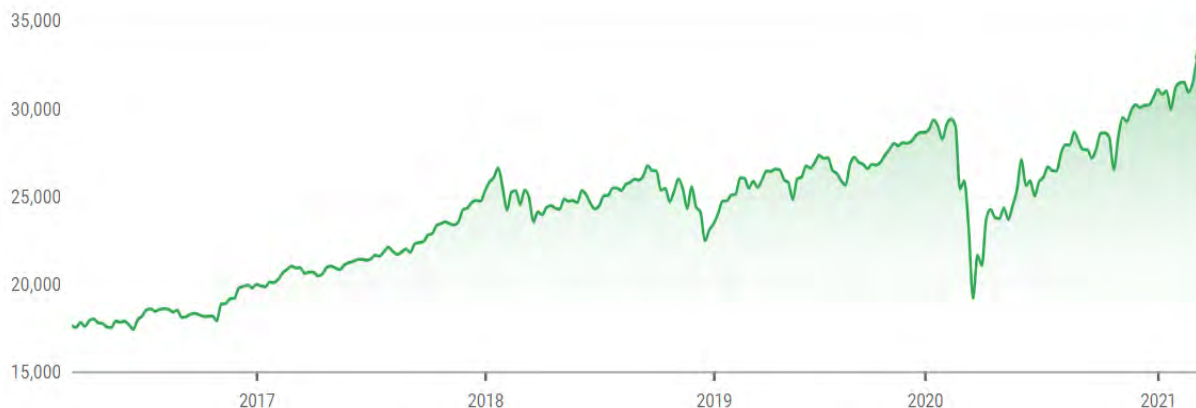
Looking at the General Fund in more detail, the following information helps to better understand the depth of economic circumstances and the impact on the village’s General Fund.

## State of the Local Economy

During last year’s budget process, the economic picture looked incredibly grim. Through the end of March, the stock market lost 100% of the gains it had accumulated since February 2017, consumer confidence and spending were on their way to record lows, and more than 17 million people had submitted unemployment claims including more than 300,000 Illinoisans. By April 2020, the unemployed in Illinois had jumped to over one million. While COVID-19 and the resulting shutdowns of the economy continue to have an impact on Schaumburg’s local economy, there has been progress on several measures given actions by the federal government.

Within weeks of the pandemic arriving, the federal government passed the \$2.2 trillion Coronavirus Aid, Relief, and Economic Security Act (CARES Act) which expanded unemployment benefits, provided relief funding to small businesses, and sent stimulus checks to most American households. The Consolidated Appropriations Act was passed in December 2020, which extended unemployment benefits and provided additional stimulus funding. Just last month (March 2021), the \$1.9 trillion American Rescue Plan Act was signed into law which extends unemployment benefits through September 6, 2021, provides direct payments to individuals of \$1,400, provides grants to small businesses, education funding, as well as funding to state and local governments. As evidenced in the five-year snapshot of the Dow Jones Industrial Average below, the federal government’s economic stimulus efforts have had a significant impact on the stock market recovering from its initial crash in March 2020.

*Dow Jones Industrial Five-Year Average (DJIA) (2015-2021)*



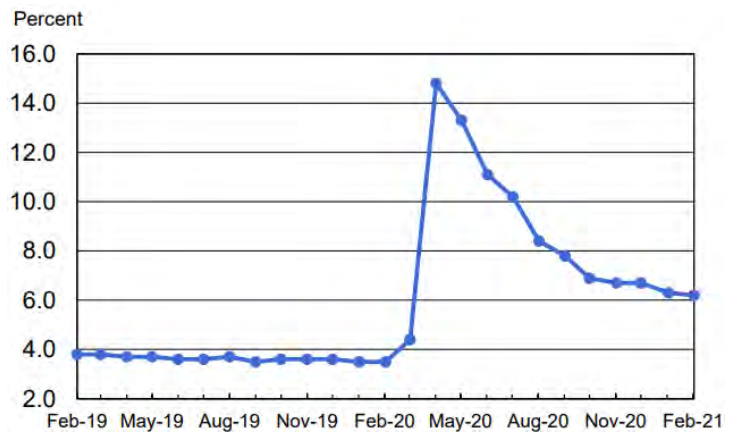
Source: DJIA, March 15, 2021



# FY 2021/22 BUDGET

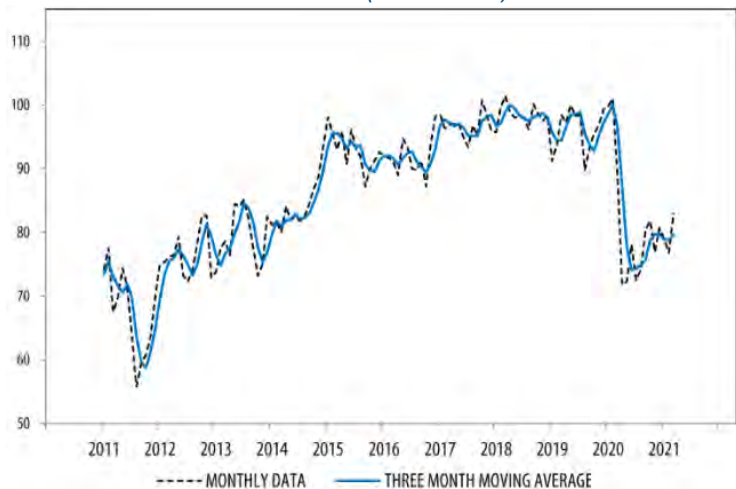
While the unemployment rate spiked to nearly 15% in April 2020, it has steadily receded, currently at 6.2% nationally and 7.7% in Illinois. While this is still far higher than rates prior to the pandemic, it is a positive sign. Most of the job losses are in the leisure and hospitality industry where unemployment rates remain around 14% given ongoing public health restrictions and a hesitancy by the general public to resume travelling for leisure and corporations to resume business travel. As vaccinations become more widely available, there is reason to hope that these sectors will begin to rebound and further reduce unemployment rates.

*United States Unemployment Rate (2019-2021)*



Source: [Business Labor Statistics \(2021\)](#)

*Index Consumer Sentiment (2011-2021)*



Source: [Index of Consumer Sentiment, University of Michigan \(2021\)](#)

The Index of Consumer Sentiment is an additional economic indicator that has proven to be an early indicator of economic activity. Consumer sentiment rose in March 2021 to its highest level in a year due to the growing availability of vaccinations, passage of the American Rescue Plan Act, and drawdowns in individual savings. As with unemployment, consumer sentiment is still well below the all-time highs prior to the pandemic, but there are signs that the increase in recent months will continue throughout 2021.

## Impact of the Pandemic on Local Revenues

While recovery seems to be in progress, the impact of the pandemic on Schaumburg’s local revenues has been swift and severe. The sweeping closure of retail establishments and restrictions on restaurants have drastically impacted some of Schaumburg’s largest and historically most reliable funding sources. In March 2020, the village compiled a financial plan for the upcoming fiscal year that projected moderate growth in the local economy. Since the start of the pandemic, the village has lost a total of \$38 million compared to that original financial plan, with \$24 million in losses to village revenues and an additional \$14 million in revenue to support the Hotel and Convention Center.

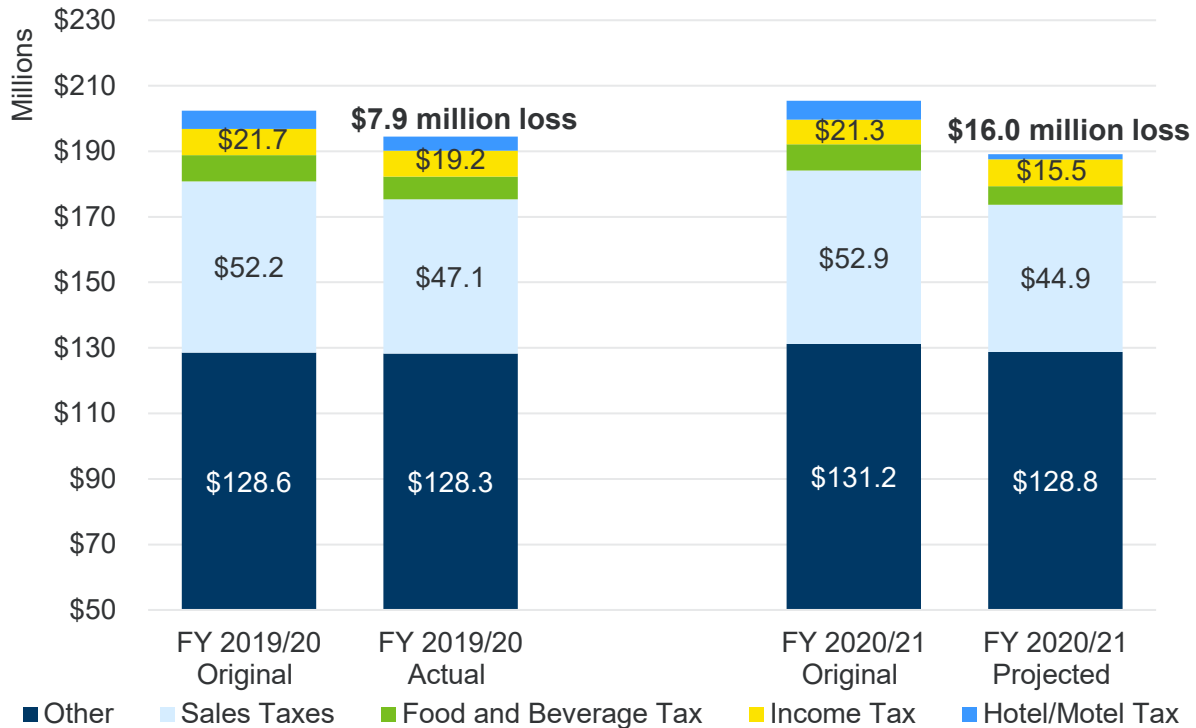
Sales Taxes (\$12.9 million loss), Hotel Taxes (\$5.4 million loss), and Food and Beverage Taxes (\$3.5 million loss) typically support 65% of the village’s General Fund and have been the most impacted, resulting in \$21.8 million in pandemic-related losses since March 2020. In addition to these foundational revenue sources, the village has recorded an additional \$2.1 million in net revenue losses including \$1 million in decreases to Motor Fuel Taxes, \$400,000 in reductions to



# FY 2021/22 BUDGET

Police Fines and Fees, and the loss of all revenues for Prairie Center for the Arts operations given public health restrictions on the Arts and Entertainment industry. The graph below shows the original projections and budget for these economy-based revenue sources and the resulting gap with the proposed FY 2020/21 budget which total \$24 million in losses since March 2020.

*General Fund Revenue Losses in FY 2019/20 and FY 2020/21 (compared to March 1, 2020 projections)*



**Note:** FY 2020/21 projection does not include \$25 million in expected investment income in the Police and Fire Pension Fund as these investment returns can only be used to support pensions and other expenses in those funds. Also, not shown are the additional \$14 million in losses to the Hotel and Convention Center Fund.

These losses directly correlate to the struggles of the businesses that call Schaumburg home. Since the onset of the pandemic, the village’s Economic Development Department has assisted Schaumburg’s business community in obtaining Paycheck Protection Program (PPP) Funds and Economic Injury Disaster Loans (EIDL) from the Small Business Administration. In addition, more than 20 forgivable loans have been provided to small businesses in Schaumburg through local funds and CARES Act proceeds. The Community Development Department worked closely with the village’s restaurant community to assist them in continuing to provide services throughout the past year, developing guidelines for outdoor dining in accordance with state restrictions and allowing indoor dining as restrictions have been lifted. These business assistance efforts will continue into FY 2021/22 to ensure Schaumburg’s businesses have the tools and support they need to persevere through the pandemic recovery.

The following sections highlight each of these individual revenues and specific factors that were considered in establishing the proposed FY 2021/22 budget.



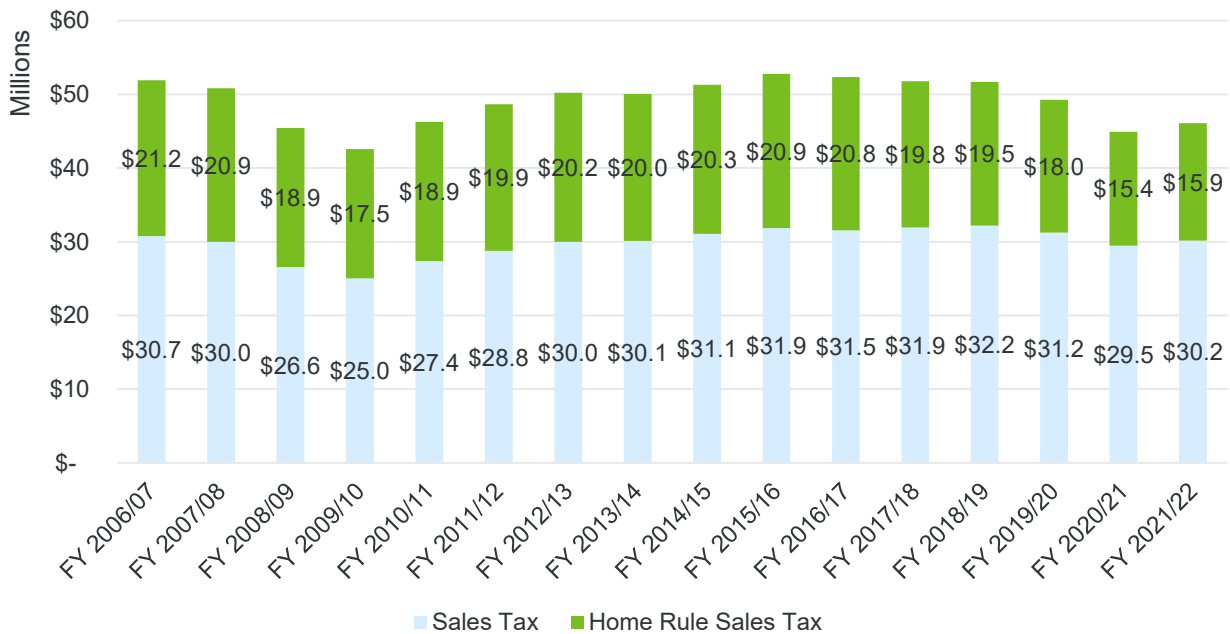
# FY 2021/22 BUDGET

## State Sales Tax and Home Rule Sales Tax

During last year's budget development, the village looked to tax results from the economic downturn in FY 2009/10 to forecast potential losses to sales tax revenues. While losses have been significant, Sales Taxes and Home Rule Sales Taxes are projected to finish FY 2020/21 approximately 5% over results during the downturn but 14% below the three-year pre-pandemic average.

The village is conservatively budgeting for a 2.6% increase to Sales Tax and Home Rule Sales Tax in FY 2021/22 over FY 2020/21 projections. However, this is 11% below the three-year pre-pandemic average. As shown in the graph below, these decreases follow several years of steady growth as Sales and Home Rule Sales Taxes had finally recovered to levels comparable to FY 2006/07, prior to the economic downturn of the Great Recession.

Sales Tax and Home Rule Sales Tax Revenue (FY 2006/07 – FY 2021/22)



As the third largest generator of retail sales in the State of Illinois, business activity and investment in Schaumburg has continued during the pandemic. Among the new retail spaces to open in FY 2020/21, Amazon Fresh invested \$6 million to renovate the 43,000 square foot Babies R Us space at the corner of Golf Road and Roselle Road. Barnes and Noble and Shoe Carnival filled 25,000 square feet of retail space at the Woodfield Village Green, previously occupied by HH Gregg and Ulta Beauty, respectively. Peppa Pig World of Play opened a new interactive, indoor play area in the former 23,000 square foot Rainforest Café site at Woodfield Mall.

The village imposes a 1% Home Rule Sales Tax on transactions that generally applies to the purchase of goods except for groceries, drugs, and licensed vehicles. In the five years prior to the pandemic, Home Rule Sales Tax had decreased at an average of 0.6% per year, primarily because of a provision in the State's FY 2018 budget, authorizing the Illinois Department of Revenue (IDOR) to impose a 2% administrative fee (since reduced to 1.5%) on locally imposed sales taxes. This fee, as well as decreases in spending in this area, resulted in a budget for FY 2021/22 that is 21% below pre-pandemic averages and 3% over FY 2020/21 projections.



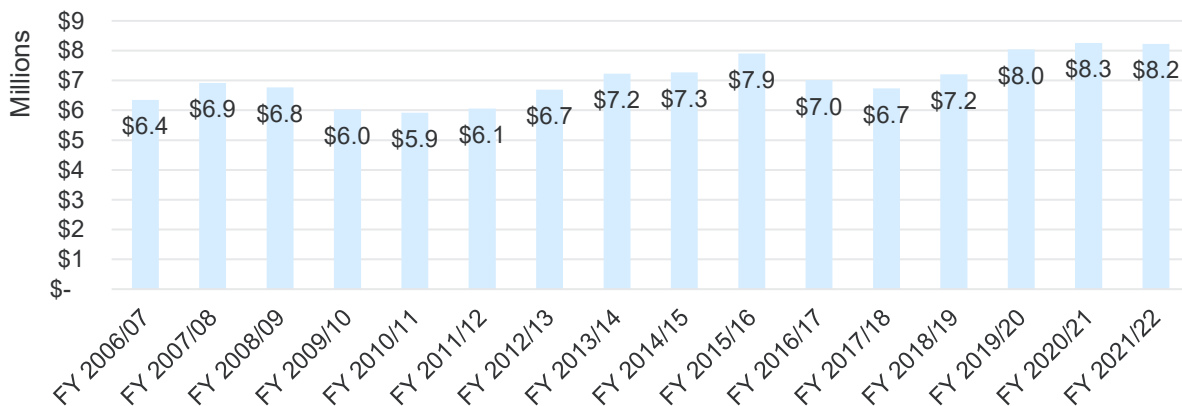
# FY 2021/22 BUDGET

An additional factor that is expected to impact Sales Tax and Home Rule Sales Tax returns is the State’s “Leveling the Playing Field for Illinois Retail Act” which required remote retailers to begin collecting and remitting the state and locally imposed Retailers’ Occupation Tax for the jurisdiction where a product is delivered starting January 1, 2021. While the full impact of this new legislation will not be known until actual returns begin to be recorded in the coming months, the village anticipates an increase in Home Rule Sales Taxes given the increased tax rate for online sales over the current 6.25% Use Tax.

## Income Tax

In addition to the taxes assessed on the local economy, a significant portion of the village’s budget is dependent on taxes imposed by the State of Illinois, particularly regarding the municipal share of the state’s Income Tax revenues through the Local Government Distributive Fund (LGDF). Despite increases in unemployment throughout FY 2020/21, this revenue source remained consistent for the village. Therefore, the FY 2020/21 budget is projecting that these revenues will remain flat.

State Income Tax Revenue (FY 2006/07 – FY 2021/22)



While these revenues have not been significantly impacted by the pandemic, they are subject to appropriation and could be reduced at will by lawmakers as the State navigates through its ongoing financial crisis. Last November, Illinois voters rejected the Graduated Income Tax Referendum and as a result, Governor Pritzker has recommended that the State retain 10% of LGDF revenues as part of the SFY 2022 budget, which would cost Schaumburg approximately \$800,000. At the same time, the Governor has proposed the elimination of certain business tax incentives that, if approved, could result in an increase to Schaumburg’s local share by \$1.2 million. If both were to be approved, Schaumburg would have a net increase of approximately \$400,000.

Given that these decisions will not be made until later this year, the budget is based on current projections from the Illinois Municipal League which projects income tax to be \$110.90 per capita. Adjustments will be made to the budget later this year pending the outcome of these decisions.

## Food and Beverage Taxes

Over the past year, Schaumburg’s restaurant community has endured shutdowns and various restrictions based on surges in COVID-19 positivity rates from the State and County public health agencies. Restaurants have taken creative measures to continue delivering services, including expanded curbside, carry-out, and delivery options, moving to outdoor dining, and making building improvements to safely resume indoor dining.

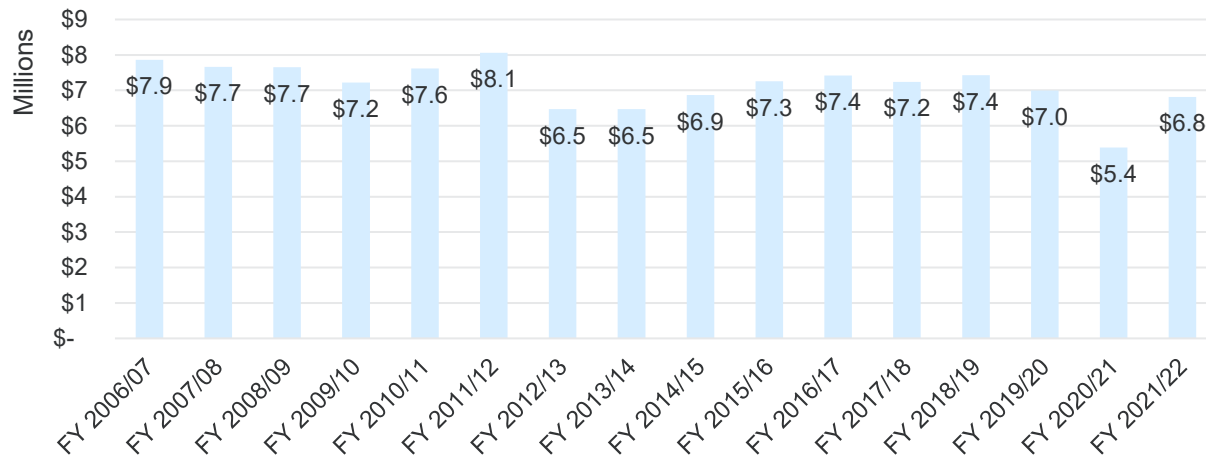




# FY 2021/22 BUDGET

Schaumburg imposes a 2% tax on the purchase of prepared food and beverages as well as alcoholic beverages. These proceeds are used to support the General Fund, the Capital Improvement Program, a debt service fund, and the Hotel and Convention Center. Given the increases to vaccinations, eased restrictions, and ongoing development interest, the village is cautiously budgeting for a 27% increase in Food and Beverage Taxes over FY 2020/21 returns. Assuming some restrictions will continue into the new fiscal year, this does represent an 8% decrease to the three-year pre-pandemic average.

*Food and Beverage Tax Revenue (FY 2006/07 to FY 2021/22)*



Although the impacts of COVID-19 are at the forefront, there was significant development looking back in 2020 and early 2021 that should be highlighted. Perry's Steakhouse and Grille finished construction of a new 12,000 square foot restaurant near the Hyatt Regency and opened for business in October 2020. Also opening in 2019 were Green Joe Coffee, a new restaurant on Schaumburg Road, and Andy's Frozen Custard, opening a new 2,500 square foot restaurant on Barrington Road on the site of the former Peapod building. Smashburger, Umbrella Tea House, and B's Shrimp and Fish were among the other restaurants that renovated vacant sites and opened for business during FY 2020/21. Anticipated to open in 2021 is the Shabu-You, a Japanese-style restaurant which will be occupying the former Chevy's space at 1180 Plaza Drive. Efforts continue to support existing businesses and solicit new businesses to fill vacant spaces.

### Hotel Taxes

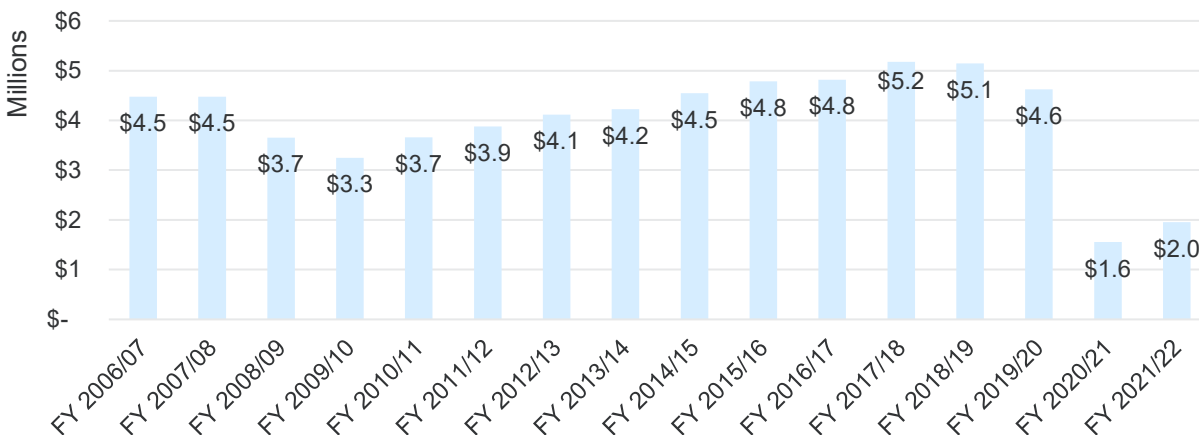
Of those major village revenues that have been impacted by the pandemic, the Hotel Tax has been the most significantly impacted with implementation of a stay-at-home order through the end of May 2020 and ongoing guidance from public health agencies encouraging individuals to limit travel to essential activities and many corporations moving to remote work and cancelling all business travel.

As the owner of the Renaissance Schaumburg Hotel and Convention Center, the village can use actual occupancy data to project its Hotel Tax revenues, which are used to support the General Fund, Capital Improvement Program, a debt service fund, and the Hotel and Convention Center. After previously seeing an occupancy rate of 68.5% in 2019, rates dropped to 25% in 2020 and are forecasted to increase to 40% in 2021. Given these impacts, Hotel Taxes are projected to show a 70% decrease in FY 2020/21 compared to three-year pre-pandemic averages. With the increased availability of vaccinations and the return of corporate travel, the village is budgeting for a 26% increase to Hotel Taxes in FY 2021/22 over FY 2020/21 projections.



# FY 2021/22 BUDGET

Hotel Tax Revenue (FY 2006/07 to FY 2021/22)



## Pension Reform and the Local Property Tax

The village funds Schaumburg Police and Fire pension plans in large part through the Property Tax levy in accordance with actuarially determined required contributions. This revenue source is not as susceptible to swings in the local economy since the village sets the levy which is extended and collected by the county. After reducing the levy by 5% in 2019, the Village Board decided to hold the 2020 levy flat as shown in the table below.

Tax	FY 2019/20 Actual	FY 2019/20 Amended	FY 2020/21 Projected	FY 2021/22 Budget	% Change*
Prop. Tax- Public Safety	\$9,568,940	\$9,859,713	\$9,795,245	\$9,008,224	-8.6%
Prop. Tax- Debt Service	\$984,897	\$-	\$-	\$-	-
Prop. Tax- Police Pens.	\$5,191,777	\$5,191,777	\$5,191,777	\$5,673,648	9.3%
Prop. Tax- Fire Pens.	\$4,428,092	\$4,428,092	\$4,428,092	\$4,797,710	8.3%
<b>Total</b>	<b>\$20,173,706</b>	<b>\$19,479,582</b>	<b>\$19,415,114</b>	<b>\$19,479,582</b>	<b>0%</b>

\* Reflects percentage increase/decrease in FY 2021/22 budget over the FY 2020/21 amended budget.

In FY 2021/22, the village will fund the pension funds in compliance with the 2011 change to the State law that requires that Police and Fire pension funds be 90% funded by 2040. While the 2019 pension consolidation legislation was expected to increase investment returns, the village has called on the State to extend the amortization period beyond 2040 to curb the annual rate of growth in employer contributions and result in immediate benefits for taxpayers.

## Cannabis Tax and Video Gaming Revenues

In FY 2019/20, the Village Board lifted the ban on video gaming in restaurant establishments and opted to allow recreational cannabis facilities in Schaumburg. These two significant policy changes result in \$2.7 million in forecasted revenue for FY 2021/22.

Given the suspension of video gaming operations from March through June 2020 due to the pandemic, the roll-out of video gaming in Schaumburg has been slow with just ten locations issued licenses to offer gaming. As directed by the Village Board, 50% of the proceeds from video gaming licenses and gaming terminal fee revenue has been allocated to the Human Services Division to provide services for gaming addiction and social support. With five video gaming cafes receiving zoning approvals and expected to open in the coming months, the village is projecting moderate increases to licenses and terminal fees and increases to the State Video Gaming Tax.



# FY 2021/22 BUDGET

The budget includes \$2.2 million in revenue from the Municipal Cannabis Retailer's Occupation Tax with three dispensaries anticipated to be open in Schaumburg by May 2021. The Village Board directed that local revenues from recreational cannabis be segregated within the General Fund and discussed after one year of actual experience.

## Reinstatements and Cost Containments

Given the uncertainty the village faced throughout FY 2020/21, several cost-containment measures were recommended as part of the initial budget and the monthly budget adjustments. Each of these measures have been reviewed and considered for reinstatement to ensure the village continues providing high-quality services while remaining financially stable in the short-term. While many of these expenses will be restored as part of the FY 2021/22 budget, other measures have been extended given ongoing public health restrictions and the significant loss in revenues. Included among these measures are:

- *Lifting of Hiring Freeze and Restoration of Positions Held Vacant in FY 2020/21* – When the FY 2020/21 budget was adopted, the 25 full-time and 23 part-time positions (plus one full-time and three part-time positions budgeted in other funds) that were vacant at the time were frozen providing savings in the General Fund. As positions were vacated throughout the year, staff carefully considered the service impacts from freezing these positions and added them to the hiring freeze as appropriate with as many as 56 full-time and 39 part-time positions strategically held vacant at some point throughout the year. Departments discussed their personnel needs to maintain services during FY 2021/22 budget development. As a result of those discussions, the budget proposes filling many of the previously vacant positions and leaves just 14 full-time and 24 part-time positions “authorized” but not “budgeted”. Twelve of the 24 part-time positions to be held vacant are part-time auxiliary officer positions vacated during FY 2020/21 that can be held vacant given the proposed cancellation of Septemberfest and an anticipated Boomers season operating at 25% capacity. If the Boomers are able to increase capacity to 60%, identified in the recently released “Bridge to Phase 5” restrictions, staffing may need to be adjusted.
- *Limited Restoration of Funding for Essential Travel and Training* – After elimination of travel and training in FY 2020/21, \$400,000 has been budgeted across village departments to allow for the continuation of essential training. Training is largely limited to in-state training and the budget is still down from \$600,000 in a typical year.
- *Phased Restoration of Transit Services* – The FY 2021/22 budget will tentatively plan for the phased restoration of Woodfield Trolley services. Weekend services are budgeted to resume in August and continue through Thanksgiving when daily service would resume through the holidays until returning to weekend services in 2022. The budget includes a similar restoration of DART services to previous levels by January 2022. Transportation Department staff will closely monitor ridership and recommend any adjustments, as necessary, throughout the year.
- *Reduced PCA Operations and cancellation of 2021 Prairie Arts Fest and Septemberfest* – Staff has developed a plan to enhance the Summer Breeze concert program within State restrictions. This will require the reinstatement of Prairie Center staff in phases based on allowed programming. Indoor programming is planned to begin later in the year as state restrictions allow. The plan will be closely monitored and adjustments made as needed.

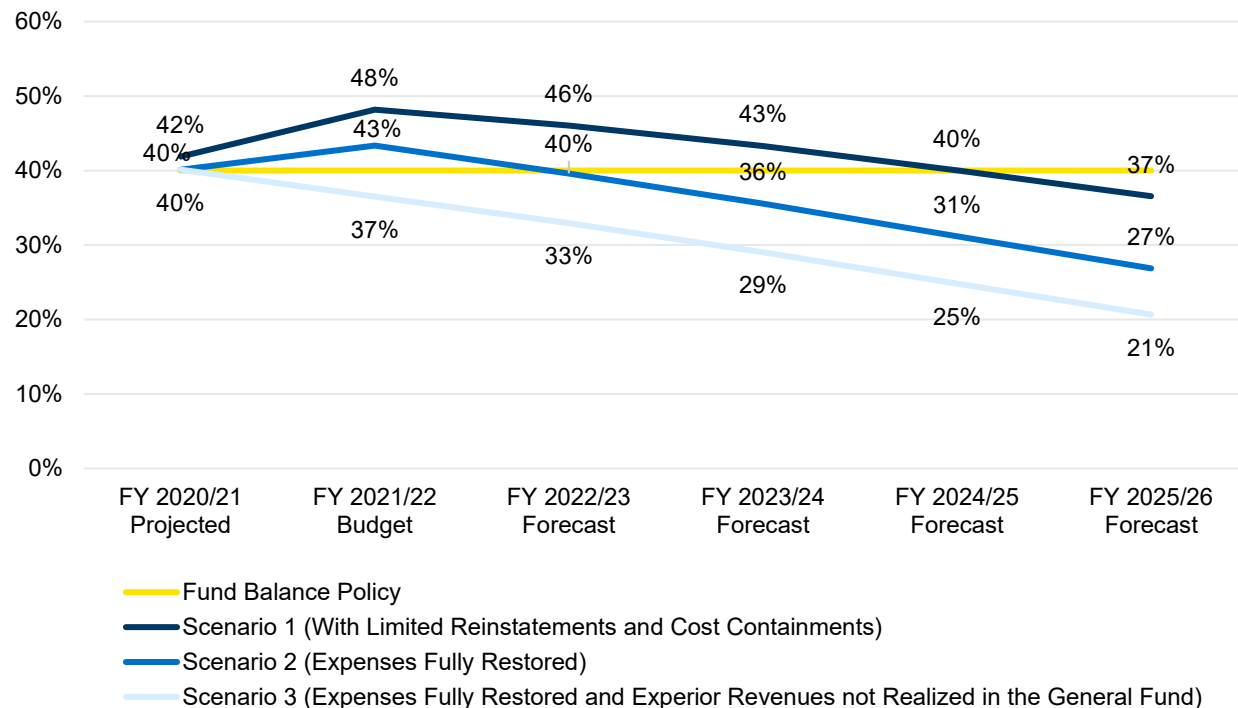


# FY 2021/22 BUDGET

- *Reduced funding for Internal Service Funds* – The FY 2020/21 budget eliminated all internal service transfers for the Building, Technology, and Vehicle Replacement Funds. The village has resumed transfers to the Vehicle Replacement Fund, but the Building Replacement Fund and Technology Replacement Fund have sufficient reserves to accommodate one more year without direct support from the General Fund. While reserves are available, this represents \$1.9 million in support that will need to be restored soon to ensure the sustainability of those funds.
- *“Basic” Capital Improvement Program* – The next section, “Capital Improvement Plan”, will provide further detail on specific projects that have been included in the plan. It is important to note that the program has been scaled back to focus only on those infrastructure improvements that are in the most critical need of repair. With the deferments to projects, including the street repair program at \$8 million, the plan now includes \$43.3 million of capital improvements of which \$32.4 million is to be funded by the village. Prior to the pandemic, the three-year average annual spend in the CIP was \$59 million with the village’s share at \$41 million.

Considering each of these cost containment measures, staff assessed the long-term impact on the village’s finances if the village were to go fully “back to normal”. The graph below shows three reinstatement scenarios and the impact on the General Fund fund balance compared to policy. Scenario 1 shows limited reinstatements and cost containments as included in the proposed budget. Scenario 2 shows the impact of all cost containment measures lifted and operations fully restored to pre-pandemic levels. Scenario 3 shows the impact if all measures are lifted and the \$7 million from the sale of the Experior property is realized outside of the General Fund. The village’s fund balance policy recommends that the unreserved fund balance of the General Fund be maintained at 40% of the subsequent year’s budget for expenditures and other financing uses.

*General Fund - Fund Balance Policy Under Various Scenarios*





# FY 2021/22 BUDGET

As depicted, the General Fund is projected to operate at a deficit in future years if General Fund revenues do not begin to return to pre-pandemic levels; however, maintaining some cost containment measures and realizing the sale of the Experior property in the General Fund, best positions the village to maintain a healthy fund balance that complies with the fund balance policy. If all expenses were reinstated to pre-pandemic levels and the Experior proceeds were not used to cover losses in the General Fund, the General Fund would be \$3.6 million below the fund balance policy in FY 2021/22 and \$21.8 million below by FY 2025/26. Staff was strategic in reviewing these cost containment measures and will recommend restoring them as revenues allow.

## Capital Improvement Plan

The village's Capital Improvement Plan (CIP) addresses the physical improvement or replacement of village-owned infrastructure and facilities over a five-year period. The Village Board approves the CIP each year in January and incorporates the first year of projects and associated expenses into the annual budget. With this plan in place, the village sustains its community facilities in an appropriate state of repair, constructs new infrastructure where existing assets have surpassed their useful life, and advances the priorities of the Village Board within the village's financial capacity. Operationally, the village maintains five-year financial forecasts for each of its funds and major revenue sources. The forecasts are updated quarterly and include audited, budgeted, actual, and projected information. The forecasts assist with strategic operating and capital planning and, thus, helped shape the FY 2021/22 budget. They also provide a basis for future capital planning and decision making.

The five-year Capital Improvement Plan (CIP) was originally accepted by the Village Board on January 12, 2021, along with the approval of projects in eleven funds to be included in the FY 2021/22 proposed budget. The plan included a total of \$40.2 million in capital improvements, of which \$29.9 million would be funded by the village. Since January, staff has further refined the plan for FY 2021/22. With the changes, the plan now includes \$43.3 million of capital improvements of which \$32.4 million is to be funded by the village. Among the most significant changes are the Public Safety Building's Firing Range and Ventilation Improvements (\$592,000) and Braintree and Weathersfield Storm Sewer Rehabilitation (\$1.1 million), both of which were originally scheduled to be completed by April 30, but need to be carried over into FY 2021/22.

Fund	Total Amount	Grants	Village Cost
Capital Improvement Program	\$11,538,436	\$652,500	\$10,885,936
Water and Utility	\$9,050,744	\$-	\$9,050,744
North Schaumburg TIF	\$12,341,209	\$7,454,752	\$4,886,457
Vital Streets Program	\$6,077,210	\$2,740,243	\$3,336,967
Motor Fuel Tax Fund	\$2,114,992	\$-	\$2,114,992
Building Replacement	\$1,404,100	\$-	\$1,404,100
CDBG	\$255,000	\$-	\$255,000
Olde Schaumburg Hist. District	\$246,327	\$-	\$246,327
Baseball Stadium	\$190,000	\$-	\$190,000
Commuter Lot	\$43,000	\$-	\$43,000
Airport Fund	\$53,000	\$38,000	\$15,000
<b>TOTAL CIP</b>	<b>\$43,314,018</b>	<b>\$10,885,495</b>	<b>\$32,428,523</b>



# FY 2021/22 BUDGET

## CAPITAL PROJECT FUNDS

The village's FY 2021/22 amended CIP covers eleven funds with the largest share of the village's costs programmed within the Capital Improvement Program Fund. The CIP proposes that \$8 million be spent on residential street repairs. In accordance with direction provided by the Village Board, \$2 million is dedicated towards reconstruction of village streets that are in the worst condition with the remaining \$6 million spent based on guidance from the village's Pavement Management Plan (reconstruction, resurfacing, and preventative maintenance). In October 2019, the Village Board directed staff to expand local street repair funding from \$8 million to \$10 million annually, with the additional \$2 million directed towards residential streets. However, the loss of local tax revenues due to the pandemic has necessitated that the program remain at \$8 million.

With decreased local revenues due to the pandemic, staff pursued all available grant opportunities to reduce the use of local funds for capital projects. The largest example of this is in the Vital Streets Program Fund, where the village continues to pursue and obtain grant funds for reconstruction and resurfacing of major roadways that are eligible for the Surface Transportation Program (STP) and other State and Federal grants. Of the \$6.1 million that is budgeted for design and construction of 9.5 miles in major roadways, the village anticipates its local share being \$3.3 million. Three roadway segments are scheduled for resurfacing in FY 2021/22 including Meacham Road from Higgins Road to Golf Road, Summit Drive from Wise Road to Schaumburg Road, and Weathersfield Way from Braintree Drive to Salem Drive.

Property tax increment, bonds, and grant revenue are the primary funding sources in the North Schaumburg TIF Fund. The village has contracted with SB Friedman to assist in forecasting property tax increment in the district. According to SB Friedman, the Cook County Assessor's Office has applied a "COVID-19 adjustment" as part of the triennial assessment in the south Chicago suburbs that is expected to be applied in the northwest suburbs. Therefore, in combination with the new development in the district, SB Friedman is suggesting that the increment will likely remain flat for the next two years. Based on these revenue projections, \$12.3 million is budgeted in FY 2021/22 for several infrastructure and regionally significant projects in this area, with the village's local share at \$4.9 million. Funds are budgeted to continue intersection improvements at Meacham and Algonquin Roads and to begin Phase I of the 90 North District Central Park. The CIP includes \$2.5 million for construction of Phase I of the park in FY 2021/22 which will consist of general site grading, utilities, pathway construction, turf placement, and landscaping as well as construction of a bike path along the east side of the park.

## ENTERPRISE FUNDS

The CIP continues to place an emphasis on improvements to the village's utility infrastructure. Projects for FY 2021/22 include the water main replacement program (\$2 million) to complete work associated with residential street repair. In addition to the work scheduled to be done with the street repair program, staff has identified public water main along Kimberly Drive and Quentin Road for replacement. The CIP also contains \$800,000 to rehabilitate aging corrugated metal pipes on Cedarcrest Drive from Weathersfield Way to Boxwood Drive as well as the outfall structure behind Aldrin Elementary School.

Given decreased revenues and activity in the village's other three enterprise funds, projects have been limited to those that are of the highest priority or have offsetting grant revenues. In the Baseball Stadium Fund, funds are budgeted for dugout and drainage improvements as well as a new painting program at the stadium. These projects as well as various operating projects will



# FY 2021/22 BUDGET

ensure Wintrust Field is ready for opening day on May 27<sup>th</sup>. Funds are budgeted in the Airport Fund for a lighting improvement project with offsetting grant revenues and in the Commuter Lot Fund, just \$43,000 is budgeted for sealcoating of the parking lot.

## INTERNAL SERVICE FUNDS

The CIP includes projects that are funded from one internal service fund, the Building Replacement Fund. This fund allocates resources for major repairs and improvements of village buildings. This year, \$1.4 million is budgeted for capital improvements including Public Safety Building Firearms Range Ventilation Improvements (\$620,000) which are carried over from the previous year and improvements to the Municipal Center Plaza (\$530,000). As the internal transfer from the General Fund was suspended in FY 2020/21 and now in FY 2021/22, the fund will utilize cash reserves for these projects while several others that were in the original CIP have been deferred.

## FY 2021/22 STRATEGIC BUDGET INITIATIVES

While still not back to pre-pandemic levels, the proposed budget allocates resources in line with Village Board strategic initiatives and priorities. The strategic initiatives are primarily based on the 2018 National Community Survey (NCS) results. In September 2018, the survey was randomly distributed to 1,600 residents throughout the village. The results of the 2018 survey were presented to the Village Board for feedback and assisted in the development of strategic village-wide goals. The Department Directors have used these priorities in compiling their budgets and department specific goals for FY 2021/22. Priority areas include:

1. Promote economic development
2. Invest in infrastructure
3. Promote diversity, equity, and inclusion
4. Enhance community engagement
5. Ease the cost of living

The following highlights some of the more notable inclusions to the FY 2021/22 budget that tie back to these goals:

### Promote Economic Development

Schaumburg is the largest center of economic development in the State of Illinois, outside the City of Chicago and represents the heart of what so many value about Schaumburg. Schaumburg's exceptional local economy was cited often by residents in the 2018 NCS as they ranked factors such as economic development (10<sup>th</sup> out of 278), land use and planning (5<sup>th</sup> out of 294), shopping (2<sup>nd</sup> out of 289) and employment (8<sup>th</sup> out of 302) far more positively compared to other communities across the country that conducted the NCS. While Schaumburg continues to be one of the most vibrant communities in Illinois, the pandemic has had a significant impact on Schaumburg's businesses, further emphasizing the need to focus on economic development and using available economic recovery tools to assist in the pandemic recovery.

Over the past year, the Economic Development Department has worked closely with the village's business community and provided 22 loans totaling more than \$200,000 to small businesses in Schaumburg. The budget proposes continuation of the program using CDBG-CV3 funds. While staff is finalizing the details of this program and will present an item regarding it at the April 2021 Finance, Legal, Administration, and General Government (FLAGG) Committee meeting, the



## FY 2021/22 BUDGET

village will provide need-based forgivable loans of up to \$20,000 for two months of eligible operating expenses for Schaumburg restaurants and small businesses (1-25 employees). The Economic Development Department will continue outreach efforts and remain diligent in assisting businesses through this difficult time.

The department will also continue to promote and manage the North Schaumburg TIF, market the 90 North District to potential investors, and negotiate a redevelopment agreement with Kensington Development Partners. If the redevelopment agreement is approved by the Village Board, Kensington is anticipated to move forward kicking off the 90 North Entertainment District. On the other side of Meacham Road, the village will oversee the first phase of construction of the 90N District Park and will continue to monitor construction of the Northgate at Veridian Townhome project, as well as other anticipated development in the 90 North District.

Additionally, the budget includes the Exporior TIF Fund which was recently established to fund public improvements within the new TIF District. The proposed Exporior development within the TIF is anticipated to result in 200 new high-paying jobs and annual tax revenue to Schaumburg of more than \$450,000. In 2003 and 2004, the village executed the purchase of this 55-acre property utilizing General Fund reserves. For this reason, the proceeds from the sale of the property is proposed as a one-time revenue in the General Fund.

### Invest in Infrastructure

The 2018 National Community Survey results demonstrated significant improvements in several areas, most notably for street repair, traffic signal timing, and ease of travel by public transportation. The FY 2021/22 budget builds on this progress and contains \$25.4 million in capital investment for roadway related projects and \$2.9 million for bicycle, pedestrian, and traffic signal projects.

More specifically, the FY 2021/22 budget allocates \$8 million for street repair, resurfacing, and reconstruction. Half of the \$8 million is dedicated to the local street repair program, \$2 million to local street reconstruction, and \$2 million to residential streets. In addition to local street repair, the village continues to budget funds in the Vital Streets Program Fund for repair of major roadways. As previously mentioned in the Capital Improvement Plan section of this message, three roadway segments are scheduled for resurfacing in FY 2021/22 including a portion of Meacham Road, Weathersfield Way, and Summit Drive from Wise Road to Schaumburg Road.

In addition to transportation infrastructure, the budget continues to allocate funds for water and sewer infrastructure repairs. In May 2020, the Village Board approved a reduction to the scheduled water rate increases from 6% to 3% for FY 2020/21 and FY 2021/22 along with a reduction to the service charge to a one-time increase of \$0.60 on May 1, 2020. One critical component of maintaining reasonable rate increases is managing water loss due to leaks in the system. This water loss is considered non-revenue water loss, as it is an expense incurred by the municipality without a correlating revenue. In FY 2021/22, the Engineering and Public Works Department will be completing village-wide leak detection on the public water system. These efforts will identify where loss is occurring and allow the village to limit the economic and environmental impacts that water loss can have on the Utility Fund and the village's ability to hold rate increases.





# FY 2021/22 BUDGET

## Promote Diversity, Equity, and Inclusion

Schaumburg is a diverse community and home to more than 23,000 immigrants comprising 31% of the population, up from 24% of the population in 2008. By far the largest immigrant group in Schaumburg consists of persons born in India, with 8,700 Indian immigrants comprising 37% of all immigrants in Schaumburg, followed by immigrants from Mexico (9%), Poland (9%), Japan (5%), and Korea (5%). Understanding these immigration trends is important to ensuring that Schaumburg's services are provided effectively and equitably to all members of the community.

In 2020, the village contracted with Rob Paral & Associates to present findings regarding the demographics of Schaumburg, immigration patterns, and trends over time. Mr. Paral's research was shared with Committee of the Whole in July 2020 and has been used to enhance understanding among village officials and employees regarding potential cultural and language differences, improve communications and outreach efforts, and guide employee marketing and recruitment efforts to obtain greater diversity in the workforce. In FY 2021/22, funds are budgeted to update Mr. Paral's research using 2020 census data to better inform the village of these efforts moving forward.

Additionally, funds are budgeted in other departments for Diversity, Equity, and Inclusion initiatives. The Human Resources Department has budgeted for village-wide Diversity, Equity, and Inclusion (DEI) Training. The department will also continue to focus on new recruitment techniques to improve the village's ability to attract candidates with diverse experiences and backgrounds to better reflect the community. The Communications and Outreach Department will continue to showcase Schaumburg as a welcoming and inclusive community by celebrating culture and diversity of Schaumburg's immigrant populations through its various outreach tools.

## Enhance Community Engagement and Communications

One of the most significant findings from the 2018 NCS was a need to expand communication efforts to bring awareness to the positive work the village is doing. This past year, the Communications and Outreach Department worked with the village's advertising agency to develop a comprehensive advertising campaign, which included crafting a media plan, creating two new website landing pages, and developing ad deliverables. The ad campaigns were launched in February and are budgeted to continue in FY 2021/22 with the intent of promoting Schaumburg as a place to live and visit.

Funds have also been budgeted to reengage with the National Research Center to conduct the National Community Survey. At the time, the village last completed the survey in 2018, it was decided to resurvey the community every three years. The village will use the information in 2021 to further understand and adjust its strategic priorities coming out of the pandemic.

## Ease the Cost of Living

Taxes and affordability were a common concern among residents in the 2018 National Community Survey with 27% of residents citing them as the one thing they would change about living in Schaumburg. This percentage increased from 21% in 2016 to 27% in 2018 while the percent of residents responding favorably towards the cost of living decreased from 48% to 36%.

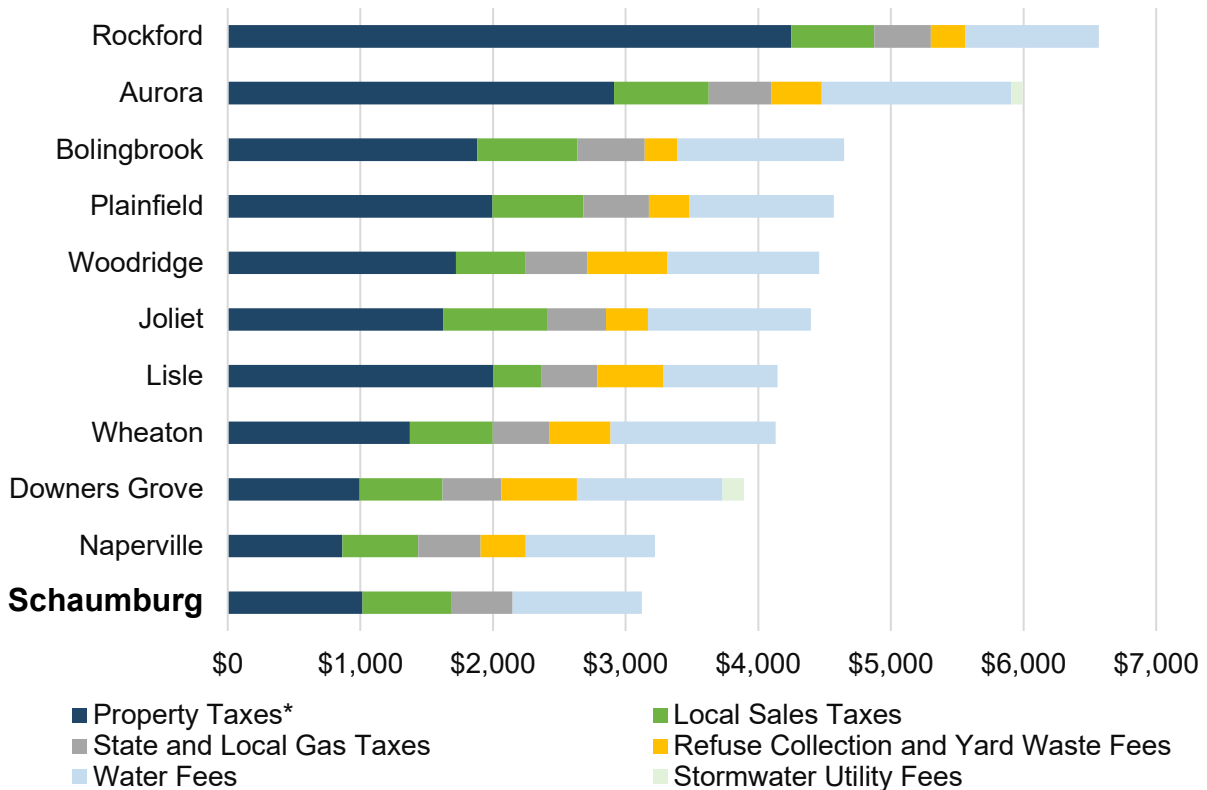
According to a study done by the City of Naperville in fall 2020 ([Chicago Tribune](#), 2020), Schaumburg had the lowest cost of living of 11 comparable Chicagoland communities included in the analysis. The analysis considered Food and Beverage Taxes, Sales Taxes, Local Motor



# FY 2021/22 BUDGET

Fuel Taxes, refuse and yard waste collection fees, electrical charges, water/wastewater charges, stormwater fees, and property taxes. Unlike many of the communities included in the analysis, Schaumburg does not charge for refuse and recycling services, yard waste collection services, or stormwater utility fees.

## Cost of Living Analysis (Naperville, 2020)



\*Note: Property Taxes includes Corporate Tax rates, Library District, and Fire Protection District Rates.

Schaumburg reduced its property tax levy in 2019 by 5% following retirement of debt service previously paid by property tax revenue and is holding it flat in 2020. As a result of the 5% reduction, the Village of Schaumburg had the second lowest corporate property tax rate of all communities trailing only Naperville in the aforementioned analysis.

As part of this year’s budget, the village has been able to diversify its revenues to offset losses due to the pandemic with \$2.7 million in forecasted revenue from recreational cannabis sales and video gaming in FY 2021/22. As a result of these new revenue sources along with ongoing oversight and management of expenses, the FY 2021/22 budget includes no new increases to taxes or fees.

## CONCLUSION

The Village of Schaumburg is renowned for being a beacon of economic prosperity. Retailers, restaurants, corporations, manufacturers, hoteliers, and entrepreneurs have viewed Schaumburg as a place of economic opportunity. The success of these businesses contributes to the other thing that Schaumburg is known for - a high quality of life. The economic activity provides the



## FY 2021/22 BUDGET

foundation for all local governments - village, school districts, park district, and library - to serve the community with robust and high caliber services, and all at great value to residents. At no time has that been more apparent than during the past year.

The Coronavirus pandemic, and the governmental orders that were borne from it, disrupted nearly every facet of the community. It presented unprecedented challenges that required a careful balance of activity restriction, service resiliency, governmental intervention, personal safety, and economic support. Schaumburg's tradition of fiscal planning and stewardship provided a strong foundation from which to build its pandemic response and meet those challenges. Schaumburg has weathered the storm. The financial lessons learned from the past 14 months have strengthened the village and will ensure continued success during the on-going recovery.

The proposed FY 2021/22 budget allocates the resources to provide the services necessary to maintain Schaumburg's tradition of being a community that provides exceptional quality of life and abundant economic opportunity. It does so by following the same principles that have guided Schaumburg throughout its history - proactive leadership, thoughtful planning, responsiveness, and fiscal responsibility.

I look forward to the presentation of the FY 2021/22 budget and its adoption by the Village Board.

A handwritten signature in black ink that reads "Brian A. Townsend".

*Brian A. Townsend*  
Village Manager



## BUDGET PROCESS AND CALENDAR

The village operates under a council-manager form of government. A home rule community (as defined by the State of Illinois Constitution), Schaumburg provides the following services as authorized by its charter: public safety (police and fire), highway and street maintenance, water and sewer utility, public improvements, planning and zoning, health and social services, culture, recreation, and general governmental administrative services.

The Village of Schaumburg's budget administration is a yearlong process. The Finance Department monitors revenues and expenditures throughout the year and reports on variances monthly. Development of the FY 2021/22 budget started in August 2020 with the preparation of the five-year Capital Improvement Plan (CIP). After the CIP is complete, the Finance Department and the Village Manager's Office work together with department directors to coordinate budget development. Prior to budget meetings, department directors meet with the Village Manager's Office to establish their goals. Department goals are developed based on the [Corporate Goals \(page 86\)](#) for the organization, which are then applied to the department's service areas and then cascaded down to employees. Department goals are listed in the [department summaries \(starting on page 88\)](#). Each department director then meets with the budget review team to discuss their budget and to present any new requests. As part of this effort, each department also prepares a contingency plan where they identify 2% of their budget that could be reduced if there are interruptions in the local economy or the village's revenue streams.

### Budget Modification Process:

Village policy states: six (6) months after the beginning of each fiscal year, the Director of Finance with the Village Manager will review actual results against the budget. If differences in revenues or expenditures exist, the Village Manager may develop a recommendation to modify the budget based on the significance of the impact. The Village Manager's recommendations are sent to the Finance, Legal, Administration, and General Government (FLAGG) Committee for consideration. If recommended for approval by the FLAGG Committee, the modifications are sent to the Village Board for consideration.

#### *Practice:*

1. After six months of the fiscal year, the Director of Finance directs departments to review departmental budgets for accounts that are over/under budget.
2. Concurrently, the Finance Department reviews the village-wide budget for accounts over/under budget.
3. Departments and Finance staff project revenue and expenditure expectations through the end of the fiscal year based on current actual data.
4. Based on analysis, the Finance Department compiles all suggested changes and submits a mid-year amendment to the Village Manager for consideration.
5. An ordinance is prepared and presented to the FLAGG Committee for consideration.
6. The FLAGG Committee makes a recommendation to the Village Board to adopt an ordinance amending the current year budget.

Due to the significant impact of the pandemic on village revenues in FY 2020/21, the Village Manager's Office and Finance monitored revenues and expenditures and recommended monthly budget adjustments and quarterly budget amendments to the FLAGG Committee for consideration and Village Board approval. In FY 2021/22 a similar approach is anticipated until such time the economy shows signs of stabilization.



# FY 2021/22 BUDGET

## FY 2021/22 BUDGET SCHEDULE

December 4, 2020	<b>Finance</b> sends budget message to departments. <b>Village Manager</b> sends request for FY 2021/22 budget input to <b>Village Board</b> .
December 7-11, 2020	<b>Finance</b> provides training on Munis and Budget Dashboard.
December 11, 2020	<b>Department Directors</b> submit New Position Proposals.
December 21, 2020- January 8, 2021	<b>Department Directors and Village Manager's Office</b> meet to discuss FY 2021/22 Goals.
December 18, 2020	<b>Department Directors</b> submit overtime hours and hours for part-time employees to <b>Finance</b> . <b>Department Directors</b> submit FY 2021/22 Goals.
December 15, 2020	Capital Improvement Plan presented at <b>Committee of the Whole</b> .
December 18, 2020	<b>Department Directors</b> finalize FY 2020/21 projections in Munis.
January 4, 2021	Department Directors finish first draft of budget in Munis and budget is moved to the next level. <b>Finance</b> adds salary and benefits information to Munis.
January 12, 2021	Capital Improvement Plan approved at <b>Village Board</b> .
January 11-22, 2021	<b>Finance and Department Directors</b> meet to review department budgets.
January 22, 2021	<b>Village Manager's Office</b> creates and sends Departmental Budget Reports
January 29, 2021	<b>Finance</b> sends draft of General Fund forecast with budget requests and summary of meetings with departments to VMO.
January 5-29, 2021	<b>Finance</b> updates remaining fund forecasts with FY 2021/22 budget.
January 22, 2021	<b>Department Director</b> goals are finalized and shared.
February 1-19, 2021	<b>Departments</b> present their budget to the <b>Budget Review Team</b> .
February 26, 2021	Last day for <b>Budget Review Team</b> to make changes to the budget. <b>Department Directors</b> submit final budget narratives. <b>Key Performance Indicator Team</b> submits budget narratives.
March 19, 2021	<b>Village Manager's Office</b> sends budget highlights to the <b>Village Board</b> and Department Directors. Draft budget sent to the <b>Village Manager</b> .
April 8, 2021	Proposed budget sent to the <b>Village Board</b> for review.
April 9, 2021	Notice of Public Hearing to be published in the newspaper. Proposed budget available for public inspection in Village Clerk's office and on website. <b>Communications Manager</b> sends out Budget Press Release. <b>Village Managers</b> sends Summary of Budget to VOS employees.
April 20, 2021	Budget Hearing at <b>Committee of the Whole</b> .
April 27, 2021	<b>Fiscal Year 2021/22 Budget Adopted by the Village Board.</b>



## Residents of the Village of Schaumburg

### Village President, Board of Trustees and Village Clerk



**Village Manager**  
Brian Townsend



**Village Attorney**  
Lance Malina

The Village Manager oversees the Assistant Village Manager and the eleven departments noted below.



**Assistant Village Manager**  
Paula Hewson



**Community Development Department**  
Julie Fitzgerald

Management, Permits, Inspections, Planning



**Communications and Outreach Department**  
Allison Albrecht

Administration



**Cultural Services Department**  
Jack Netter

Administration, Special Events, PCA Programming



**Director of Economic Development**  
Matt Frank

Administration



**Engineering & Public Works Department**  
Michael Hall

Administration, Buildings, Engineering, Landscape, Streets, Storm, Water, Sanitary, Fleet, AH



**Finance Department**  
Lisa Petersen

Financial Management, Accounting, Procurement, Revenue, Licensing



**Fire Department**  
James Walters

Support Services, Special Operations, Suppression, EMS, EMA, Risk Reduction, Logistical Support, Nursing



**Human Resources Department**  
Ann Everhart

Administration, Benefits, Org Development, Risk Management, Labor Relations, Recruitment



**Director of Information Technology**  
Peter Schaak

Support Services, Application Development, Maintenance, Training, 311



**Police Chief**  
George Wolf

Support Services, Patrol, Traffic, Investigations, Crime Prevention, Human Services



**Director of Transportation**  
Karyn Robles

Administration, Bikeways, Airport, Traffic, Transit

\*Department director titles are hyperlinked to department organization charts.



## Section 2: Village Overview



Schaumburg Town Square (Photo Credit: Ann Gualano, Schaumburg Resident)

- [History of the Village](#)
- [Present Day Amenities](#)
- [Demographics](#)



## HISTORY OF THE VILLAGE

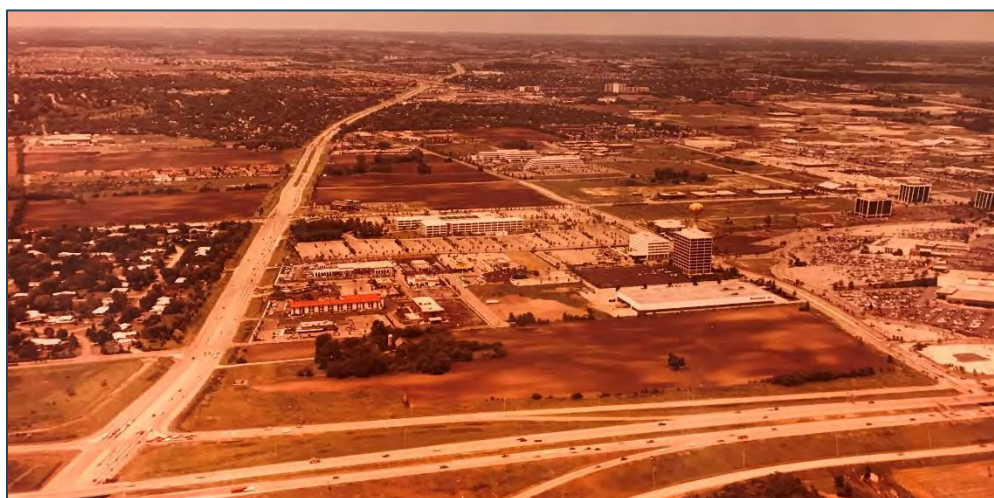
The Village of Schaumburg was incorporated on March 7, 1956, but the heritage of Schaumburg dates to the much earlier times when the first inhabitants of the area were members of the Sauk, Fox, Pottawatomie, and Kickapoo Indian tribes.

By the mid-nineteenth century, settlers first began to arrive from Germany and the eastern United States. Legend has it that the earliest settler was Trumbull Kent from Oswego, New York. Kent, a “Yankee,” as settlers from New England were called in the west, founded a settlement in 1835 not far from what is now called Olde Schaumburg Centre, formerly known as Sarah’s Grove. However, the first recorded settler of Schaumburg Township was German born Johann Sunderlage. According to legend, Sunderlage was a member of a survey team that divided Cook County into townships around 1833. He liked the area so much that, upon completion of the project, he brought his family from Germany and settled in the area around 1836.

Sunderlage and his family occupied their land in the township until the federal land sale of 1842 allowed them to purchase the property and obtain the deed. Sunderlage and Kent represented the predominant groups that settled Schaumburg Township in its early days. In 1840, 56% of the township households originated from the eastern United States, while 28% were German born. By the 1850s, the population mix had settled to 28% “Yankee” and 48% German.

By 1870, Schaumburg Township had become completely German. Land records show that all the property in the township was owned by German immigrants or their descendants. This pattern emerged as many Yankee settlers continued to travel west for the promise of newly opened lands on the Great Plains. The land they occupied in Schaumburg was then purchased by German-born immigrants.

Schaumburg Township remained almost exclusively occupied by residents of German heritage until the Great Depression of the 1930s. The Depression caused the foreclosure on some German-owned farms which were then purchased by non-German individuals and companies. Nonetheless, German heritage remained important in the area. German was the first language of most households until the 1950s. St. Peter Lutheran Church, the community’s oldest church, which was constructed in 1847, held services in German as late as 1970.







# PRESENT DAY AMENITIES

Family Counseling Center



Prairie Center for the Arts



Renaissance Hotel and Convention Center



The Barn/Teen Center



Schaumburg Airport



Wintrust Field  
– Home of the  
Schaumburg  
Boomers



Metra Commuter Lot



Schweikher House





## DEMOGRAPHICS

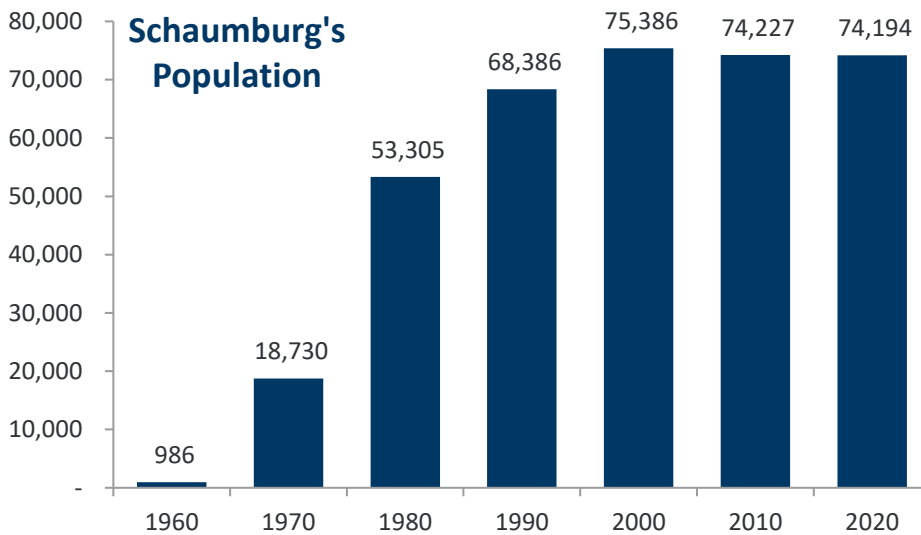
Population:  
74,194

Median  
Income:  
\$83,096

Median  
Home Value:  
\$251,100

Median Year  
Homes Were  
Built: 1979

Median Age:  
38.5

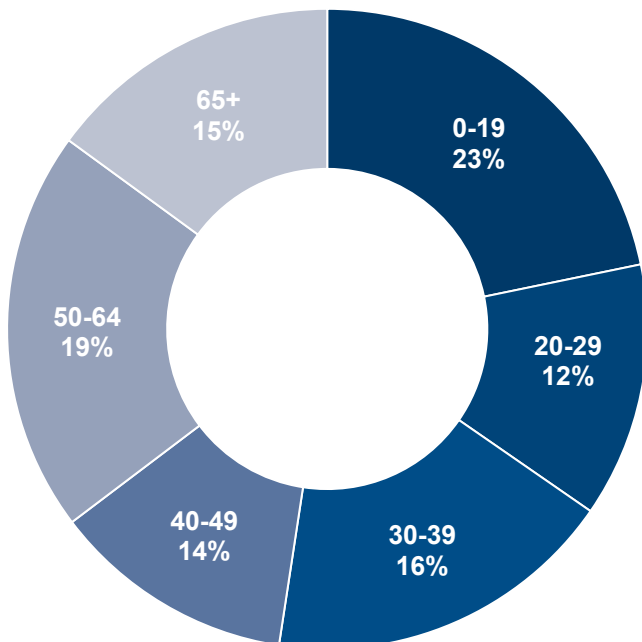


### Housing Stock

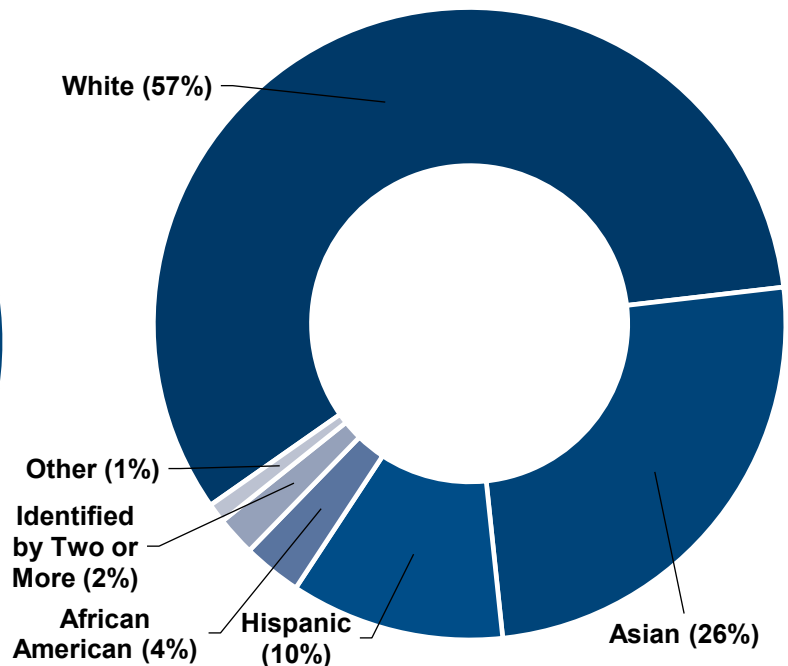
Single Family Detached: 11,472  
 Single Family Attached: 5,741  
 2 Units: 544  
 3 or 4 Units: 4,869  
 5 or More Units: 9,559

Land Area in Square Miles: 19.2

Population by Age Group



Population by Race/Ethnicity



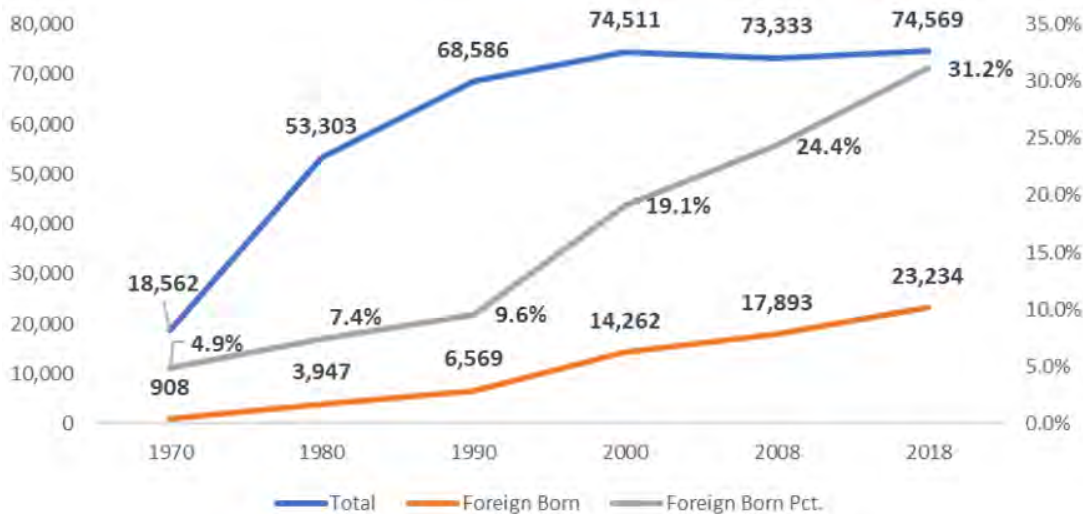


## DEMOGRAPHICS CONT.

In 2020, the village contracted with Rob Paral & Associates to present findings regarding the demographics of Schaumburg, immigration patterns, and trends over time. Mr. Paral’s research was shared with the Committee of the Whole in July 2020 and has been used to enhance understanding among village officials and employees regarding potential cultural and language differences, improve communications and outreach efforts, and guide employee marketing and recruitment efforts to obtain greater diversity in the workforce. Some of the highlights from this data are shown below.

### Immigrants in Schaumburg (1970-2018)

Schaumburg is home to more than 23,000 immigrants comprising more than 31% of the village population. By far, the largest immigrant group in Schaumburg consists of persons born in India. Schaumburg’s immigrant population has grown steadily for almost 40 years, even while overall population has changed little since 2000.

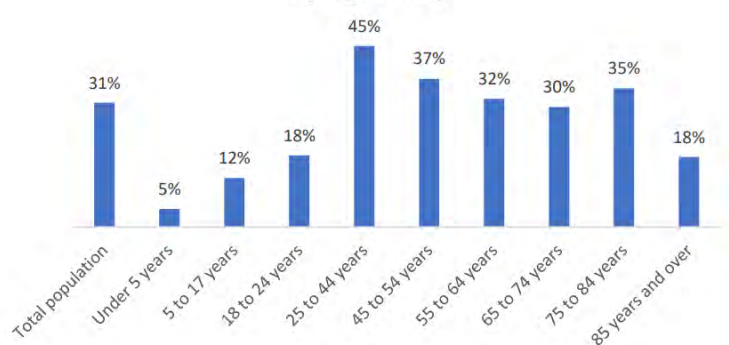


Top Foreign-Born Populations in Schaumburg Village by Country of Birth

	2006-2010	2018-2018	# Change	% Change
Total	17,893	23,234	5,341	30%
India	4,936	8,694	3,758	76%
Mexico	1,680	2,054	374	22%
Poland	2,367	2,030	-337	-14%
Japan	610	1,152	542	89%
Korea	1,779	1,149	-630	-35%
China	430	928	498	116%
Philippines	745	849	104	14%
Bulgaria	183	479	296	162%
Pakistan	301	426	125	42%
Italy	293	425	132	45%
Other	4,569	5,048	479	10%

Note: China excludes Hong Kong and Taiwan

Foreign Born Share of Schaumburg Village, by Age Group



Source: [Rob Paral and Associates](#) (2020)



## DEMOGRAPHICS CONT.

### Major Employers

1	4,000 EMPLOYEES	WOODFIELD MALL RETAIL
2	2,600 EMPLOYEES	ZURICH NORTH AMERICA FINANCE/INSURANCE
3	1,600 EMPLOYEES	MOTOROLA SOLUTIONS TELECOMMUNICATIONS
4	1,300 EMPLOYEES	OPTUMRx INSURANCE
5	900 EMPLOYEES	IBM COMPUTER SYSTEMS
6	850 EMPLOYEES	GE FINANCIAL FINANCE/INSURANCE
7	800 EMPLOYEES	PAYLOCITY PAYROLL/HR SOFTWARE PROVIDER
8	700 EMPLOYEES	NATION PIZZA PRODUCTS FOOD DISTRIBUTION
9	650 EMPLOYEES	FRIENDSHIP VILLAGE SENIOR LIVING
10	575 EMPLOYEES	EXPERIAN CREDIT BUREAU

### Major Industries



### OTHER TOP EMPLOYERS

TARGET 500 EMPLOYEES	IKEA 375 EMPLOYEES
VERIZON 475 EMPLOYEES	JORGENSEN STEEL 345 EMPLOYEES
CAREER EDUCATION CORPORATION 450 EMPLOYEES	RENAISSANCE SCHAUMBURG HOTEL & CONVENTION CENTER 325 EMPLOYEES
SUNSTAR AMERICAS 425 EMPLOYEES	



## DEMOGRAPHICS CONT.

### K-12



SCHAUMBURG SCHOOL DISTRICT **54** **15,000** STUDENTS

SCHAUMBURG SCHOOL DISTRICT **211** **12,500** STUDENTS

- Numerous schools have been given Blue Ribbon Awards by the U.S. Dept. of Education
- Ranked in the top 2 percent of all schools in America in student growth by Stanford University
- Recognized as a model Professional Learning Community for its sustained success in raising student achievement

- Numerous schools have been given Blue Ribbon Awards by the U.S. Dept. of Education
- 76% of students enroll in post-secondary education within 12 months of graduation
- Named to the College Board's 9th annual Advanced Placement District Honor Roll, marking the 4th time the district has earned this distinction

### EDUCATIONAL ATTAINMENT

PERCENTAGE OF HIGH SCHOOL GRADUATE OR HIGHER **95.5%** v. Cook County **85.3%**

PERCENTAGE OF BACHELOR'S DEGREE OR HIGHER **45.5%** v. Cook County **35.8%** v. United States **30%**



League of American Bicyclists  
Bronze Designation (2020)

### DEGREES OF STUDY

SCIENCE AND ENGINEERING **40%** v. Illinois **33%** v. United States **35%**

SCIENCE AND ENGINEERING RELATED **10%** v. Illinois **9%** v. United States **9%**

BUSINESS **23%** v. Illinois **21%** v. United States **23%**



Digital Cities Survey,  
3<sup>rd</sup>- Communities up to 75,000 (2020)



Illinois Real Estate Journal  
Municipality of the Year (2020)



## Section 3: Financial Summaries



Robert O. Atcher Municipal Center

- [Projected Results for FY 2020/21](#)
- [Annual Budget Summary](#)
- [Fund Structure](#)
- [Fund Balance](#)
- [Debt Summary](#)
- [Financial Management Policies](#)
- [Accounting Policies](#)
- [Fund Balance Policies](#)



## PROJECTED FINANCIAL RESULTS FOR FY 2020/21

The most recent financial projections for FY 2020/21 reflect mixed variances to the amended budget. Revenues and Other Financing Sources (OFS) are projected to be 11%, or \$26.6 million, above budget expectations. The variance is almost solely due to current investment returns in the Police and Fire Pension Funds, which are projected to be \$25 million over the amended budget. Currently, the Police and Firefighter Pension funds are on track to realize a gain on investments of 24.8% when compared to ending balances on April 30, 2020. The village uses the assumed rate of return on investments for budgeting and that assumption is 7%. Since market values of the pension funds can vary widely from month-to-month, no amendments were made to the budgets for pension fund investment income in FY 2020/21. However, current results indicate that the Police and Firefighters' pension funds will make up \$16.1 million in losses from last year and realize a net return on investments of approximately 17% for FY 2020/21.

The General Fund is projected to end the fiscal year with revenues falling \$358,783 short of the FY 2020/21 Amended Budget. Given restrictions on local businesses, staff has monitored and adjusted revenue projections throughout the past year. While it is not reflected in these projected results, the original FY 2020/21 budget projected a loss of \$13.2 million in Sales Tax, Home Rule Sales Tax, Income Tax, Food and Beverage Taxes, and Hotel Taxes to the General Fund. Actual losses have been far greater as an additional \$5.7 million in reductions to these revenues were identified and included in the amended budget. Across all village funds, the village has identified \$24 million in local revenues lost due to the pandemic, with an additional \$14 million in losses in the Hotel and Convention Center Fund, bringing total losses to \$38 million. Following is a summary that compares projected revenues to the FY 2020/21 Amended Budget by fund type.

Fund Type	2020/21 Amended Budget	2020/21 Projected	Variance (Dollars)	Variance (%)
General Fund	\$91,815,189	\$91,456,406	(\$358,783)	-0.39%
Special Revenue Funds	\$11,559,435	\$11,887,656	\$328,221	2.84%
Debt Service Funds	\$7,769,850	\$7,605,240	(\$164,610)	-2.12%
Capital Project Funds	\$51,717,429	\$53,423,933	\$1,706,504	3.30%
Enterprise Funds	\$35,980,415	\$35,906,657	(\$73,758)	-0.20%
Internal Service Funds	\$14,132,341	\$14,016,299	(\$116,042)	-0.82%
Trust Funds	\$28,747,114	\$54,027,689	\$25,280,575	87.94%
<b>Total Revenues</b>	<b>\$241,721,773</b>	<b>\$268,323,880</b>	<b>\$26,602,107</b>	<b>11.0%</b>

Expenses and Other Financing Uses (OFU) are expected to be below budget expectations by \$8.1 million or 3.4%. The capital project and enterprise funds are under budget due to delays in capital projects, particularly in the North Schaumburg TIF Fund and Utility Fund. Additionally, the internal service funds are projected to finish \$3.8 million below the amended budget, primarily in the Vehicle Replacement Fund where several vehicle replacements have been deferred.

Fund Type	2020/21 Amended Budget	2020/21 Projected	Variance (Dollars)	Variance (%)
General Fund	\$87,293,234	\$87,441,709	\$148,475	0.2%
Special Revenue Funds	\$10,502,204	\$10,071,525	(\$430,679)	-4.1%
Debt Service Funds	\$7,795,100	\$7,795,102	\$2	0.0%
Capital Project Funds	\$49,257,900	\$46,861,474	(\$2,396,426)	-4.9%
Enterprise Funds	\$37,761,340	\$35,963,818	(\$1,797,522)	-4.8%
Internal Service Funds	\$21,652,704	\$17,883,295	(\$3,769,409)	-17.4%
Trust Funds	\$19,799,071	\$19,974,829	\$175,758	0.9%
<b>Total Expenditures</b>	<b>\$234,061,553</b>	<b>\$225,991,752</b>	<b>(\$8,069,801)</b>	<b>-3.4%</b>



# FY 2021/22 BUDGET

For all funds combined, a \$42.3 million surplus is projected compared to an amended budget surplus of \$7.7 million. While the amended budget surplus was intended to account for significant revenue losses in FY 2019/20, it is projected to be \$34.6 million higher than budgeted given investment income in the Pension Funds and delays in capital projects.

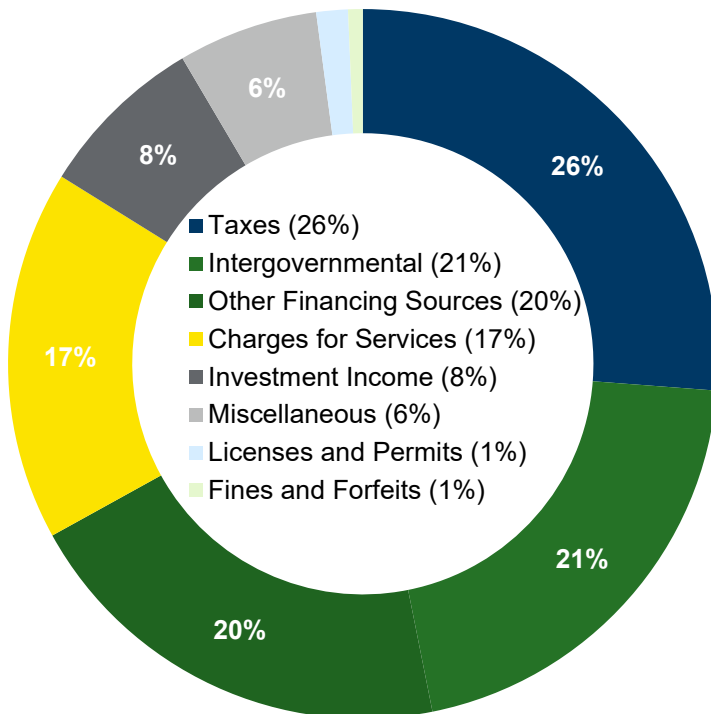
## ANNUAL BUDGET SUMMARY (FY 2021/22)

Expenditures and Other Financing Uses (OFU) for all funds are budgeted at \$244.5 million for FY 2021/22, an increase of \$10.4 million or 4.4% from the Amended Budget for FY 2020/21. Revenues and Other Financing Sources (OFS) are estimated at \$248.5 million for FY 2021/22, an increase of \$6.7 million or 2.8% over the prior year's amended budget. The FY 2021/22 budget is therefore projecting an overall increase in net position of \$4 million.

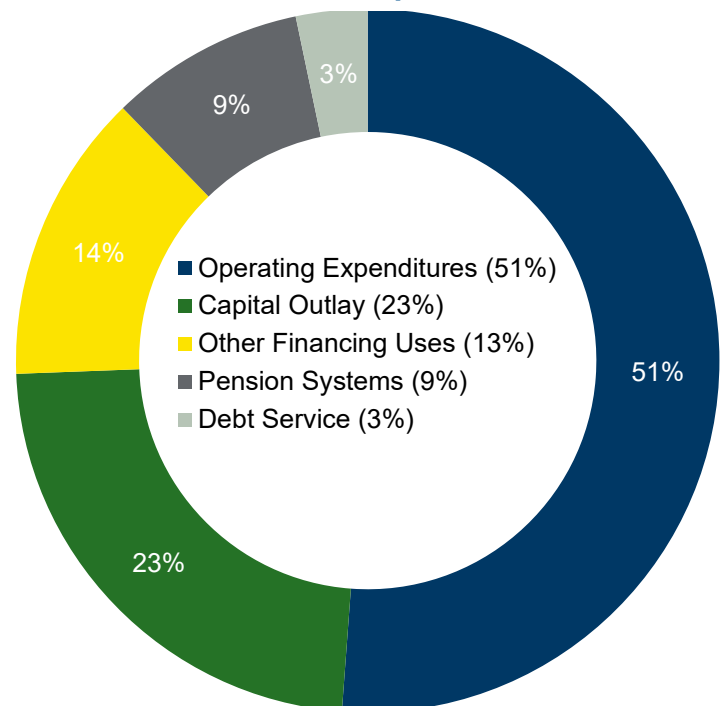
The primary reason for the overall increase is a one-time sale of property expected to yield \$7 million, changes made to the village's health insurance program, which reduces costs by \$800,000, and a \$2 million reduction in planned capital expenditures. Below is a representation of the various types of revenue streams used to fund operations and capital improvements and a chart showing the allocation of expenditures.

Detailed schedules of the revenues and expenditures by fund compared to FY 2019/20 actual results and FY 2020/21 projected results can be found on pages [70](#) and [76](#). A concise summary of the village's budget for FY 2021/22 can be found on the following page.

**FY 2021/22 Revenues**



**FY 2021/22 Expenditures**







	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>Revenues</b>					
Taxes	66,379,542	62,141,967	61,804,435	65,104,270	4.8%
Licenses and Permits	3,258,837	3,345,420	3,378,221	3,577,019	6.9%
Intergovernmental	48,076,117	50,084,332	49,018,972	51,301,346	2.4%
Charges for Services	40,014,181	40,401,102	40,437,831	41,959,207	3.9%
Fines and Forfeits	1,363,847	1,082,260	1,106,960	1,652,773	52.7% <sup>1</sup>
Investment Income	(13,666,109)	17,604,211	42,383,504	19,036,233	8.1%
Miscellaneous	19,063,063	14,775,082	15,083,227	15,858,232	7.3%
<i>Total Revenues</i>	<i>164,489,477</i>	<i>189,434,374</i>	<i>213,213,150</i>	<i>198,489,080</i>	<i>4.8%</i>
<b>Other Financing Sources</b>					
Operating Transfers In & Debt Activity	22,225,747	40,542,139	43,365,469	21,515,134	-46.9% <sup>2</sup>
Internal Service Charges	16,123,810	11,745,261	11,745,261	28,447,897	142.2% <sup>3</sup>
Residual Equity Transfers	1,500,000	-	-	-	-
<i>Total Other Financing Sources</i>	<i>39,849,557</i>	<i>52,287,400</i>	<i>55,110,730</i>	<i>49,963,031</i>	<i>-4.4%</i>
<i>Total Revenues &amp; Other Sources</i>	<i>204,339,034</i>	<i>241,721,774</i>	<i>268,323,880</i>	<i>248,452,111</i>	<i>2.8%</i>
<b>Expenditures</b>					
General Government	18,264,686	16,384,763	15,775,069	17,490,253	6.7%
Public Safety	54,898,388	51,421,470	51,562,811	54,155,797	5.3%
Highways and Streets	15,142,645	13,955,472	13,597,855	15,017,528	7.6%
Water and Sewer	24,808,361	23,924,824	23,891,261	25,173,907	5.2%
Parking System	155,090	307,352	365,654	195,423	-36.4% <sup>4</sup>
Transit Program	1,872,433	1,227,821	1,226,508	1,561,359	27.2% <sup>5</sup>
Airport Operations	1,197,791	1,008,375	949,274	1,026,937	1.8%
Baseball Operations	1,353,067	1,115,797	1,096,795	1,217,797	9.1%
Health and Welfare	2,926,453	2,716,839	2,716,471	2,866,612	5.5%
Refuse Disposal	4,724,115	4,876,954	4,876,954	5,023,939	3.0%
Culture and Recreation	2,620,742	914,427	877,460	1,360,770	48.8% <sup>6</sup>
Debt Service	8,723,422	7,831,540	7,831,542	8,033,989	2.6%
Pension System Budget	19,263,120	19,762,631	19,938,389	21,920,421	10.9% <sup>7</sup>
<i>Total Expenditures</i>	<i>155,950,314</i>	<i>145,448,265</i>	<i>144,706,044</i>	<i>155,044,733</i>	<i>6.6%</i>
<b>Other Financing Uses</b>					
Operating Transfers Out	20,804,481	15,960,390	15,960,391	19,516,449	22.3% <sup>8</sup>
Risk Management Fund	13,658,241	13,916,728	12,625,543	13,104,435	-5.8%
Capital Outlay	45,809,218	58,736,170	52,699,774	56,787,891	-3.3%
Residual Equity Transfers	3,000,000	-	-	-	-
<i>Total Other Financing Uses</i>	<i>83,271,940</i>	<i>88,613,288</i>	<i>81,285,708</i>	<i>89,408,775</i>	<i>0.9%</i>
<i>Total Expenditures and Other Uses</i>	<i>239,222,254</i>	<i>234,061,553</i>	<i>225,991,752</i>	<i>244,453,508</i>	<i>4.4%</i>
<b>Excess of Revenues and Other Financing Sources Over Expenditures &amp; Other Financing Uses</b>	<b>(34,883,220)</b>	<b>7,660,221</b>	<b>42,332,128</b>	<b>3,998,603</b>	<b>-47.8%</b>

\* Reflects percentage increase/(decrease) in FY 2021/22 budget over the FY 2021/21 amended budget.



## Notes from Annual Budget Summary Table (previous page):

- 1 Increase due to higher fine revenue expected compared to FY 2020/21 when many residents were sheltering in place or working from home.
- 2 The village plans to sell \$10 million of bonds this year, compared to \$21.6 million last year.
- 3 Increase is the result of reinstating transfers to internal service funds, which were suspended in FY 2020/21 as a cost savings measure.
- 4 Decrease due to a capital improvement project that was completed at the Commuter Train Station parking lot. There are no such improvements planned for FY 2021/22
- 5 Increase due to reinstatement of transit services that were suspended in FY 2020/21 as a cost savings measure.
- 6 Increase due to reinstatement of some programming at the Al Larson Prairie Center for the Arts. The Center was closed most of FY 2020/21 due to pandemic restrictions.
- 7 Increase due to higher pension benefits paid to new and additional retirees.
- 8 Increase due to reinstatement of transfers to other funds that were suspended in FY 2020/21 as a cost savings measure.



## FUND STRUCTURE

### *General Fund*

The General Fund is the general operating fund of the village. It is used to account for all financial resources except those required to be accounted for in another fund.

### *Special Revenue Funds*

The special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted or committed to expenditures for specified purposes.

- **Motor Fuel Tax Fund** – This fund is used to account for revenues received from the State of Illinois and used for the maintenance or construction of streets and roads.
- **Schaumburg Transit Program Fund** – This fund is used to account for the cost of providing local public transportation options for village residents. Financing is provided by fares, operating grants, and a transfer from the General Fund. This fund is reported as part of the General Fund in the Comprehensive Annual Financial Report.
- **Community Development Block Grant Fund** – This fund is used to account for the use of grant monies from the United States Department of Housing and Urban Development.
- **Developer Contributions Fund** – This fund is used to account for the financial resources received from fees imposed by the village during development and then used to fund village improvements such as traffic signals, streetlights, utilities, and sidewalks in specific areas.
- **Refuse Fund** – This fund is used to account for the financial resources associated with providing solid waste collection services. Financing is provided by a transfer from the General Fund. This fund is reported as part of the General Fund in the Comprehensive Annual Financial Report.
- **Olde Schaumburg Historic District Fund** – This fund is used to account for the financial resources required to maintain a historic district in the village’s Town Square. The fund is supported by transfers from the General Fund for operating expenses and the Capital Improvement Fund for capital improvements. This fund is reported as part of the General Fund in the Comprehensive Annual Financial Report.

### *Debt Service Funds*

The debt service funds are used to accumulate monies for payment of principal and interest on the following outstanding bonds:

- **Series 2011** was issued for \$9,990,000 General Obligation Bonds, which are Serial Bonds due in annual installments until maturity in 2024. These bonds were issued to make a payment to the Series 2004A bond escrow agent for debt service savings. The 2004A bonds were issued to finance remodeling and reconstruction of three existing fire stations, the construction of a new fire station, addition to the Public Works Building and acquisition of a communication system back up. Financing is provided by revenues other than property taxes.
- **Series 2012** was issued for \$13,025,000 General Obligation Bonds, which are Serial Bonds due in annual installments until maturity in 2024. These bonds were issued to make a payment to the Series 2005A bond escrow agent for debt service savings. The 2005A bonds were issued to finance the cost of acquiring land for a new fire station and street improvements. Financing is provided by revenues other than property taxes.
- **Series 2012A** was issued for \$69,935,000 General Obligation Bonds, which are Serial bonds due in annual installments until 2029. These bonds were issued to make a partial



payment to the Series 2004B bonds escrow agent for debt service savings. The 2004B bonds were issued to acquire land for the development of the Convention Center and Hotel and to provide funds for the replacement of residential water meters and installation of a remote water meter reading system. Financing is provided by revenues other than property taxes.

- **Series 2013** was issued for \$173,860,000 General Obligation Bonds, which are Serial bonds due in annual installments until 2041. These bonds were issued to make a partial payment to the Series 2004B escrow agent for debt service savings. The portion of the 2004B bonds that were refunded with this issue were used to construct the Convention Center and Hotel.
- **Series 2016A** was issued for \$35,740,000 General Obligation Bonds, which are Serial Bonds due in annual installments until maturity in 2032. These bonds were issued to fund projects in the North Schaumburg TIF. Financing is provided by incremental property taxes received in the North Schaumburg TIF Fund.
- **Series 2017** was issued for \$7,000,000 General Obligation Bonds, which are Serial Bonds due in annual installments until maturity in 2028. These bonds were issued to fund projects in the Vital Streets Program Fund. Financing is provided by capital fund transfers and revenues freed up after the retirement of other debt.
- **Series 2020A** was issued for \$9,475,000 General Obligation Bonds, which are Serial Bonds due in annual installments until maturity in 2031. These bonds were issued to fund projects in the Vital Streets Program Fund. Financing is provided by capital fund transfers and funds freed up from the retirement of other debt.
- **Series 2020B** was issued for \$12,085,000 General Obligation Bonds, which are Serial Bonds due in annual installments until maturity in 2039. These bonds were issued to reimburse developers for public improvements in the 90 North District. Financing is provided by incremental property tax revenues generated by the North Schaumburg TIF District.
- **Series 2021** the village plans to issue \$10 million General Obligation Bonds in FY 2021/22 to reimburse developers for a second round of public improvements in the 90 North District. Financing will be provided by incremental property tax revenues generated by the North Schaumburg TIF District.

### *Capital Projects Funds*

The capital projects funds are used to provide financial resources for the acquisition or construction of major capital items (other than those financed by proprietary funds).

- **Exporior Tax Increment Financing Fund** - This fund will be used to provide financial resources for public improvements in the newly formed TIF district.
- **North Schaumburg Tax Increment Financing Fund** – This fund is used to provide financial resources for infrastructure improvements in the TIF district. Financing is provided by incremental property taxes.
- **Olde Schaumburg Centre Tax Increment Financing Fund** – This fund was created in 1989 to provide revenues and expenditures related to redevelopment of the village’s Town Square area.
- **STAR Line T.O.D. Tax Increment Financing Fund** – This TIF Fund is no longer active as it terminated in 2011 but cannot be closed until all real estate tax objections are closed.
- **Capital Improvement Fund** – This fund is used to provide financial resources for acquisition or construction of major capital facilities and improvements.
- **Vital Streets Program Fund** – This fund is used to provide financial resources for the reconstruction and resurfacing of major, regional streets.



## *Enterprise Funds*

Enterprise funds provide goods and services to customers outside the primary government.

- **Schaumburg Regional Airport Fund** – This fund provides the operating revenue and expenses of the Village of Schaumburg Regional Airport.
- **Commuter Parking Lot Fund** – This fund provides the operating revenue and expenses of the Village of Schaumburg Commuter Parking Lot.
- **Schaumburg Baseball Stadium Fund** – This fund provides the operating revenue and expenses of the Village of Schaumburg Baseball Stadium.
- **Utility Fund** – This fund provides for the provision of water and sewer services to the residents and businesses of the village and is financed by user fees.

## *Internal Service Funds*

Internal service funds are used to account for goods and services where the customers are within the primary government.

- **Vehicle Replacement Fund** – This fund provides resources to replace operating vehicles used by village departments. Financing is provided by charges to other funds.
- **Technology Replacement Fund** – This fund provides resources to replace equipment used by village departments. Financing is provided by charges to other funds.
- **Building Replacement Fund** – This fund provides resources for major repairs and improvements of buildings used by village departments. Financing is provided by charges to other funds.
- **Risk Management Fund** – This fund provides resources for the servicing and payment of insurance premiums and claims for liability, property and casualty coverage, workers' compensation, and medical benefits. Financing is provided by charges to other funds.

## *Fiduciary Funds*

Fiduciary funds are used to account for assets held by the village in a trust capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. The village utilizes pension trust funds which are generally used to account for assets that the village holds in a fiduciary capacity or on behalf of others as their agent.

- **Special Service Area #12** – To account for the construction of the water main system for a portion of the Meadow Knolls East subdivision. Financing is provided by levy of an annual tax on all property located within the special service area.
- **Special Service Area #13** – To account for the construction of the water main system for a portion of the Meadow Knolls West subdivision. Financing is provided by levy of an annual tax on all property located within the special service area.
- **Police and Firefighters' Pension Funds** – The village reports pension trust funds as fiduciary funds to account for the Police Pension Fund and Firefighters' Pension Fund.

Schaumburg's budget includes all the aforementioned funds with two exceptions; debt service for outstanding bonds related to the village-owned hotel and convention center, reflected in Series 2012 A and 2013 A above, are provided for as part of the annual budget of the property, which operates on a calendar year basis. The following matrix identifies each village fund and the function it serves. The Major Funds, as identified by the village, are marked with an asterisk (\*).



VILLAGE OF SCHAUMBURG DEPARTMENT/FUNCTION MATRIX	Department/Function													
	General Government	Public Safety	Highways and Streets	Water and Sewer	Parking System	Airport Operations	Baseball Operations	Health and Welfare	Refuse Disposal	Culture and Recreation	Debt Service	Pension System	Capital Outlay	OFU
<b>GENERAL FUND*</b>														
President and Board														
General Government														
Communications and Outreach														
Finance														
Information Technology														
Human Resources														
Cultural Services														
Police and Fire														
Engineering and Public Works														
Community and Economic Development														
Transportation														
<b>SPECIAL REVENUE FUNDS</b>														
Motor Fuel Tax Fund														
Schaumburg Transit Fund														
Community Development Block Grant														
Development Contribution Fund														
Refuse Disposal Fund														
Olde Schaumburg Historic District Fund														
<b>DEBT SERVICE FUNDS</b>														
Series 2011 GO Bond Fund														
Series 2012 GO Bond Fund														
Series 2012A GO Bond Fund														
Series 2016 GO NS TIF Bond Fund														
Series 2017 GO VSP Bond Fund														
Series 2020A GO VSP Bond Fund														
Series 2020B GO NS TIF Bond Fund														
<b>CAPITAL PROJECTS FUNDS</b>														
Exterior TIF Fund														
North Schaumburg TIF Fund*														
Olde Schaumburg Centre TIF Fund*														
STAR Line T.O.D. TIF Fund														
Capital Improvement Fund*														
Vital Streets Program Fund														
<b>ENTERPRISE FUNDS</b>														
Utility Fund*														
Commuter Parking Fund														
Schaumburg Regional Airport Fund*														
Schaumburg Baseball Stadium Fund*														
<b>INTERNAL SERVICE FUNDS</b>														
Vehicle Replacement Fund														
Technology Replacement Fund														
Building Replacement Fund														
Risk Management Fund														
<b>TRUST AND AGENCY FUNDS</b>														
Police Pension Fund														
Firefighters' Pension Fund														
Special Service Area No. 12 Fund														
Special Service Area No. 13 Fund														



## FUND BALANCE

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The purpose of a fund balance is to provide for the operational stability of the village and to provide the capacity to (a) offset significant economic downturns or revenue shortfalls, (b) provide sufficient cash flow for daily financial needs, (c) maintain or improve the village's bond ratings, and (d) provide funds for unforeseen expenditures related to emergencies or opportunities. See [page 54](#) for the full Fund Balance Policy.

Fund balance benchmark levels vary based on the type of fund. While the total village budget reflects an overall surplus, there is disparity in the results of the various funds. A detailed schedule of beginning and ending fund balances by fund can be found on [page 44 \(Fund Balance Summary\)](#).

Listed below are the funds where Fund Balance is expected to change greater than +/- 10%:

- **General Fund**  
Fund balance is expected to increase 20%; the increase is due to careful and proactive planning. In FY 2020/21, the village took dramatic steps to mitigate the economic effect of the pandemic. Expenditures were significantly reduced to account for diminished revenues and were further adjusted throughout the year. The FY 2021/22 Budget restores many, but not all, of the original programming, and includes a one-time revenue of \$7 million resulting from the sale of land (Exterior Property).
- **MFT Fund**  
Fund balance is expected to decrease 24%; the decrease is mainly due to the drawdown of excess funds accumulated from new revenues, which will be used to complete an infrastructure improvement project on National Parkway from Woodfield Road to American Lane. Previously, this fund was used exclusively for maintenance projects.
- **Transit Fund**  
Fund balance is expected to increase 31%; the increase is mainly due to the phased restoration of transit services after they were suspended in the prior fiscal year.
- **CDBG Fund**  
Fund balance is expected to decrease 96%; the decrease is due to the drawdown of excess funds used to support qualifying programs. Qualifications for assistance from this fund was expanded during the prior fiscal year.
- **Refuse Disposal Fund**  
Fund balance is expected to decrease 17%; this is a planned drawdown of reserves held in the fund. Internally, the reserve is targeted at three months average costs, so there is no need to carry excess reserves for these services as the fund is supported by a transfer from General Fund.
- **Series 2011 G.O. Bond Fund**  
Fund balance is expected to increase by 235%; due to declining Telecommunications Tax revenue, increased allocations are necessary to rebuild reserves for future payment of principal and interest on outstanding bonds.



- *Series 2012 G.O. Bond Fund*  
Fund balance is expected to increase by 2824%; due to declining Telecommunications Tax revenue, increased allocations are necessary to rebuild reserves for future payment of principal and interest on outstanding bonds.
- *Capital Improvement Fund*  
Fund balance is expected to decrease 34%; this is a drawdown of reserves which are accumulated for the purpose of funding various roadway improvements and other capital projects.
- *Vital Streets Program Fund*  
Fund balance is expected to decrease 38%; the decrease is due to the planned drawdown of reserves and the use of bond funds issued in FY 2020/21, which are accumulated for the purpose of funding improvements on regionally significant roadways.
- *Vehicle Replacement Fund*  
Fund balance is expected to decrease 10%; this is an internal service fund that is supported by the General Fund. In FY 2020/21, the internal transfer for this fund was suspended as a cost savings measure and many vehicle replacements were deferred. In FY 2021/22, the funding was reinstated as well as the vehicle replacement purchases. The decrease in fund balance is a planned drawdown of existing reserves for these replacement purchases.
- *Technology Replacement Fund*  
Fund balance is expected to decrease 24%; this is an internal service fund and the decrease is due to the continued suspension of the transfer from the General Fund to provide flexibility and the inclusion of replacement purchases in the FY 2021/22 Budget. This is a planned drawdown of existing reserves, which will be utilized to cover expenditures budgeted in FY 2021/22.
- *Building Replacement Fund*  
Fund balance is expected to decrease 12%; this is an internal service fund and the decrease is due to the continued suspension of the transfer from the General Fund to provide flexibility. The decrease is a planned drawdown of reserves which have been accumulated to complete various capital improvements to village buildings.
- *Risk Management Fund*  
Fund balance is expected to decrease 35%; the decrease is a budgeted use of reserves to account for fewer full-time employees, changes made to the employee health insurance program, and in anticipation of increased unemployment costs related to the closure of the Al Larson Prairie Center for the Arts.





## REVENUES, EXPENDITURES & FUND BALANCE SUMMARY

	Projected Beginning Fund Balance	Revenues & Other Financing Sources	Expenditures & Other Financing Uses	Operating Surplus (Deficit)	Projected Ending Fund Balance
<b>GENERAL FUND</b>	43,199,071	103,768,165	95,323,039	8,445,126	51,644,197
<b>SPECIAL REVENUE FUNDS</b>					
Motor Fuel Tax Fund	3,428,063	4,560,151	5,366,692	(806,541)	2,621,522
Schaumburg Transit Fund	167,822	1,614,085	1,561,359	52,726	220,548
CDBG Fund	369,236	859,982	1,215,176	(355,194)	14,042
Development Contribution Fund	4,660,656	115,000	22,300	92,700	4,753,356
Refuse Disposal Fund	(124,454)	5,002,500	5,023,939	(21,439)	(145,893)
Olde Schaumburg Historic District	44,605	451,777	451,777	-	44,605
	8,545,928	12,603,495	13,641,243	(1,037,748)	7,508,180
<b>DEBT SERVICE FUNDS</b>					
Series 2010A G.O. Bond Fund	(19,754)	229	-	229	(19,525)
Series 2010B G.O. Bond Fund	(130,919)	-	-	-	(130,919)
Series 2011 G.O. Bond Fund	98,609	1,400,265	1,168,838	231,427	330,036
Series 2012 G.O. Bond Fund	(30,007)	2,350,230	1,502,850	847,380	817,373
Series 2012A G.O. Bond Fund	873,001	201,585	359,903	(158,318)	714,683
Series 2016A G.O. TIF Bond Fund	1,000	3,079,100	3,078,100	1,000	2,000
Series 2017 G.O. VSP Bond Fund	-	743,919	743,919	-	-
Series 2020A G.O. VSP Bond Fund	-	869,742	869,742	-	-
Series 2020B G.O. TIF Bond Fund	-	274,197	274,197	-	-
	791,930	8,919,267	7,997,549	921,718	1,713,648
<b>CAPITAL PROJECT FUNDS</b>					
North Schaumburg TIF Fund	10,919,700	25,729,922	25,555,598	174,324	11,094,024
Experior TIF Fund	(56,455)	-	-	-	(56,455)
Olde Schaumburg Centre TIF Fund	778,687	85	10,750	(10,665)	768,022
STAR Line T.O.D. TIF Fund	20,312	670	-	670	20,982
Capital Improvement Fund	5,138,817	11,775,852	13,537,121	(1,761,269)	3,377,548
Vital Streets Program	6,122,590	3,266,033	5,567,303	(2,301,270)	3,821,320
	22,923,651	40,772,562	44,670,772	(3,898,210)	19,025,441
<b>ENTERPRISE FUNDS</b>					
Utility Fund	43,171,555	35,738,276	39,204,621	(3,466,345)	39,705,210
Commuter Parking Fund	2,673,204	129,201	195,423	(66,222)	2,606,982
Schaumburg Airport Fund	18,538,135	531,755	1,026,937	(495,182)	18,042,953
Baseball Stadium Fund	9,363,914	805,250	1,217,797	(412,547)	8,951,367
	73,746,808	37,204,482	41,644,778	(4,440,296)	69,306,512
<b>INTERNAL SERVICE FUNDS</b>					
Vehicle Replacement Fund	6,787,134	2,815,277	3,512,623	(697,346)	6,089,788
Technology Replacement Fund	541,630	103,000	234,958	(131,958)	409,672
Building Replacement Fund	19,052,630	50,000	2,367,250	(2,317,250)	16,735,380
Risk Management Fund	6,803,240	10,743,100	13,104,435	(2,361,335)	4,441,905
	33,184,634	13,711,377	19,219,266	(5,507,889)	27,676,745



	Projected Beginning Fund Balance	Revenues & Other Financing Sources	Expenditures & Other Financing Uses	Operating Surplus (Deficit)	Projected Ending Fund Balance
<b>TRUST AND AGENCY FUNDS</b>					
Police Pension Fund	125,859,166	15,214,236	11,072,340	4,141,896	130,001,062
Firefighters' Pension Fund	114,200,030	16,221,087	10,848,081	5,373,006	119,573,036
Special Service Area No. 12 Fund	-	22,892	22,892	-	-
Special Service Area No. 13 Fund	-	13,548	13,548	-	-
Builder's Escrow	-	1,000	-	1,000	1,000
	240,059,196	31,472,763	21,956,861	9,515,902	249,575,098
<b>TOTAL ALL FUNDS</b>	<b>422,451,218</b>	<b>248,452,111</b>	<b>244,453,508</b>	<b>3,998,603</b>	<b>426,449,821</b>



## DEBT SUMMARY

The Village of Schaumburg's commitment to its citizens and business community is to provide exceptional quality services in a cost-effective manner. The village's commitment to sound fiscal management has been recognized by the financial community and is evidenced by its AAA rating from Standard and Poor's Rating Group. The S&P rating was reaffirmed in July 2020 and assigned to new debt that was sold for the Vital Streets Program and North Schaumburg TIF District at that time. As a home rule community, the Village of Schaumburg has no legal debt limit.

Before issuing debt, the village identifies a revenue source that will be dedicated to the payment of principal and interest for any bond issued. Additionally, the village establishes separate Debt Service funds, which are used to accumulate restricted, committed, or assigned resources for the payment of general obligation long-term debt principal, interest, and related costs. These Debt Service funds have Fund Balance targets which are used to ensure that an appropriate amount of funds is accumulated to pay principal and interest when due and without the use of revenues allocated to the General Fund. As such, debt service payments do not affect day-to-day operations.

For example, Telecommunications Tax is utilized first to satisfy the debt service requirements for the Series 2011 and Series 2012 bonds. Most of this revenue source has always been used for debt service and is not considered a major revenue of the General Fund. Additionally, a portion of Food & Beverage Tax revenue is allocated to the 2011 Debt Service Fund; a small portion of Use Tax revenues are allocated to the 2012 Debt Service Fund; a portion of Hotel Tax revenues are allocated to the 2012A Debt Service Fund. The village maintains 5-year forecasts for each of the debt service funds so current and future needs are known and planned for, and all principal and interest payments are made on time.

Long-term debt is used only for capital projects and is not used to fund operations. The village issued \$21.6 million in G.O. debt this past fiscal year and plans to sell \$10 million G.O. bonds in FY 2021/22. The bond will be used to reimburse developers for making \$10 million of eligible public improvements within the 90 North District in the North Schaumburg TIF Fund.

The village's current debt profile is expected to remain manageable and bond ratings have remained unchanged. Also, it should be noted that debt issued to fund the Schaumburg Hotel & Convention Center accounts for 79% of total outstanding debt. As of May 1, 2021, total outstanding bonded debt, including principal and interest, is \$440 million of which \$348 million relates to the Renaissance Schaumburg Convention Center Hotel. Funding to repay this obligation comes from hotel and convention center operations and other designated revenues.

Combined, these practices demonstrate that the village issues debt in a responsible manner. By using conservative projections, maintaining healthy reserves, and preserving budgetary flexibility, the village's debt practices are methodical and aligned with long-term strategies. The sound fiscal policies and strong financial management provide clear direction, identified funding sources, and outstanding credit ratings.



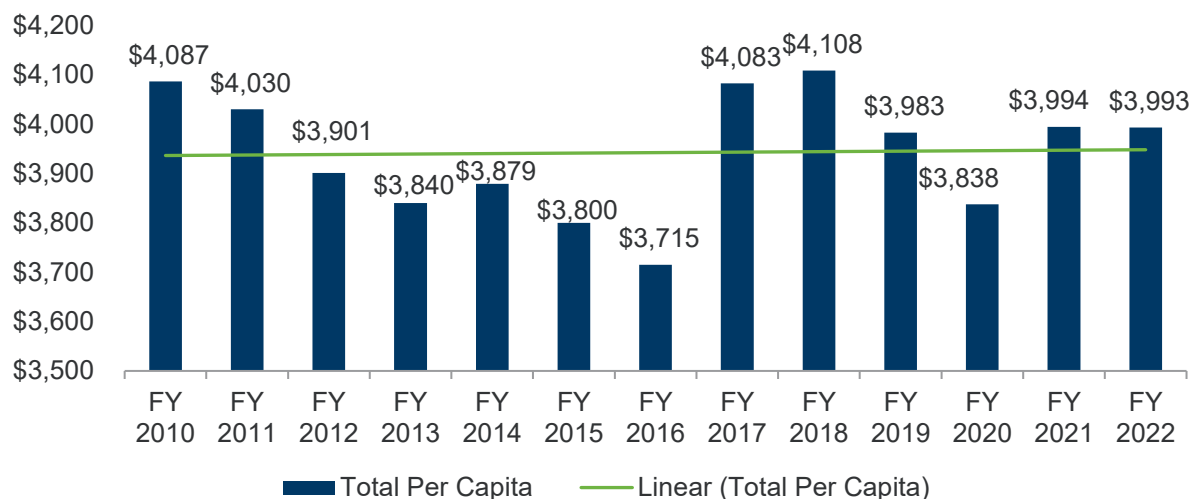
## History of Outstanding Principal by Fund Type:

Fiscal Year	Governmental General Obligation Bonds/Notes	Business-Type General Obligation Bonds/Notes	Total Primary Government	Percentage of Taxable Retail Sales	Per Capita
FY 2008	\$64,240,605	\$241,709,395	\$305,950,000	10.15%	\$4,058
FY 2009	\$67,025,338	\$240,519,662	\$307,545,000	11.27%	\$4,080
FY 2010	\$69,420,000	\$238,705,000	\$308,125,000	12.27%	\$4,087
FY 2011	\$62,430,000	\$236,740,000	\$299,170,000	10.96%	\$4,030
FY 2012	\$54,910,000	\$234,665,000	\$289,575,000	10.02%	\$3,901
FY 2013	\$47,332,654	\$237,697,346	\$285,030,000	9.49%	\$3,840
FY 2014	\$40,737,654	\$247,157,346	\$287,895,000	9.33%	\$3,879
FY 2015	\$36,617,654	\$245,422,346	\$282,040,000	9.14%	\$3,800
FY 2016	\$32,422,654	\$243,347,346	\$275,770,000	8.94%	\$3,715
FY 2017	\$63,656,969	\$241,317,346	\$304,974,315	9.89%	\$4,083
FY 2018	\$66,516,969	\$238,443,031	\$304,960,000	9.89%	\$4,108
FY 2019	\$60,450,419	\$235,169,581	\$295,620,000	9.59%	\$3,983
FY 2020	\$53,413,007	\$231,461,993	\$284,875,000	9.34%	\$3,838
FY 2021	\$68,629,733	\$227,860,267	\$296,490,000	9.70%	\$3,994
FY 2022	\$72,590,166	\$223,829,837	\$296,420,000	9.70%	\$3,993

Note: Taxable Retail Sales provided by the Illinois Department of Revenue based on sales.

The chart below indicates that the village has managed its debt in a responsible manner by holding bonded debt per capita relatively stable since building the Renaissance Schaumburg Convention Center Hotel. In FY 2020/21, the village sold \$21.6 million bonds to fund infrastructure improvements in the Vital Streets Program Fund and North Schaumburg TIF District, which provides the framework for Schaumburg's future development and entertainment district. The village anticipates paying off this debt with transfers from other capital funds and property tax increment revenue generated by the TIF District.

### Total General Obligation Debt Per Capita

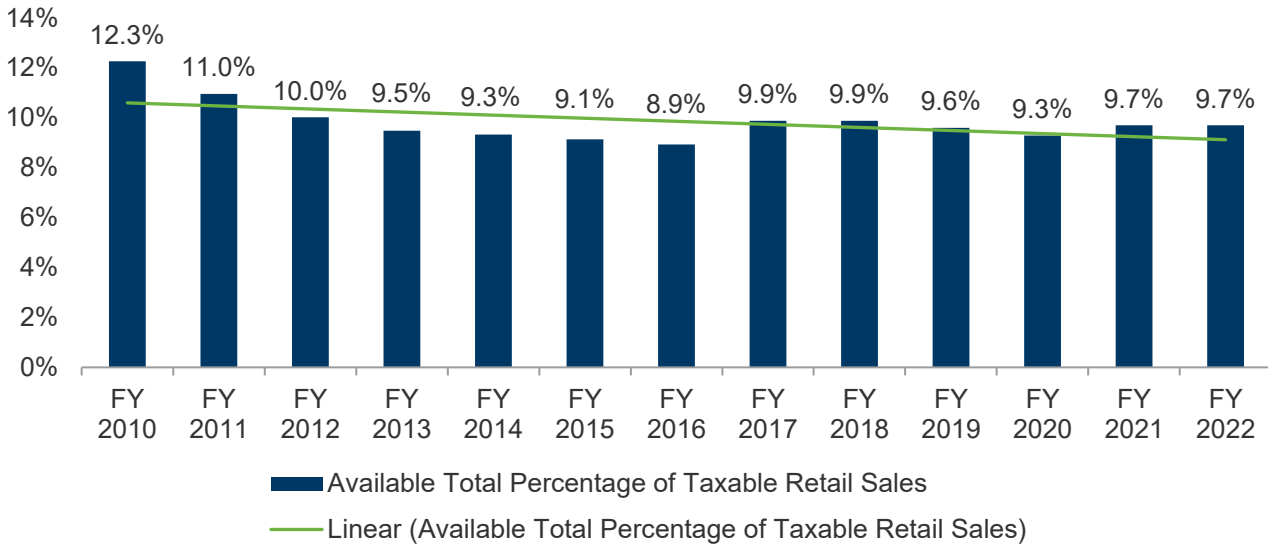


\* FY 2021/22 is projected based on bonds to be sold for the North Schaumburg TIF.



The following chart reflects the ratio of bonded debt to sales tax revenues. The calculation uses sales tax revenues instead of property tax revenues because no property tax revenue is used to pay debt obligations.

## Ratio of General Obligation Debt to Taxable Retail Sales



## Debt Service Budget for FY 2021/22

Bond Series	Fund	Project	FY 2020/21 Projected	FY 2021/22 Budget	Increase (Decrease)
2010 A	2010 A Debt Service	Refund Series 2002 A	\$1,206,400	0	(\$1,206,400)
2010 B	2010 B Debt Service	Street Improvements	0	0	0
2011	2011 Debt Service	Refund Series 2004 A	\$1,174,438	\$1,168,338	(\$6,100)
2012	2012 Debt Service	Refund Series 2005 A	\$1,500,700	\$1,502,300	\$1,600
2012 A	2012 A Debt Service	Refund (Partial) Series 2004 B	\$353,688	\$359,379	\$5,691
2016 A	2016 A Debt Service	North Schaumburg TIF	\$2,869,100	\$3,077,100	\$208,000
2017	2017 Debt Service	Vital Streets Program	\$686,701	\$742,919	\$56,218
2020 A	2020A Debt Service	Vital Streets Program	0	\$868,742	\$767,742
2020 B	2020B Debt Service	North Schaumburg TIF	0	\$273,197	\$273,197
2021^	2021 Debt Service	North Schaumburg TIF	0	0	0
Various	Various SSAs	SSA Improvements	\$36,440	\$36,440	0
<b>Total in FY 2021/22 Budget</b>			<b>\$7,827,467</b>	<b>\$8,028,415</b>	<b>\$200,948</b>
2012 A*	2012A Hotel/CC	Refund Series 2004B Const.	\$5,716,663	\$6,015,172	\$298,509
2013 A*	2013A Hotel/CC	Refund Series 2004B Const.	\$6,958,350	\$6,958,350	0
<b>Total Village Debt Service</b>			<b>\$20,502,480</b>	<b>\$21,001,937</b>	<b>\$499,457</b>

^ FY 2021/22 is projected based on bonds to be sold for the North Schaumburg TIF. It is expected that the first interest payment will be due in FY 2022/23.

\*Debt service included as part of the budget of the Renaissance Schaumburg Hotel and Convention Center.



## Schedule of Annual Debt Service Payments

Bond Series Name	2021/22	2022/23	2023/24	2024/25 thru 2041/42	Totals
<b>Governmental Activities</b>					
Series 2011 - Refunding of 2004A	1,168,338	1,161,938	1,148,881	1,142,875	4,622,032
Series 2012 - Refunding of 2005A	1,502,300	1,501,900	1,499,500	1,501,500	6,005,200
Series 2012A - Refunding of 2004B	359,378	360,836	364,311	367,136	1,451,661
Series 2016A - NS TIF	3,077,100	3,056,600	3,124,600	25,786,700	35,045,000
Series 2017 - VSP	742,919	797,300	849,844	3,888,063	6,278,125
Series 2020A - VSP	868,742	920,800	1,018,400	9,146,800	11,954,742
Series 2020B - NS TIF	273,196	250,256	900,256	13,469,315	14,893,023
Series 2021 - NS TIF*	0	250,256	900,256	11,323,403	12,473,915
<i>Total - Governmental Activities</i>	<i>7,991,973</i>	<i>8,299,886</i>	<i>9,806,048</i>	<i>66,625,792</i>	<i>92,723,698</i>
<b>Proprietary Activities</b>					
Series 2012A - Hotel/Convention Center (Refunded 2004B)	6,015,172	6,301,864	6,587,989	46,089,164	64,994,189
Series 2013A - Hotel/Convention Center (Refunding)	6,958,350	6,958,350	7,763,350	261,369,800	283,049,850
<i>Total - Proprietary Activities</i>	<i>12,973,522</i>	<i>13,260,214</i>	<i>14,351,339</i>	<i>307,458,964</i>	<i>348,044,039</i>
<b>Total - All Activities</b>	<b>20,965,495</b>	<b>21,560,100</b>	<b>24,157,387</b>	<b>374,084,756</b>	<b>440,767,737</b>

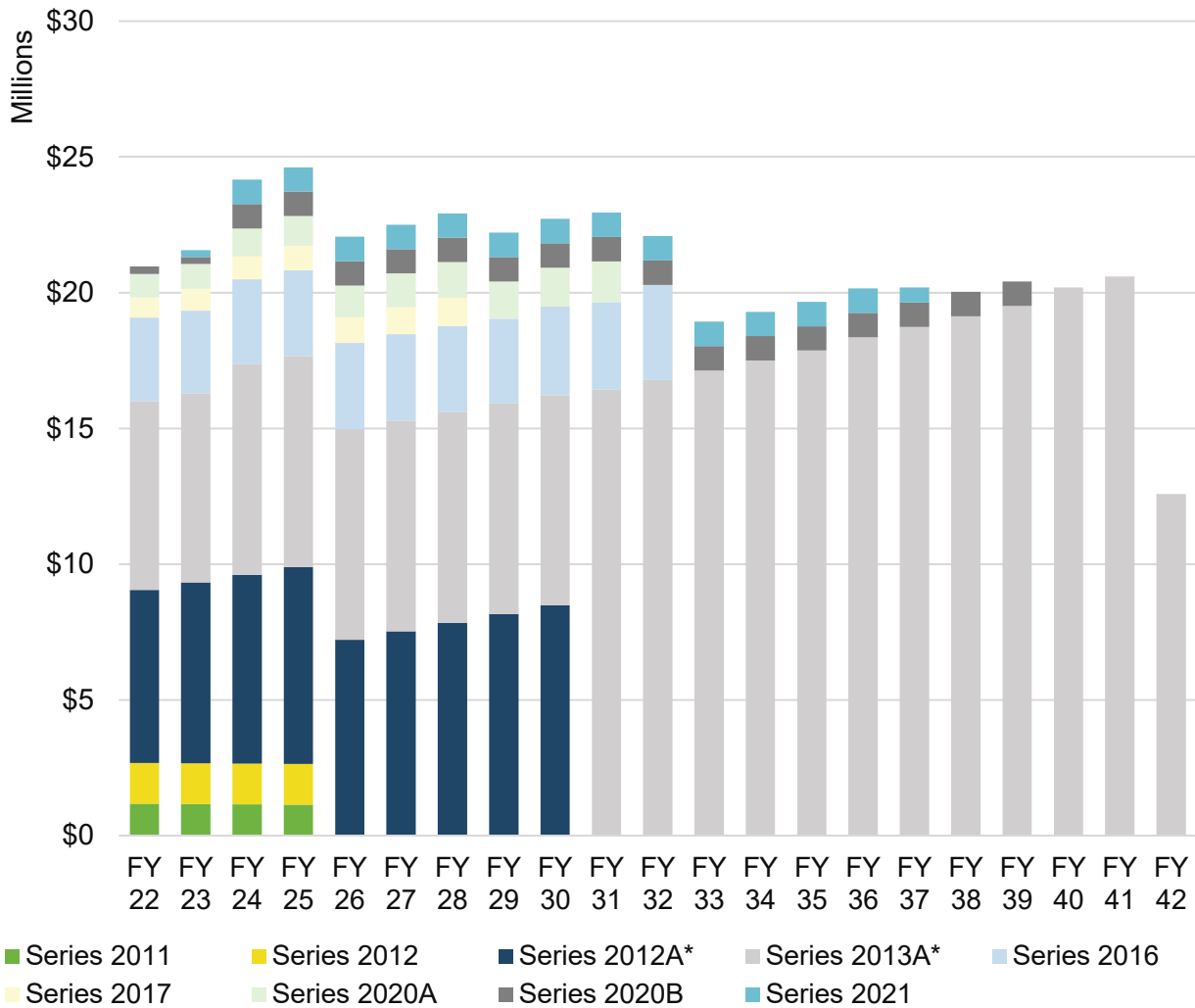
## Schedule of Annual Debt Principal Payments

Bond Issue	2021/22	2022/23	2023/24	2024/25 thru 2041/42	Totals
<b>Governmental Activities</b>					
Series 2011 - Refunding of 2004A	\$1,070,000	\$1,085,000	\$1,095,000	\$1,115,000	\$4,365,000
Series 2012 - Refunding of 2005A	1,260,000	1,310,000	1,360,000	1,430,000	5,360,000
Series 2012A - Refunding of 2004B	309,567	320,429	336,722	353,015	1,319,733
Series 2016A - NS TIF	2,350,000	2,400,000	2,540,000	23,100,000	30,390,000
Series 2017 - VSP	595,000	665,000	735,000	3,640,000	5,635,000
Series 2020A - VSP	455,000	560,000	680,000	7,780,000	9,475,000
Series 2020B - NS TIF	0	0	650,000	11,435,000	12,085,000
Series 2021 - NS TIF*	0	0	0	10,000,000	10,000,000
<i>Total - Governmental Activities</i>	<i>6,039,567</i>	<i>6,340,429</i>	<i>7,396,722</i>	<i>58,853,015</i>	<i>78,629,733</i>
<b>Proprietary Activities</b>					
Series 2012A - Hotel/Convention Center (Refunded 2004B)	4,030,433	4,439,571	4,903,278	40,626,985	4,030,433
Series 2013A - Hotel/Convention Center (Refunding)	0	0	805,000	173,055,000	173,860,000
<i>Total - Proprietary Activities</i>	<i>4,030,433</i>	<i>4,439,571</i>	<i>5,708,278</i>	<i>213,681,985</i>	<i>227,860,267</i>
<b>Total - All Activities</b>	<b>10,070,000</b>	<b>10,780,000</b>	<b>13,105,000</b>	<b>272,535,000</b>	<b>306,490,000</b>

\* FY 2021/22 is projected based on bonds to be sold for the North Schaumburg TIF.



## Annual Principal & Interest Payments by Series



\*Debt service included as part of the budget of the Renaissance Schaumburg Hotel and Convention Center. A small percentage (~2%) of Series 2012A is for government activities.



## FINANCIAL MANAGEMENT POLICIES

### *Budget Policies:*

The village's budget must be funded at a level adequate to ensure continuation of service levels, within the budgetary guidelines, established each year by the Village Board. Operating expenditures should not exceed the amount of operating revenues.

Revenues are estimated at realistic but conservative levels and should be consistent with historical trends. Comparisons with other years includes actual results for two years prior, total budgeted revenue for the current year, as well as the amount anticipated for the current year.

Expenditures must be itemized separately for each department or agency of the village. Comparison with other years includes actual results for two years prior, total budgeted expenditures for the current year, as well as the amount anticipated to be spent for the current year.

Capital expenditures are determined through the Capital Improvement Plan (CIP) and are approved by the Village Board prior to budget approval. All capital expenditures are detailed and listed in the appropriate department. Existing personnel levels must be analyzed and justified each year, as do any requests for additional personnel. When necessary, departments must analyze and justify personnel levels. Requests for new positions must be justified by the department director and approved by the Village Manager. The budget shall provide a financial plan for all funds for the budget year.

### *Fund Balance/Reserve Policies:*

Fund balance is to provide for the operational stability of the Village of Schaumburg and to provide the capacity to a) offset significant economic downturns or revenue shortfalls, b) provide sufficient cash flow for daily financial needs, c) maintain or improve the village's bond ratings, and d) provide funds for unforeseen expenditures related to emergencies or opportunities. This policy provides a benchmark for fund balance the village will strive to maintain for each of its funds.

Specifically, for the General Fund, unreserved fund balance should be maintained at 40% of the subsequent year's budget for expenditures and other financing uses. The fund balance benchmark is higher than in other funds since approximately 45% of the fund balance consists of taxes receivable and other accounts receivable, which are collected over a period of up to three months. Also, the General Fund's principal revenue sources tend to be more elastic, increasing or decreasing along with the economy.





## ACCOUNTING POLICIES

In accordance with generally accepted accounting principles, the Village of Schaumburg's financial records are organized based on funds and account groups. The accounts of the village are organized based on funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, or expenses, as appropriate. The village's accounting records are maintained on a modified cash basis throughout the year and are converted to a basis consistent with generally accepted accounting principles (GAAP) at year-end.

Resources are allocated to, and accounted for, in individual funds based upon the purposes for which they are to be spent and the means by which the spending activities are controlled. Funds are classified into the following categories: governmental, proprietary, and fiduciary.

### Governmental Funds:

Governmental funds are those through which most governmental functions of the village are financed. The village's expendable financial resources (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is based upon determination of changes in financial position, rather than upon net income determination. The following are the village's governmental fund types:

#### *General Fund*

The General Fund is the general operating fund of the village. It is used to account for all financial resources except those required to be accounted for in another fund.

#### *Special Revenue Funds*

The special revenue funds are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted or committed to expenditures for specified purposes.

#### *Debt Service Funds*

The debt service funds are used to account for the accumulation of resources for, and the payment of, general obligation long-term debt principal, interest, and related costs (other than those financed by proprietary funds).

#### *Capital Projects Funds*

The capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital items (other than those financed by proprietary funds).

### Proprietary Funds:

Proprietary funds are used to account for the village's ongoing activities that are similar to those found in the private sector. The measurement focus is based on the determination of net income. These funds account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The following are the village's proprietary fund types:



### *Enterprise Funds*

Enterprise funds provide goods and services to customers outside the primary government.

### *Internal Service Funds*

Internal service funds are used to account for goods and services where the customers are within the primary government.

### *Fiduciary Funds:*

Fiduciary funds are used to account for assets held by the village in a trust capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds. The village utilizes pension trust funds and agency funds, which are generally used to account for assets that the village holds in a fiduciary capacity or on behalf of others as their agent. Fiduciary funds include Special Service Area funds and the Police and Firefighters' Pension funds.

### *Basis of Budgeting:*

The village accounts for all funds and adopts a budget based on generally accepted accounting principles (GAAP). With the exception of the treatment of capital assets, the budget basis is consistent with GAAP. The full purchase price of capital expenditures is included. A reconciliation of the difference is provided in the village's Comprehensive Annual Financial Report.

Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. The village considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, except sales and telecommunications taxes, which are 90 days, and intergovernmental revenues which are individually determined by their own legal and contractual requirements. Property taxes are recognized as revenues in the year for which they are levied. Expenditures generally are recorded when a fund liability is incurred. However, debt service expenditures are recorded only when payment is due.

The funds relating to the village's hotel and convention center are excluded from this budget document as they operate under a different fiscal year. The budget for the hotel and convention center for the year beginning January 1, 2021 and ending December 31, 2021 was approved by the Village Board on March 23, 2021 and can be found as a separate document.



## FUND BALANCE POLICY

The policies noted below were adopted by the Village Board. During the budget process, staff took a deeper look at the fund balance levels in certain funds, particularly internal service funds.

### 1. *Statement of Purpose:*

Fund balance is to provide for the operational stability of the Village of Schaumburg and to provide the capacity to: a) offset significant economic downturns or revenue shortfalls, b) provide sufficient cash flow for daily financial needs, c) maintain or improve the village's bond ratings, and d) provide funds for unforeseen expenditures related to emergencies or opportunities. This policy provides a benchmark for the amount of fund balance the village will try to maintain for each of its funds.

### 2. *Desired Fund Balance Levels:*

**General Fund:** Unreserved fund balance of the General Fund should be maintained at forty percent (40%) of the subsequent year's budget for expenditures and other financing uses. The fund balance benchmark is higher than in other funds due to the fact that approximately forty five percent (45%) of fund balance consists of taxes receivable and other accounts receivable, which are collected over a period of up to three (3) months. Also, the General Fund's principal revenue sources tend to be more elastic, increasing or decreasing along with the economy.

**Motor Fuel Tax Fund:** Fund balance of the motor fuel tax fund should be maintained at fifteen percent (15%) of the subsequent year's budget for expenditures and other financing uses.

**Transit Program Fund:** Fund balance of the Transit Program Fund should be zero. Transfers into the fund should be adjusted as needed to equal operating expenditures for the current fiscal year.

**Community Development Block Grant Fund:** Fund balance of the CDBG fund should be zero. Grant and program revenue should equal program expenditures.

**Development Contribution Fund:** Fund balance for the development contribution fund will vary greatly from year to year based on the extent of planned capital improvements. The fund balance will be reviewed annually as part of the capital improvements program and annual budget processes.

**Debt Service Funds:** The cash and investments balance of each fund at the end of each fiscal year should be maintained at an amount equal to the prorated amount of interest due on the next interest payment (June 1 or July 1) plus the prorated amount of the principal payment due on the subsequent December 1 or January 1.

**Capital Project Funds:** Fund balance for the various capital project funds can and will vary greatly from year to year due to their nature. Capital project funds are often funded by proceeds from bond sales, which are then drawn down on over a period of one to three (3) years as the projects are completed. Fund balance for the capital project funds will be reviewed annually as part of the capital improvements program and annual budget processes.



**Utility Fund:** The cash and investment balance should be maintained at an amount equal to ten percent (10%) of the subsequent year's budget for operating and non-operating expenses, plus a prorated amount of the next interest and principal payments on outstanding debt. Additional fund equity can be reserved for future capital improvements as determined by the Village Board.

**Commuter Parking Fund:** The cash and investment balance should be maintained at an amount equal to ten percent (10%) of the subsequent year's budget for operating and non-operating expenses. Additional fund equity can be reserved for future capital improvements as determined by the Village Board.

**Schaumburg Regional Airport Fund:** The cash and investment balance should be maintained at an amount equal to ten percent (10%) of the subsequent year's budget for operating and non-operating expenses, plus a prorated amount of the next interest and principal payments on outstanding debt. Additional fund equity can be reserved for future capital improvements as determined by the Village Board.

**Schaumburg Baseball Stadium Fund:** The cash and investment balance should be maintained at an amount equal to ten percent (10%) of the subsequent year's budget for operating and non-operating expenses. Additional fund equity can be reserved for future capital improvements as determined by the Village Board.

**Risk Management Fund:** Net assets of the risk management fund should be maintained at an amount equal to the sum of the following three (3) components:

1. For the health and benefit program of the risk management fund, net assets should be maintained at a level equal to fifty percent (50%) of the subsequent year's budget for health and benefit expenses.
2. For the workers' compensation program of the risk management fund, net assets should be maintained at a level equal to fifty percent (50%) of the subsequent year's budget for workers' compensation expenses.
3. For the property and casualty program of the risk management fund, net assets should be maintained at a level equal to fifty percent (50%) of the subsequent year's budget for property and casualty insurance expenses.

**Vehicle Replacement Fund, Technology Replacement Fund, and Building Replacement Fund:** Cash and investment balances in these three internal service funds should be maintained at a level representing the accreted value of the cost of the replacement vehicles, equipment, and building component, given the age of the current inventory.

**Police and Firefighter Pension Funds:** The long-term goal is for net assets of the police and firefighters' pension funds to be equivalent to the actuarial accrued liability as determined by an enrolled actuary. The village uses the generally accepted actuarial methods to amortize any unfunded actuarial accrued liability through the year 2040. The Illinois Legislature amended the State Statute in 2011 to extend the funding schedule to ninety percent (90%) of total actuarial liabilities by 2040.

### **3. Attaining and Maintaining Desired Fund Balance Levels:**

Should fund balance in one or more funds fall below the benchmark established by this policy, the Village Manager will notify the Village Board in a timely manner and will develop



and present to the Village Board as part of the annual budget a plan to return fund balance to the benchmark level within three (3) fiscal years. Should unreserved fund balance in the General Fund exceed the forty percent (40%) benchmark established by this policy, the excess will be distributed evenly between the Capital Improvement Fund and the Convention Center Fund in the following budget year.

Should fund balance in the Risk Management Fund exceed the benchmark established by this policy, the subsequent year's contributions into the Risk Management Fund shall be reduced accordingly. For the employee benefit component of the Risk Management Fund, the next policy year's premiums will be adjusted downward to reflect the excess fund balance, thereby being prorated between employer contributions, employee contributions, and retiree contributions into the employee benefit program.

Should fund balance in other funds exceed the benchmark established by this policy, the Village Manager will develop and present to the Village Board as part of the annual budget a plan to return fund balance to the appropriate benchmark level.

#### *4. Use of Fund Balance:*

Fund balance should only be used or depleted in the following situations:

1. Revenue shortfalls result in an operating deficit.
2. Unforeseen material expenditures arise which cannot be avoided or delayed.
3. Excess fund balance exists and the village intentionally draws down on the balance to come into compliance with this policy.

#### *5. Limit on Expenditure Growth:*

The village staff and elected officials have a fiduciary responsibility to be prudent in the expenditure of public funds. In order to: a) ensure that public funds are being spent efficiently and effectively, and b) maintain the fund balance benchmarks as set forth in this policy, the Village Manager will use his best efforts to present proposed budgets that reflect expenditures at the lowest level possible that still provide the level of service as determined appropriate by the Village Board. The Village Manager will use his best efforts to present a proposed budget each year that shows General Fund expenditures and other financing uses increasing by no more than five percent (5%) from the previous year. If he is unable to do so, the Village Manager will be required to explain the reasons for the higher spending in the budget message.



## Section 4: General Fund



Gray Farm Park and Conservation Area (Photo Credit: Alison Baumann, Schaumburg Resident)

- [Overview](#)
- [General Fund Revenues](#)
- [General Fund Expenditures](#)

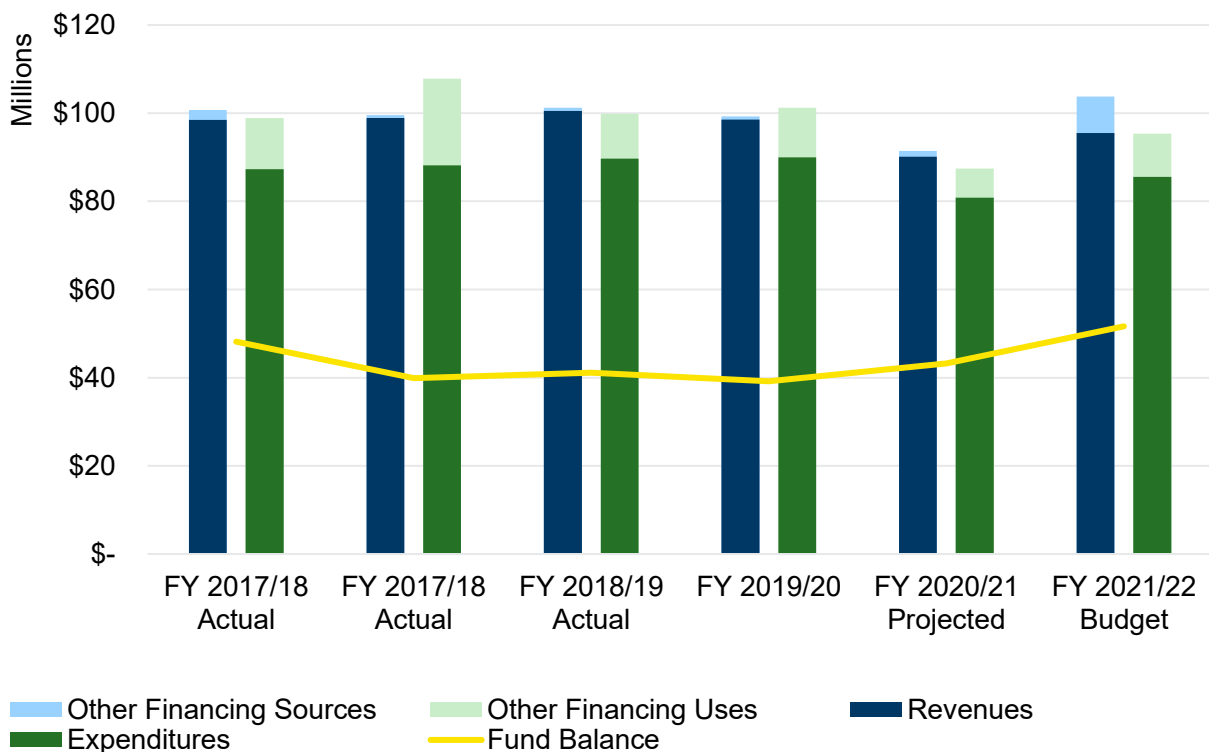


## GENERAL FUND

The General Fund is the village’s main operating fund; it accounts for all Public Safety, Streets and Fleet services, Health and Welfare, Culture and Recreation, and Administration services. Therefore, a separate analysis of the General Fund is a good indicator of operational efficiency. A summary schedule of the General Fund budget can be found on page [60 \(General Fund Budget Summary\)](#).

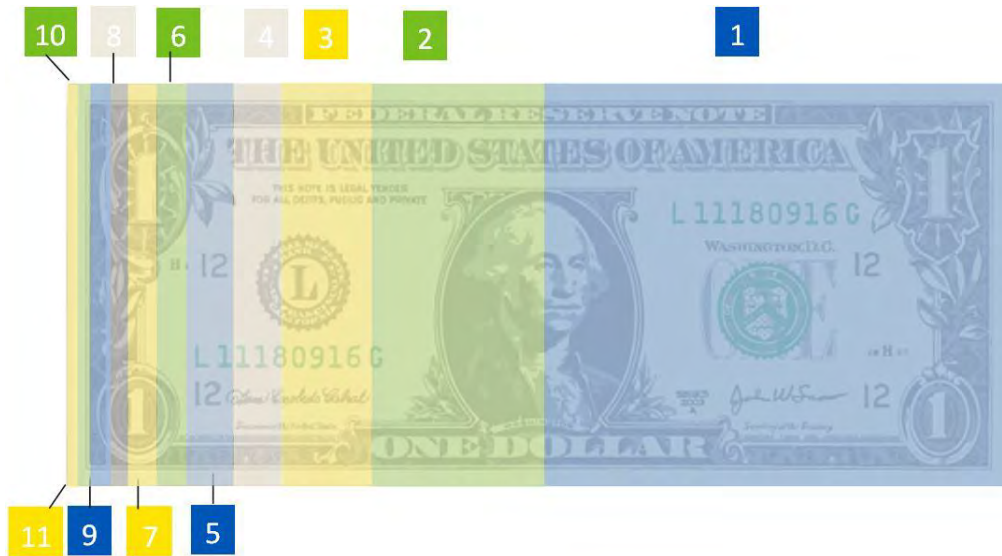
General Fund revenues are expected to increase by 5.5% from the FY 2020/21 amended budget primarily due to expected increases in economy-driven revenues. Revenues from State Sales Tax, Home Rule Sales Tax, State Income Tax, Food & Beverage Tax, and Hotel Tax are expected to rebound moderately and it’s anticipated that local Recreational Cannabis and Video Gaming taxes will return to original projections. A detailed schedule of General Fund revenues can be found on page [61 \(General Fund Summary of Revenue and OFS\)](#).

General Fund expenditures are increasing by 6% compared to the FY 2020/21 amended budget primarily due to the partial reinstatement of programming at the Al Larson Prairie Center for the Arts that was closed in FY 2020/21 and a return to normalized staffing levels after a hiring freeze was imposed last year. Wage increases established by collective bargaining agreements also contribute to the increase in budgeted expenditures. A detailed schedule of General Fund expenditures can be found on page [63 \(General Fund Summary of Expenditures and OFU\)](#).





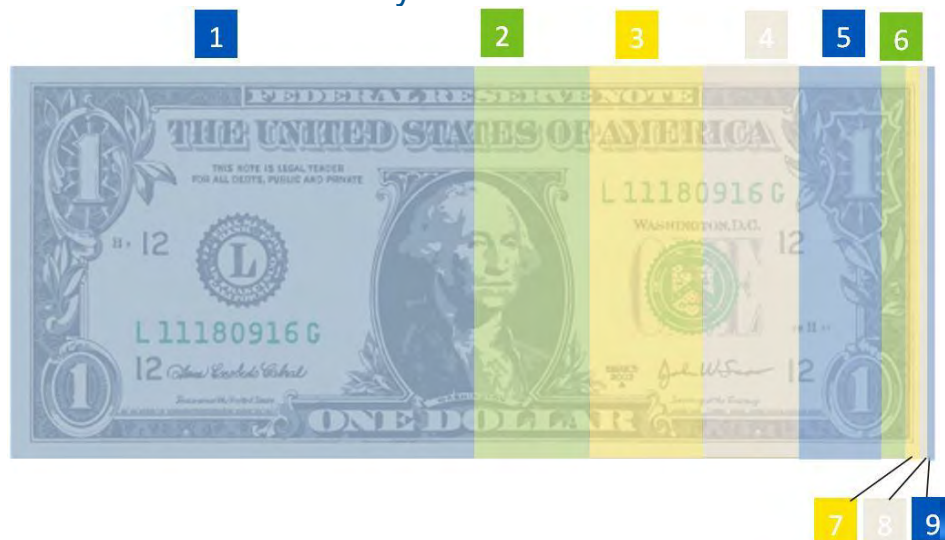
## General Fund: Where the Money Comes From



1. Sales Tax	\$46.1 million (44.4%)	7. Other	\$4.0 million (3.9%)
2. Property Tax	\$19.5 million (18.8%)	8. Licenses and Permits	\$3.6 million (3.4%)
3. State Income Tax	\$8.2 million (7.9%)	9. Local Cannabis Tax	\$2.2 million (2.1%)
4. Sale of Land*	\$7.0 million (6.7%)	10. Fines	\$1.7 million (1.6%)
5. Charges for Services	\$5.7 million (5.5%)	11. Hotel Tax	\$1.3 million (1.3%)
6. Food and Beverage Tax	\$4.5 million (4.4%)		

\*One-Time Revenue from Sale of Exporior Property

## General Fund: Where the Money Goes



1. Salaries and Wages	\$45.9 million (48.2%)	6. Other	\$2.6 million (2.7%)
2. Services and Charges	\$13.0 million (13.7%)	7. Supplies	\$2.3 million (2.4%)
3. Pensions	\$11.9 million (12.4%)	8. Employee Taxes	\$1.8 million (1.9%)
4. Employee Benefits	\$9.4 million (9.9%)	9. Capital Outlay	\$1.1 million (1.1%)
5. Transfers Out	\$7.4 million (7.8%)		





## GENERAL FUND - BUDGET SUMMARY

	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>REVENUES</b>					
Taxes	45,227,511	40,524,625	40,460,157	43,690,919	7.8%
Licenses and Permits	3,258,837	3,345,420	3,378,221	3,577,019	6.9%
Intergovernmental	40,098,058	39,562,317	39,205,536	40,296,941	1.9%
Charges for Services	6,632,986	5,426,155	5,430,234	5,681,686	4.7%
Fines and Forfeits	1,363,847	1,082,260	1,106,960	1,652,773	52.7%
Investment Income	627,025	187,129	187,129	187,129	0.0%
Miscellaneous	1,366,369	337,376	338,262	376,650	11.6%
<i>Total Revenues</i>	<i>98,574,633</i>	<i>90,465,282</i>	<i>90,106,499</i>	<i>95,463,117</i>	<i>5.5%</i>
<b>EXPENDITURES</b>					
General Government	13,936,866	12,484,512	12,220,718	13,145,665	5.3%
Public Safety	56,422,575	52,754,978	52,890,130	55,609,355	5.4%
Highways and Streets	12,860,046	10,841,046	11,152,837	11,516,801	6.2%
Health and Welfare	4,164,777	3,706,660	3,708,952	3,898,363	5.2%
Culture and Recreation	2,620,743	914,427	877,461	1,360,770	48.8%
<i>Total Expenditures</i>	<i>90,005,007</i>	<i>80,701,623</i>	<i>80,850,098</i>	<i>85,530,954</i>	<i>6.0%</i>
<b>EXCESS OF REVENUES OVER EXPENDITURES</b>	<b>8,569,626</b>	<b>9,763,659</b>	<b>9,256,401</b>	<b>9,932,163</b>	<b>1.7%</b>
<b>OTHER FINANCING SOURCES/(USES)</b>					
Operating Transfers In	710,838	1,349,907	1,349,907	1,305,048	-3.3%
Sale of Land	-	-	-	7,000,000	-
Residual Equity Transfers Out to Capital	(3,000,000)	-	-	-	-
Operating Transfers Out	(8,243,633)	(6,591,611)	(6,591,611)	(9,792,085)	48.6%
<i>Total Other Sources/(Uses)</i>	<i>(10,532,795)</i>	<i>(5,241,704)</i>	<i>(5,241,704)</i>	<i>(1,487,037)</i>	<i>-71.6%</i>
<b>EXCESS OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES</b>	<b>(1,963,169)</b>	<b>4,521,955</b>	<b>4,014,697</b>	<b>8,445,126</b>	<b>86.8%</b>

\* Reflects percentage increase/decrease in FY 2021/22 budget over the FY 2020/21 amended budget.

## GENERAL FUND – FUND BALANCE SUMMARY

<b>FUND BALANCE</b>				
May 1	41,147,543	39,184,374	39,184,374	43,199,071
April 30	39,184,374	43,706,329	43,199,071	51,644,197
<b>CHANGE IN CASH AND INVESTMENTS</b>				
Excess of Revenues over Expenditures	(1,963,169)	4,521,955	4,014,697	8,445,126
(Increase) Decrease in Receivables	1,419,726	-	-	-
Increase (Decrease) in Payables	(2,663,668)	-	-	-
Net Increase (Decrease) to Cash	(3,207,111)	4,521,955	4,014,697	8,445,126
<b>Cash and Investments</b>				
May 1	35,864,371	32,657,260	32,657,260	36,671,957
April 30	32,657,260	37,179,215	36,671,957	45,117,083



## GENERAL FUND: SUMMARY OF REVENUE AND OTHER FINANCING SOURCES

	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>Taxes</b>					
Property Taxes - Corporate	9,568,940	9,859,713	9,795,245	9,008,224	-8.6%
Property Taxes - Police Pension	5,288,889	5,191,777	5,191,777	5,673,648	9.3%
Property Taxes - Fire Pension	4,349,079	4,428,092	4,428,092	4,797,710	8.3%
Home Rule Sales Tax	18,017,821	15,438,766	15,438,766	15,909,806	3.1%
Food & Beverage Tax	4,661,558	3,790,459	3,790,459	4,536,860	19.7% <sup>1</sup>
Telecommunications Tax	15	-	-	-	-
Hotel Tax	3,084,020	1,079,400	1,079,400	1,304,055	20.8% <sup>2</sup>
Automobile Rental Tax	128,190	93,259	93,259	100,000	7.2%
Foreign Fire Insurance Tax	129,000	143,159	143,159	145,306	1.5%
Other Taxes	-	500,000	500,000	2,215,310	-
<i>Total Taxes</i>	<i>45,227,511</i>	<i>40,524,625</i>	<i>40,460,157</i>	<i>43,690,919</i>	<i>7.8%</i>
<b>Licenses and Permits</b>					
Liquor Licenses	576,741	442,679	442,679	465,167	5.1%
Business Licenses	874,517	759,861	772,466	800,000	5.3%
Rental Licenses	359,873	365,275	377,932	378,338	3.6%
Video Gaming Terminals/Licenses	-	34,500	36,500	80,000	131.9% <sup>3</sup>
Building Permits	1,042,626	1,370,275	1,370,275	1,470,084	7.3%
Land Dev/Public Improvements	152,060	170,666	170,666	150,000	-12.1% <sup>4</sup>
Sign Permits	124,689	110,000	112,933	110,000	0.0%
Other Licenses and Permits	128,331	92,164	94,770	123,430	33.9%
<i>Total Licenses and Permits</i>	<i>3,258,837</i>	<i>3,345,420</i>	<i>3,378,221</i>	<i>3,577,019</i>	<i>6.9%</i>
<b>Intergovernmental</b>					
State Sales Tax	31,226,867	29,480,381	29,480,381	30,169,860	2.3%
State Income Tax	8,045,043	8,261,426	8,261,426	8,228,115	-0.4%
State Recreational Cannabis Tax	12,146	62,351	62,351	69,000	10.7% <sup>5</sup>
State Video Gaming Tax	0	19,000	19,000	340,560	1692.4% <sup>6</sup>
Township Road & Bridge Tax	567,612	540,000	540,000	540,000	0.0%
Replacement Tax	30,132	22,834	25,719	27,135	18.8% <sup>7</sup>
Grants	201,990	1,162,625	802,959	908,571	-21.9% <sup>8</sup>
Cook County Gas Tax Rebate	14,268	13,700	13,700	13,700	0.0%
<i>Total Intergovernmental</i>	<i>40,098,058</i>	<i>39,562,317</i>	<i>39,205,536</i>	<i>40,296,941</i>	<i>1.9%</i>
<b>Charges for Services</b>					
Ambulance Service Fees	2,502,368	2,833,816	2,833,816	3,018,066	6.5%
Cable TV Franchise Fees	1,233,528	1,131,912	1,131,911	1,150,000	1.6%
Security Alarm Fees	129,165	98,717	99,218	125,000	26.6%
Prairie Center Sales	378,471	7,101	10,281	252,000	3448.8% <sup>9</sup>
Police Youth Consultant Fees	279,207	275,962	275,962	377,153	36.7% <sup>10</sup>
Police - Special Details	442,911	149,564	149,564	138,000	-7.7%
Fire Fees & Inspections	206,775	80,000	80,000	96,000	20.0% <sup>11</sup>
Family Counseling Center Fees	30,131	23,000	23,000	35,000	52.2% <sup>12</sup>
Elevator Inspection Fees	130,932	125,000	125,000	125,000	0.0%
Rental Income-Woodfield Green	944,241	393,963	393,963	37,814	-90.4% <sup>13</sup>
Other Service Charges	355,258	307,120	307,519	327,653	6.7%
<i>Total Charges for Services</i>	<i>6,632,986</i>	<i>5,426,155</i>	<i>5,430,234</i>	<i>5,681,686</i>	<i>4.7%</i>



	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>Fines and Forfeits</b>					
County Fines	125,800	207,000	207,000	220,000	6.3%
Village Fines	986,098	617,000	617,000	939,873	52.3% <sup>14</sup>
Administrative Tow Fines	70,870	100,400	125,000	332,000	230.7% <sup>15</sup>
Local Debt Recovery Program	170,133	147,500	147,500	150,000	1.7%
Miscellaneous Fines	10,946	10,360	10,460	10,900	5.2%
<i>Total Fines and Forfeits</i>	<i>1,363,847</i>	<i>1,082,260</i>	<i>1,106,960</i>	<i>1,652,773</i>	<i>52.7%</i>
<b>Investment Income</b>	<b>627,025</b>	<b>187,129</b>	<b>187,129</b>	<b>187,129</b>	<b>0.0%</b>
<b>Miscellaneous</b>					
PCA Program Income & Gifts	110,954	2,910	137	150	-94.8% <sup>16</sup>
Septemberfest	414,808	8,170	8,170	0	-100.0% <sup>17</sup>
Seizure Revenue	9,959	20,500	20,500	18,500	-9.8%
DUI Revenue	20,545	12,000	12,000	12,000	0.0%
Other Miscellaneous Revenue	810,103	293,796	297,455	346,000	17.8% <sup>18</sup>
<i>Total Miscellaneous Revenues</i>	<i>1,366,369</i>	<i>337,376</i>	<i>338,262</i>	<i>376,650</i>	<i>11.6%</i>
<b>TOTAL REVENUES</b>	<b>98,574,633</b>	<b>90,465,282</b>	<b>90,106,499</b>	<b>95,463,117</b>	<b>5.5%</b>
<b>Other Financing Sources</b>					
Interfund Transfer - MFT Fund	-	559,324	559,324	540,000	-3.5%
Interfund Transfer - Water Fund	710,838	790,583	790,583	765,048	-3.2%
Sale of Land	-	-	-	7,000,000	-
<b>TOTAL OTHER FINANCING SOURCES</b>	<b>710,838</b>	<b>1,349,907</b>	<b>1,349,907</b>	<b>8,305,048</b>	<b>515.2%</b>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>99,285,471</b>	<b>91,815,189</b>	<b>91,456,406</b>	<b>103,768,165</b>	<b>13.0%</b>

\* Reflects percentage increase/decrease in FY 2021/22 budget over the FY 2020/21 amended budget.

### Notes from General Fund: Summary of Revenues and other Financing Sources Table:

- 1 Increase in expected revenue as compared to prior year, which was impacted by the pandemic.
- 2 Increase in expected revenue as compared to prior year, which was impacted by the pandemic.
- 3 Video gaming permitted starting January 1, 2020; however, the pandemic and resulting shutdowns prevented businesses from implementing. This budget assumes businesses will resume interest in hosting video gaming.
- 4 Projection is based on known developments in the pipeline.
- 5 State revenue projection is based on estimates provided by the Illinois Municipal League.
- 6 Video gaming permitted starting January 1, 2020; however, the pandemic and resulting shutdowns prevented businesses from implementing. This budget assumes businesses will resume interest in hosting video gaming.
- 7 State revenue projection is based on estimates provided by the Illinois Municipal League.
- 8 Projection is based on known grant applications currently in the pipeline.
- 9 Increase in expected revenue compared to prior year when the Al Larson Prairie Center for the Arts was closed.
- 10 Increase compared to prior year when School Resource Officers were not utilized due to school closures.
- 11 Increase due to current development and inspection activity.
- 12 Increase in expected revenue as compared to prior year when the Family Counseling Center was closed to the public and people were under shelter-in-place orders.
- 13 Decrease based on expected tenant vacancy and relocation. Property will be razed for future development.
- 14 Increase in expected revenue as compared to prior year when fewer fines were issued as residents sheltered-in-place and office buildings were unoccupied.
- 15 New towing ordinance is expected to result in increased revenue.
- 16 Decrease based on limited programming expected to be held at the Al Larson Prairie Center for the Arts.
- 17 Septemberfest is not planned to be held due to gathering restrictions.
- 18 Increase in expected revenue as compared to prior year, which was significantly impacted by the pandemic.



## GENERAL FUND: SUMMARY OF EXPENDITURES AND OTHER FINANCING USES

	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>Expenditures</b>					
<b>General Government</b>					
President and Board	314,396	363,849	304,226	379,734	4.4%
Village Clerk's Office	18,804	14,733	14,558	22,742	54.4% <sup>1</sup>
Boards and Commissions	274,225	172,759	161,826	297,640	72.3% <sup>2</sup>
Village Manager's Office	1,210,774	1,144,304	1,135,479	1,157,774	1.2%
Legal	553,600	428,850	388,595	412,695	-3.8%
Communications	406,793	633,420	597,324	595,396	-6.0%
Finance Department	2,330,014	1,886,339	1,838,992	1,916,398	1.6%
Information Technology Department	4,184,837	3,657,404	3,641,320	3,682,442	0.7%
Human Resources Department	1,573,580	1,394,480	1,365,090	1,474,043	5.7%
Com. Dev. – Manage. & Admin.	626,037	612,009	603,515	644,157	5.3%
Com. Dev. - Planning Services	737,814	692,170	692,894	776,006	12.1% <sup>3</sup>
Economic Development Department	1,705,992	1,484,195	1,476,899	1,786,638	20.4% <sup>4</sup>
<i>Total General Government</i>	<i>13,936,866</i>	<i>12,484,512</i>	<i>12,220,718</i>	<i>13,145,665</i>	<i>5.3%</i>
<b>Public Safety</b>					
Police Department	30,558,493	29,220,841	28,982,431	30,062,344	2.9%
Fire Department	25,864,083	23,534,137	23,907,699	25,547,011	8.6%
<i>Total Public Safety</i>	<i>56,422,575</i>	<i>52,754,978</i>	<i>52,890,130</i>	<i>55,609,355</i>	<i>5.4%</i>
<b>Highways and Streets</b>					
Engineering & Public Works Dep.	12,372,235	10,490,464	10,809,750	11,107,656	5.9%
Transportation Department	487,811	350,582	343,087	409,145	16.7% <sup>5</sup>
<i>Total Highways and Streets</i>	<i>12,860,046</i>	<i>10,841,046</i>	<i>11,152,837</i>	<i>11,516,801</i>	<i>6.2%</i>
<b>Health and Welfare</b>					
Permit Services	2,762,511	2,323,329	2,319,800	2,485,309	7.0%
Inspection Services	1,402,267	1,383,331	1,389,152	1,413,054	2.1%
<i>Total Health and Welfare</i>	<i>4,164,777</i>	<i>3,706,660</i>	<i>3,708,952</i>	<i>3,898,363</i>	<i>5.2%</i>
<b>Culture and Recreation</b>					
Cultural Services Department	2,620,742	914,427	877,460	1,360,770	48.8% <sup>6</sup>
<i>Total Culture and Recreation</i>	<i>2,620,742</i>	<i>914,427</i>	<i>877,460</i>	<i>1,360,770</i>	<i>48.8%</i>
<b>TOTAL EXPENDITURES</b>	<b>90,005,007</b>	<b>80,701,623</b>	<b>80,850,098</b>	<b>85,530,954</b>	<b>6.0%</b>
<b>Other Financing Uses</b>					
<b>Operating Transfers Out</b>					
Transit Fund	1,614,560	963,111	963,111	1,446,735	50.2% <sup>7</sup>
CIP Fund	1,259,845	-	-	2,440,000	-
Baseball Stadium Fund	360,000	700,000	700,000	700,000	0.0%
Olde Schaumburg Historic District	169,229	178,500	178,500	205,350	15.0% <sup>8</sup>
Refuse Disposal Fund	4,500,000	4,750,000	4,750,000	5,000,000	5.3%
Equity Transfer Out	3,000,000	-	-	-	-
Hotel Fund for Performing Arts Center	340,000	-	-	-	-
<b>TOTAL OTHER FINANCING USES</b>	<b>11,243,633</b>	<b>6,591,611</b>	<b>6,591,611</b>	<b>9,792,085</b>	<b>48.6%</b>
<b>Total Expenditures &amp; Other Uses</b>	<b>101,248,640</b>	<b>87,293,234</b>	<b>87,441,709</b>	<b>95,323,039</b>	<b>9.2%</b>

\* Reflects percentage increase/decrease in FY 2021/22 budget over the FY 2020/21 amended budget.



## Notes from General Fund: Summary of Expenditures and Other Financing Uses Table (previous page):

- 1 Increase based on return to normalized wage increase, which was suspended last year and the inclusion of training conference for the Village Clerk.
- 2 Increase based on the resumption of Committee and Commission meetings, which were suspended last year.
- 3 Increased based on filling full-time and part-time positions that were frozen last year.
- 4 Increased based on the resumption of travel and training for the Economic Development Department and an expected increase in the support paid to Meet Chicago Northwest, which is based on Hotel tax revenue.
- 5 Increase based on the addition of on-call traffic engineering services, which were not included last year.
- 6 Increase due to the resumption of some programming at the Al Larson Prairie Center for the Arts, which was closed last year.
- 7 Increase due to resumption of transit services that were suspended last year.
- 8 Increase due to reinstatement of projects to be completed in the Olde Schaumburg Historical District, which is supported by the General Fund.



## Section 5: Revenues



New Schaumburg businesses to open in FY 2020/21 (clockwise from upper left): (1) Sola Salons, 601 N. Martingale Rd., (2) Amazon Fresh, 16 E. Golf Rd., (3) Perry's Steakhouse & Grille, 1780 E. Golf Rd., (4) Andy's Frozen Custard, 390 Barrington Rd.

- [Overview](#)
- [Top Ten Revenue Sources](#)
- [Allocation of Major Revenues](#)
- [Revenues by Fund](#)
- [Revenues by Type](#)

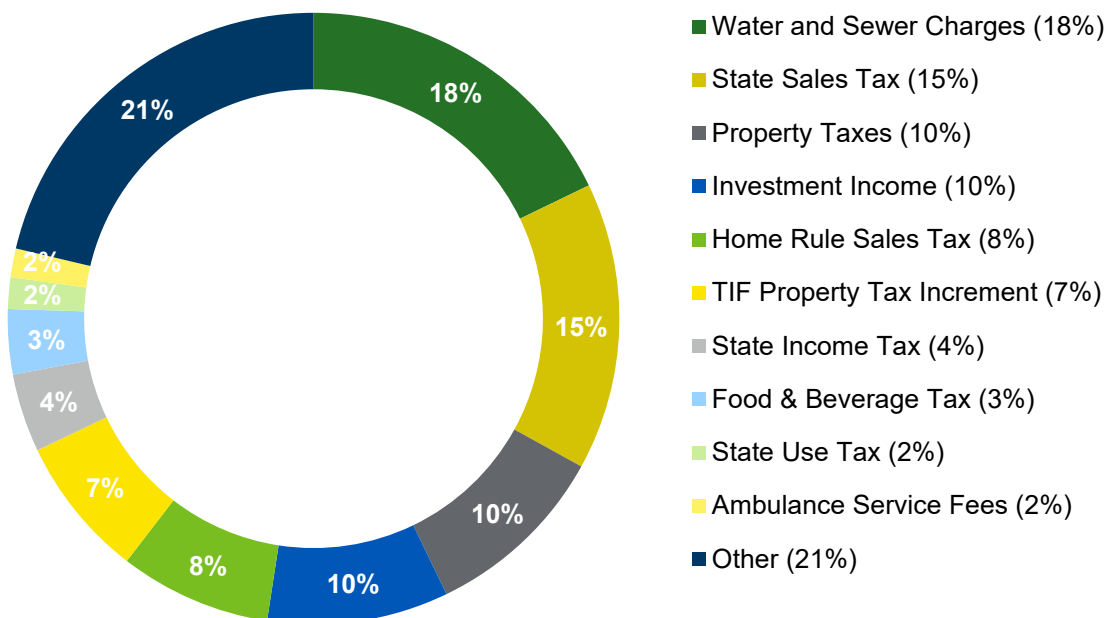


## REVENUES

The FY 2021/22 budget includes revenue projections based on a moderate economic recovery. Current results for retail sensitive revenues (Sales and related taxes) were used to project a moderate recovery beginning July 2021. Licenses and Permits were projected based on current activity and know developments in the pipeline. Charges for Services are, generally, based on current use with reasonable expectations for specific revenues such as Commuter Parking Lot fees, which are expected to increase compared to last year but will not reach “normal” levels. Also, the Schaumburg Boomers will have a season this year, so stadium fee revenue is planned, accordingly. Fines and Forfeits are anticipated to see a rebound as compared to last year when enforcement activity was minimal due to shelter-in-place orders.

Revenues of the village (excluding hotel and convention center operations) are estimated at \$198.5 million for the fiscal year beginning May 1, 2021 and ending April 30, 2022. This represents an increase of \$9.1 million or 4.8% compared to the amended FY 2020/21 budget. The increase is attributed to the anticipated economic recovery as compared to a year under pandemic restrictions. Other Financing Sources are estimated at \$50 million, a decrease of 4.4% from the preceding year’s amended budget primarily attributed to one planned bond sale of \$10 million versus two bond sales totaling \$21.7 million last year. Additionally, there is a one-time revenue of \$7 million expected from the sale of land. Combined, revenues and OFS are budgeted at \$248.5 million for FY 2021/22, an increase of \$6.7 million from the amended FY 2020/21 budget.

Ten key revenue sources make up 79% of total revenue; this excludes payments from employees to offset the cost of health insurance and other employee benefits. Below is a depiction of the ten key revenue sources in relation to total revenues (excluding OFS). A detailed schedule of revenues by type can be found on page [72](#).





## TOP 10 REVENUE SOURCES

1. *Water and Sewer User Charges (\$35,380,407)*  
The revenue from water and sewer user fees is expected to increase 3.1% from last year's budget. This is based on current usage trends and a planned 3% increase in rates.
2. *State Sales Tax (\$30,174,860)*  
The State of Illinois imposes a 6.25% Sales Tax, 1% of which is distributed to municipalities on a point-of-sale basis. Schaumburg has had the honor of being one of the three largest centers for retail sales in the State of Illinois for many years. The FY 2021/22 budget includes a 2.4% increase in Sales Tax from last year's budget based on a moderate economic recovery and easing of restrictions.
3. *Property Tax (\$19,479,582)*  
The Property Tax levy is based on required contributions to the public safety pension funds and public safety operations within the General Fund. The village held the property tax at the same level from 2014 through 2017, reduced it by 1% in 2018 and 5% in 2019. The 2020 levy is equal to 2019, however the FY 2021/22 budget includes reduced revenue from the property tax levy to the General Fund and larger contributions to the Police and Fire Pension Funds.
4. *Investment Income (\$19,036,233)*  
Revenue from investment income is expected to increase by 8.1% compared to the FY 2020/21 amended budget. The primary driver of this revenue source is based on the investments held and managed by the Police and Firefighters' Pension Funds. Both funds hire professional advisors to manage pension fund investments and strive to ensure safety while reaching the actuarial assumed rate of return on investments, which is 7%. While the markets were extremely volatile at the end of FY 2019/20 due to COVID-19, the funds are projected to recover the losses and achieve positive investment returns in FY 2020/21.
5. *Home Rule Sales Tax (\$15,914,806)*  
Home Rule communities are permitted by state law to impose a Home Rule Sales Tax which is collected by retail merchants and administered by the State of Illinois Department of Revenue. The village imposes a 1% Home Rule Sales Tax on transactions that generally applies to the purchase of goods with the exception of groceries, drugs, and licensed vehicles. The FY 2021/22 budget estimates an increase of 3.1% in Home Rule Sales Tax compared to the FY 2020/21 amended budget. This is based on the anticipated moderate recovery previously discussed.
6. *TIF Property Tax Increment (\$14,836,838)*  
The incremental property tax revenue expected in the North Schaumburg TIF Fund reflects a 0.2% decrease compared to the amended FY 2020/21 budget. The decrease is due to an anticipated adjustment in Equalized Assessed Value due to the effects of the COVID-19 pandemic on market values.
7. *Income Tax (\$8,228,115)*  
The State of Illinois collects personal and corporate Income Tax and places a portion of those receipts into a fund called the Local Government Distributive Fund (LGDF). The State then remits a portion to municipalities on a per-capita basis. The FY 2021/22 budget





projects a 0.4% decrease based on recent trends and estimates provided by the Illinois Municipal League.

### 8. Food and Beverage Tax (\$6,815,290)

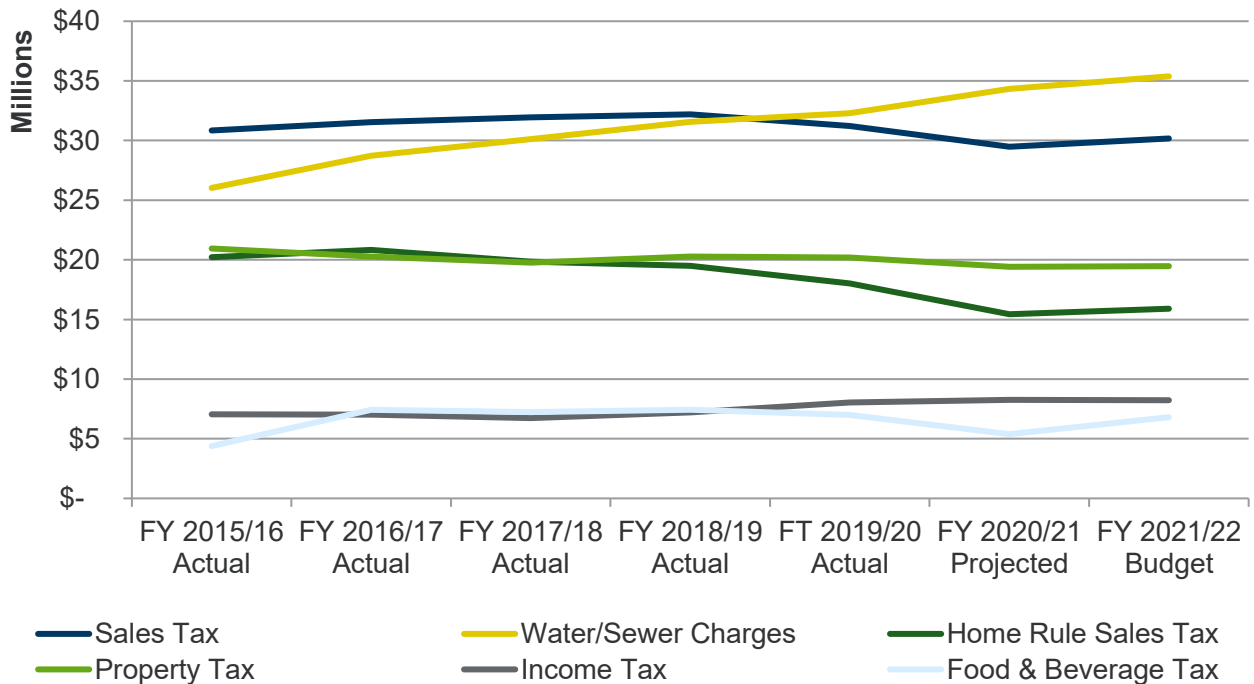
The village imposes a 2% tax on the purchase of prepared foods and beverages as well as all alcoholic beverages. Schaumburg is home to over 200 restaurants and the FY 2021/22 budget projects an increase of 21.2% to the amended budget. Projections are based on the anticipated resumption of dining habits and easing of occupancy restrictions. It is not expected that pre-pandemic habits will return immediately. One-half of the proceeds from the Food and Beverage Tax are allocated to the General Fund; 25% is used to offset debt service costs for the Hotel and Convention Center, 11% is allocated to the 2011 Debt Service Fund to make principal and interest payments, and 14% is allocated to the Capital Improvement Fund to pay for various infrastructure improvements.

### 9. State Use Tax (\$3,303,013)

The State of Illinois imposes a tax on the privilege of using any item of tangible personal property that is titled (i.e. vehicles) or purchased at retail. The tax applies when an out-of-state vendor makes a retail sale to Illinois consumers (i.e. Internet sales). The tax is either distributed to the municipality in which the title address is located (vehicles) or the tax collected on applicable retail sales is distributed on a per capita basis to all Illinois municipalities, known as the “local use tax”.

### 10. Ambulance Service Fees (\$3,018,066)

The revenue from Ambulance user charges is expected to increase 6.5% due an increase in rate charged and as compared to the prior year when use was lower than expected. Additionally, the village has transitioned to a new ambulance billing company and expects better collection rates.

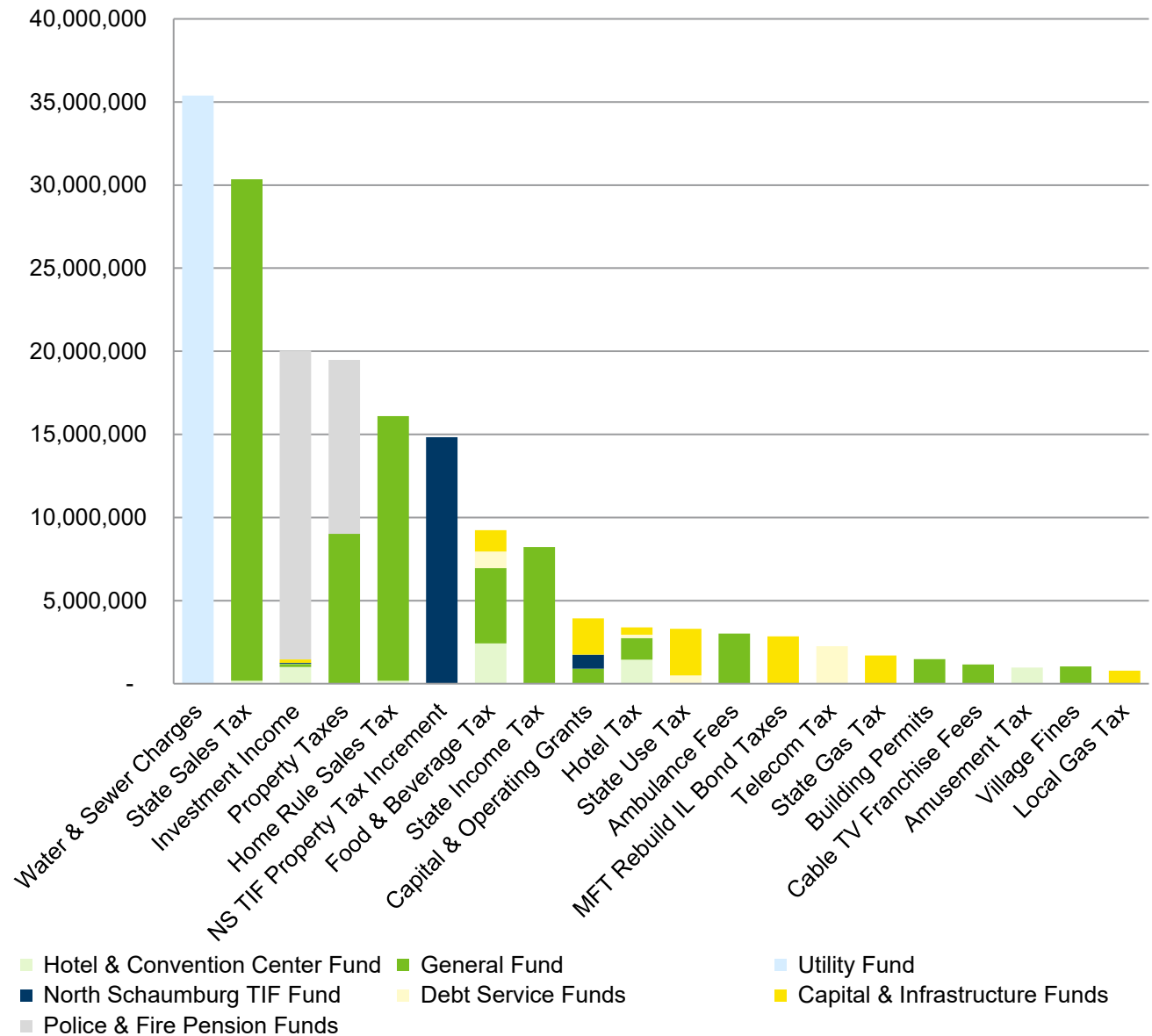




## ALLOCATION OF CERTAIN TAX REVENUES

Revenues are allocated to various funds based on need, priority, and reliability. Shown below are the Top 20 Revenues, exclusive of internal service charges and employee contributions, and the funds to which they are allocated. The village-owned Hotel and Convention Center operates on a calendar fiscal year and has a budget separate from the village. However, to provide a comprehensive view, the revenues that are allocated to the Hotel and Convention Center Fund are included in the chart below.

### Top 20 Revenues Fund Allocation



Note: Food and Beverage, Hotel, and Amusement Tax revenues that are allocated to the Hotel and Convention Center Fund do not appear in the village's budget.



## SUMMARY OF REVENUES AND OTHER FINANCING SOURCES BY FUND

	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>GENERAL FUND</b>	99,285,470	91,815,189	91,456,406	103,768,165	13.0%
<b>SPECIAL REVENUE FUNDS</b>					
Motor Fuel Tax Fund	2,792,136	4,299,275	4,275,676	4,560,151	6.1%
Schaumburg Transit Fund	1,872,433	1,175,878	1,394,330	1,614,085	37.3%
CDBG Fund	479,399	859,982	894,342	859,982	0.0%
Development Contribution Fund	189,210	140,000	262,520	115,000	-17.9%
Refuse Disposal Fund	4,509,472	4,755,700	4,752,500	5,002,500	5.2%
Olde Schaumburg Historic District	219,504	328,600	308,288	451,777	37.5%
	10,062,154	11,559,435	11,887,656	12,603,495	9.0%
<b>DEBT SERVICE FUNDS</b>					
Series 2010A G.O. Bond Fund	1,208,869	1,230,869	1,109,142	229	-100.0%
Series 2010B G.O. Bond Fund	991,299	-	3	-	-
Series 2011 G.O. Bond Fund	1,100,694	1,046,062	1,078,277	1,400,265	33.9%
Series 2012 G.O. Bond Fund	1,599,550	1,529,819	1,481,103	2,350,230	53.6%
Series 2012A G.O. Bond Fund	324,503	404,300	377,914	201,585	-50.1%
Series 2016A G.O. TIF Bond Fund	2,759,100	2,871,100	2,871,100	3,079,100	7.2%
Series 2017 G.O. VSP Bond Fund	629,644	687,700	687,701	743,919	8.2%
Series 2020A G.O. VSP Bond Fund	-	-	-	869,742	-
Series 2020B G.O. TIF Bond Fund	-	-	-	274,197	-
	8,613,660	7,769,850	7,605,240	8,919,267	14.8%
<b>CAPITAL PROJECT FUNDS</b>					
North Schaumburg TIF	13,397,217	27,000,842	28,016,427	25,729,922	-4.7%
Experior TIF	-	-	-	-	-
Olde Schaumburg Centre TIF Fund	949	600	300,085	85	-85.8%
STAR Line T.O.D. TIF Fund	6,314	3,900	670	670	-82.8%
Capital Improvement Fund	11,111,731	10,472,806	9,272,946	11,775,852	12.4%
Vital Streets Program	2,931,895	14,239,281	15,833,805	3,266,033	-77.1%
	27,448,106	51,717,429	53,423,933	40,772,562	-21.2%
<b>ENTERPRISE FUNDS</b>					
Utility Fund	34,130,932	34,535,662	34,496,985	35,738,276	3.5%
Commuter Parking Fund	347,027	184,600	152,969	129,201	-30.0%
Schaumburg Regional Airport Fund	607,573	535,653	536,780	531,755	-0.7%
Baseball Stadium Fund	1,627,649	724,500	719,923	805,250	11.1%
	36,713,181	35,980,415	35,906,657	37,204,482	3.4%
<b>INTERNAL SERVICE FUNDS</b>					
Vehicle Replacement Fund	2,713,307	749,589	621,079	2,815,277	275.6%
Technology Replacement Fund	818,247	112,600	103,000	103,000	-8.5%
Building Replacement Fund	8,136,792	132,000	50,000	50,000	-62.1%
Risk Management Fund	14,283,708	13,138,152	13,242,220	10,743,100	-18.2%
	25,952,054	14,132,341	14,016,299	13,711,377	-3.0%



# FY 2021/22 BUDGET

	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>TRUST AND AGENCY FUNDS</b>					
Police Pension Fund	(1,073,901)	15,088,127	34,697,004	15,214,236	0.8%
Firefighters' Pension Fund	(2,698,042)	13,622,547	19,293,245	16,221,087	19.1%
Special Service Area No. 12 Fund	22,615	22,892	22,892	22,892	0.0%
Special Service Area No. 13 Fund	13,737	13,548	13,548	13,548	0.0%
Builder's Escrow	-	-	1,000	1,000	0.0%
	(3,735,591)	28,747,114	54,027,689	31,472,763	9.5%
<b>TOTAL ALL FUNDS</b>	<b>204,339,033</b>	<b>241,721,773</b>	<b>268,323,880</b>	<b>248,452,111</b>	<b>2.8%</b>

\* Reflects percentage increase/decrease in FY 2021/22 budget over the FY 2020/21 amended budget.



## REVENUES AND OTHER FINANCING SOURCES BY TYPE

	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>Taxes</b>					
Property Taxes - General	10,553,836	9,859,713	9,795,245	9,008,224	-8.6%
Property Taxes - Police Pension	5,288,889	5,191,777	5,191,777	5,673,648	9.3%
Property Taxes - Fire Pension	4,349,079	4,428,092	4,428,092	4,797,710	8.3%
Home Rule Sales Tax	18,017,821	15,438,766	15,438,766	15,914,806	3.1%
Food & Beverage Tax	6,992,597	5,621,673	5,385,344	6,815,290	21.2%
Hotel Tax	4,626,029	1,822,779	1,555,414	1,956,083	7.3%
Telecommunication Tax	2,826,367	2,730,265	2,520,706	2,250,000	-17.6%
Real Estate Transfer Tax	594,018	560,433	560,433	563,000	0.5%
Local Motor Fuel Tax	879,383	835,000	720,000	780,000	-6.6%
Automobile Rental Tax	128,190	93,259	93,259	100,000	7.2%
Foreign Fire Insurance Tax	129,000	143,159	143,159	145,306	1.5%
TIF Property Tax Increment	11,953,234	14,869,111	15,424,127	14,836,838	-0.2%
Other Taxes	41,099	547,940	548,113	2,263,365	313.1%
<i>Total Taxes</i>	<i>66,379,542</i>	<i>62,141,967</i>	<i>61,804,435</i>	<i>65,104,270</i>	<i>4.8%</i>
<b>Licenses and Permits</b>					
Liquor Licenses	576,741	442,679	442,679	465,167	5.1%
Business Licenses	874,517	759,861	772,466	800,000	5.3%
Rental Licenses	359,873	365,275	377,932	378,338	3.6%
Building Permits	1,042,626	1,370,275	1,370,275	1,470,084	7.3%
Land Dev/Public Improvements	152,060	170,666	170,666	150,000	-12.1%
Sign Permits	124,689	110,000	112,933	110,000	0.0%
Other Licenses and Permits	128,331	126,664	131,270	203,430	60.6%
<i>Total Licenses and Permits</i>	<i>3,258,837</i>	<i>3,345,420</i>	<i>3,378,221</i>	<i>3,577,019</i>	<i>6.9%</i>
<b>Intergovernmental</b>					
State Sales Tax	31,226,867	29,480,381	29,480,381	30,174,860	2.4%
State Income Tax	8,045,043	8,261,426	8,261,426	8,228,115	-0.4%
State Motor Fuel Tax	1,818,764	1,521,654	1,521,654	1,699,043	11.7%
MFT-Rebuild Illinois	-	1,630,617	1,630,618	1,630,617	0.0%
State Use Tax	2,642,786	3,117,534	3,194,699	3,303,013	5.9%
State Recreational Cannabis Tax	12,146	62,351	62,351	69,000	-
Township Road & Bridge Tax	567,612	540,000	540,000	540,000	0.0%
Replacement Tax	30,132	22,834	25,719	27,135	18.8%
Video Gaming Tax	-	19,000	19,000	340,560	1692.4%
MFT-Transportation Ren	920,335.28	1,113,404	1,113,404	1,220,491	9.6%
Operating Grants	467,306	1,940,794	1,581,128	1,699,740	-12.4%
Capital Grants	2,151,935	2,168,637	1,471,892	2,222,072	2.5%
Other Intergovernmental	193,191	205,700	116,700	146,700	-28.7%
<i>Total Intergovernmental</i>	<i>48,076,117</i>	<i>50,084,332</i>	<i>49,018,972</i>	<i>51,301,346</i>	<i>2.4%</i>



	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>Charges for Services</b>					
Water and Sewer Charges	32,303,978	34,314,477	34,322,630	35,380,407	3.1%
Transit Fares	76,605	19,741	55,000	34,000	72.2%
Parking Fees	306,705	20,000	17,651	120,401	502.0%
Airport Charges	469,877	477,045	462,133	447,440	-6.2%
Baseball Stadium Charges	110,000	9,500	16,750	82,250	765.8%
Ambulance Service Fees	2,502,368	2,833,816	2,833,816	3,018,066	6.5%
Cable TV Franchise Fees	1,233,528	1,131,912	1,131,911	1,150,000	1.6%
Security Alarm Fees	129,165	98,717	99,218	125,000	26.6%
Prairie Center Sales	378,043	7,101	10,281	252,000	3448.8%
Police Youth Consultant Fees	279,207	275,962	275,962	377,153	36.7%
Police Fees & Special Details	442,911	149,564	149,564	138,000	-7.7%
Fire Fees & Inspections	206,775	80,000	80,000	96,000	20.0%
Rental Income-Woodfield Green	944,241	393,963	393,963	37,814	-90.4%
Other Service Charges	630,777	589,303	588,952	700,676	18.9%
<i>Total Charges for Services</i>	<i>40,014,181</i>	<i>40,401,102</i>	<i>40,437,831</i>	<i>41,959,207</i>	<i>3.9%</i>
<b>Fines and Forfeits</b>					
County Fines	128,326	208,200	208,200	221,300	6.3%
Village Fines	890,654	567,000	567,000	906,373	59.9%
Administrative Tow Fines	70,870	100,400	125,000	332,000	230.7%
Local Debt Recovery Program	170,133	147,500	147,500	150,000	1.7%
Miscellaneous Fines	103,864	59,160	59,260	43,100	-27.1%
<i>Total Fines and Forfeits</i>	<i>1,363,847</i>	<i>1,082,260</i>	<i>1,106,960</i>	<i>1,652,773</i>	<i>52.7%</i>
<b>Investment Income</b>	<b>(13,666,109)</b>	<b>17,604,211</b>	<b>42,383,504</b>	<b>19,036,233</b>	<b>8.1%</b>
<b>Miscellaneous</b>					
Employee Pension Contributions	2,262,693	2,390,655	2,390,655	2,380,589	-0.4%
Employer Pension Contributions	9,799,230	9,619,869	9,619,869	10,471,358	8.9%
Employee Benefit Contributions	760,480	784,282	810,100	784,282	0.0%
Retiree/COBRA Benefit Contrib.	1,257,919	1,160,921	1,162,308	1,160,921	0.0%
PCA Program Income & Gifts	110,954	2,910	137	150	-94.8%
Septemberfest	414,808	8,170	8,170	0	-100.0%
Donations	19,537	25,122	27,707	32,000	27.4%
Other Miscellaneous Revenue	4,437,443	783,153	1,064,281	1,028,932	31.4%
<i>Total Miscellaneous Revenues</i>	<i>19,063,063</i>	<i>14,775,082</i>	<i>15,083,227</i>	<i>15,858,232</i>	<i>7.3%</i>
<b>TOTAL REVENUES</b>	<b>164,489,477</b>	<b>189,434,374</b>	<b>213,213,150</b>	<b>198,489,080</b>	<b>4.8%</b>
<b>Other Financing Sources</b>					
Operating Transfers In	22,225,747	17,820,462	18,047,005	21,515,134	20.7%
Equity Transfers	1,500,000	-	-	-	-
Internal Service Fund Charges	16,123,810	11,745,261	11,745,261	11,447,897	-2.5%
Sale of Land	-	-	300,000	7,000,000	-
Bond Proceeds & Premium	-	22,721,677	25,018,464	10,000,000	-56.0%
<i>Total Other Financing Sources</i>	<i>39,849,557</i>	<i>52,287,400</i>	<i>55,110,730</i>	<i>49,963,031</i>	<i>-4.4%</i>
<b>TOTAL REVENUES AND OTHER FINANCING SOURCES</b>	<b>204,339,034</b>	<b>241,721,774</b>	<b>268,323,880</b>	<b>248,452,111</b>	<b>2.8%</b>

\* Reflects percentage increase/decrease in FY 2021/22 budget over the FY 2020/21 amended budget.



## Section 6: Expenditures



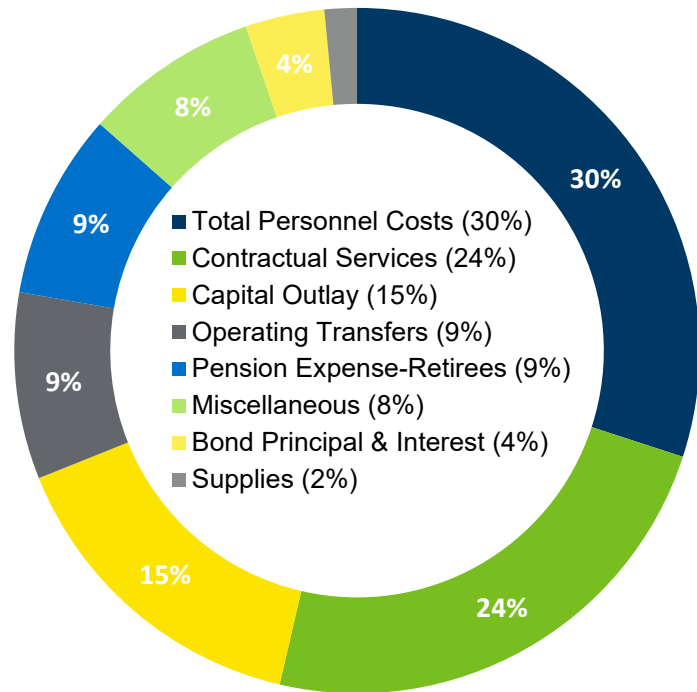
EPW 2020 Drawing Contest Winner

- [Overview](#)
- [Expenditures by Fund](#)
- [Personnel Summary](#)



## EXPENDITURES

As a local government, the village's primary function is to provide essential public services to the businesses and residents of the Village of Schaumburg. Personnel costs, typically the largest expenditure for a local government, is budgeted to increase by \$1,009,075 or 1.4% overall compared to the prior year. The stability of personnel costs is attributed to careful and controlled practices in the fulfillment of vacant positions. Contractual Services is the next highest category of expenditures making up 24% of the budget, this includes insurances, internal service fund transfers, and the purchase of water. Capital Outlay is the third highest category of expenditures and means that 15% of the total budget is used to make capital improvements — an important investment to improve and maintain the village's infrastructure. The graph to the right is a representation of village expenditures by function:



Expenditure Type	FY 2020/21 Original Budget	FY 2020/21 Amended Budget	FY 2021/22 Budget	Percent Change to Amended Budget
Salaries and Wages	50,531,590	48,731,292	50,446,322	3.5%
Employee Health Benefits	9,367,356	9,122,808	7,300,359	-20.0%
Retirement Contributions-Current Employees	12,301,741	12,157,387	13,147,183	8.1%
Employment Taxes & Other Payroll Expenses	2,391,028	2,349,228	2,475,926	5.4%
<b>Total Personnel Costs</b>	<b>\$74,591,715</b>	<b>\$72,360,715</b>	<b>\$73,369,790</b>	<b>1.4%</b>
Contractual Services	55,987,487	52,882,881	57,721,953	9.2%
Supplies	3,827,265	3,680,269	3,725,674	1.2%
Capital Outlay	36,825,280	32,140,478	37,412,721	16.4%
Pension Expense-Retirees	19,287,631	19,287,631	21,435,871	11.1%
Bond Principal and Interest	10,900,011	9,030,011	9,135,017	1.2%
Miscellaneous	26,873,188	26,859,106	20,137,348	-25.0%
Operating Transfers	20,775,049	17,820,462	21,515,134	20.7%
<b>Total Expenditures</b>	<b>\$249,067,626</b>	<b>\$234,061,553</b>	<b>\$244,453,508</b>	<b>4.4%</b>





## SUMMARY OF EXPENDITURES & OFU BY FUND

	FY 2019/20 Actual	FY 2020/21 Amended Budget	FY 2020/21 Projected	FY 2021/22 Budget	Percent Change*
<b>GENERAL FUND</b>	101,248,640	87,293,234	87,441,709	95,323,039	9.2%
<b>SPECIAL REVENUE FUNDS</b>					
Motor Fuel Tax Fund	3,005,558	3,176,425	3,147,930	5,366,692	69.0%
Schaumburg Transit Fund	1,872,433	1,227,821	1,226,508	1,561,359	27.2%
CDBG Fund	479,399	859,982	525,106	1,215,176	41.3%
Development Contribution Fund	78,620	32,422	31,404	22,300	-31.2%
Refuse Disposal Fund	4,724,115	4,876,954	4,876,954	5,023,939	3.0%
Olde Schaumburg Historic District	219,504	328,600	263,623	451,777	37.5%
	<b>10,379,628</b>	<b>10,502,204</b>	<b>10,071,525</b>	<b>13,641,243</b>	<b>29.9%</b>
<b>DEBT SERVICE FUNDS</b>					
Series 2010A G.O. Bond Fund	1,263,480	1,206,900	1,206,900	-	-100.0%
Series 2010B G.O. Bond Fund	996,613	-	-	-	-
Series 2011 G.O. Bond Fund	1,180,738	1,174,938	1,174,938	1,168,838	-0.5%
Series 2012 G.O. Bond Fund	1,502,850	1,501,250	1,501,250	1,502,850	0.1%
Series 2012A G.O. Bond Fund	354,647	354,212	354,213	359,903	1.6%
Series 2016A G.O. TIF Bond Fund	2,759,100	2,870,100	2,870,100	3,078,100	7.2%
Series 2017 G.O. VSP Bond Fund	629,644	687,700	687,701	743,919	8.2%
Series 2020A G.O. VSP Bond Fund	-	-	-	869,742	-
Series 2020B G.O. TIF Bond Fund	-	-	-	274,197	-
	<b>8,687,070</b>	<b>7,795,100</b>	<b>7,795,102</b>	<b>7,997,549</b>	<b>2.6%</b>
<b>CAPITAL PROJECT FUNDS</b>					
North Schaumburg TIF	19,689,603	29,446,100	27,743,457	25,555,598	-13.2%
Experior TIF	-	-	56,455	-	-
Olde Schaumburg Centre TIF Fund	844	10,870	42,793	10,750	-1.1%
Capital Improvement Fund	-	-	-	-	0.0%
Vital Streets Program	12,625,699	12,524,558	11,949,537	13,537,121	8.1%
	<b>43,647,777</b>	<b>49,257,900</b>	<b>46,861,474</b>	<b>44,670,772</b>	<b>-9.3%</b>
<b>ENTERPRISE FUNDS</b>					
Utility Fund	29,416,659	35,329,816	33,552,095	39,204,621	11.0%
Commuter Parking Fund	155,090	307,352	365,654	195,423	-36.4%
Schaumburg Regional Airport Fund	1,197,791	1,008,375	949,274	1,026,937	1.8%
Baseball Stadium Fund	1,353,067	1,115,797	1,096,795	1,217,797	9.1%
	<b>32,122,607</b>	<b>37,761,340</b>	<b>35,963,818</b>	<b>41,644,778</b>	<b>10.3%</b>
<b>INTERNAL SERVICE FUNDS</b>					
Vehicle Replacement Fund	7,706,480	5,228,698	3,348,104	3,512,623	-32.8%
Technology Replacement Fund	1,348,099	366,358	366,358	234,958	-35.9%
Building Replacement Fund	1,124,241	2,140,920	1,543,290	2,367,250	10.6%
Risk Management Fund	13,658,241	13,916,728	12,625,543	13,104,435	-5.8%
	<b>23,837,061</b>	<b>21,652,704</b>	<b>17,883,295</b>	<b>19,219,266</b>	<b>-11.2%</b>
<b>TRUST AND AGENCY FUNDS</b>					
Police Pension Fund	9,928,697	10,092,630	10,264,969	11,072,340	9.7%
Firefighters' Pension Fund	9,334,424	9,670,001	9,673,420	10,848,081	12.2%
Special Service Area No. 12 Fund	22,615	22,892	22,892	22,892	0.0%
Special Service Area No. 13 Fund	13,737	13,548	13,548	13,548	0.0%
	<b>19,299,472</b>	<b>19,799,071</b>	<b>19,974,829</b>	<b>21,956,861</b>	<b>10.9%</b>
<b>TOTAL ALL FUNDS</b>	<b>239,222,254</b>	<b>234,061,553</b>	<b>225,991,752</b>	<b>244,453,508</b>	<b>4.4%</b>

\* Reflects percentage increase/decrease in FY 2021/22 budget over the FY 2020/21 amended budget.



## PERSONNEL SUMMARY

As part of the annual budget, the village differentiates between “authorized” and “budgeted” positions. “Authorized” positions are approved as part of the annual budget but are generally only filled if there are funds appropriated for the position as part of the annual budget process or through a mid-year amendment.

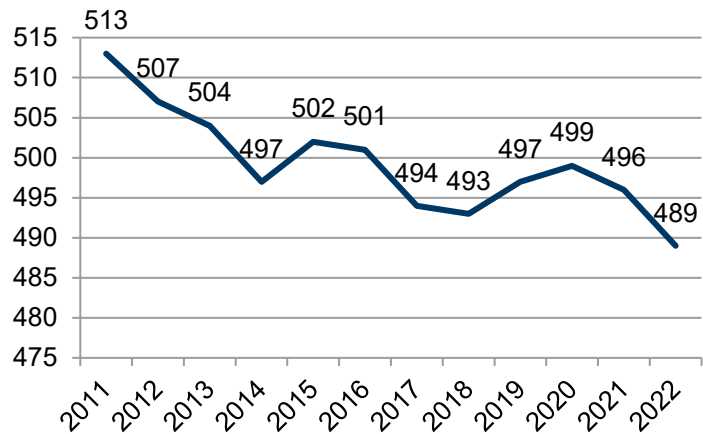
When the FY 2020/21 budget was adopted, the 26 full-time (FT) and 26 part-time (PT) positions that were vacant at the time were frozen with the savings from these positions recognized by the General Fund. As positions were vacated throughout the year, staff carefully considered the service impacts from freezing these positions and added them to the hiring freeze as appropriate. Departments discussed their personnel needs to maintain services during the FY 2021/22 budget development. As a result of those discussions, the budget proposes filling many of the previously vacant positions and leaves just 14 FT and 24 PT positions “authorized” but not “budgeted”.

The FY 2021/22 budget reflects a net decrease of seven authorized full-time (FT) employees and a net decrease of 23 authorized part-time (PT) employees from FY 2020/21. The charts to the right and the table on the following page contain a summary of the FT and PT positions being requested in the FY 2021/22 budget with a comparison to the authorized positions in previous years. All FT and PT positions that are recommended for elimination will be vacant as of May 1, 2021.

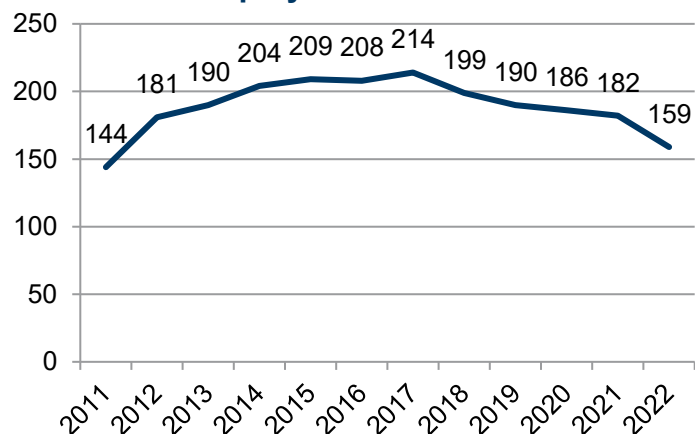
The number of FT positions authorized in FY 2021/22 is 489, which is a decrease from 496 authorized positions in FY 2020/21. Many are the result of restructuring (i.e., one FT position is vacated and replaced with two PT positions), an alternative service delivery model, or realignment of responsibilities within the department.

The number of PT positions is 159, which is a decrease from 182 in FY 2020/21. The primary reason for the large decrease in PT positions is a reduction of 15 PT supplemental snow operations personnel leaving 10 authorized positions. Historically, the department has been only able to fill up to 10 positions, thus it is not necessary to carry the larger number of authorized positions. The department is supplementing snow and ice operations by reclassifying 4 PT Summer Laborers as PT Winter Laborers.

### Full-Time Employees



### Part-Time Employees





# FY 2021/22 BUDGET

## Village of Schaumburg Authorized Positions (FY 2016/17 – FY 2021/22)

Department Positions	FY 2016/17	FY 2017/18	FY 2018/19	FY 2019/20	FY 2020/21	FY 2021/22
<b>Village Board / Clerk</b>						
Full-time	1	1	1	1	1	1
Part-time	8	8	8	8	8	8
<b>Boards and Commissions</b>						
Full-time	0	0	0	0	0	0
Part-time <sup>1</sup>	0	0	0	0	0	1
<b>Manager's Office <sup>2</sup></b>						
Full-time	6	5	5	5	5	4
Part-time	2	3	3	1	1	4
<b>Communications and Outreach</b>						
Full-time	-	-	-	2	2	2
Part-time	-	-	-	1	1	1
<b>Community Services</b>						
Full-time	13	14	14	-	-	-
Part-time	6	8	5	-	-	-
<b>Finance Department</b>						
Full-time	20	20	20	20	20	20
Part-time <sup>3</sup>	4	4	5	5	5	4
<b>Information Technology</b>						
Full-time	18	16	16	16	15	15
Part-time <sup>4</sup>	16	16	17	18	18	15
<b>Human Resources</b>						
Full-time	7	7	7	8	8	8
Part-time	1	1	1	0	0	0
<b>Cultural Services <sup>5</sup></b>						
Full-time	10	10	10	10	10	9
Part-time	22	20	20	19	19	17
<b>Police Department <sup>6</sup></b>						
Full-time	153	153	153	160	158	156
Part-time	84	67	63	67	66	65
<b>Fire Department <sup>7</sup></b>						
Full-time	131	131	131	137	138	137
Part-time	5	5	5	5	3	5
<b>Engineering and Public Works</b>						
Full-time <sup>8</sup>	92	93	93	93	92	91
Part-time <sup>9</sup>	48	50	50	49	50	29
<b>Community Development <sup>10</sup></b>						
Full-time	38	38	37	37	37	36
Part-time	12	12	10	10	8	6
<b>Economic Development</b>						
Full-time	-	-	4	4	4	4
Part-time	-	-	-	-	-	0
<b>Transportation</b>						
Full-time	5	5	6	6	6	6
Part-time <sup>11</sup>	6	5	3	3	3	4
<b>Full-time</b>	<b>494</b>	<b>493</b>	<b>497</b>	<b>499</b>	<b>496</b>	<b>489</b>
<b>Part-time</b>	<b>214</b>	<b>199</b>	<b>190</b>	<b>186</b>	<b>182</b>	<b>159</b>



# FY 2021/22 BUDGET

## Notes from Authorized Personnel Summary

- 1 Addition of one PT Board of Fire and Police Commission Secretary. These duties were performed by the Administrative Secretary in the Manager's Office. With the retirement of the Administrative Secretary, this PT resource is reallocated to the BFPC budget from the Manager's Office.
- 2 As result of a retirement, the FT Administrative Secretary has been replaced with two PT Administrative Secretary positions. Only one of these positions is budgeted. A new PT Masters Intern is proposed.
- 3 One PT Water Billing Clerk position has been eliminated through attrition.
- 4 Three PT Customer Service Center Representative positions have been eliminated through attrition given the elimination of the staffing of the overnight shift in 311 Center.
- 5 One FT Development Coordinator, 1 PT Customer Service Clerk, and 1 PT Director/Conductor Youth Orchestra have been eliminated.
- 6 One FT Secretary, one FT Customer Service Clerk, and one PT Therapist have been eliminated.
- 7 One FT Community Health Nurse was eliminated and replaced with 2 PT Community Health Nurses
- 8 One FT Senior Engineering Inspector was reclassified to a FT Senior Civil Engineer. One FT Logistics Coordinator was reclassified to a FT Management Analyst. One FT Civil Engineer, 1 FT Eng. Project Manager, and 1 FT Maintenance 1 were eliminated, and 1 FT Purchasing Account Clerk was created.
- 9 Fifteen PT Snow Operations, two PT Maintenance Assistants, two PT Building Attendants, one PT Secretary, and one PT Intern were eliminated. Four PT Summer Laborers were reclassified to four PT Winter Laborers.
- 10 One FT Clerk Typist was reclassified to a FT Secretary. One PT Secretary was reclassified as a PT Administrative Clerk. One FT Engineering Technician, one PT Landscape Inspector and one PT Secretary were eliminated.
- 11 Addition of one PT Intern- Masters and reclassification of FT Transportation Manager to FT Transportation Program Manager.

The table below shows the full list of positions being held vacant compared to authorized levels.

## Unbudgeted and Vacant Positions in FY 2021/22 Budget

	Authorized	Unbudgeted
<b>Village Board/Clerk</b>		
Full-time	1	0
Part-time	8	0
<b>Boards and Commissions</b>		
Full-time	0	0
Part-time	1	0
<b>Manager's Office</b>		
Full-time	4	0
Part-time	4	1
<b>Communications and Outreach</b>		
Full-time	2	0
Part-time	1	0
<b>Finance Department</b>		
Full-time	20	2
Part-time	4	0
<b>Information Technology</b>		
Full-time	15	0
Part-time	15	1
<b>Human Resources</b>		
Full-time	8	0
Part-time	0	0
<b>Cultural Services</b>		
Full-time	9	0
Part-time	17	1

	Authorized	Unbudgeted
<b>Police Department</b>		
Full-time	156	1
Part-time	65	14 <sup>1</sup>
<b>Fire Department</b>		
Full-time	137	3
Part-time	5	2
<b>Engineering and Public Works</b>		
Full-time	91	5
Part-time	29	0
<b>Community Development</b>		
Full-time	36	2
Part-time	6	3
<b>Economic Development</b>		
Full-time	4	0
Part-time	0	0
<b>Transportation</b>		
Full-time	6	1
Part-time	4	2
<b>Full-time</b>	<b>489</b>	<b>14</b>
<b>Part-time</b>	<b>159</b>	<b>24</b>

## Notes from Authorized Personnel Summary

1 - 12 PT Police Auxiliary Officer positions are authorized but not budgeted.



## Section 7: Capital Improvement Plan



Woodfield Road Reconstruction Project, Completed in FY 2020/21

- [Overview](#)
- [FY 2021/22 Capital Projects](#)



## CAPITAL IMPROVEMENT PLAN

The Capital Improvement Plan (CIP) is a multiyear plan covering a five-year period that helps the village plan and schedule necessary capital improvement projects. The proposed CIP includes significant projects to repair and replace existing infrastructure as well as any improvements and major equipment to accommodate community and organizational needs. As a planning tool, it enables the village to identify needed capital projects and coordinate funding, construction, and scheduling. The complete FY 2021/22 – FY 2025/26 Capital Improvement Plan as well as the full list of changes to the CIP since it was originally adopted by the Village Board can be found in [Appendix A](#).

Capital improvements are considered major construction projects or major improvements to the village’s infrastructure that have a long useful life. Projects included in the CIP are typically greater than \$50,000 and most projects are highly visible to the community. A variety of funding sources are used to support the identified projects. Typically, the improvements are funded with dedicated tax revenue, grant revenue, bond funds, and transfers from operating funds. The village is fortunate to qualify for a large amount of grant funding to help offset the costs of capital projects.

When the five-year CIP is broken down by project category, the largest portion of funding is dedicated to roadways at 61%. This level of funding supports the village’s strategic initiative to improve roadways throughout the village in the coming years. Furthermore, water and sewer utility improvements make up 20% of the CIP. The chart to the right illustrates the division of CIP funding by category for all five years.

Category	%
Roadway Improvements	61.0%
Water/Sewer Improvement	19.9%
Community Improvements	6.1%
Bikeway Improvements	3.1%
Building Improvements	3.0%
Sidewalk Improvement	2.2%
Airport Improvement	2.0%
Parking Lot Improvements	1.8%
Traffic Signal Improvement	0.5%
Street Light Improvements	0.5%





## FY 2021/22 Project Highlights

The following four areas highlight the first year of the five-year plan and will serve as the basis for the proposed \$43.3 million in FY 2021/22 capital projects.

1. Revitalizing local streets
2. Leveraging grant funds for infrastructure improvements
3. Maintaining and improving utility infrastructure
4. Investing in the North Schaumburg TIF

The table below shows some of the most significant projects in each of these categories. Additional information can be found on individual project sheets in [Appendix A](#).

## FY 2021/22 Capital Improvement Plan Projects

Fund	Project	Description	Amount
<b>Revitalizing Local Streets</b>			
Capital Improvement	Street Repair Program	Annual program in which various streets throughout the village are repaired based on their current condition.	\$4,000,000
Capital Improvement	Residential Street Repair Program	New program for FY 2020/21 that focuses on resurfacing and reconstruction of residential streets.	\$2,000,000
Capital Improvement	Street Reconstruction Program	Annual program in which streets throughout the village are reconstructed. Street reconstruction is a procedure in which the street is completely removed and a new street is constructed in its place.	\$2,000,000
MFT	National Parkway-Woodfield Road to American Lane	Reconstruction of National Parkway from Woodfield Road to American Lane utilizing MFT State Bond Funds.	\$2,114,992
<b>Leveraging Grant Funds for Infrastructure Improvements</b>			
Vital Streets	Summit Drive- Wise Road to Schaumburg Road	Resurfacing of Summit Drive from Wise Road to Schaumburg Road. Using STP funding, the village's share is just \$561,410.	\$2,155,630
Vital Streets	Weathersfield Way- Braintree Drive to Salem Drive	Resurfacing of Weathersfield Way from Braintree Drive to Salem Drive. Using STP funding, the village's share is just \$335,200.	\$1,160,200
Capital Improvement	Meacham and Golf Road Bike Paths	Fills bike path gaps along Meacham and Golf Roads. The project received CMAQ funds that will cover a significant portion of design in FY 2021/22 and construction in FY 2022/23.	\$265,000
<b>Maintaining and Improving Utility Infrastructure</b>			
Utility	Water Main Replacement with the Street Program	This project will replace water main along streets that are being reconstructed or resurfaced as part of the street repair program.	\$2,000,000
Utility	Water Main Replacement- Kimberly & Quentin	These three projects will repair water main in neighborhoods with a significant break history.	\$708,300
Utility	Braintree and Weathersfield Drainage Improvements	This project will rehabilitate and extend storm sewers at Weathersfield Way and Braintree Drive to address drainage concerns in this area.	\$1,108,734



Investing in the North Schaumburg TIF			
NS TIF	Meacham and Algonquin Intersection Improvements	This project will increase capacity of the intersection of Meacham and Algonquin Road by lengthening storage for the westbound to southbound dual left turn lanes, adding an additional through lane on Algonquin Road at the intersection, and creating a free flow right turn lane for eastbound to southbound vehicles.	\$7,898,536
NS TIF	North TIF Central Park	The project will construct the first phase of a 12-acre public park that is envisioned to be a regional destination as well as enhancing everyday life for employees, residents, and visitors to the 90 North District.	\$2,478,000
NS TIF	Demolition of Woodfield Village Green	Demolition of the office buildings at 1920 and 1930 Thoreau Drive in preparation for redevelopment.	\$1,500,000

## FY 2021/22 Capital Project Amendments

The five-year Capital Improvement Plan (CIP) was originally accepted by the Village Board on January 12, 2021, along with the approval of projects to be included in the FY 2021/22 proposed budget. The plan included a total of \$40.2 million in capital improvements, of which \$29.9 million would be funded by the village. Since January, staff has further refined the plan for FY 2021/22. With these changes, the plan now includes \$43.3 million of capital improvements, of which \$32.4 million is to be funded by the village.

	Total	Grants	Village Share
Original CIP	\$40,240,110	\$10,340,635	\$29,899,475
Carry Over of FY 2020/21 Projects	\$2,444,833	\$544,860	\$1,899,973
Refinement of FY 2021/22 Projects	\$629,075	\$0	\$629,075
<b>Total</b>	<b>\$43,314,018</b>	<b>\$10,885,495</b>	<b>\$32,428,523</b>

Among the most significant carry over projects being re-budgeted are the Public Safety Building Range and Ventilation Improvements and Braintree and Weathersfield Storm Sewer Rehabilitation, both of which were originally scheduled for completion by April 30, 2020.

## FY 2021/22 Capital Improvement Plan Carry Over Amendments- Revenues

Fund	Project	Approved in January	As Proposed
North Schaumburg TIF	90 North Transit Facility	\$100,000	\$184,000
North Schaumburg TIF	Meacham Road at Algonquin Intersection	\$6,845,959	\$7,176,819
Capital Improvements	Meacham and Golf Road Bike Paths	\$52,000	\$132,000
Vital Streets	Rodenburg - Irving Park to Village Limits	\$115,000	\$135,000
Vital Streets	Bode Road- Barrington to Springinsguth	\$0	\$30,000





### FY 2021/22 Capital Improvement Plan Carry Over Amendments- Expenses

Fund	Project	Approved in January	As Proposed
MFT Fund	National Parkway- Woodfield to American	\$2,075,000	\$2,114,992
OSHD Fund	Town Square Concrete and Paver Repairs	\$200,000	\$246,327
North Schaumburg TIF	90 North Transit Facility	\$125,000	\$230,000
North Schaumburg TIF	Meacham Road at Algonquin Intersection	\$7,533,536	\$7,898,536
North Schaumburg TIF	Roselle Road Bike Bridge	\$0	\$14,673
Capital Improvements	Higgins Road Bike Path	\$0	\$30,000
Capital Improvements	Meacham and Golf Road Bike Paths	\$165,000	\$265,000
Vital Streets	Meacham Road- Higgins to Golf	\$278,489	\$257,664
Vital Streets	National Parkway- Golf to American	\$593,900	\$703,590
Vital Streets	Rodenburg Road- Irving Park to Village Limits	\$230,000	\$270,000
Vital Streets	Summit Drive- Wise to Schaumburg	\$2,125,630	\$2,155,630
Vital Streets	State & National Parkway- Plum Grove to Golf	\$0	\$10,000
Vital Streets	Woodfield Road- Meacham to Martingale	\$0	\$25,000
Vital Streets	Woodfield Road- Martingale to East Frontage	\$0	\$25,000
Utility	National Parkway- Golf to American	\$506,100	\$568,131
Utility	Braintree & Weathersfield Storm Sewer Rehab	\$0	\$723,734
Utility	Water Main Replacement- Jamestown	\$0	\$33,000
Utility	Culvert Expansion- Springinsguth Road	\$0	\$73,456
Utility	Culvert Replacement- American Lane	\$0	\$40,755
Building Replacement	Public Safety Building Firing Range and Ventilation Improvements	\$0	\$592,000

In addition to those projects where funds are being carried over, there are eight projects that have been adjusted, resulting in a net increase to the CIP of \$629,075. The enterprise security camera system project that was originally scheduled at the Commuter Lot will be placed on hold until there is more activity in the lot. Instead, the multi-phase project will move to the four fire stations where cameras are not currently installed. Also, the scope of the Braintree and Weathersfield Storm Sewer Rehabilitation project has been expanded to relocate existing rear yard CMP sewers that are in poor condition. These changes are further detailed in [Appendix A](#).

### FY 2021/22 Capital Improvement Plan Amendments

Fund	Project	Approved in January	As Proposed	Reason
Capital Improvements	Enterprise Security Camera System (Fire Stations)	\$0	\$100,000	New Project
Vital Streets	National Parkway- Higgins to Woodfield	\$46,750	\$78,992	Underbudgeted
Commuter Lot Fund	Enterprise Security Camera System	\$145,000	\$0	Deferred
Utility	Braintree and Weathersfield Storm Sewer Rehabilitation	\$0	\$385,000	Expanded Scope
Utility	Culvert Expansion- Springinsguth Road	\$0	\$23,533	Underbudgeted
Utility	Sanitary Sewer MWRD IICP- South Braintree	\$0	\$209,000	New Project
Utility	Water Main Replacement- Quentin	\$214,000	\$225,200	Underbudgeted
Utility	Water Main Replacement- Kimberly	\$470,000	\$483,100	Underbudgeted



## Section 8: Department Goals and Highlights



Fire Department 2020 Home Escape Plan Challenge Award Winners

- [Village Manager's Office](#)
- [Communications and Outreach](#)
- [Community Development](#)
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- [Economic Development](#)
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# FY 2021/22 STRATEGIC GOALS & INITIATIVES

## BUDGET INITIATIVES

Promote Economic Development  
Invest in Transportation Infrastructure  
Enhance Community Engagement  
Ease the Cost of Living  
Promote Diversity, Equity, and Inclusion

## CORPORATE GOALS

### Run the Business

Measure & Monitor Services  
Simplify Customer Procedures  
Develop Collaborative Solutions  
Embrace Customer Service

### Optimize Business Processes

Leverage Technology

### Optimize Resources

### Manage Resources

Deliver Competitive Services

### Maintain Appropriate Reserves

Maintain Bond Rating  
Invest in Infrastructure  
Maximize Grant Funding

### Serve the Customers

Protect Local interests  
Encourage Special Opportunities

### Promote Public Safety and Health

Provide Transportation Choices

Enhance Community Engagement

### Promote Economic Development

Provide Cultural Opportunities

### Promote Diversity

### Develop Employees

Achieve Positive Employee Climate  
Promote Learning and Growth

### Engage a Skilled and Diverse Workforce

Recognize Exceptional Performance

\***Bold** are priority goals for FY 2021/22.





## DEPARTMENT SUMMARIES

### Department Director Goals

Each November, the Village Manager’s Office, meets with each department to develop their goals for the upcoming fiscal year. The Village Manager’s goals are developed based on community and Village Board feedback and then shared with Department Directors. Directors are then required to create goals that link to the Village Manager’s goals. The Village Manager’s FY 2021/22 Corporate Goal Plan is shown on [page 86](#).

### Key Performance Indicators

Since 2016, the village has included data from its Key Performance Indicator (KPI) Program in its annual budget document. These measures are intended to demonstrate the efficiency and effectiveness of various village programs and activities. For FY 2021/22, staff across each of the village’s eleven departments comprehensively reviewed existing KPI’s and developed additional ones where necessary. While three or more years of data are provided where possible, historical data is not available for many of the new KPI’s. Staff will begin tracking this data during FY 2021/22.

Below is a guide to understanding the village’s KPI’s.

- 1 **KPI 1: Provide an effective and efficient response to snow events.**  
The department’s snow and ice policy allocates 12 hours to clear all primary routes such as Knollwood, Walnut, and Bode; and 18 hours to cut the center line on all secondary routes, clear courts, and cul-de-sacs. With this KPI, the department aims to identify process improvements regarding these events and reduce the average number of hours it takes to clear all village roadways. The department has set its benchmark at 10 hours to clear all primary routes and 12 hours to cut the center line on all secondary routes, clear courts, and cul-de-sacs. Through collecting more data on our snow clearing efforts, staff has developed a more holistic way of looking at the health of our snow program through looking at the average duration for clearing a route. By looking at individual route data staff will be able to identify outliers and make changes to operations as needed. This route data will be overlaid with data on the severity of the storm event to provide a well-rounded picture of snow and ice operations.
- 2
- 3



- 4
- 5
- 6
- 7

1. KPI title including the outcome to be achieved by tracking the measure.
2. Additional background information on the KPI.
3. Specific target staff is striving to meet.
4. Indicator as to whether the KPI exceeds the target, is on target, or is behind target.
5. Year to date measure for the KPI.
6. Historical data on the KPI for previous fiscal years.
7. The source from which data is tracked and obtained.



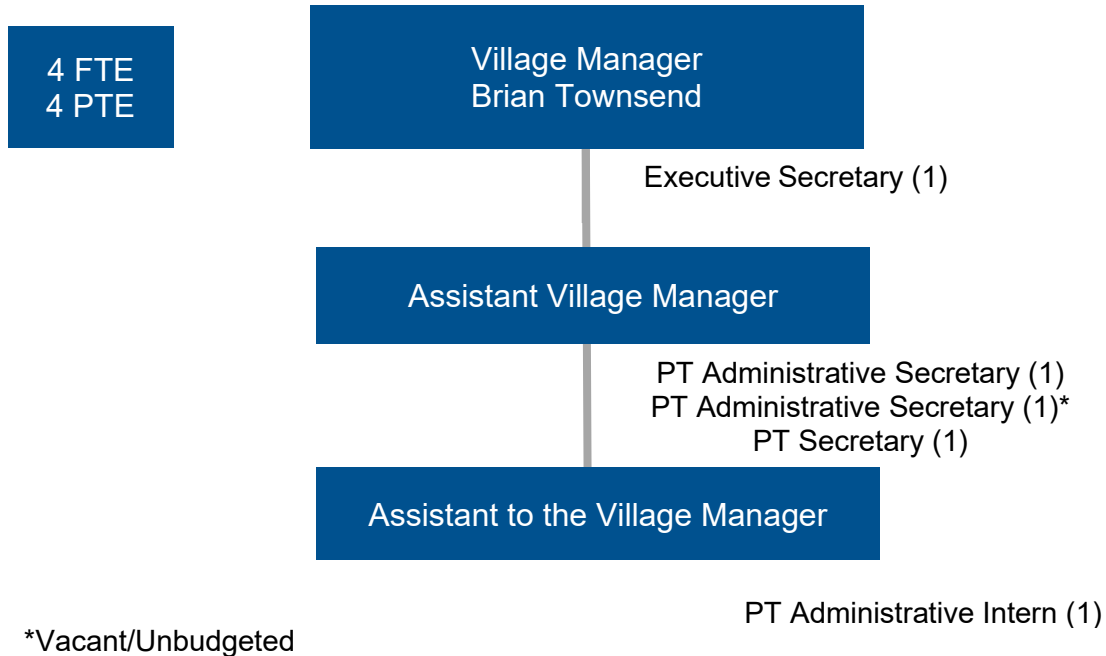
## VILLAGE MANAGER'S OFFICE

Village Manager: Brian A. Townsend  
Assistant Village Manager: Paula Hewson

The Village Manager's Office oversees the day-to-day operations of the village. The Village Manager and his staff:

- Oversee every aspect of the daily operations of the village, including supervising all departmental operations, personnel, and programs.
- Communicate Village Board policies to all village departments and monitors implementation.
- Provides information to the Village Board and its standing committees.
- Develops and presents the annual budget and the Capital Improvement Program.

### Village Manager's Office Organization Chart





## General Government Accomplishments in FY 2020/21

- ✓ Worked with the Village Board to manage the village's coordinated response to the COVID-19 pandemic and ongoing recovery.
- ✓ Managed and coordinated the preparation and implementation of the annual budget. Monitored and recommended monthly budget adjustments to the Finance, Legal, Administration, and General Government (FLAGG) Committee to adjust expenditures to keep pace with the \$38 million in revenue losses.
- ✓ Monitored various federal and state legislation that impacted the village while communicating with legislators on twenty of those bills impacting the village and its ability to provide services to the businesses and residents of Schaumburg.
- ✓ Managed and coordinated the preparation and implementation of the \$40.8 million annual Capital Improvement Program.
- ✓ Coordinated a presentation on immigration trends in Schaumburg with the Village Board, department directors, and supervisors further emphasizing a culture of Diversity, Equity, and Inclusion in the village.
- ✓ Worked with representatives from each of the village's departments to refresh and enhance their existing Key Performance Indicators and to identify new measures to continue monitoring the efficiency and effectiveness of village programs.
- ✓ Represented the village on several multijurisdictional boards in several areas such as public safety, small business support, utility service, and councils of government. Involvement on these boards has provided the opportunity to shape regional policy and responses.

## General Government Projects/Initiatives in FY 2021/22

- Continue working with the Village Board to manage the village's coordinated response to the pandemic recovery.
- Continued representation on multijurisdictional boards sharing Schaumburg's insights on regional issues and participating in collaborative solutions.
- Leading departments in developing and implementing the annual Capital Improvement Program and Annual Budget.
- Monitoring state and federal legislation to identify opportunities to educate legislators of the potential impact on Schaumburg's residents, businesses, and village operations.
- Coordinate the 2021 National Community Survey, sharing findings with the Village Board and integrating priorities into organizational goals.
- Provide an analysis on 2020 census data to reinform the Village Board and management on Schaumburg's population, immigration patterns, and trends over time.



## General Government Goal Plan

### GOAL 1: Conduct the National Community Survey to update data from 2018 and further identify, develop, and communicate actions for the themes that are identified.

In 2018, the village contracted the National Research Center to update the results of the National Community Survey (NCS). The survey measured public opinion in eight key areas to assess the quality of life in the Village of Schaumburg. Survey results were provided to departments to assist in developing goals addressing areas that need additional focus and attention. The Village Manager's Office will coordinate an update to the data by resurveying a random sample of the residents. This will identify new priority areas as well as provide the village with feedback on progress towards the goals identified through the 2018 survey as well as priorities coming out of the pandemic.

**Corporate Goal:** Run the Business- Measure and Monitor Services

**Performance Measure:** Identification of the top five priorities from the 2021 NCS data.

- 1<sup>st</sup> quarter** Finalize the survey instrument and work with the Communications and Outreach Department to promote the survey.
- 2<sup>nd</sup> quarter** Distribute the survey by the end of the second quarter.
- 4<sup>th</sup> quarter** Provide a presentation of the data to the Committee of the Whole and develop a comprehensive list of actions to be taken to address the results of the survey. Work with departments to incorporate these into the FY 2022/23 budget document and department goals.

### GOAL 2: Pursue and obtain the maximum relief and/or grant funding available to the village.

Like many communities across the country, the village's local revenues have been severely impacted by the ongoing pandemic with an estimated \$38 million in lost revenues. In recent months, the federal government has made significant relief funding available for local governments. The village anticipates receiving approximately \$9.23 million in stimulus funds from the American Rescue Plan (ARP) over the course of two payments through FY 2022/23. While exact requirements have not been provided, the village expects that these funds can be used to replace revenues lost due to the pandemic in the most recent fiscal year. In addition, the village has been made aware of various earmark and community funding opportunities. While these funds have not been included in the FY 2021/22 budget, staff will work to maximize relief and/or grant funding throughout the year while appropriating those funds with the consent of the Village Board.

**Corporate Goal:** Run the Business - Optimize Resources

**Performance Measure:** Regularly monitor and report revenue losses along with funding secured from other agencies to offset realized losses.

- 1<sup>st</sup> quarter** Secure ARP Funds and assess spending requirements. Present proposed use of funds to the Village Board. On an on-going basis, monitor and identify opportunities to secure funding from other agencies to off-set the village's obligations.
- 2<sup>nd</sup> quarter** Regularly report any revenue losses and assess and apply for potential relief funding and federal and state grant opportunities.
- 4<sup>th</sup> quarter** Provide information in the FY 2022/23 budget that compares pandemic related revenue losses with secured funding from other agencies in FY 2021/22.



## COMMUNICATIONS AND OUTREACH DEPARTMENT

Director: Allison Albrecht

### Mission Statement:

To be a driving force in effectively and accurately communicating information about the village, promoting transparency, and inviting the public to engage in the governing process so people who live, work, and play in Schaumburg better understand, appreciate, and benefit from the work the village does.

### Description:

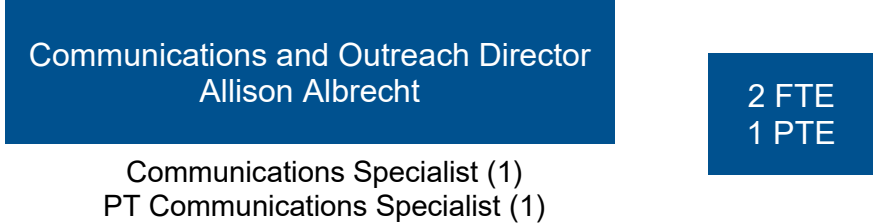
The Communications and Outreach Department is responsible for enhancing, developing, and promoting the Schaumburg brand across multiple platforms; accomplished through web programming, multimedia development, public relations, media outreach, social media management, graphic design, and print production.

The purpose of the department is to effectively share information about Schaumburg’s programs, projects, services and events with residents, businesses, visitors, community organizations, and other stakeholders to promote an understanding of the village’s goals and operations. In addition, the Communications and Outreach Department provides expertise and production resources to assist all village departments, including the Mayor’s Office and Village Trustees, in achieving their communication goals.

The department serves as a main point of contact for media inquiries. In an emergency, the Communications and Outreach Department works closely with public safety information officers to disseminate and coordinate vital information to ensure public safety.

Additionally, the department assists with the coordination and implementation of marketing and outreach initiatives aimed at fostering civic pride, promoting positive experiences in the village, and increasing community engagement.

### Communications and Outreach Organization Chart







## Communications and Outreach Accomplishments in FY 2020/21

- ✓ Communicated key information to the public related to the coronavirus pandemic including safety measures and mandates; changes in village operations; cancellation of events; resources available for residents and businesses; mask distribution opportunities; and other information. Information was shared in a variety of village communications throughout the year. Also assisted with internal communications, messaging for employees, and facility signage.
- ✓ Assisted in coordinating one Homeowners Association presentation for the Mayor's Office to share key services and information with residents.
- ✓ Worked with the Economic Development Department to execute communication strategies and outreach to raise awareness and encourage community participation in the 2020 Census.
- ✓ Revamped the village's Outreach Program to allow presentation meetings to be held virtually for interested organizations. Two virtual events were held in 2020 with two more planned for early 2021.
- ✓ Created a new Facebook Live program called "Schaumburg Progress Live" as another virtual method of sharing news and information with the Schaumburg community. Four segments were offered in 2020 with three more planned for early 2021.
- ✓ Assisted departments with promoting outreach events and virtual initiatives such as the EPW Drawing Contest, Fire Department Home Escape Challenge, Farmers Market, Bike Month Challenge, National Night Out, Tree Lighting Ceremony, and others.
- ✓ Enhanced the process for communicating with area seniors by creating an electronic Senior Services Barn Newsletter, which replaced a paper format that was cumbersome and time-consuming to produce.
- ✓ Assisted the Mayor's Office with various communications needs regarding COVID-19 and coordinated the virtual State of the Village address to the community with the SBA in January.
- ✓ Worked with various departments to reorganize, reprioritize, and update content on the village's website to improve users' experience on the site.
- ✓ Worked with PCA staff to develop a workflow for video requests and assisted in coordinating a variety of produced videos on information related to the pandemic, snow and ice operations, permitting, and other topics.
- ✓ Developed methods for highlighting diversity and key immigrant populations in the community through the village's digital communication platforms to connect and celebrate diverse ethnic groups within the village.
- ✓ Worked with the village's advertising agency to develop a comprehensive advertising campaign, which included performing Audience Intelligence Studies, crafting a media plan, creating two new website landing pages, and developing ad deliverables. The ad



campaigns were launched in February with the intent to highlight Schaumburg as a place to live and visit.

- ✓ Assisted, coordinated, and provided responses to 40 media inquiries from media outlets on a variety of topics.
- ✓ Continued working with members of the Social Media Response Team to provide information and answers to inquiries via social media, which addresses a NCS goal to continue to enhance community engagement and communications. Followers on all the village's social media platforms continue to increase annually as a result of the content and information being provided on the village's social media channels.

## Communications and Outreach Projects/Initiatives for FY 2021/22

- Work with departments to identify additional materials that may need to be rebranded to 1) align with the village's new brand identity and 2) provide more consistent, professional communications for the public.
- Identify additional opportunities to tell the village's positive news and stories through increased visual communications that may include Facebook Live segments, produced videos, and creative photos. Look for ways to communicate "routine" village information through visual methods that will highlight employees and the various services the village provides to the public.
- Continue working with the village's ad agency to ensure external ad campaigns are resonating with audiences while promoting the village as a place to live and visit. Provide updates on current campaign progress to demonstrate success.
- Continue crafting communications that positively celebrate culture and diversity of Schaumburg's immigrant populations. Look for opportunities to highlight movements and initiatives that showcase Schaumburg as a welcoming and inclusive community.
- Enhance internal communication flow with various departments by developing tailored plans that will provide departments with expectations and processes that will easily allow them to share information with Communications for review and distribution to the public.
- Continue looking for ways to establish relationships with stakeholder groups and organizations to build the outreach program, both through virtual and in-person opportunities if possible.
- Continue the in-depth analysis of the content of the village's website to determine what sections can be updated/consolidated and/or organized to ensure a better user experience for customers.



## Communications and Outreach Goal Plan

**GOAL 1: Identify opportunities in which to tell the village's positive news and stories through increased visual communications.**

The village's Strategic Communications Plan includes objectives that encourage positive promotions of the village's news, highlights, and accomplishments using communication methods that will foster engagement with audiences. The use of video and live broadcast via social media are increasingly important tools to communicate with audiences. Recent National Community Survey data indicates that digital tools such as the village's website, Progress Report, and social media are increasingly used as a major source of information. This goal will address the village's desire to emphasize the promotion of economic development, public safety/health, as well as a wide variety of other positive news and information about Schaumburg.

**Corporate Goal:** Serve the Customer – Promote Economic Development & Public Safety/Health  
**Performance Measure:** Create and execute at least 3-4 pieces each quarter that consist of either live or pre-recorded videos that can be posted to communication channels.

- Ongoing - Research current village topics and news that are traditionally communicated in written form and identify which topics could lend themselves to either video/broadcast instead.
- 1st quarter - Develop quarterly content calendar.
- Ongoing - Coordinate and work with PCA staff to assist in production of materials, as necessary.

**GOAL 2: Continue crafting communications that positively celebrate culture and history of Schaumburg's immigrant populations.**

The village's Strategic Communications Plan emphasizes utilizing public relations tactics to create positive awareness around Schaumburg and its brand, educate the public, and offset any perceived negative bias. It also allows the village the opportunity to connect with various partners and audiences in a positive way to further build trust in the community. In 2020, the village began targeted efforts to recognize diversity and culture in the community through social media and promotions in various communications. This goal will build upon that initiative and look for additional opportunities to connect with diverse audiences.

**Corporate Goal:** Serve the Customer – Promote Diversity

**Performance Measure:** Identify and craft at minimum 2-3 communications each quarter that will highlight diverse populations living in Schaumburg to be used in social media and other village communications.

- 1<sup>st</sup> quarter - Continue researching diversity topics, news, and celebrations that can be highlighted by the village that would resonate with immigrant populations.
- Ongoing - Develop quarterly content calendar. Refine and update any quarters that began in 2020.
- Ongoing - Work with departments to identify opportunities to highlight diverse employees or positive interactions with diverse individuals from the community.



## GOAL 3: Enhance internal communication flow and coordination processes to ensure quality, consistency, and effective communications.

The village's Strategic Communications Plan includes recommendations to work with departments and individuals in a way that department news and information can be easily shared and disseminated through various communication channels. With a large turnover in staff recently and with the recent formation of the Communications Department, it is important to provide departments with expectations and processes that will allow them to easily share information with Communications for review and distribution to the public. A shared understanding of workflow and procedures will enhance collaboration between Communications and individual departments, reduce errors, and maximize efficiency on projects, which will in turn allow the village to communicate more effectively with the public.

**Corporate Goal:** Run the Business – Optimize Business Processes

**Performance Measure:** Develop individual procedures plans that will include templates and expectations that will allow departments and individuals to collaborate and share information easily and effectively with Communications.

- 1<sup>st</sup> quarter- Categorize current flow of information from department to Communications and identify areas of improvement.
- 2<sup>nd</sup> quarter- Develop recommendations and systems for workflow improvement.
- 3<sup>rd</sup> quarter - Meet with departments to review and refine recommendations.
- 4<sup>th</sup> quarter- Once new procedures are in place, assess satisfaction and adjust workflow.

## GOAL 4: Analyze results of the village-wide external marketing campaign and continue to revise campaigns and ad messaging as needed to optimize best results.

The village's Strategic Communications Plan includes objectives for implementing the Brand Action Plan that resulted from the Marketing & Branding Study to increase Schaumburg's brand awareness amongst a variety of audiences. The village began advertising residential and tourism campaigns late in FY 2020/21. This goal indicates work will continue with the ad agency to analyze the results of the campaigns and adjustments will be made as necessary to ensure ads are hitting intended markets with appropriate messaging. The ad campaigns are proposed to continue into FY 2021/22.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** Completion of a report that demonstrates impact of the residential and tourism campaigns in terms of website traffic, opens and click-throughs of ad deliverables.

- 1<sup>st</sup> quarter - Define what metrics will best showcase impact of the two advertising campaigns related to tourism and residential and analyze results.
- 2<sup>nd</sup> quarter – Provide a report to the Finance, Legal, Administration, and General Government (FLAGG) Committee to share results of the campaign to-date.
- Ongoing – Monitor impact of campaigns and work with agency to adjust ad deliverables as needed to reach intended audiences.



**Communications and Outreach Key Performance Indicators**

**NEW KPI 1: Engage with a broad external audience through effective social media communications.**

Keeping tabs on the number of followers for Schaumburg’s social media accounts, including Facebook, Twitter, Instagram and Nextdoor, helps the village understand how many residents and subscribers are actively engaged. In this KPI, staff tracks the number of new subscribers and total followers, number of social posts, as well as Facebook engagement. Facebook’s engagement measures track the effectiveness of the posts and includes the number of likes, comments, shares, and clicks.

Benchmarks	FY 2021/22 Target	Measured
Average percent change in new social media subscribership, year over year for the previous three years.	+8.11% or 457/month	Monthly
Average number of social media posts per month within ± 5% of prior FY monthly average.	±5% of 170	Monthly
Average monthly Facebook post engagement/interaction metric over the previous 24 months.	20,400	Monthly

Source: Social Media Platforms

**NEW KPI 2: Connect with the community through the village’s website and weekly newsletter.**

A municipality’s website is one of the primary tools for communication and collaboration along with a community e-newsletter. Observing website and email activity helps the village understand the effectiveness and trends of its electronic communications. In this KPI, staff tracks the performance of the village’s website and weekly Progress Report e-newsletter. The target for the number of monthly website visitors is based on average monthly website traffic since the village launched its updated website in June 2020. The target for the open rate for the Progress Report is based on Constant Contact’s government industry standard.

Benchmark	FY 2021/22 Target	Measured
Average monthly website visitors over the prior fiscal year period	32,500	Monthly
Average open rate for the Progress Report.	28%	Monthly

Source: Google Analytics and Constant Contact

**NEW KPI 3: Reach the community with interactive community outreach activities.**

The Village of Schaumburg has placed a high priority on communicating news, events and information about its programs and services to the public. Understanding the impact of community outreach activities is important to ensure residents and other community members are receiving timely and relevant information regarding village initiatives and services. In this KPI, staff will track the “reach” (the number of people who see the content) of Schaumburg Progress Live (SPL) videos on Facebook.

Benchmark	FY 2021/22 Target	Measured
Average Schaumburg Progress Live post reach metric per video.	2,375	Quarterly

Source: Facebook



## COMMUNITY DEVELOPMENT DEPARTMENT

Director: Julie Fitzgerald

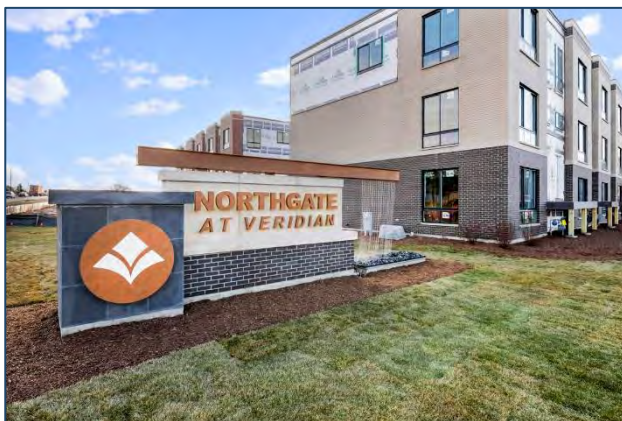
### Mission Statement:

To promote the public health, safety, and welfare of the community by ensuring safe building construction, ensuring ongoing compliance with life safety and public health codes, and facilitating long range land use planning.

### Description:

The department's major functions include planning and zoning, building, and engineering permit issuance, property maintenance enforcement, and health and sanitation inspections. Oversight and administration of planning functions for the village are accomplished by reviewing new development and redevelopment proposals, administering the comprehensive plan, and preparing long range plans. The department's property maintenance programs include health inspections of all food licensed businesses, day cares, and body care establishments. Other inspection programs include privately owned storm water management facilities and landscaping. Additionally, the department is responsible for inspections and enforcement of general property maintenance codes for commercial and residential properties. Special projects include providing staff to the Schweikher House Trust, oversight for sustainability planning and implementation, and management of the farmer's market. Important funding sources include Village of Schaumburg General Fund, North Schaumburg Tax Increment Financing District, and Community Development Block Grant Funds.

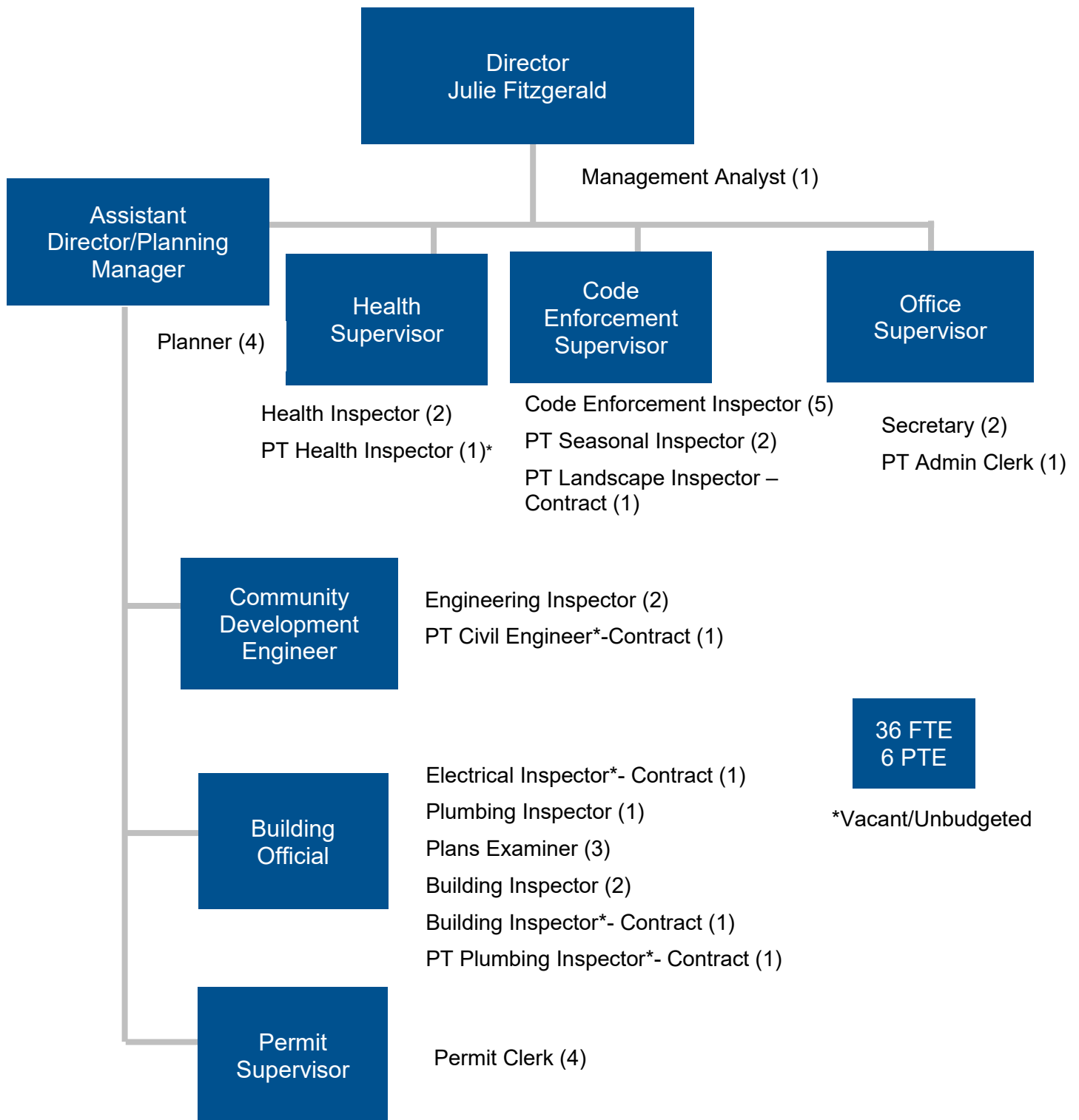
Department staff, through the various functions and programs, serves as liaison to several boards, commissions, and committees. These include the Zoning Board of Appeals (ZBA), Plan Commission (PC), Olde Schaumburg Centre Commission (OSCC), Electrical Commission, Environmental Committee, Board of Health, and 1% for the Arts Committee.



Construction began on the Northgate at Veridian residential project and was completed on Boler. Both projects mark significant private investment in the 90 North District West.



Community Development Organization Chart





## Community Development Accomplishments in FY 2020/21

- ✓ Developed electronic application for Certificates of Occupancy and Business Licenses. The primary customer benefit is that it allows customers to submit all information required by both departments in one form. Not only does this eliminate the need for customers to interface separately with two departments, but it also allows for fees to be totaled and paid at once. The process can be done entirely digitally, including scheduling a required inspection, paying fees, and obtaining electronic copies of the certificate of occupancy and business licenses.
- ✓ Continued efforts to improve the process and increase the amount of electronic plan submittal. Utilized Seamless docs to provide better structure and improve the customer process or submitting electronic plans.
- ✓ Developed a process to obtain feedback from customers who have participated in the permitting process. Surveys will then continue to be emailed quarterly. The feedback will be used to adjust and improve the current process to improve customer satisfaction.
- ✓ Drafted the Community Development Block Grant (CDBG) 5-Year Plan. The U.S Department of Housing & Urban Development (HUD) allocates CDBG funds to the village on an annual basis. Funds are to be used to assist low- and moderate-income persons. HUD requires the village to complete a five-year plan that identifies the overall housing and community development needs of the village, outlines available programs and resources, and establishes a strategy for prioritizing and addressing these needs.
- ✓ Adjusted department processes and assisted businesses in reopening and operating within established State mitigation guidelines. These initiatives include creation of guidelines and an application for outdoor dining, creation, and maintenance of a Restaurant Map to encourage patronage of local establishments, and creation of an “occupancy calculator” to help businesses calculate maximum allowed occupancy.
- ✓ Advanced the overall design for the 90 North District Park. This 12-acre park is expected to be a primary component in the transformation of the former Motorola Solutions campus. It will serve not only as a neighborhood park, but also a regional destination and catalyst for economic development. The “fold+fault” design concept is an edgy urban design which features straight lines, intersecting angles, and folding planes of land & buildings to form the vocabulary of the modern park. Phase I is planned to be under construction in 2021.
- ✓ Completed plan review and performed inspections on several major developments within the 90 North District. The Boler Company global headquarters was completed in late Fall 2020. This eight-story building features modern architecture and a premier location just north of Zurich American Insurance and across the street from the 90 North District Park. The development will be constructed in three phases. Construction continued throughout the year on this eight-story building is planned to be completed in late 2020. Construction began on the Northgate at Veridian rowhomes. 74 rowhouse permits have been issued for this 260-unit residential project by DR Horton. Demolition began on the low-rise office buildings at the site of the 373-unit Plum Grove at Algonquin apartment development.
- ✓ Facilitated zoning review for a new residential subdivision to be constructed on 60 acres of land owned by High School District 211. The property was originally planned for construction of a high school and has remained vacant as neighborhoods have developed around it. The subdivision includes 149 single family lots. Large amounts of open space





will remain on the property in the form of wetland preservation, detention ponds, an HOA park, and landscape areas. Bike paths are proposed within and along the north side of the development to provide connectivity. The first section of the “Pipeline Trail” bike path will be constructed in conjunction with the development.

- ✓ Code Enforcement began a new Residential Property Maintenance initiative to inspect the exterior of all single-family homes. Inspectors from the Code Enforcement Division will walk neighborhoods to inspect the roughly 12,000 homes over a four-year period. The purpose of the program is to ensure consistent enforcement of property maintenance requirements, preserve neighborhood aesthetics, and maintain property values.
- ✓ The department began efforts to allocate Community Development Block Grant (CDBG) funding obtained as part of the CARES Act. The village will receive \$930,000 of CDBG-CV funds to be spend over a three-year period.
- ✓ Successfully operated the Farmers Market. This event hosted approximately 1,800 to 2,200 patrons weekly from June through October. Revised operations were put in place to allow for this community event to proceed throughout the pandemic.
- ✓ Partnered with the Economic Development Department to begin an initiative to address the impact of the changing retail market on the Golf Road corridor. Ultimately the village will establish a vision for the future uses and development along this primary retail corridor.

## Community Development Projects/Initiatives for FY 2021/22

- Facilitate private investment in the North Schaumburg TIF by guiding projects efficiently through the entitlement and permitting process.
- Conduct an Operational Study of Permitting and Inspection services. The study is being undertaken to identify and address concerns expressed by customers and elected officials regarding village regulations and processes, as well as a desire for continuous improvement.
- Host a virtual Environmental Fair that will be live-streamed. Titled "Pollinator Picnic", the event will take place on June 12th at Spring Valley Nature Center and will include presentations on bees, hummingbirds, and butterflies.
- Draft a revision to the village code to modify impact fees collected for other taxing bodies. Impact fees are required by local governments for new development for the purpose of providing new or expanded public capital facilities required to serve that development.
- Create a zoning overlay district for the Golf Road corridor.
- Create dashboards for various inspection programs such as the landscape, rental, food service, detention, and commercial property inspection programs. Reports will be used to show workload and status, as well as establish priorities.
- Evaluate permitted and special uses in each commercial zoning district to identify areas that require revision to facilitate desired development.
- Manage allocation and distribution of CDBG-CV funds. Development of a plan that develops partnerships with the private and non-profit sectors to address village priorities.



## Community Development Goal Plan

**GOAL 1: Identify opportunities for improvement and create an implementation strategy to improve efficiency and effectiveness of permitting and inspection functions.**

An operational review is being undertaken to address concerns expressed by customers and elected officials regarding village regulations and processes, as well as a desire for continuous improvement in permit issuance and inspections. The village prides itself as being a high-performing organization that provides excellent customer service and seeks opportunities to advance those goals. The purpose of the study is to identify opportunities to improve efficiency and effectiveness of Permit Services provided to external customers. This goal advances the Strategic Area of Focus in the Community Development Department Strategic Plan for Community Image and Customer Relationships.

**Corporate Goal:** Run the Business - Optimize Business Processes

**Performance Measure:** Completion of a study and implementation plan and maintaining a satisfactory or higher survey response.

- 1<sup>st</sup> quarter- Review and provide comment on the report provided by the consultant. A presentation to the Committee of the Whole (COW) is expected in July or August.
- 2<sup>nd</sup> quarter- Preparation of implementation plan based on report and feedback provided by the Village Board.
- 3<sup>rd</sup> quarter- Presentation of implementation plan to COW.
- 4<sup>th</sup> quarter- Establish tracking mechanisms and present progress update to Committee of the Whole (COW) or Planning, Building, and Development (PBD) Committee.

**GOAL 2: Develop a minimum of three dashboards for Systemic Inspection Programs to improve tracking and establish priorities.**

The department's Strategic Plan includes a Strategic Area of Focus related to, "providing consistent expectations and policies that includes creation of reports to show workload and performance". Creation of reports for systematic programs was identified as a priority in the plan. This goal includes creation of reports for inspection programs managed by the department such as the landscape, rental, food service, detention, and commercial property inspection programs. The reports will be used to show workload and status, as well as establish priorities. During FY 2020/21, some of the systematic programs were significantly reduced due to COVID and limited resources. These reports are particularly important as a communication and evaluation tool for alignment with the Village Manager and Village Board for priorities and resource allocation.

**Corporate Goal:** Run the Business - Optimize Resources

**Performance Measure:** Demonstrate alignment of priorities and allocation of resources for systematic programs.

- 1<sup>st</sup> quarter- Create project team, identify key staff, map out detailed schedule for key tasks, and identify software to be used.
- 2<sup>nd</sup> quarter- Incorporate inspection history and schedule for detention program in village GIS. Create at least one draft dashboard.
- 3<sup>rd</sup> quarter- Complete two draft dashboards.
- 4<sup>th</sup> quarter- Finalize dashboards, provide report to the Planning, Building and Development (PBD) Committee, and integrate tracking into department monthly report.



**GOAL 3:** Implement a plan for use of CDBG-CV funds that prioritizes the needs of low/moderate income persons in the community and allocates a minimum of 75% of the funding by the end of FY 2021/22.

Due to the C-19 pandemic, the Coronavirus Aid, Relief and Economic Security Act (CARES Act) allocated additional CDBG funds (referred to as CDBG-CV funds) to the village to prevent, prepare for, and respond to the pandemic. Under the CARES Act, the village is scheduled to receive \$929,915 over two rounds of CV funding. The first round (CV-1) is in the amount of \$217,873 and the second round (CV-3) is in the amount of \$712,042. The funds can be provided to public service agencies or used for new or increased programs offered by the village. Community Development staff will manage allocation and distribution of these funds, as well as development of a plan that develops partnerships with the private and non-profit sectors.

**Corporate Goal:** Serve the Customer – Promote Public Health and Safety

**Performance Measure:** Development of a plan that addresses priorities for the village, spending 75% of funds by end of FY 2021/22 and tracking progress by category.

- 1<sup>st</sup> quarter- Present CV-3 Public Services to the Health and Human Services (HHS) Committee with approval by Village Board.
- 2<sup>nd</sup> quarter- Agreements Signed, POs Approved. Ongoing activities include monitoring expenditures, review, and processing of invoices, completing drawdown of funds from HUD, touchpoints with public service agencies and VOS program managers, coordinating with Economic Development Department to solicit business applications.
- 3<sup>rd</sup> quarter- Solicit Additional CV-3 Public Service Applications if needed.
- 4<sup>th</sup> quarter- Closeout VOS FY, Process Final Invoices

**GOAL 4:** Evaluate and prepare revisions to the zoning ordinance to adapt to market trends and facilitate land uses and development that are consistent with village policies.

The Community Development Strategic Plan includes a Strategic Area of Focus to, “look outward and anticipate issues related to community and land use planning”. The community is faced with changing retail and housing markets as consumer preferences change, especially in reaction to the COVID-19 pandemic. This goal includes the evaluation of the commercial district requirements to identify areas that require revision to facilitate desired development. The goal will specifically look at permitted and special uses in each district as well as the ability to allow mixed-use development within each district. The evaluation of zoning may include creating zoning regulations for the 90 North District East and an Overlay District for Golf Road.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** Track the progress of the evaluation and ending with a summary report for review and feedback.

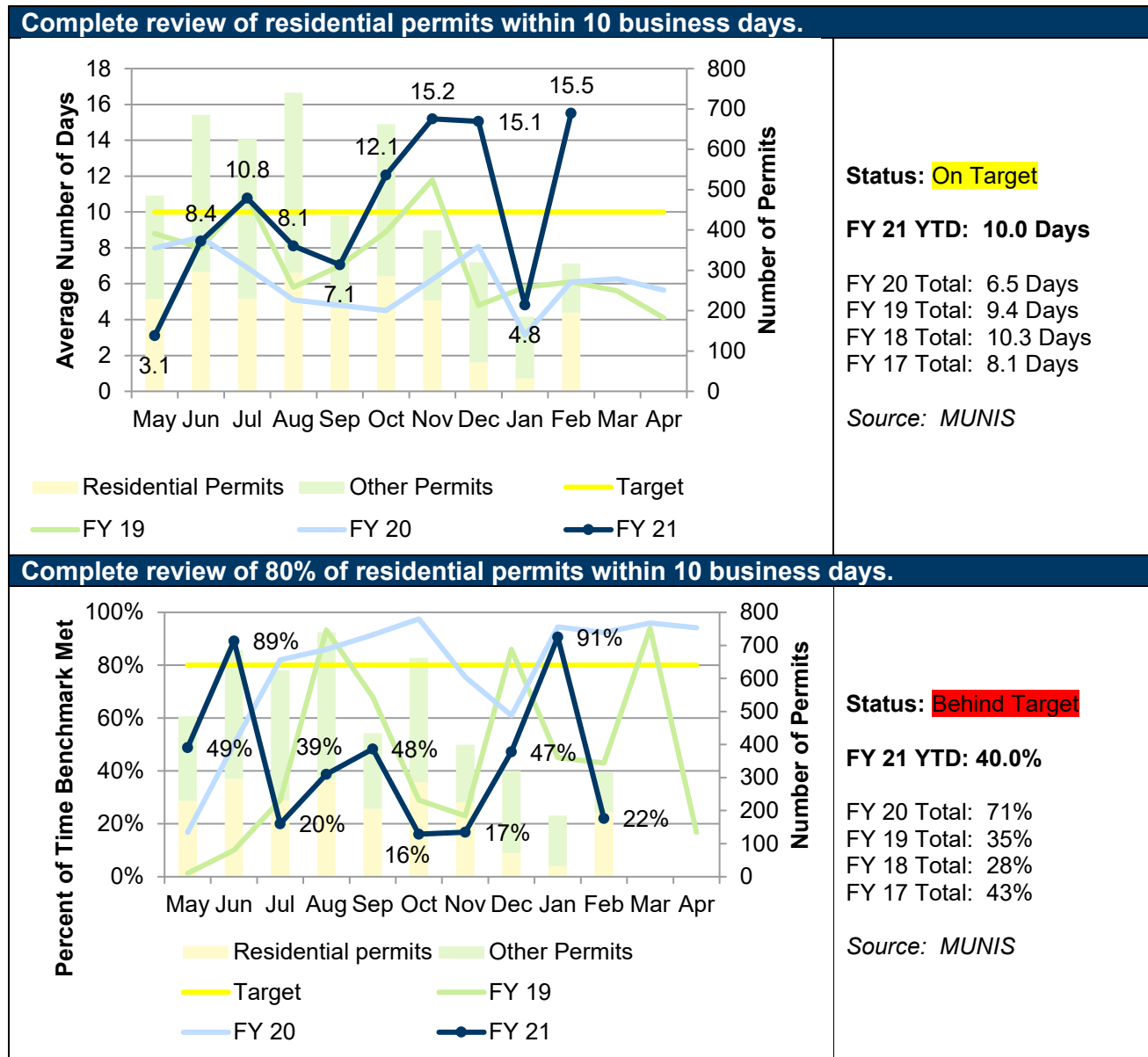
- 1<sup>st</sup> quarter- Initial evaluation of land uses in each commercial zoning district. A consultant may be secured to assist with creation of zoning district for 90 North District East.
- 2<sup>nd</sup> quarter- Research on business districts for three comparable communities completed.
- 3<sup>rd</sup> quarter- Business district evaluation completed and presented to Village Manager.
- 4<sup>th</sup> quarter- Presentation of permitted and special use revisions for commercial districts to Planning, Building, and Development Committee (PBD) and Zoning Board of Appeals (ZBA). Possible presentation of amendments to allow a clear regulatory mechanism to evaluate and allow for mixed use development in commercial districts.



## Community Development Key Performance Indicators

### KPI 1: Provide timely review and issuance of residential permits.

This KPI measures the average number of business days between receipt of a residential building permit application by staff and completed review. The department is also measuring the percentage of time that the set benchmark is met. When residential permits are received, they are time stamped and scanned into the village’s permit management system (MUNIS), which makes ongoing measurement and reporting on this KPI possible. The department is not including “express permits” that are issued over the counter (siding, roofing, furnace/air, electrical, water heaters, miscellaneous plumbing, and temporary storage units) as part of this KPI.



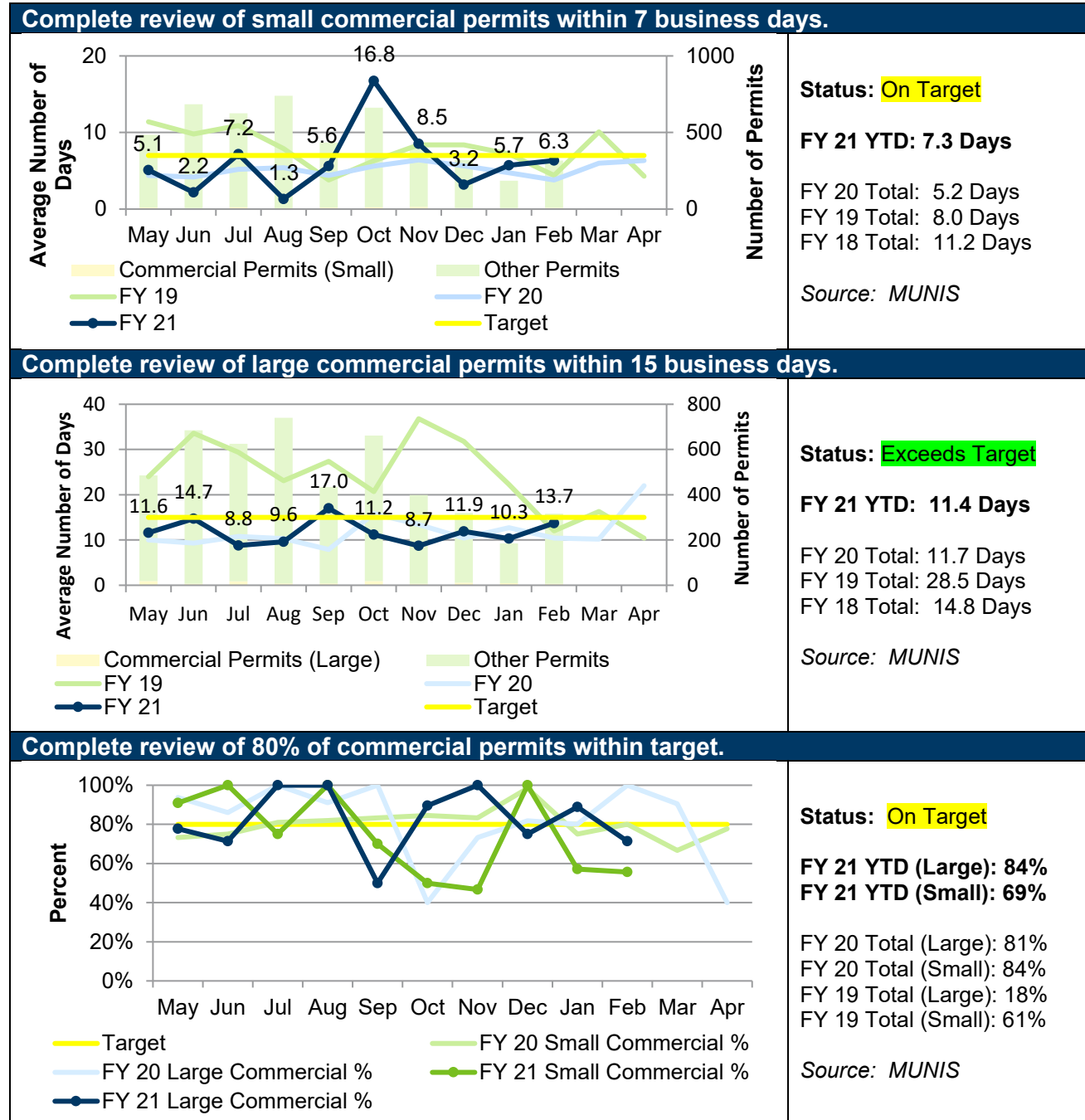
\*Explanation: Residential permit plan review was impacted by the retirement of two Plans Examiners and the village’s hiring freeze. The department expects this KPI to be met in FY 2021/22 as both positions were refilled in February 2021.



# FY 2021/22 BUDGET

## KPI 2: Provide timely review and issuance of commercial permits.

Timely review of commercial building permits is crucial to ensuring development and building activity in the village occurs in an effective and efficient manner. This KPI measures the average number of business days between receipt of the commercial building permit application by staff and completed review. The department is also measuring the percentage of time that the set benchmark is met. When commercial permits are received, they are time stamped and scanned into MUNIS, which makes ongoing measurement and reporting on this KPI possible. The plan review team has established criteria for distinguishing between 'small' and 'large' scale projects.

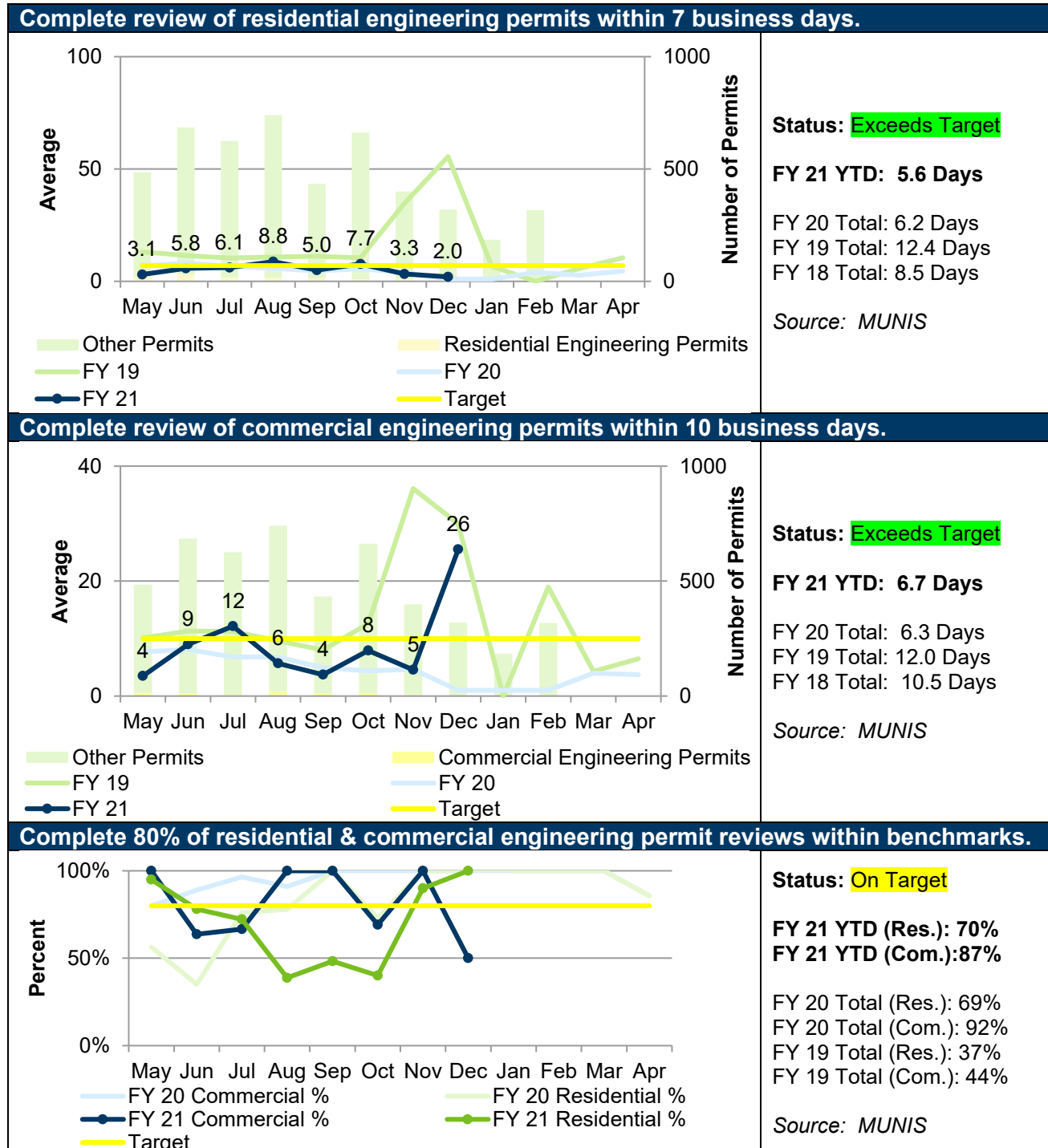




# FY 2021/22 BUDGET

## KPI 3: Provide timely review and issuance of engineering permits.

This KPI measures the average number of business days between receipt of the engineering permit application by staff and completed review. The department is also measuring the percentage of time that the set benchmark is met. When engineering permits are received, they are time stamped and scanned into Munis, which makes ongoing measurement and reporting on this KPI possible.

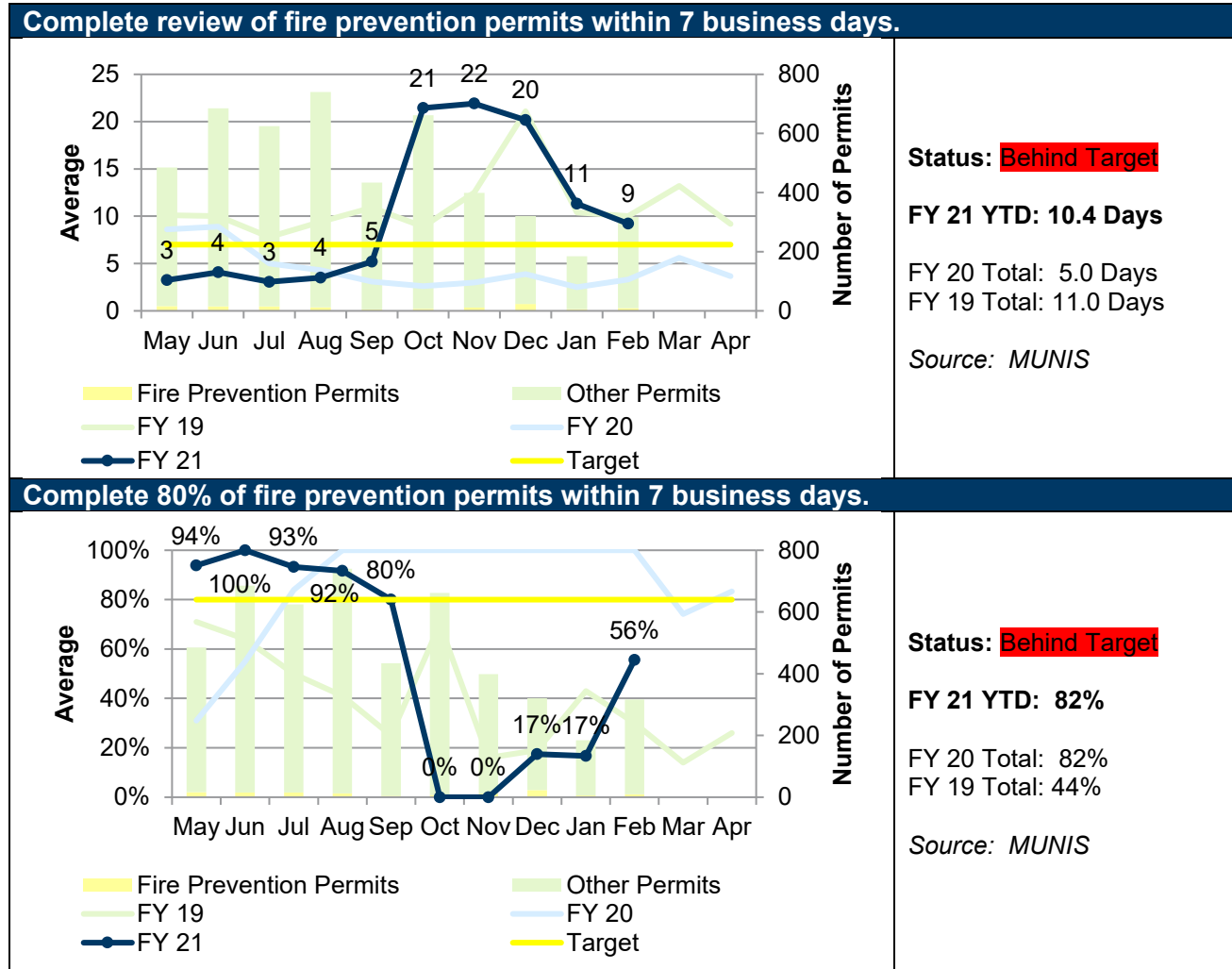




# FY 2021/22 BUDGET

## KPI 4: Provide timely review and issuance of fire prevention permits.

Timely review of fire suppression system permits is essential for ensuring that all fire prevention efforts in the village are completed in a correct and efficient manner. This KPI measures the average number of business days between receipt of the fire prevention permit application by staff and completed review. The department is also measuring the percentage of time that the set benchmark is met. When a fire prevention permit is received, it is time stamped and scanned into the village's permit management system (MUNIS), which makes ongoing measurement and reporting on this KPI possible.



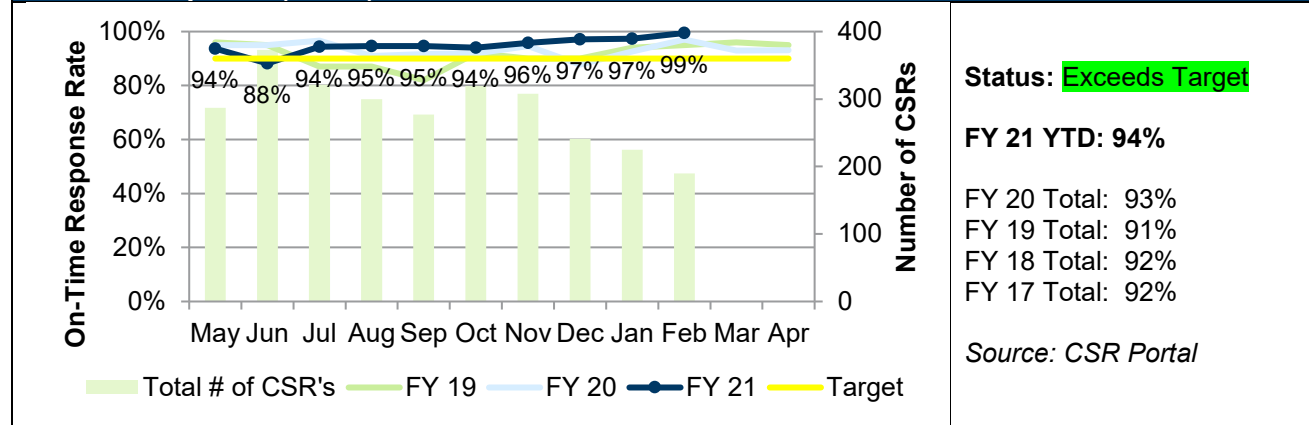
\*Explanation: Fire prevention permit plan review was impacted by the retirement of the Plans Examiner assigned to these permits and the village's hiring freeze. The department expects this KPI to be met in FY 2021/22 as the position was refilled in February 2021.



**KPI 5: Provide an efficient response to Customer Service Requests (CSR).**

This KPI measures the percentage of CSR's that are on-time and is meant to improve municipal services to external stakeholders by ensuring CSRs are efficiently responded to. By monitoring the percentage of CSR's that are passed due, the department can ensure all external requests are completed, or responded to, within the timeframe set forth by the village. The village's Customer Service Request tool is designed to track the percentage of Community Development CSR's that are responded to on-time, allowing on-going measurement.

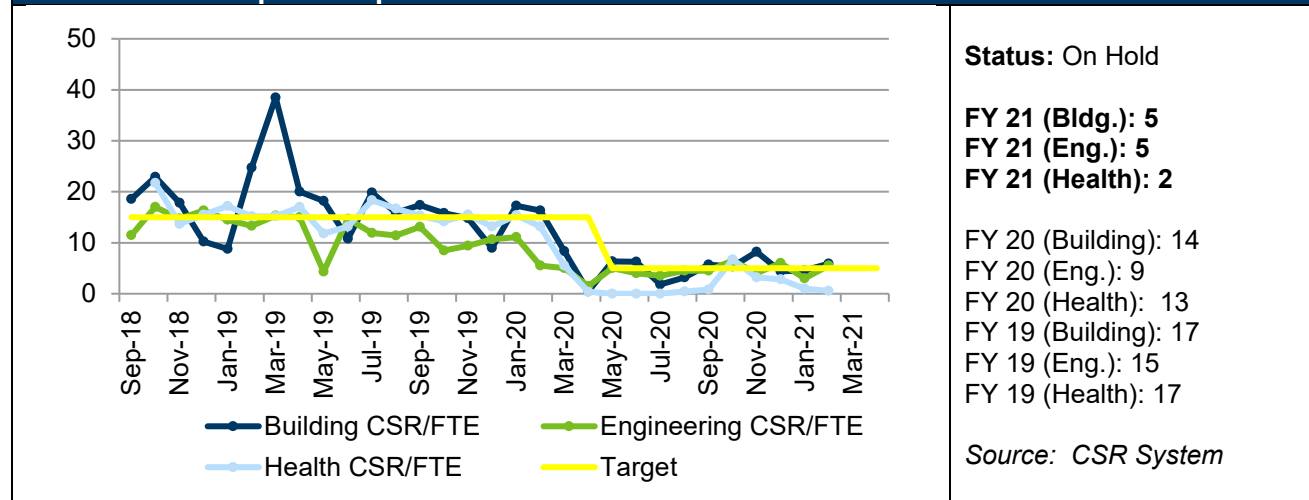
**Provide a 90% average on-time response rate for Community Development Customer Service Requests (CSRs).**



**KPI 6: Encourage employees in the field to identify potential code issues and violations.**

This KPI measures Customer Service Requests generated by Building, Engineering, and Health Division inspectors. These inspectors include both staff and contract employees. It is important to leverage these inspectors to be cognizant of and report possible issues that are unrelated to their scheduled daily inspections. Both the number of CSRs and the average per full-time inspector are reported.

**Ensure that Building, Engineering and Health Inspectors are reporting Code Violations at a rate of at least 5 per FTE per month**

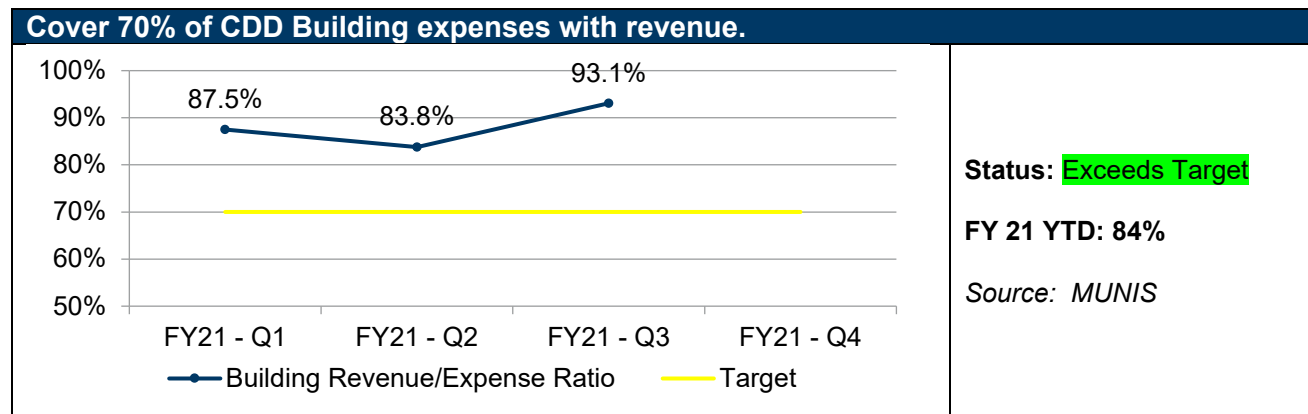






### KPI 7: Sustain building division operations through fee structure revenue.

This KPI measures the percentage of permit revenue generated by the Building Division of the Community Development Department when compared to expenses. By monitoring the percentage of expenses covered by permit revenue, the department can evaluate whether services should be adjusted or identify opportunities where additional revenue can be generated. Services not covered by permit revenue are funded through other village revenue sources. Reported below is the YTD percentage of revenue divided by expenses.



### NEW KPI 8: Ensuring that the adjudication process is addressing issues in a timely manner is key to ensuring enforcement matters are resolved.

This KPI will measure the department's Adjudication Clearance Rate for Building, Code, Engineering, Fire, and Health cases. This is done by looking at the numbers below for the month.

- Incoming – All new tickets issued plus all tickets heard at an Adjudication Hearing during this month.
- Outgoing - All tickets heard at an Adjudication Hearing with a final determination plus any tickets paid.
- Unresolved – All tickets that have an Adjudication Hearing date in the future or were just issued with a future hearing date.

Benchmark	FY 2021/22 Target	Measured
Clearance rate % for Building, Code, Engineering, Fire, and Health Divisions.	80%	Monthly

Source: SQL Report

### NEW KPI 9: Provide regular exterior inspections to single family homes.

In July 2020, the Code Enforcement division began a walking inspection program of free-standing single-family homes. It is estimated that it will take 4 years to inspect all 12,000 homes. Inspection notices are mailed to property owners noting any codes or regulation issues that require correction. The program is designed to preserve residential properties, provide a safe environment, and maintain property values.

Single Family Inspection Program	FY 2021/22 Target	Measured
Percent of time, that the number of monthly goal of inspections is met.	3,000/year Flexible goal/month	Monthly

Source: MUNIS



## CULTURAL SERVICES DEPARTMENT

Director: Jack Netter

### Mission Statement:

The Cultural Services Department strives to create opportunities for area residents to experience arts and cultural activities in all forms as both patrons and participants. Engaging the community as partners in the presentation of these activities and providing opportunities for everyone - most significantly, young people - to participate elevates the spirit of our community as a whole and enriches the lives of those living within.

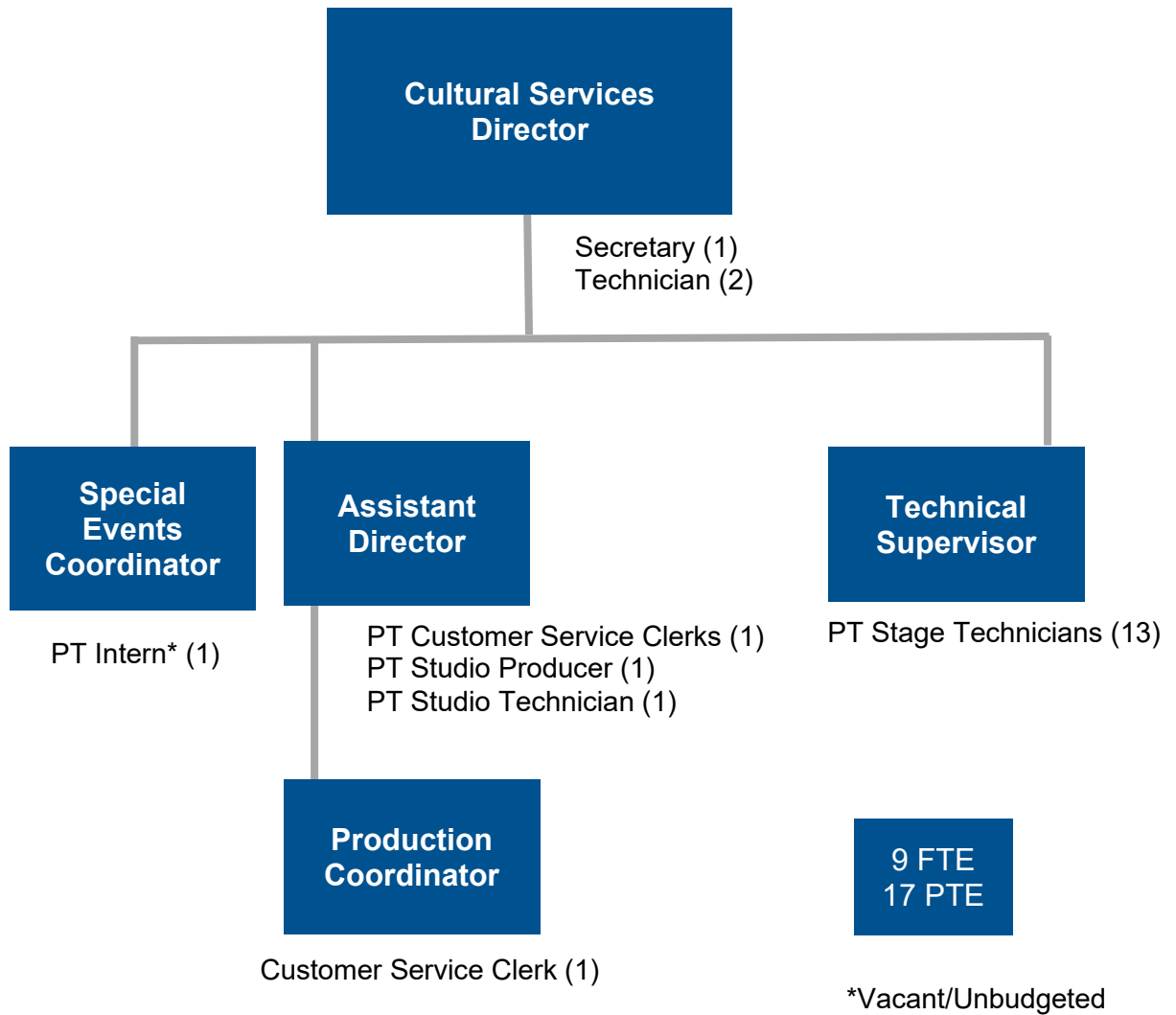
### Description:

The Cultural Services Department has three primary responsibilities — activities related to the Al Larson Prairie Center for the Arts, special events management, and video content production. Additionally, Cultural Services staff works with all departments of the village to provide technical, logistical, and creative services to events, programs and projects related to village operations. The Prairie Center serves as the hub of arts activities in the Northwest suburbs; music, theatre, dance, film, family performances, and the visual arts are offered year-round in the Center's 442-seat theatre, outdoor stage, and gallery. The Special Events Division oversees coordination of activities including Septemberfest, the Prairie Arts Festival, the annual Tree Lighting and the Volunteer of the Year Awards program. A fully equipped video production studio provides a platform for the department to develop content for digital signage, social media, web, and the village's cable television channels.





Cultural Services Organization Chart





## Cultural Services Accomplishments in FY 2020/21

- ✓ Like so many institutions, the activities of the Cultural Services Department were severely impacted by restrictions caused by Covid-19.
  - March 13<sup>th</sup>, 2020 marked the last public performance at the Prairie Center.
  - All activities, including rentals, youth programs rehearsals and performances were suspended, and the building has been closed to the public since that time.
  - Effective July 23<sup>rd</sup>, 2020, nearly all Cultural Services staff was laid off.
- ✓ Most special events were cancelled including the 50<sup>th</sup> celebration of the annual Septemberfest.

## Cultural Services Projects/Initiatives for FY 2021/22

- ✓ A phased recall of laid off staff is planned to FY2021/22. Staff will return to work based on need as programming and activities resume.
- ✓ With limitations on public gathering, staff is shifting focus to virtual and hybrid events.
  - The theater has already been rented by a local production company to host three virtual corporate events with national exposure. In each case, the renter provided all necessary equipment and labor.
  - May and June are commonly very busy months in the theater for rentals to dance schools for recitals. Unable to accommodate live audiences, staff is providing those same renters with a live stream option, allowing their dancers to perform in a safe environment with Cultural Services staff providing equipment and technical support to stream a multi-camera production to remote audiences. This has proven to be a popular alternative and May and June 2021 are booked to nearly pre-Covid levels with rental events.
  - Staff will continue to seek this type of business moving forward. This activity will generate significant rental revenue.
- ✓ As the weather improves, staff will resume outdoor activities and continue to provide entertainment to the public.
  - While the Prairie Arts Festival will once again be canceled in 2021, the Summer Breeze concert series will be expanded into June. In addition to the usual six concerts, four to six concerts will be added in June, July & August.
  - Socially distanced seating areas will be placed in the seating bowl at the outdoor stage and those spaces will be sold in advance for a nominal ticket price.
- ✓ Planning will begin to resume indoor programming during the holiday season with the return of The Nutcracker, which is extremely popular. Assuming conditions permit, regular indoor programming will resume after the holidays.



## Cultural Services Goal Plan

**GOAL 1: Develop a patron retention program using tiered marketing and by rewarding customer loyalty.**

While reaching new patrons is an ongoing effort, retaining current patrons is a more cost-effective means of increasing sales. This goal aims to identify ticket buyers as new patrons, one-time ticket buyers, repeat patrons but not subscribers, subscribers, donors, etc., and develop category-specific marketing techniques and materials that will encourage patrons to progress to the next level of loyalty with the Prairie Center.

**Corporate Goal:** Run the Business - Measure & Monitor Services

**Performance Measure:** Develop categories a reward structure and create a minimum of three marketing pieces for each category or the course of the 20-21 season.

- 1<sup>st</sup> quarter** Analyze three-year ticketing history for buying patterns. Work with IT to incorporate analytics tracking between digital marketing and website.
- 2<sup>nd</sup> quarter** Develop an implementation plan using data from marketing and ticketing software.
- 3<sup>rd</sup> quarter** Go live with category-specific marketing tools and analytics tracking.
- 4<sup>th</sup> quarter** Monitoring and analysis; Revise KPI to capture loyalty categories and effectiveness.

**GOAL 2: Achieve audience diversity through targeted programming for minority patrons resulting in a minimum of four performance opportunities.**

Increase audience diversity through events that resonate with new audiences and are more accessible to audiences with disabilities. Analyze the results of Rob Paral's demographics study and work cooperatively with School District 54 and NWSRA to select and promote performance events that appeal to ethnically and experientially diverse audiences.

**Corporate Goal:** Serve the Customers - Promote Diversity

**Performance Measure:** Develop one performance events that appeal to diverse audiences for the 2021-2022 season and three for the 2022-2023.

- 1<sup>st</sup> quarter** Analyze demographics data and meet with NWSRA and School District 54 to solicit technical input. Identify community groups that might assist in selection and promotion of these events.
- 2<sup>nd</sup> quarter** Identify one event for the 2021-2022 season that will appeal to diverse audiences.
- 3<sup>rd</sup> quarter** Promote this event to the public and to organizations and community groups that may have a particular interest.
- 4<sup>th</sup> quarter** Identify additional events that meet this goal and develop a calendar of at least three for the 2022-2023 season.



## GOAL 3: Expand outdoor programming in ways that will permit live audiences under any applicable pandemic restrictions.

If indoor activities cannot be resumed, an expansion of the outdoor concert series would provide entertainment and culture opportunities for the community. A nominal fee for socially distanced seating “pods” would help to offset the cost of the concert series. Additional budgeted funds would not be required.

**Corporate Goal:** Run the Business- Optimize Resources

**Performance Measure:** Present a minimum of four additional entertainment opportunities in a safe, socially distanced, outdoor setting on the outdoor stage at the AMC and develop a ticketed, revenue-generating model to offset costs. Coordinate with the Schaumburg Library to present outdoor activities at Town Square.

- 1<sup>st</sup> quarter** Identify at least four events to be presented at the outdoor stage in June and July 2021.
- 2<sup>nd</sup> quarter** Evaluate success of the expanded offerings at AMC and Town Square in terms of scope of content, attendance and revenue generated.

## Cultural Services Key Performance Indicators

The Cultural Services Department has paused collection and reporting on its Key Performance Indicators given the impact of the pandemic on their operations in FY 2020/21.



## ECONOMIC DEVELOPMENT DEPARTMENT

Director: Matt Frank

### Mission Statement:

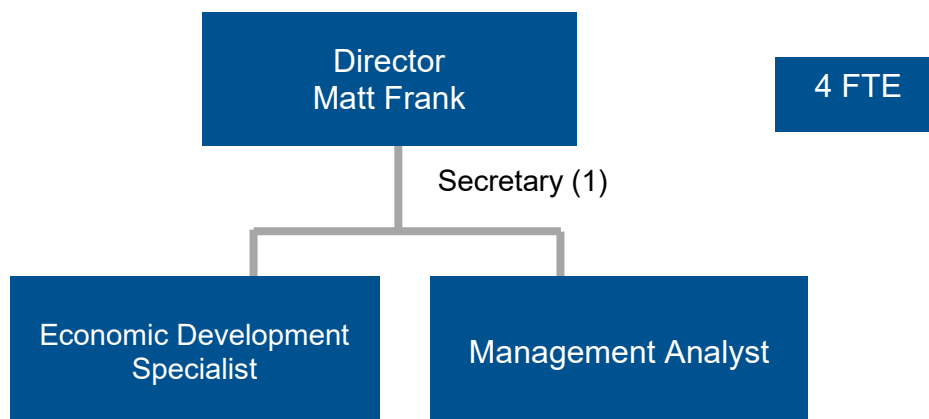
To provide resources to the business and development communities with the purposes of attracting, retaining, and expanding employment opportunities for area residents, stimulating the local economy, and diversifying the local tax base, while maintaining a positive balance between growth, quality of life and the economy.

### Description:

The department's major functions include implementing economic development strategies, assisting businesses with expansion projects, recruiting new business investment, managing small business programs, marketing the community, and addressing workforce issues. The village also partners with local and regional groups to improve the local economy and provide programs to businesses. Staff works with the Schaumburg Business Association to retain and attract new businesses to Schaumburg. The village is a partner with the Golden Corridor for Advanced Manufacturing Partnership to address workforce needs in the manufacturing sector. Schaumburg is an investor in Next Level Northwest to help existing businesses grow. Important funding sources include Village of Schaumburg General Fund and the North Schaumburg Tax Increment Financing District.

Department staff, through the various functions and programs, serves as liaison to several boards, commissions, and committees. These include the Finance, Legal, Administrative and General Government Committee (FLAGG), Schaumburg Business Development Commission (SBDC), and Joint Review Board (JRB).

### Economic Development Organization Chart





## Economic Development Accomplishments in FY 2020/21

- ✓ Developed and Implemented a Pandemic Recovery Plan to provide resources to businesses and residents to help the local economy open up safely and recover from the Pandemic. Staff focused on several key strategies in the plan:
  - Village promotion, education and marketing
  - Omni-Channel and technology
  - Adaptive use of space
  - Safely reopening to customers
  - Modifying the work environment
  - Monitoring supply chain and reshoring initiatives
  - Promotional newsletters including the Small Business Source, Real Estate Roundup and Spotlight on Spectrum
  
- ✓ Created three new Small Business Programs to assist businesses with job retention and funds necessary to survive the Pandemic.
  
- ✓ Continued to promote and manage the North Schaumburg TIF.
  - Managed the relocation of tenants in Woodfield Green Executive Center office complex to prepare for redevelopment.
  - Pushed negotiations forward and submitted a Rebuild Illinois Grant application for the demolition of an office building, laying the foundation for the 90 North East Entertainment District.
  - DR Horton under construction.
  - Boler headquarters under construction.
  - Marketed the TIF by speaking at events, hosting two fam tours, placing ads in publications, running radio ads, conducting LinkedIn and email campaigns, and designing and distributing a promotional brochure at trade shows.
  
- ✓ Revised Class 6B Policy and adopted new Class 7 Policy incentives for businesses.
  
- ✓ Managed the 2020 Census with a Complete Count Committee that resulted in a self-response rate of 79.5% and total response rate of 99%.
  
- ✓ Assisted in the successful recruitment and opening of new businesses including Amazon Fresh, Andy's Frozen Custard, Boler, Element Apartments, Green Joe Coffee, Perry's Steakhouse, and US Waterproofing.

## Economic Development Projects/Initiatives for FY 2021/22

- Expand the Small Business Loan Program to enable businesses to invest in their facilities and create jobs.
  
- Continue to promote and manage the North Schaumburg TIF, marketing the TIF, continuing to evaluate revenue to manage and plan for capital projects, and negotiating redevelopment agreements for new investment.





- Evaluate a public-private partnership of the Entertainment District and complete demolition of 1920/1930 Thoreau, with a plan for new infrastructure and other improvements needed to move forward with a Phase 1 development.
- Facilitate the reoccupation of the vacant Dominick's in Town Square to spur additional investment.
- Coordinate the development of the Experior Project and TIF to bring new investment and jobs to Schaumburg.
- Create a Schaumburg Small Business Appreciation Event and marketing program to highlight the contributions small business makes in our community.





## Economic Development Goal Plan

**GOAL 1: Maintain progress of the 90 North District East Master Plan through the implementation of a phased development plan.**

Schaumburg began a two-step Request for Qualifications/Request for Proposals process in June 2019 that identified two shortlist developers. SB Friedman assisted with the evaluation of the proposals in terms of meeting the vision of the village's 90 North District East Master Plan, phasing/timing considerations, and financial considerations. The Village of Schaumburg selected Kensington Development Partners to move forward with the development of an Entertainment District. Due to the pandemic, the schedule has been pushed back and a phased approach is targeted to ensure tenant and financial success.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** In line with the timeline, (1) develop a phased plan with Kensington Development Partners, (2) prepare and establish a redevelopment agreement for the first phase of the plan, and (3) develop and prepare a development plan and schedule for future phases in accordance with the Master Plan.

- 1<sup>st</sup> quarter- Prepare Redevelopment Agreement for Phase 1A of the Entertainment District with Kensington Development Partners.
- 2<sup>nd</sup> quarter- In accordance with the Master Plan, complete demolition of 1920/1930 Thoreau and evaluate interim parking needs.
- 4<sup>th</sup> quarter- Present a plan and schedule to the Village Board outlining future infrastructure and parking needs.

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**GOAL 2: Facilitate the reoccupation of the vacant Dominick's in Town Square to spur additional investment and address the concerns about a loss of traffic and business in Olde Schaumburg Center.**

The former Dominick's grocery store in Town Square has been closed since the end of 2013. With Albertson's not renewing the lease, Tony's Finer Foods will have an opportunity to move forward when the lease expires on May 31, 2021. The current vacancy rate in Town Square is 47.1% with over 82,000 square feet vacant. The reoccupation of the vacant Dominick's is a Village Board priority.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** Provide a public-private partnership agreement to the Village Board for the reoccupation of the former Dominick's property and monitor progress towards opening via permits and construction. Staff will also monitor the overall vacancy in Town Square as an anchor tenant will help reduce vacancy.

- 1<sup>st</sup> quarter- Complete assessment of public options to assist Tony's Finer Foods with opening a store in Town Square.
- 2<sup>nd</sup> quarter- Develop a term sheet with Tony's Finer Foods to renovate and reoccupy the Dominick's space for a grocery use.
- 4<sup>th</sup> quarter- Monitor progress of construction, terms of the agreement, and continue marketing efforts for Town Square.



### GOAL 3: Complete an update to the Economic Development Pandemic Recovery Plan to retain and support existing businesses.

The Village Board approved the Pandemic Recovery Plan in June of 2020 which provided direction and strategies for staff to help businesses and residents. Illinois has lost nearly 430,000 jobs since February 2020 with the greatest number of job losses in the hospitality industry. Through the outreach and marketing by the village and its partners, 42 Schaumburg businesses received \$1,365,000 from the State of Illinois Business Interruption Grants (BIG) program. Cook County's COVID-19 Recovery Initiative provided \$460,000 to 46 Schaumburg businesses. The Village of Schaumburg assisted 22 businesses with \$217,149 through our small business programs. With the rollout of the vaccine, strategies will need to be updated to assist our business community and residents recover from the pandemic.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** Complete a quarterly assessment of the Pandemic Recovery Plan with business retention visits, surveys, and outreach efforts to elicit feedback and provide resources. Staff will target 36 businesses to visit including those who are at risk and/or delinquent on food and beverage taxes. The year-end report will highlight staff follow up actions and resources provided to promote the success of the businesses.

- 1<sup>st</sup> – 3<sup>rd</sup> quarters- Meet with 12 businesses per quarter from key industries and those that are delinquent on tax bills. Follow up on action items, send out quarterly e-newsletters and monitor small business grant recipients.
- 4<sup>th</sup> quarter- Provide a year-end report to the Finance, Legal, Administration, General Government (FLAGG) Committee highlighting efforts by staff to implement the Pandemic Recovery Plan and a status report of the local economy.

### GOAL 4: Coordinate the development of the Exporior Project and TIF to bring new investment and jobs to Schaumburg.

The development of the village owned properties at the southwest corner of Irving Park and Rodenburg Roads has been a Village Board priority. The Village of Schaumburg signed a real estate contract with Exporior Transport in October 2018 for the 55 acres. A TIF Eligibility study was completed in December 2020 which would allow for financial assistance to Exporior for the construction of a 140,000 square foot corporate headquarters, warehouse space, fueling station and truck parking. The completion of this project is anticipated to result in over \$40 million being invested into the subject property as well as 200 new high-paying jobs and annual tax revenue of over \$425,000 for the Village of Schaumburg and other taxing bodies.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** Establish the Exporior TIF District and assist with the development review process to enable the sale of the property and development of the project to begin in 2022. With the construction of the project, this new development will create new property tax increment to reimburse Exporior for the extraordinary costs of the project and assist the village with the construction of the Access Road from the Metra Station to Rodenburg Road.

- 1<sup>st</sup> quarter- Complete establishment of TIF District and finalize Redevelopment Agreement with Exporior
- 2<sup>nd</sup> quarter- Facilitate development review with other agencies and Village of Schaumburg.
- 4<sup>th</sup> quarter- Assess development progress, jobs, and report property tax increment.



**GOAL 5: Expand marketing program for 90 North Schaumburg to raise awareness and drive traffic to our website for additional investment in Schaumburg.**

The village has been running a local marketing campaign for 90 North the past two years. An expanded plan focusing on other key states and Chicago is needed to build upon the success of marketing 90 North Schaumburg and the Entertainment District. The marketing leads to new interest and investment which ties in with the department's Key Performance Indicator of Promote investment in North Schaumburg TIF.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** Develop an expanded marketing program to share the vision of 90 North Schaumburg to different audiences and markets and assess the impact of the program by number of developer contacts, website traffic, opens and click-throughs of outreach, and the number of new businesses and investment in 90 North Schaumburg.

- 1<sup>st</sup> quarter- Research and explore new marketing opportunities via multiple platforms and create an implementation plan that works in concert with the Communications and Outreach Department Marketing and Branding Plan.
- 2<sup>nd</sup> quarter- Monitor marketing communications and developer contacts to see impact on traffic to 90NorthSchaumburg.com and calls into the department.
- 3<sup>rd</sup> quarter- Monitor marketing communications and developer contacts to see impact on traffic to 90NorthSchaumburg.com and calls into the department.
- 4<sup>th</sup> quarter- Provide a report to Finance, Legal, Administration, and General Government (FLAGG) Committee highlighting effectiveness of expanded marketing campaign for 90 North Schaumburg.

**GOAL 6: Promote Schaumburg small business to assist them in their recovery efforts.**

The village has provided a variety of resources and marketing material to help small business through the years including Next Level Northwest, GCAMP and the Schaumburg Business Association partnership. During the pandemic, several new small business grant programs were provided and business were highlighted via social media. Additional assistance is needed to ensure the small businesses can recover from the pandemic and sustain their operations.

**Corporate Goal:** Serve the Customer – Promote Economic Development

**Performance Measure:** Develop a year-long campaign that promotes Schaumburg's small businesses and provides resources to help them recover from the pandemic that will be measured by a variety of social media metrics, business retention, and increased revenues.

- 1<sup>st</sup> quarter- Develop a quarterly campaign with Communications and partner organizations to highlight our small businesses.
- 2<sup>nd</sup> quarter- Deploy e-newsletters and social media posts promoting Schaumburg businesses.
- 3<sup>rd</sup> quarter- Shop Local, Shop Schaumburg program for the holidays and Small Business Saturday.
- 4<sup>th</sup> quarter- Provide a report to Finance, Legal, Administration, and General Government (FLAGG) Committee highlighting effectiveness of small business promotions and businesses assisted via the village and its partners.



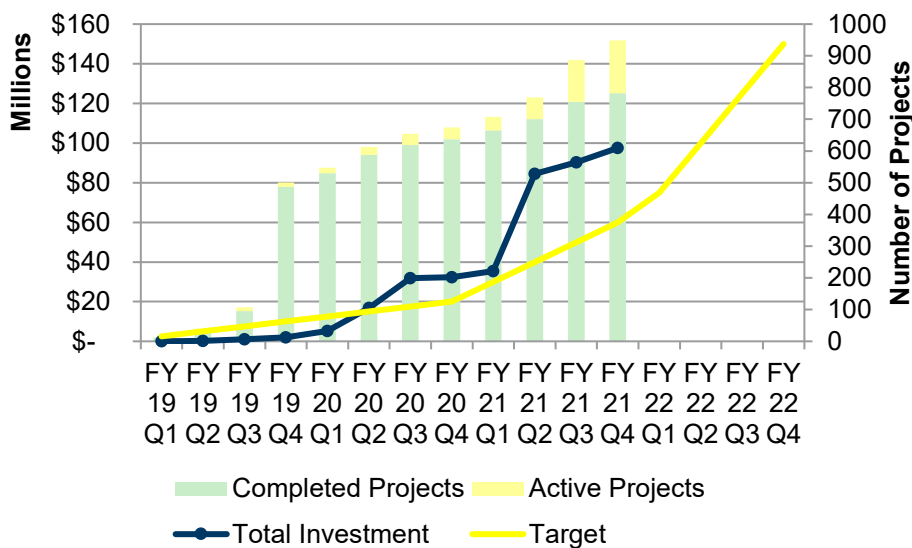
# FY 2021/22 BUDGET

## Economic Development Key Performance Indicators

### KPI 1: Promote investment in the North Schaumburg TIF.

Stimulating investment and reinvestment in the North Schaumburg TIF District is crucial for continuing to enhance the village’s economic vitality. The district has already seen a significant amount of development since its creation in 2014, but continued investment is necessary to attract additional development for the district as well as the Motorola redevelopment and adjacent entertainment district. This KPI measures both the number of development projects as well as dollar values associated with each project within the boundaries of the North Schaumburg TIF district. Both tables also show the number and approximate dollar amounts of projects that have not yet been completed.

#### Complete at least \$150 million of investment in the North Schaumburg TIF (FY 19-FY 22).



Status: **On Target**

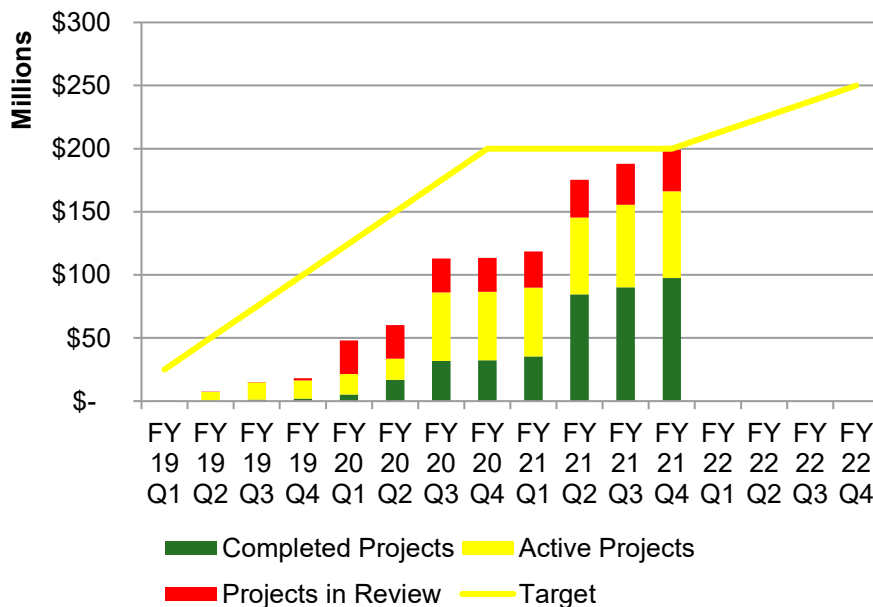
FY 21 YTD: **\$97,520,531**

FY 20 Total: \$32,335,115

FY 19 Total: \$1,985,141

Source: Staff Records and Permit Data from Munis

#### Spur at least \$250 million of potential investment in the North Schaumburg TIF (FY 19-FY 22).



Status: **On Target**

FY 21: YTD: **\$199,098,151**

FY 20 Total: \$113,736,030

FY 19 Total: \$18,490,849

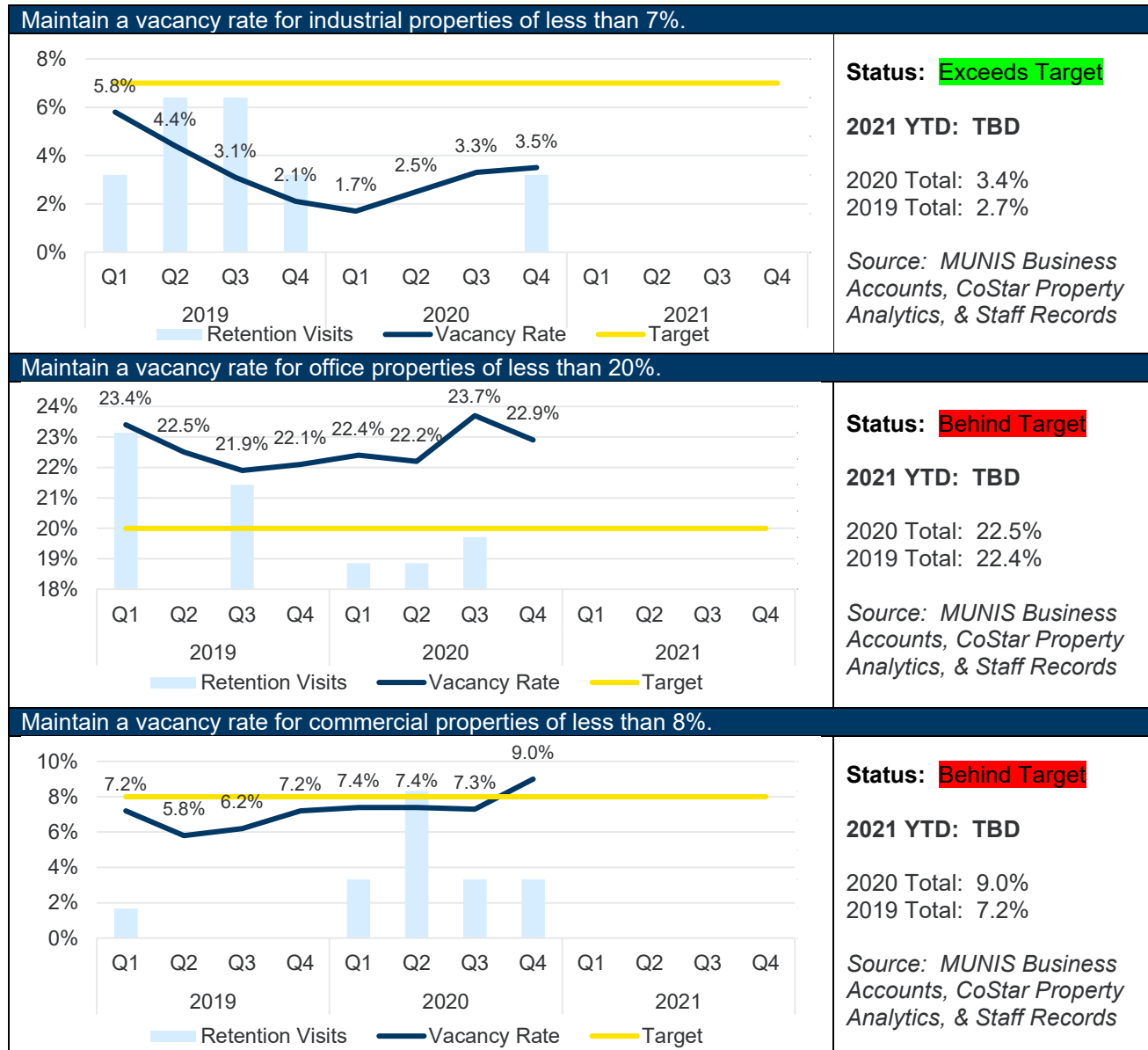
Source: Staff Record and Permit Data from Munis



# FY 2021/22 BUDGET

## KPI 2: Conduct retention visit meetings with Schaumburg businesses and sustain economic vitality through maintaining low vacancy rates.

Business retention is an essential component of a successful economic development program by preserving existing businesses and helping them expand. This KPI measures the number of retention visits conducted per month by economic development staff and categorizes the key challenges expressed during these visits. All data is tracked and reported on by economic development staff monthly as visits are completed. The KPI data will be benchmarked against variable commercial vacancy rate targets to better evaluate the effectiveness of the department's business retention efforts.



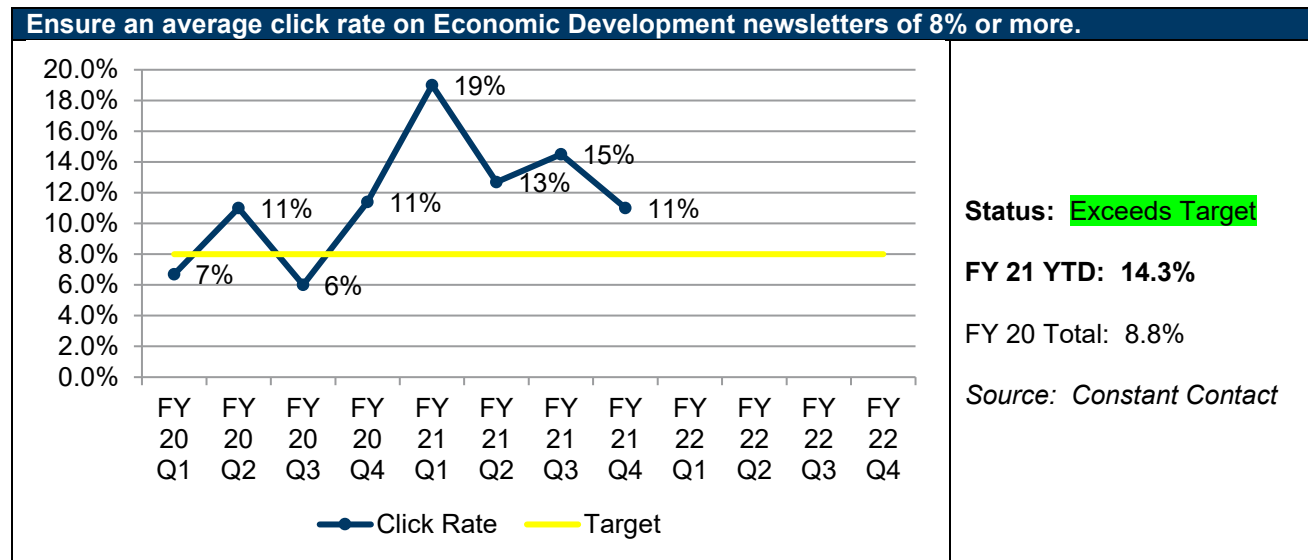
\*Explanation: The village has a significant amount of vacant office buildings that continue to impact the vacancy rates. The commercial vacancy rate increased above the benchmark in the 4<sup>th</sup> quarter of 2020 primarily due to a couple large vacancies along Golf Road. Efforts to address these vacancy rates are reflected in the goals of the Community Development and Economic Development Departments.



# FY 2021/22 BUDGET

## KPI 3: Enhance “business friendly” reputation by marketing Schaumburg as place to do business.

The Village of Schaumburg’s existing reputation as a place to do business is essential for its continued success. Enhancing the reputation can be achieved through continuing to market the village through e-newsletters to the Spectrum Industrial Park and local real estate brokers, the future Economic Development Department website, and other initiatives as they are undertaken by department staff. Other indicators may consist of the number of new business “welcome packets” distributed, value of new investment in Schaumburg, and attendance at events hosted by the Economic Development Department (e.g., Real estate broker “tours”; manufacturing “open houses”). Data will be tracked and reported on by economic development staff as marketing materials are distributed.



## NEW KPI 4: Expand Job Opportunities and Capital Investment through Cook County Property Tax Incentive Program

Promoting the creation of new jobs and investment in the community is essential for maintaining and enhancing the village’s economic vitality. The Cook County Special Assessment program allows eligible commercial property users to reduce their assessed value for a period of twelve years through new construction, purchase of an abandoned property or for substantial rehabilitation of a structure. This KPI measures the number of active incentives, as well as the total number of jobs and dollars of capital improvements incurred by the incentive recipients. The KPI will also track the total value of investment as compared to what the property owner saves in real estate taxes annually. Permit data will be reported on quarterly and be benchmarked against capital investment forecasts determined from previous years. Job data will also be forecasted quarterly with all actual investment and job data being reported on an annual basis, with the data being sourced from the individual recipients of these incentives through direct contact by staff.

Benchmark	FY 2021/22 Target	Measured
Number of jobs and total value of capital investment through the Cook County Class 6 and 7 programs	2,700 employees and \$55M capital investment	Quarterly/ Annually

Source: Power BI and Staff Records



## NEW KPI 5: Market 90 North Area by Evaluating Impact of Marketing Efforts

The 90 North redevelopment area is one of the village’s top planning priorities as it will have a valuable impact on the community. Promoting the 90 North area is vital for bolstering its reputation and attracting new investment. Staff will measure the key metrics of the outreach activities to promote the area. Marketing consists of email, radio, and LinkedIn campaigns. Indicators will consist of email open and click through rates. Data will be tracked and reported on by Economic Development staff monthly.

Benchmark	FY 2021/22 Target	Measured
Direct email open rate and click through rate	Open: 12% Click: 10%	Monthly

Source: Rocklin Irving Data





## ENGINEERING AND PUBLIC WORKS DEPARTMENT

Director: Michael Hall

### Description:

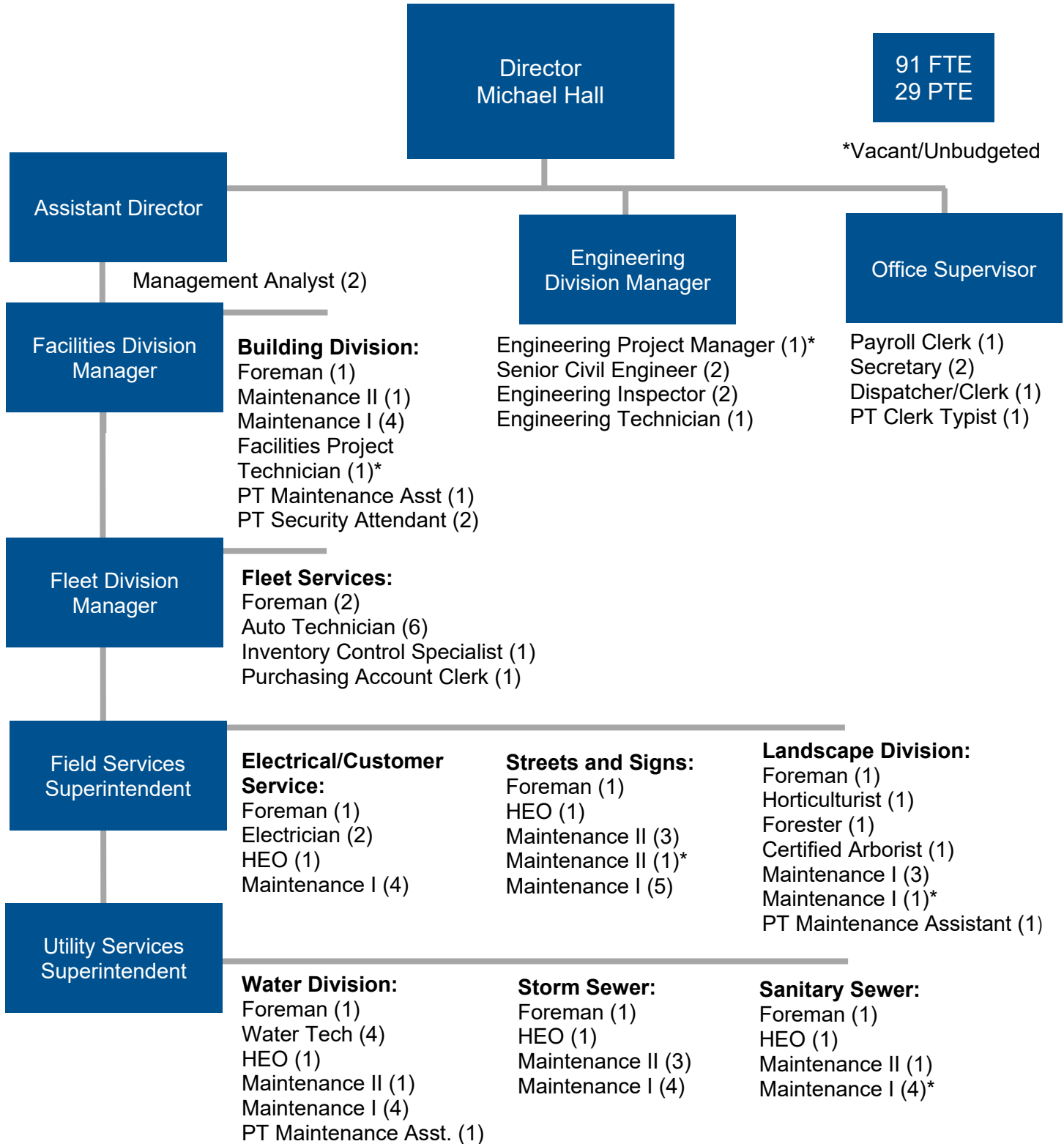
The Engineering & Public Works (EPW) Department was created by the Village of Schaumburg in 1974 and is administered by the Director of Engineering & Public Works who is appointed by the Village Manager. It is the responsibility of the department to successfully manage the village-owned infrastructure systems, village-owned facilities, and equipment.

The department's mission and primary function is to provide high quality, cost-effective service to both our internal and external customers. In order to meet this goal, operating function responsibilities of the department are assigned to five groups. Each group is under the direction of a superintendent or manager whose responsibilities include quality inspection, workload scheduling, contract management, and PR/customer service. Each group supervisor is responsible for coordinating the personnel and equipment resources of their respective divisions.

- **Facilities Division:** Under the direction of the Facilities Division Manager, this division manages the implementation of a variety of capital and operational projects related to village facilities. Building Maintenance Division (provides repair and maintenance services to all village-owned buildings).
- **Fleet Division:** Under the direction of the Fleet Division Manager, this division ensures that operating departments receive vehicular, equipment and material support essential for the performance of responsibilities. Fleet Maintenance Division (provides repair and maintenance services to all village-owned vehicles).
- **Field Services:** Landscape Division (provides services to maintain the village's urban forest, shrubbery, and beautification); Streets & Signs Division (provides street and sign maintenance for village roadways); Electrical/Customer Service Division (provides streetlight and traffic signal maintenance, plus extended hours of customer service from 7:00 a.m.-11:00 p.m.).
- **Utility Services:** Storm Sewer Division (provides services to ensure proper storm water drainage throughout the village); Sanitary Sewer Division (provides service to sanitary sewers and lift stations); Water Division (provides services to ensure continuous distribution of safe drinking water throughout the village).
- **Engineering Division:** Under the direction of the Engineering Division Manager, this division is responsible for planning and directing the implementation of public improvement projects including the village's annual street resurfacing and reconstruction program.



Engineering and Public Works Organization Chart





## Engineering and Public Works Accomplishments in FY 2020/21

- ✓ Implemented an \$8 million local street repair program including 3.1 miles of reconstruction, 6.7 miles of resurfacing, and 18.2 miles of preventative maintenance. This included over 57,000 lineal feet of curb replacement, over 22,000 tons of hot mix asphalt, 42,000 pounds of crack seal, and 205,000 square yards of surface treatment using reclamite.
- ✓ Coordinated needed water main replacements in select neighborhoods in conjunction with the street repair program. This included approximately 2,100 lineal feet of watermain replacement along Redwood Lane and Juniper Lane.
- ✓ Completed over 40,000 square yards of in-house pavement patching which was made possible by an increase in efficiency due to better equipment and experience of the paving crew. The in-house patching program plays an integral role in the village's overall pavement management plan and this year's accomplishments exceeded our annual goal by over 10,000 square yards.
- ✓ Completed Woodfield Road Reconstruction from Meacham Road to East Frontage Road consisting of pavement reconstruction, drainage improvements, traffic signal improvements, and capacity improvements. Secured over \$11.4 million in grant funding.
- ✓ Utilizing the acoustic assessment tool, maintenance staff proactively addressed and prevented 12 imminent sanitary sewer main backups over 138,000 lineal feet of assessed sewer. Sanitary Division staff cleaned 80,000 lineal feet of sewer main, 21,000 feet of which was directly associated with the results of the assessment tool. This targeted approach allows us to assess the entire sanitary sewer system in five years, greatly increasing the efficiency and effectiveness of our maintenance operations.
- ✓ Implemented an internal change in programming the cleaning of storm sewer catch basins with in-house staff to eliminate the contractual need, saving over \$65,000 annually.
- ✓ Implemented an internal change in programming the sweeping of village streets to include a hybrid of contractual and in-house effort over the summer months, saving approximately \$50,000.
- ✓ Modified operations and installed preventative measures in response to the pandemic. This included installation of acrylic dividers, increased disinfection practices, upgrades to air filters, application of an antimicrobial product to enhance sanitation, and installation of needlepoint bipolar ionization units within facility HVAC systems.

## Engineering and Public Works Projects/Initiatives for FY 2021/22

- Staff will implement the local street repair program at \$8 million. This will include 4.5 miles of reconstruction or modified reconstruction, 4.1 miles of resurfacing, and 21.8 miles of preventative maintenance.
- Continue to coordinate watermain replacements with the local street program by completing \$2 million of watermain within the area of Clayton Circle and Manor Circle.
- Implementation of improvements to the Meacham Road and Algonquin Road intersection which will increase capacity of the intersection by lengthening the storage for the westbound to southbound dual left turn lanes, adding an additional through lane on Algonquin at the intersection, creating a free flow right turn lane for eastbound to southbound vehicles, and



adding a second right turn lane for northbound to eastbound vehicles. Staff has secured over \$12 million in grants to reduce the village's overall cost.

- Resurfacing of Summit Drive from Wise Road to Schaumburg Road including on-street bike lane striping. Staff has secured over \$1.2 million in grants to reduce the village's overall cost.
- Resurfacing of Weathersfield Way from Braintree Drive to Salem Drive consists of pavement patching and resurfacing, a new off-street bike path and new LED street lighting will be installed. Also, the project includes storm sewer lining to be done with the Weathersfield Way from Braintree Drive to Salem Drive roadway improvements. Staff has secured over \$800,000 in grants to reduce the village's overall cost.
- Reconstruction of National Parkway from Woodfield Road to American Lane to modify lane geometry and improve street lighting. This pavement is in very poor condition and staff will be utilizing Rebuild Illinois bond funds.
- Assess current water infrastructure and develop a strategy to maintain the system in a state that meets or exceeds the 10% loss benchmark set by IDNR. Develop a strategy to reduce non-revenue water loss and identify a measure for tracking reductions and cost savings.
- Develop a Fleet Maintenance dashboard to more precisely track the condition of the village's fleet and refine the process used to identify the optimum time to replace a piece of equipment or vehicle.



## Engineering and Public Works Goal Plan

**GOAL 1: Assess current water infrastructure and develop a strategy to maintain the system in a state that meets or exceeds the 10% loss benchmark set by IDNR.**

Every potable water delivery system is subject to both apparent water loss (typically water meter issues) and real water loss (leaks in the system). This water loss is referred to as non-revenue water loss, as it is an expense incurred by the municipality without a correlating revenue. The Illinois Department of Natural Resources (IDNR) considers 10% water loss to be acceptable for Lake Michigan domestic water users.

The Engineering and Public Works Department monitors and tracks water loss and has found that the village is within the allowable loss; however, the department's 2019 audit of water loss concluded that although some loss is unavoidable, there is some loss that can be reduced. Several processes are in place and more were recently implemented to reduce that lost revenue. An example of an existing process is annual acoustic leak detection to find water main leaks. New technologies are coming to the market that may allow the village to identify smaller leaks thereby reducing the total water loss and potentially save significant money. A thorough review of all technologies, and the potential to leverage the existing SCADA system and water portal dashboards should be conducted before investing in new technologies.

Benefits of this goal extend beyond the fiscal savings. If water main leaks are discovered while still small, they may be repaired without shutting off water to businesses and residents, thus providing increased reliability to water customers. Additionally, small water leaks may be repaired before they become large water main breaks. Avoiding emergency repairs should increase public safety by preventing water from flowing onto pavement.

**Corporate Goal:** Run the Business – Optimize Resources and Serve the Customer – Promote Public Safety and Health

**Performance Measure:** Develop a strategy to reduce non-revenue water loss. Identify a measure for tracking reductions to water loss and cost savings. Begin tracking and reporting the number of preventative repairs versus emergency water main breaks. Implement water distribution system integrity key performance indicator per American Water Works Association (AWWA) Utility Benchmarking guide.

- 1<sup>st</sup> quarter- Identify all the water leak identification products and companies in the market. Conduct a survey of regional municipalities of their strategies and experiences. Compile data from other organizations such as APWA and AWWA. Track preventative versus emergency repairs. Calculate system integrity KPI.
- 2<sup>nd</sup> quarter- Develop a cost-benefit analysis of the available technologies. Explore how to leverage our existing SCADA system to better audit our system performance.
- 3<sup>rd</sup> quarter- Identify the best solution for the village. Present the findings to the Village Managers Office. Propose the recommended solutions in the FY 2022/23 budget (operations) and/or FY 2023/24 (CIP).
- 4<sup>th</sup> quarter- Develop an implementation plan for the budgeted solution.



**GOAL 2: Develop a Fleet Maintenance dashboard to precisely track the condition of the village's fleet and determine the optimum time to replace a piece of equipment or vehicle.**

The current procedure for creating the fleet replacement program involves the manual extraction and manipulation of data from various databases of over 230 vehicles. Village staff identified the ability to streamline and automate most of the process and the resulting potential labor savings of such automation. The primary goal of the automation will be to determine the optimal year for vehicle replacement based on age, mileage, life-to-date maintenance cost, life-to-date down time, and life-to-date repair order count. An ancillary benefit will be to prioritize vehicle replacements and deferrals.

**Corporate Goal:** Run the Business – Optimize Business Processes

**Performance Measure:** Develop a series of reports that incorporate multiple vehicle attributes and output a vehicle replacement schedule. The output will be incorporated into the Vehicle Replacement Fund forecast, thereby increasing the precision of expenditure projections. The dashboard will demonstrate (1) unit down time, (2) how long a vehicle or piece of equipment is dormant in the “down lot”, (3) how long it takes for a technician to repair the unit, (4) how long the unit was out of service, and (5) an analysis of technicians’ efforts and efficiencies.

- 1<sup>st</sup> quarter- Develop a vehicle down-time report. Minor changes to the Fleet Logistics software and procedural changes to Computerized Fleet Analysis (CFA) entry will enable this. Create and deploy a training document. Train the automotive technicians on the software and procedural changes.
- 2<sup>nd</sup> quarter- Create a Power BI report or otherwise link Excel and power pivot tables to the updated Fleet Logistics and CFA software. Create the 10-year automated vehicle replacement output.
- 3<sup>rd</sup> quarter- Incorporate the automated data into the vehicle replacement fund forecast. Review the results and adjust the automation, as necessary.
- 4<sup>th</sup> quarter- Use the new forecast to present the vehicle replacement program.

**GOAL 3: Document existing construction processes and provide a comprehensive website of up-to-date construction document details, standard specifications, and checklists ensuring accuracy and consistency of information for all users.**

A 2020 internal audit of construction details posted on the village website and standard specifications in recent contract documents identified several discrepancies and out-of-date details. EPW staff proposes to spearhead an effort to perform a comprehensive review of all construction details, standard specifications, and checklists available for contractors and consultants to use. A formal procedure to update, share, and post documents across departments will increase staff efficiency and provide better customer service to the developers and contractors that work in the village.

In addition, there is not a formal “as-built” administrative procedure. EPW will create a formal procedure for collecting and storing the as-built construction documents when a construction job is complete, whether it be development, capital infrastructure project, or other. All construction specifications and permit applications will have strict requirements for as-builts. Lastly, electronic as-built plans will be collected in a manner that can be easily incorporated into the village’s GIS.

**Corporate Goal:** Run the Business – Optimize Business Processes



**Performance Measure:** Develop and update village-wide construction document details, specifications, and provide easy access to all documents for all village customers. Staff will sign off on the documented processes and updates.

- 1<sup>st</sup> quarter- Document existing processes. Define what construction documents need to be provided for village customers, vendors, and developers. An exhaustive list of all the construction documents requested by customers of EPW, Transportation, and Community Development will be created. The document list will include construction details and standard specifications, typical review comments, and checklists. Finally, existing as-built plan procedures and policies will be evaluated.
- 2<sup>nd</sup> quarter- Assign existing construction details and standard specifications to the appropriate staff for updating and/or creation. Draft the changes to procedures/checklists, protocols, and ordinances related to as-built plans.
- 3<sup>rd</sup> quarter- Review updated details and specifications. Present as-built revisions to the appropriate director, Village Manager, and/or standing committee.
- 4<sup>th</sup> quarter- Revise the implementation plan based on feedback. Staff signs off on process and documents.

## GOAL 4: Optimize the utilization of internal and external engineering resources to effectively manage the village's CIP.

The Engineering Division is responsible for the development and implementation of capital projects through the management of contracts for design and construction activities. There has been significant turnover in the division due to retirements. The division has undergone a change in the approach to managing projects assigning one project manager to see a project from design (phase II) through construction (phase III) and shifted certain tasks to admin support staff. This change has allowed engineers to focus on project management tasks creating better efficiencies within the division.

The department's operation and management study analyzed engineering staffing based on guidelines developed by the American Society of Civil Engineers (ASCE) in a publication titled, "A Guide for the Engagement of Engineering Services". This analysis was completed to evaluate productivity of internal staff as compared to consulting engineers. An annual review of actual experience to the planned effort based upon the cost of construction guidelines will be conducted and serve in making future projections of staff resource needs.

### **Corporate Goal:** Run the Business – Optimize Resources

**Performance Measure:** Provide a report identifying the required project management effort as a percentage of total consulting services need for the 5-year CIP. Establish a baseline model for internal staffing to effectively manage based on the revised data.

- 1<sup>st</sup> quarter- Update CityWorks project reporting to capture the appropriate phases of project management and sub-tasks.
- 2<sup>nd</sup> quarter- Evaluate ongoing reporting and provide QC/QA of data
- 3<sup>rd</sup> quarter- Issue RFP for engineering consultant assistance for FY 2022/23.
- 4<sup>th</sup> quarter- Review proposals and select a consultant. Provide a workload schedule of engineering staff with FY 2022/23 projects.



**GOAL 5: Develop a Facility Asset Management Plan to guide decision making for operating and capital building projects and reduce the ratio of reactive to proactive labor costs.**

The Facilities Division is responsible for the repair and maintenance, operation, improvements, and, ultimately, the replacement of a diverse portfolio of buildings. The division is looking to gain better understanding of the complete life cycle of not only the building assets, but the subcomponents within. A facility asset management plan, using life cycle principles, will help guide decisions for operations, repairs, replacement, staffing, and budgeting.

The facility asset management plan will be founded on industry standard expected life cycle costs and schedules, however, data stored in the village's asset management program can allow for intelligent decisions to be made using village performance standards. The Facilities Division is in possession of multiple data sources of information for the assets, but the data is currently stored in silos. These include facility assessments, preventative maintenance studies, and work order history. Merging the data into one cohesive data set within CityWorks will allow staff to create interactive reporting tools, in turn driving data driven decisions.

**Corporate Goal:** Run the Business – Optimize Resources

**Performance Measure:** Track and report the ratio of reactive to proactive labor. Intelligent asset management decisions should result in a reduction of this ratio.

- 1<sup>st</sup> quarter- Complete the ongoing Preventative Maintenance Study. Enter data from existing facility assessments into CityWorks, associated to specific assets. Continue documenting repairs in CityWorks.
- 2<sup>nd</sup> quarter- Create proactive and recurring work orders in CityWorks based on the results of the Preventative Maintenance Study. Develop reporting/KPIs needs. Develop divisional document outlining process of adding new assets, managing existing, and retiring old assets in CityWorks.
- 3<sup>rd</sup> quarter- Create Power BI reports using CityWorks data.
- 4<sup>th</sup> quarter- Create the Facility Asset Management Plan. Use the guidelines provided by the Plan and information from Power BI to make data driven decisions on next FY CIP and operating budget.

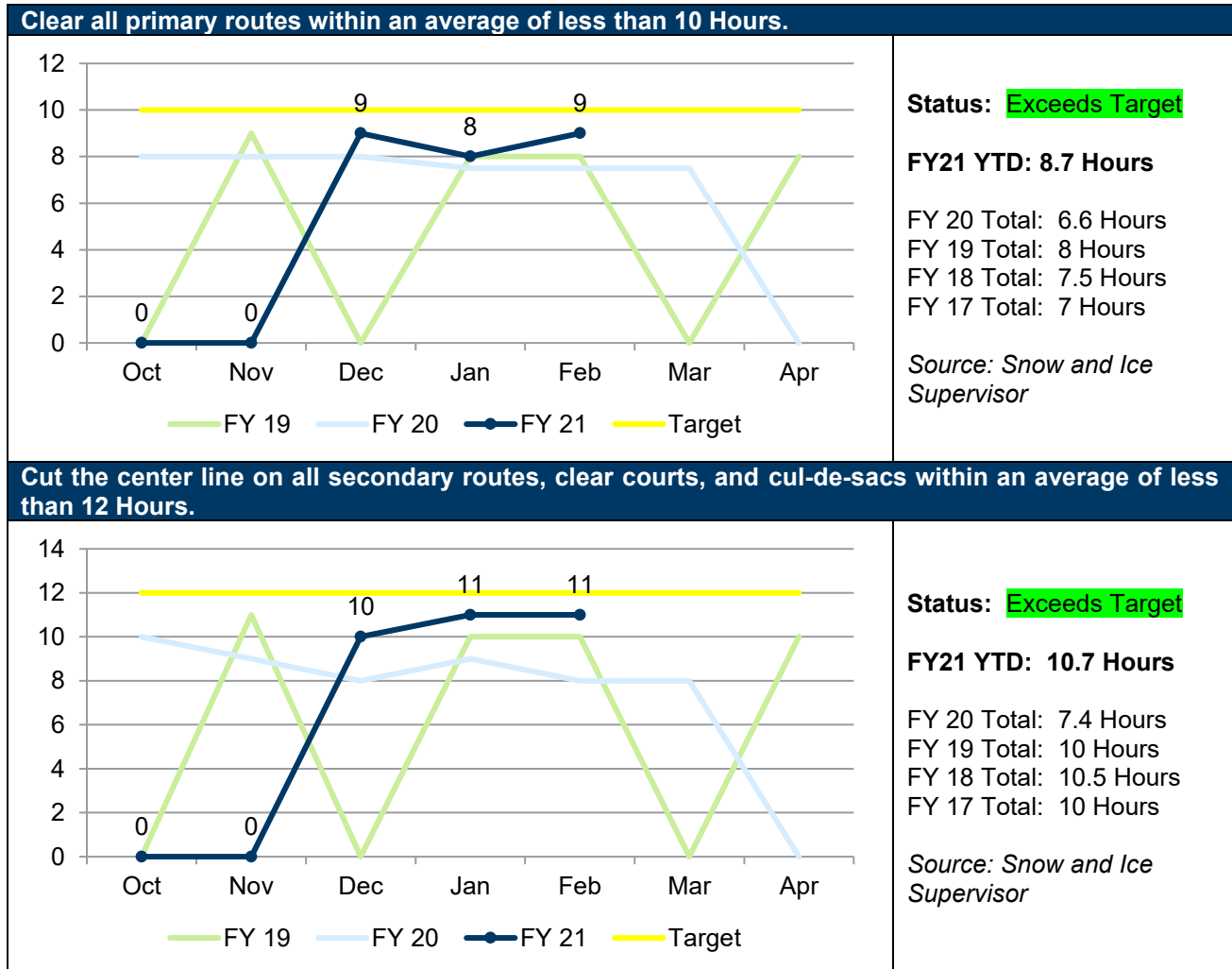




## Engineering and Public Works Key Performance Indicators

### KPI 1: Provide an effective and efficient response to snow events.

The department's snow and ice policy allocates 12 hours to clear all primary routes such as Knollwood, Walnut, and Bode; and 18 hours to cut the center line on all secondary routes, clear courts, and cul-de-sacs. With this KPI, the department aims to identify process improvements regarding these events and reduce the average number of hours it takes to clear all village roadways. The department has set its benchmark at 10 hours to clear all primary routes and 12 hours to cut the center line on all secondary routes, clear courts, and cul-de-sacs. Through collecting more data on our snow clearing efforts, staff has developed a more holistic way of looking at the health of our snow program through looking at the average duration for clearing a route. By looking at individual route data staff will be able to identify outliers and make changes to operations as needed. This route data will be overlaid with data on the severity of the storm event to provide a well-rounded picture of snow and ice operations.





# FY 2021/22 BUDGET

## NEW KPI 2: Ensure that CIP projects continue to come in on schedule and within budget.

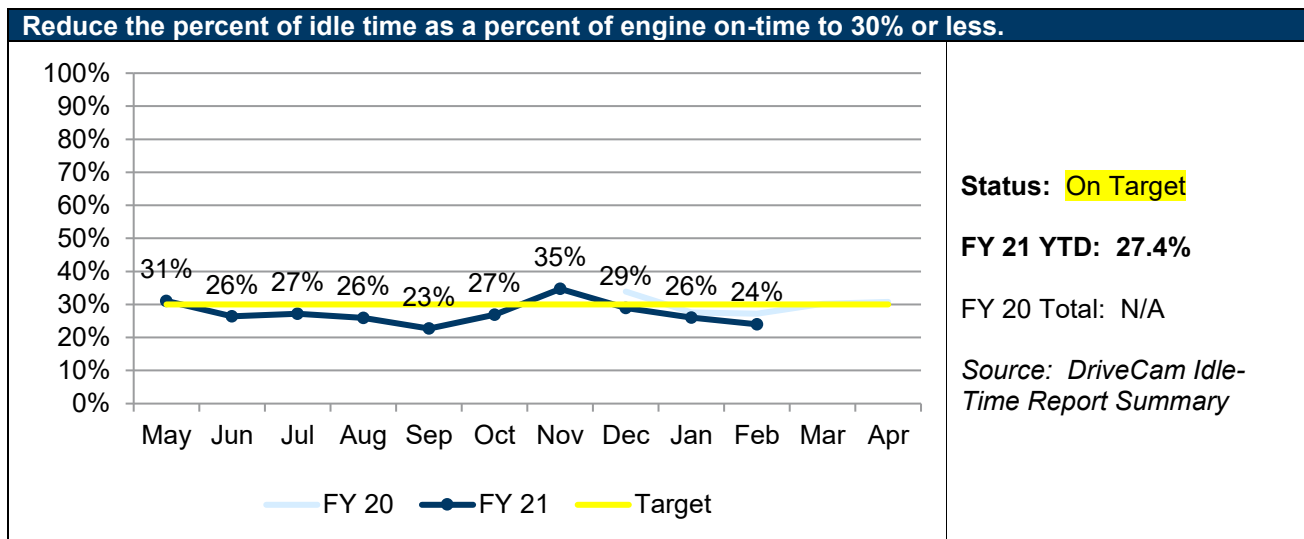
The department currently holds monthly CIP meetings where projections, timelines, milestones, and schedules are discussed and updated. Due to several factors that affect these projects including but not limited to weather, grant funding, agency coordination, and construction costs, projects will occasionally be delayed or experience cost increases. The department has historically tracked the percent of projects that are both on time and on budget but will begin tracking these measures separately with the goal of projects being within budget 100% of the time and on time 80% of the time in FY 2021/22.

Benchmark	FY 2021/22 Target	Measured
Percent of projects completed within budget.	100%	Monthly
Percent of project milestones completed on time.	80%	Monthly

Source: CIP Project Tracking Application

## NEW KPI 3: Reduce the average idle time for EPW vehicles.

The proper management of vehicle idle time as a key performance indicator is recommended. Properly managing idle time is essential for optimal use and longevity of maintenance vehicles. Many vehicles and / or situations require proper warm-up, adequate power of attached machinery, or protection from weather elements. However, the department is managing toward the optimal amount of vehicle idle time to provide these benefits while reducing fuel consumption and unnecessary vehicle wear. The measurement of this KPI is the amount of violation idle time (> 5 min) as a percentage of engine on-time. Throughout the course of monitoring this KPI, staff has noticed how idle time varies significantly by vehicle type. As such, this KPI will be adjusted in FY 2021/22 to focus on idle time and fuel costs for vehicles that are not intended to idle as part of their normal day-to-day operations. The target will be 20% for this new vehicle group.



Benchmark	FY 2021/22 Target	Measured
Idle time for vehicles that are not intended to idle as part of their normal day-to-day operations.	20%	Monthly

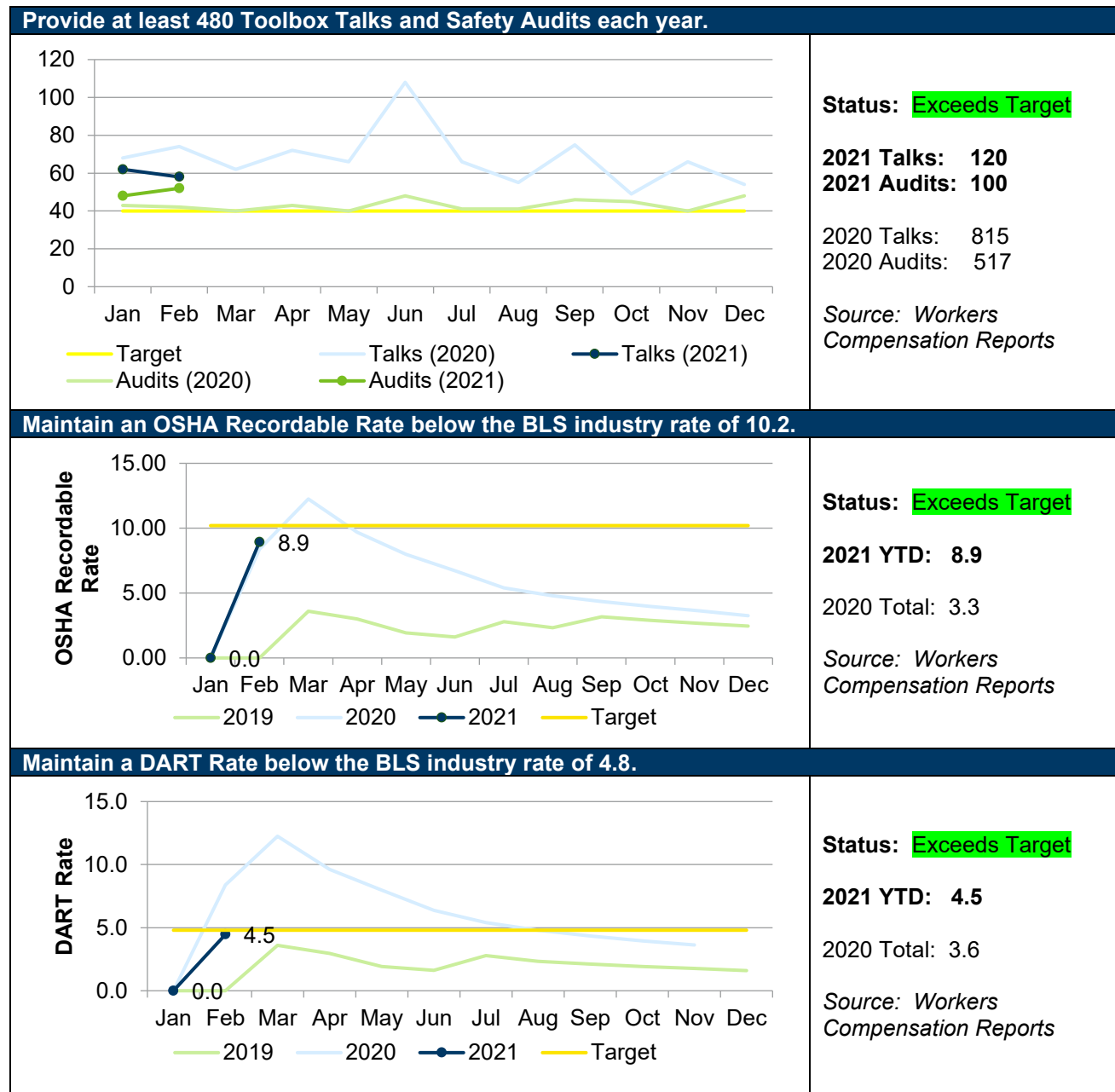
Source: DriveCam Idle-Time Report Summary



# FY 2021/22 BUDGET

**KPI 4: Provide an effective risk management program that ensures the safety of employees.**

To drive compliance and increase safe work environments, the Engineering and Public Works Department contracts with an on-site safety consultant who administers the safety program for EPW labor staff. This consultant oversees and monitors all safety procedures, accidents, and required safety training. With this KPI, the department will be analyzing the success of its consultant and safety program by measuring leading indicators – (number of Toolbox Talks and Safety Audits completed) and lagging indicators – (the OSHA Recordable Rate and DART Rate). This KPI will be measured on a calendar year basis to allow for comparison with the BLS Industry data.

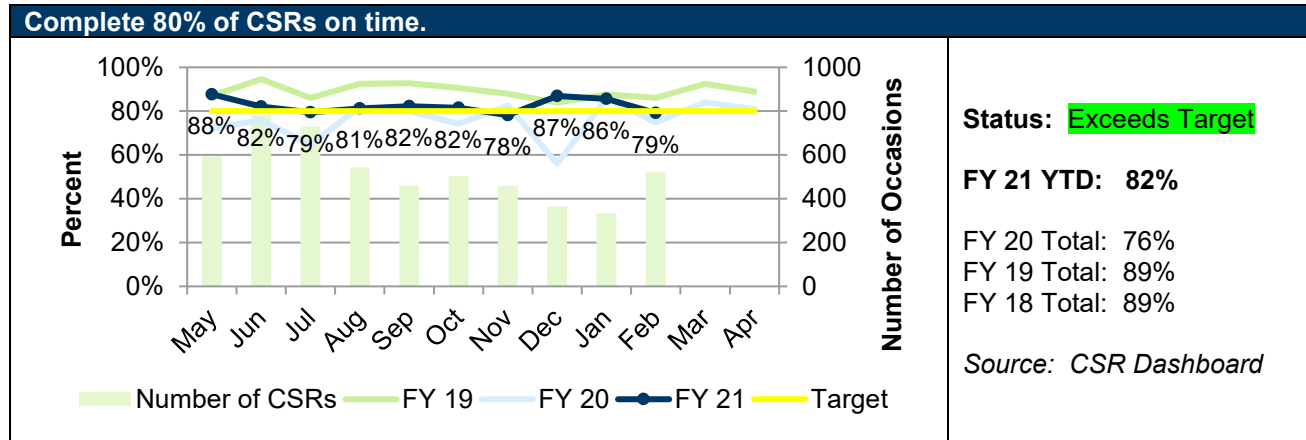




# FY 2021/22 BUDGET

## KPI 5: Provide an effective and efficient response to customer service requests.

Engineering & Public Works receives roughly 60% of all village CSRs on an annual basis. These requests cover all divisions within EPW and range from daily or immediate tasks to long-term requests. Timely and effective responses to these CSRs are necessary to maintain and improve productivity for village employees and provide acceptable responses to our customers. In FY 2020/21, staff will be adding a second measure to this KPI measuring the percent of surveys that come in from residents, and the percent that are “negative”. The goal for this measure is to not have more than 10% of surveys with a negative rating.

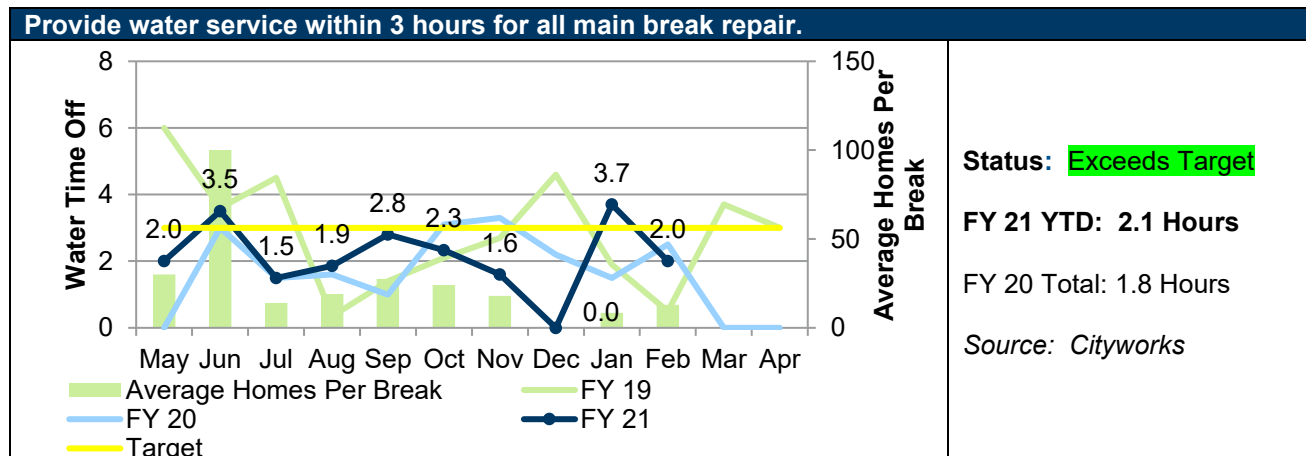


Benchmark	FY 2021/22 Target	Measured
Percent of CSR surveys that come in from residents with a positive rating.	90%	Monthly

Source: CSR Dashboard

## KPI 6: Reduce the amount of time water is off for main break repairs.

Water main breaks occur throughout the year, at all Hours of the day. Reducing service disruption and mitigating health and safety concerns is of high importance to the village. The Water Division has primary responsibility for making repairs to the water main breaks during regular business Hours. Through tracking and managing this KPI, the department hopes to continually improve its water main repair process to restore water service to impacted residents. A count of times that water was off for more than 3 hours will also be added to this KPI to provide more context.





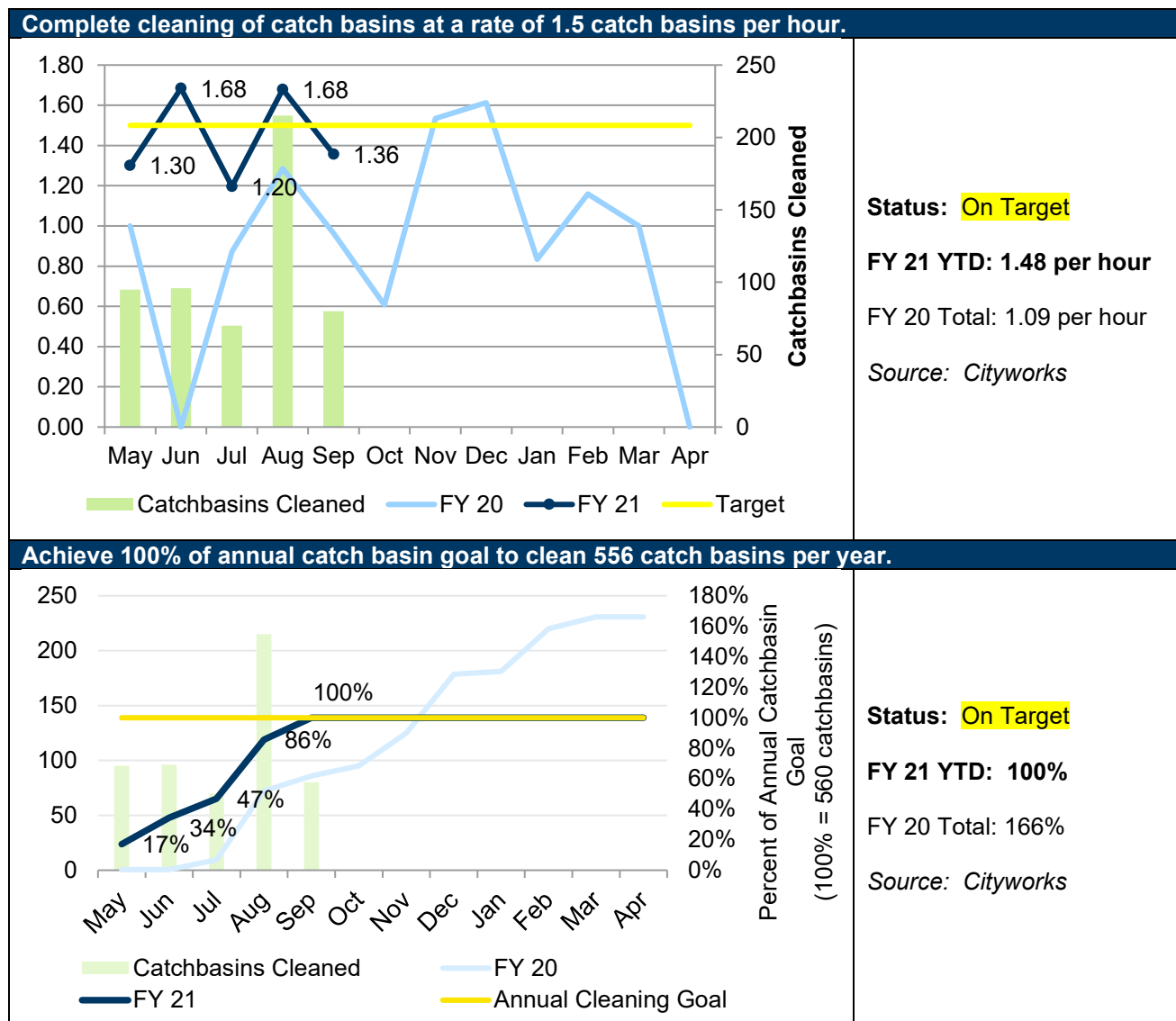
# FY 2021/22 BUDGET

Benchmark	FY 2021/22 Target	Measured
Percent of water main breaks where the water was off for less than three hours during repair.	75%	Quarterly

Source: Cityworks

## KPI 7: Reduce impacts of storm events through preventative measures.

This measure will be better storm water management through an efficient maintenance program. Catch basin cleaning is a requirement under our MS4 permit through the IEPA. Catch basin cleaning has impacts on water quality by removing debris and contaminated water from our storm system. There are also flood management benefits to the cleanliness of our overall storm sewers. The village expects to see more internal catch basin cleaning to help our internal inspection and preventive maintenance program.





**NEW KPI 8: Effectively clean sanitary main and prevent backups.**

This measure will measure the effectiveness of our Sewer Line Rapid Assessment Tool (SL-RAT) program, as well as the efficiency of our main line cleaning. Current benchmark for cleaning efficiency is 150 feet per hour. Current benchmark for SL-RAT effectiveness is at least 15% of inspections requiring follow up cleaning and televising. Staff will also trend the number of reported Sanitary Sewer Backups, to monitor health and effectiveness of the preventative program.

Benchmark	FY 2021/22 Target	Measured
Efficiency of cleaning efforts.	150 ft/hour	Monthly
Percent of inspections requiring follow-up cleaning and televising.	15%	Monthly

Source: Cityworks

**NEW KPI 9: Effectively manage the water system.**

This measure will improve our management of the water system through monthly measurement of the percent of water loss. This measure will be a monthly reporting of the daily average of the last 30 days of non-revenue water. The current benchmark for this measure is 10% of water being non-revenue water.

Benchmark	FY 2021/22 Target	Measured
Percent of non-revenue water.	10%	Monthly

Source: Water Portal Dashboard



## FINANCE DEPARTMENT

Director: Lisa Petersen

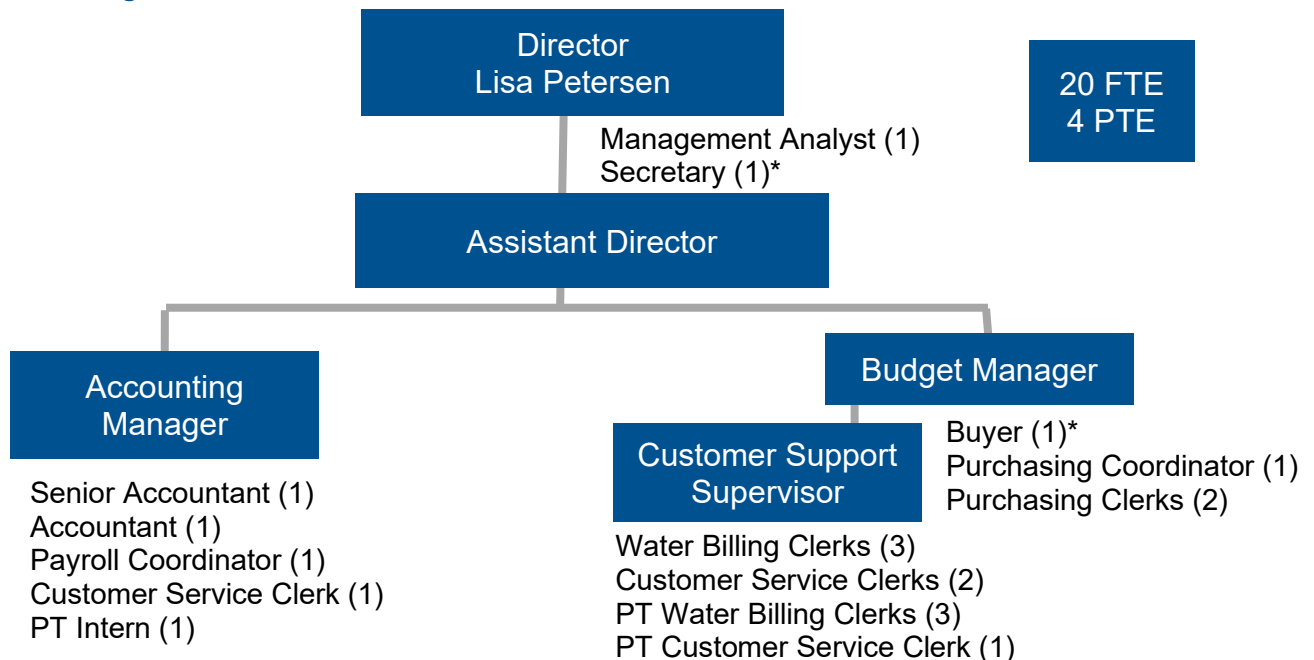
### Description:

The Finance Department is responsible for all financial operations of the village including budgeting, forecasting, investing, and reporting compliance, and is comprised of three primary divisions, purchasing, revenue management and accounting. The mission of the Finance Department is to provide responsible fiscal leadership through transparent reporting; accurate, balanced and accessible customer service; and proactive oversight of village resources.

There are three divisions within the Finance Department:

- The Purchasing Division oversees the expenditure of village funds and provides departments with the processes necessary to ensure that village departments procure the items and services they need to operate efficiently and effectively, while maintaining control and accountability over the village's budget.
- The Revenue Management Division is responsible for billing, collecting, and reporting all village revenue. This division generates, collects, and accounts for the monthly utility bills sent to all Schaumburg residents and businesses; it is also responsible for issuing business, liquor, chauffer, raffle, rental licenses, and commuter parking passes.
- The Accounting Division is responsible for all financial reporting requirements and reconciling the general ledger on a monthly basis. This division writes the annual Comprehensive Annual Financial Report, processes payroll for the entire organization, and provides reports and analyses to the pension boards, Cook and DuPage Counties, the State of Illinois, and other federal agencies as required.

### Finance Organization Chart





## Finance Accomplishments in FY 2020/21

- ✓ Due to the COVID-19 pandemic, the village rewrote the FY 2020/21 budget in anticipation of the economic impacts of shut-downs. The Finance Department coordinated monthly oversight, adjustments, and reporting of the budget as the economic recovery unfolds.
- ✓ The village's FY 2019/20 Comprehensive Annual Financial Report received the GFOA Certificate of Achievement for Excellence in Financial Reporting.
- ✓ Standard and Poor Global Ratings affirmed the village's AAA credit rating in July 2020.
- ✓ Coordinated a forward direct purchase agreement with Morgan Stanley for the refinancing of outstanding bonds related to the construction of the Renaissance Schaumburg Hotel and Convention Center. The agreement and favorable interest rate environment realized a savings of \$25 million.
- ✓ The department developed and adapted processes to maintain services to customers during a period of two months when the Municipal Center was closed to the public.

## Finance Projects/Initiatives for FY 2021/22

- Management and the Purchasing Division will optimize and automate the competitive purchasing process to reduce the need for Finance staff to coordinate simple tasks related to the process.
- The department will expand revenue reporting in the Finance Department monthly report. In the wake of the ongoing pandemic, the village took a proactive approach to budget monitoring and developed monthly reports that identified adjustments that could be taken to both revenues and expenditures. Revenues were extremely difficult to project, so monthly tracking of the largest revenue streams was added to the monthly Budget Status Report. As the village (and the world) navigates recovery from the pandemic, it will be beneficial to continue enhanced reporting.
- The department will implement Phase 2 of the Finance Department Work Plan to improve the efficiency and effectiveness of the department.





## Finance Goal Plan

**GOAL 1: Optimize and automate the competitive purchasing process to reduce the need for Finance to coordinate simple tasks related to the process.**

To improve efficiency of the competitive purchasing process, the Finance Department will identify tactics and/or technology aids to automate and facilitate formal bids and RFPs. Ideally, improvements are gained through use of an online bidding platform. However, if such a platform is cost prohibitive, it will be necessary to assess the feasibility of decentralizing this process.

**Corporate Goal:** Run the Business-Optimize Resources

**Performance Measure:** Currently, the average time from when the Project Manager submits specs to Finance and when bids are returned is approximately 5-6 weeks. Achievement of this goal would result in an average time of 4.5 weeks.

- 1<sup>st</sup> quarter- Determine whether a technology solution will be included in the FY 2021/22 budget. Develop an integration schedule. If bidding platform is not feasible, start assessment of the process to identify tasks that can be decentralized.
- 2<sup>nd</sup> quarter- Develop a training plan and a roll out schedule to introduce and train the staff that will utilize the platform and set expectations for Project Managers.
- 3<sup>rd</sup> quarter- Utilize platform for new bids and RFPs.
- 4<sup>th</sup> quarter- Assess efficiency of platform and determine if the process can be sustained with existing personnel.

**GOAL 2: Implement phase 2 of the Finance Department Work Plan to improve the efficiency and effectiveness of the department.**

In 2019, the Finance, Legal, Administration, and General Government (FLAGG) Committee recommended acceptance of an Organizational and Management Study that was conducted on the Finance Department. Phase 2 of the plan includes several recommendations that the Finance Department will be implementing through development of a work plan during FY 2021/22.

**Corporate Goal:** Develop Employees-Attract, Engage, Build, Leverage and Retain a Skilled and Diverse Workforce.

**Performance Measure:** Successful completion of the six quarterly tasks identified.

- 1<sup>st</sup> quarter- Outsource benefit, payroll, and accounting administration of the Police pension fund to consulting accounting firm. (Recommendation #15)
- 2<sup>nd</sup> quarter- Expand training of Management Analyst to include some revenue management and competitive purchasing functions. (Recommendation #1)
- 3<sup>rd</sup> quarter- Formalize documentation of existing cross-training and written procedure manuals. Identify holes and develop plan for addressing. (Recommendations #5 & 6 and VMO re: quality control and compliance)
- 4<sup>th</sup> quarter- Update Investment Policy. (Recommendations #3 & 4)



### GOAL 3: Expand revenue reporting in the Finance Department monthly report.

In the wake of the worldwide pandemic, the village took a proactive approach to budget monitoring and developed monthly reports that identified adjustments that could be taken to both revenues and expenditures. Revenues were extremely difficult to project, so monthly tracking of the largest revenue streams was added to the monthly Budget Status Report. As the village (and the world) navigates recovery from the pandemic, it will be beneficial to continue enhanced reporting. While each department produces a monthly report, the Finance Department monthly report is presented to the Finance, Legal, Administration, and General Government (FLAGG) committee and approved by the Village Board.

**Corporate Goal:** Manage Resources- Maintain Appropriate Reserves.

**Performance Measure:** Incorporation of information identified in the Finance Department Monthly Reports for FY 2021/22.

- 1<sup>st</sup> quarter- Incorporate monthly revenue tracking information from Budget Status Report into the Finance Department Monthly Report.
- 2<sup>nd</sup> quarter- Assess relevancy, gain feedback, and research other revenue reporting best practices.
- 3<sup>rd</sup> quarter- Add section highlighting revenue initiatives and legislative changes that are being tracked or considered for possible exploration.
- 4<sup>th</sup> quarter- Report on forecasted end of year revenue results.



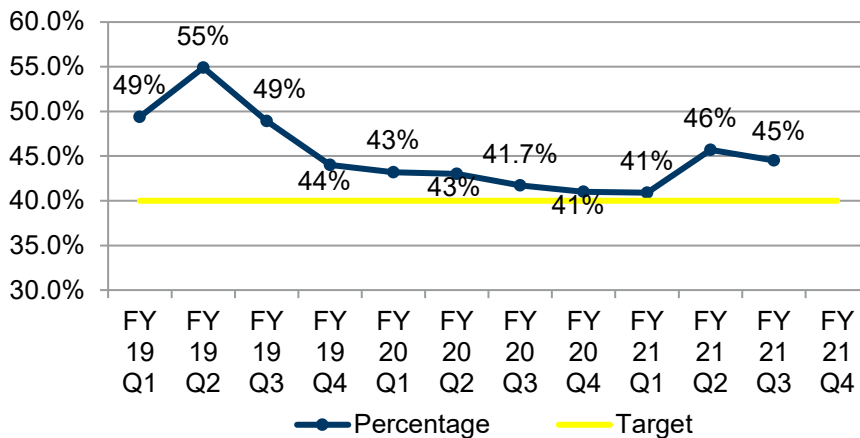
# FY 2021/22 BUDGET

## Finance Key Performance Indicators

### KPI 1: Provide responsible fiscal leadership.

Bond rating companies examine several aspects of a municipality to determine its credit rating such as the current economy, management practices, and the institutional framework of the municipality. Factors that the Finance Department can influence include budgetary performance/flexibility and liquidity, as such, we use two measures to demonstrate responsible fiscal leadership: compliance with the village’s reserve balance policy, and a positive operating ratio (ongoing operating revenues/ongoing operating expenditures).

#### Ensure compliance with the village’s Reserve Balance Policy by maintaining at least 40% in reserves in the General Fund.



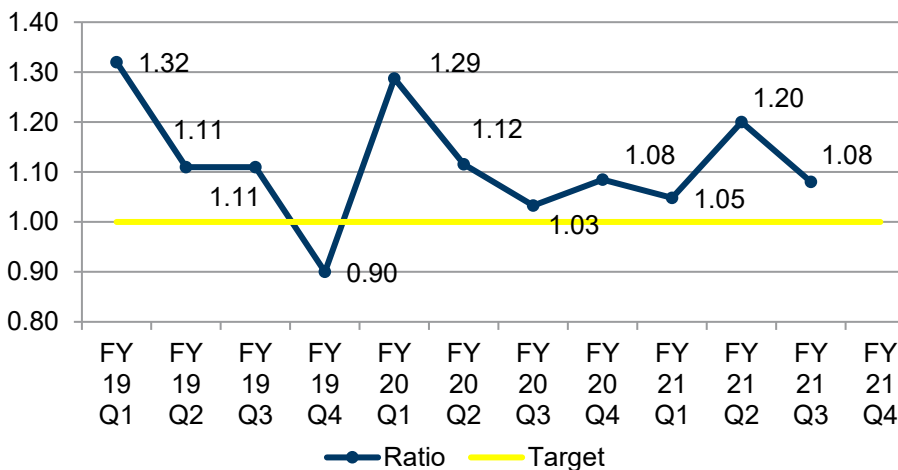
Status: **Exceeds Target**

FY 21 YTD: 43.7%

FY 20 Total: 42.2%  
FY 19 Total: 49.3%  
FY 18 Total: 51.3%  
FY 17 Total: 54.8%

Source: Department Monthly Reports

#### Maintain an operating ratio (Revenues/Expenses) greater than 1.



Status: **Exceeds Target**

FY 21 YTD: 1.11

FY 20 Total: 1.14  
FY 19 Total: 1.12  
FY 18 Total: 1.12  
FY 17 Total: 1.11

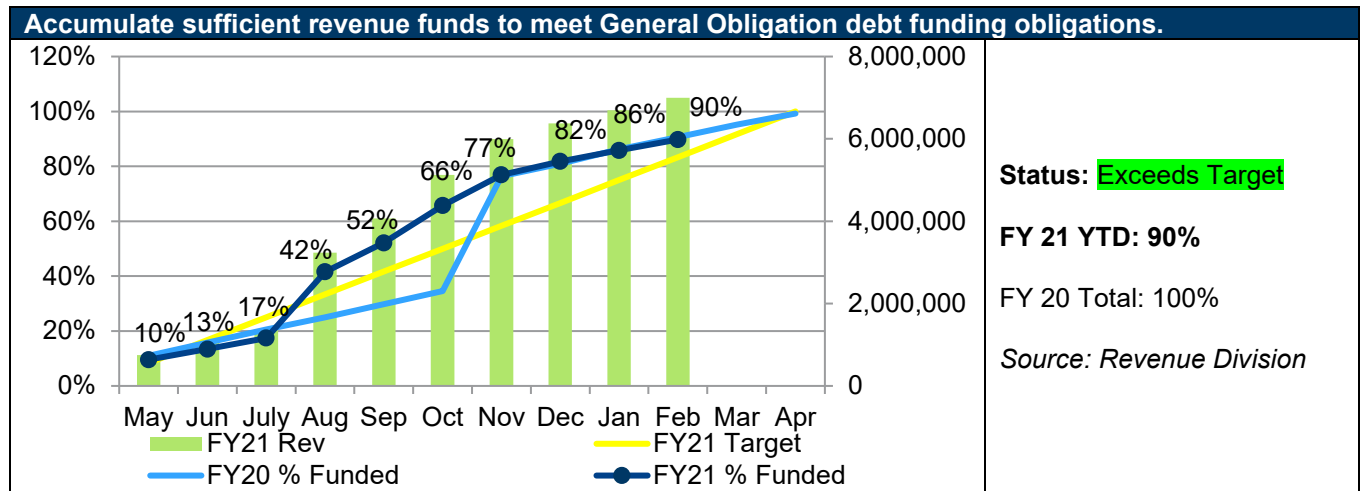
Source: Department Monthly Reports



# FY 2021/22 BUDGET

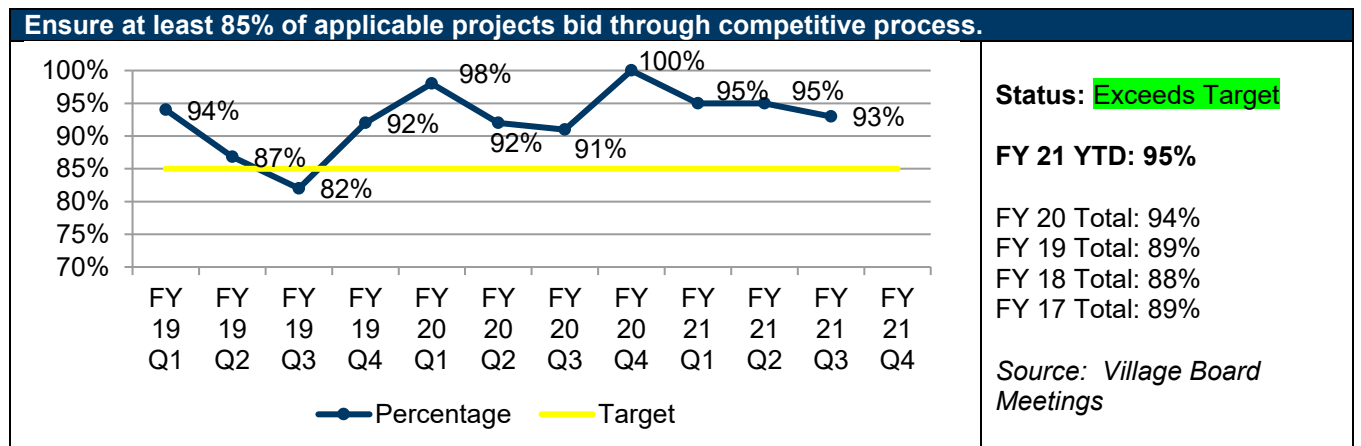
## KPI 2: GO Debt Funding

General Obligation (GO) debt is backed by the full faith and credit of the village, and this is accomplished by incorporating into the issuing ordinance the right to levy property taxes to pay the principal and interest on all GO debt. The village is committed to keeping the property tax levy as low as possible, as such, each year the village allocates other streams of revenue to pay the principal and interest due on outstanding bonds. The Finance Department maintains separate funds to accumulate revenues for the purpose of making these payments. This KPI is intended to track the designated revenues to ensure that there will be proper and available funding when the payments are due. This KPI was converted from quarterly to monthly reporting to better assess whether revenues are sufficient to cover debt service needs.



## KPI 3: Provide proactive oversight of village resources.

Per VOS Policy Statement 2.20 Title: Purchasing Policy, item 2, "All purchases to be made from one vendor for a particular item or like items, with an annual cost in excess of \$20,000 must be accomplished through: (a) formal competitive purchasing (bids or RFPs) or (b) by a request to waive competitive purchasing that has been reviewed by the Village Manager and approved by the Village Board." The village recognizes it is best practice to bid large purchasing projects competitively. The proposed benchmark for this KPI is 85% of applicable purchases moving through the competitive bid process, while 15% or fewer utilize sole source or waive competitive bidding.

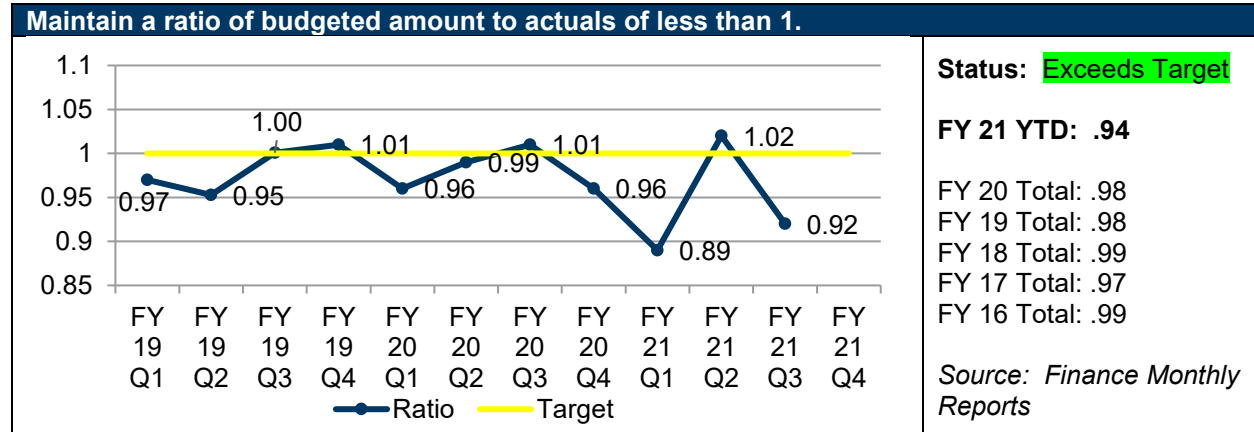




# FY 2021/22 BUDGET

## KPI 4: Monitor expenditures to stay within budget.

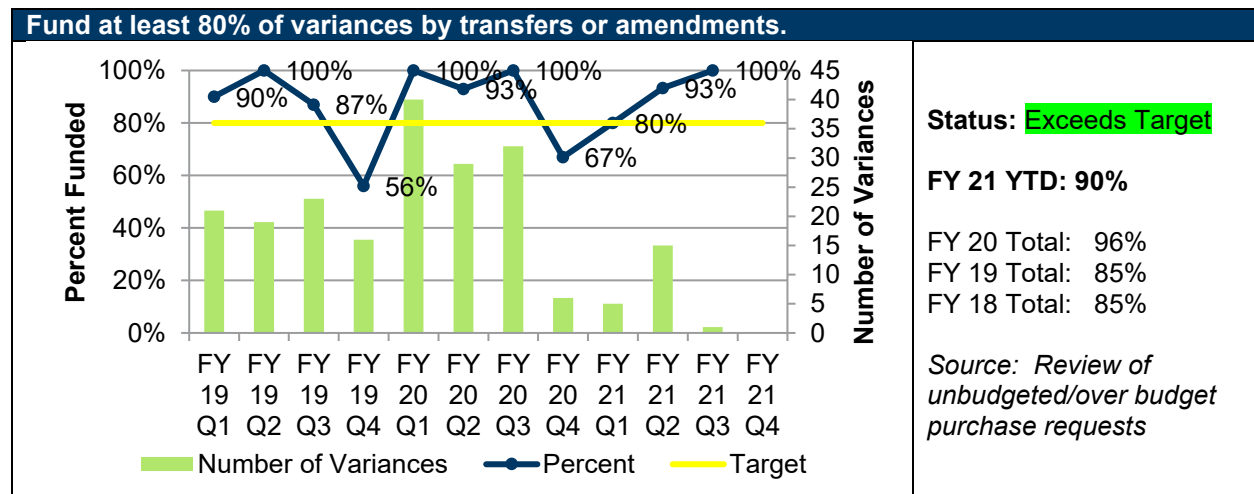
A budget is a detailed financial plan used to carry out organizational goals. The process ensures that resources are available and that Village of Schaumburg operations are carried out within available resources. Finance's oversight of this process is to monitor the budget plans and keeps managers accountable for their plans. The purpose of this KPI is to confirm that budgeting is realistic.



## KPI 5: Monitor the financial health of the General Fund by addressing budget deviations.

This KPI measures the number of unanticipated expenditures affecting the general fund that result in budget deviations, and whether budget transfers or amendments could be completed to allow funding with budgeted monies. Finance's responsibility is to monitor the following:

- Spending follows the plan outlined by the budget by staying within preset limits (small differences between actual and budget figures are normal and expected).
- If expenditures greatly exceed budgeted amounts, or an unanticipated need arises, the department should submit an explanation, via an unbudgeted form, regarding why actual results are off target.
- It is expected that other previously planned expenditures will be reduced or eliminated and funds re-allocated (either via budget transfer or mid-year amendment) to represent the new reality and make every attempt to ensure that actuals do not exceed the budget at year end.





**NEW KPI 6: Reduce the amount of time it requires to process bid awards.**

In FY 2020/21, the Finance Department began implementation of ProcureNow, a new bid platform that is intended to streamline various aspects of the bidding and RFP process. Once the new bid platform software is implemented, the system will be able to track and report on the elapsed time between when bid specs are entered to the platform and when the bids are opened which is the first phase of bid processing. The second phase of processing would be the time elapsed between when the bids are opened and when the bid is awarded to the vendor by the project manager.

Benchmark	FY 2021/22 Target	Measured
Establish a benchmark for the amount of time required to award bids from bid posting to bid opening.	< 25 business days	Quarterly

Source: ProcureNow

**NEW KPI 7: Drive more utility bill payments to the village's automated payment systems.**

A KPI is being developed to track the percentage of water payment transactions processed by Finance via automated systems versus manual handling. Dollar and count volumes have not previously been collected, so tracking mechanisms will need to be implemented to collect them. The department started with the WebPay system and over time will collect and summarize information from the other methods of payment (mail, direct debit, phone and over the counter). The purpose of the KPI will be to measure effectiveness in driving transactions to the automated systems. Automated systems reduce personnel costs and decrease paper and postage costs. Encouraging this change could occur via messages in our village newsletter, on the water invoices and on WebPay possibly including a secure form to set up direct debit via WebPay.

Benchmark	FY 2021/22 Target	Measured
Increase the total percentage of water invoices completed via direct debit.	+5%	Monthly

Source: WebPay



## FIRE DEPARTMENT

Fire Chief: James Walters

### Mission Statement:

To ensure the safety and well-being of the community we serve, by providing prompt and professional services in the event of fire, medical emergencies, disasters, or any other event which may threaten the public welfare.

### Description:

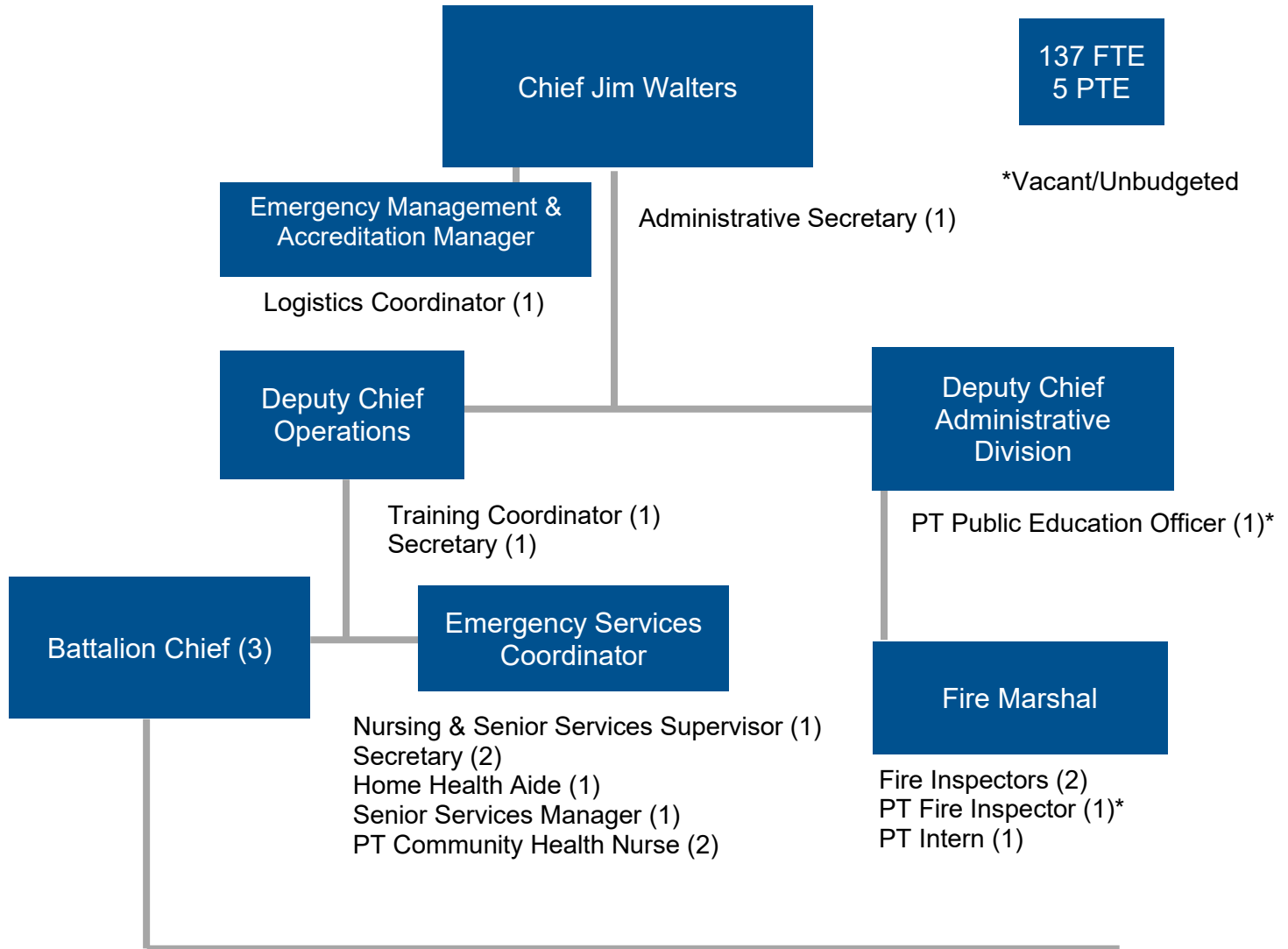
The Schaumburg Fire Department provides suppression and emergency medical services to a daytime population of 150,000. Responding from five fire stations, 120 shift personnel respond to over 9,000 calls a year. Our firefighters work with state-of-the-art apparatus and equipment with a full-time training and logistics staff to support their activities. The department maintains several specialty teams that include Technical Rescue, Water Rescue/Recovery, Hazardous Materials, and Fire Investigations. The department provides fire and accident prevention education in the public schools and through senior citizen programs, hosts fire explorer scout and citizen fire academy programs, supports CPR instruction, and a smoke detector program for senior citizens. Our public education efforts are evident at festivals and community gatherings. The Fire Department also performs fire inspections for a variety of businesses and offer residential home inspections for our citizens.

The Village of Schaumburg Nursing and Senior Services Division provides a variety of complimentary services to help keep our residents safe. We offer in-home or in-office nursing assistance and consultation, as well as blood pressure and blood sugar screenings. Nursing operates a robust medical equipment lending program out of our office for residents of Schaumburg Township. Senior Services, in a partnership with the Community Nutrition Network, manages the senior program at The Barn. Seniors and adults with disabilities are welcome to enjoy an affordable lunch and take part in special events. The Barn also offers an Older Adult Market in conjunction with the Chicago Food Depository twice a month. The Nursing and Senior Services Division also provides a monthly employee wellness clinic to village employees.





## Fire Organization Chart



\*Vacant/Unbudgeted

**Station #51**  
1 Captain  
5 Lieutenants  
27 FF/Paramedics & Firefighters

**Station #52**  
1 Captain  
4 Lieutenants  
24 FF/Paramedics & Firefighters

**Station #53**  
1 Captain  
2 Lieutenants  
15 FF/Paramedics & Firefighters

**Station #54**  
1 Captain  
2 Lieutenants  
15 FF/Paramedics & Firefighters

**Station #55**  
1 Captain  
6 Lieutenants,  
12 FF/Paramedics & Firefighters

\*3 Firefighter positions are Vacant/Unbudgeted





## Fire Accomplishments in FY 2020/21

- ✓ Staff collaborated with the Information Technology Department to create a new building pre-plan program to improve response effectiveness and improve the Insurance Services Organization (ISO) Rating.
- ✓ Staff continued efforts to increase reserve apparatus response capabilities.
- ✓ Continued career and officer development and succession planning.
- ✓ Finalized the Wellness and Fitness Program for all personnel.
- ✓ The Medical Reserve Corp (MRC) added new members to bolster local emergency planning and response capabilities.
- ✓ The Nursing and Senior Services Division completed an analysis of services to better match the needs of the community.

## Fire Projects/Initiatives for FY 2021/22

- Evaluate and develop a phased plan to replace the department's existing station alerting systems and audio/visual training capabilities.
- Improve the ISO Public Protection Classification rating from a Class 2 to Class 1, providing the highest level of protection to Schaumburg residents and businesses and impacting insurance rates for commercial and industrial properties.
- Complete the remaining 665 SFD Pre-Plans in the Pre-Plan Program to improve ISO, to ensure accurate data, and to prepare in advance for emergency incidents.
- Update and train departments on the VOS Emergency Operations Plan to ensure village-wide preparedness and continuity of formatting with all JEMS communities.
- Develop, publish, and train on a newly created orientation and education guide for members of the Medical Reserve Corps (MRC) to have an additional resource available to the village in the event of a large-scale emergency.



## Fire Department Goal Plan

**GOAL 1:** Improve the ISO Public Protection Classification rating from a Class 2 to Class 1, providing the highest level of protection to Schaumburg residents and businesses and impacting insurance rates for commercial and industrial properties.

This initiative was cited within the current department strategic plan and was begun in FY 2019/20. A lower ISO rating benefits the community by reducing insurance rates for commercial and industrial properties and assures the community of the highest level of fire protection. This is a multi-year goal that the department has placed a high priority on attaining.

**Corporate Goal:** Serve the Customer - Promote Public Safety and Health

**Performance Measure:** Complete all priority items to improve the ISO Public Protection Classification rating from a Class 2 to Class 1.

- 1<sup>st</sup> quarter- Work with the Information Technology Department to finish color coding all 4,700 fire hydrants in the village to update water distribution system information and import into GIS database and new CAD system.
- 2<sup>nd</sup> quarter- Identify funding and purchase needed equipment for reserve apparatus.
- 3<sup>rd</sup> quarter- Review and audit training records to ensure current training levels and compliance to ISO and Office of the State Fire Marshal (OSFM) standards.
- 4<sup>th</sup> quarter- Review ISO priority items to ensure department readiness for the next site visit in first quarter 2022.

**GOAL 2:** Complete the remaining 665 SFD Pre-Plans in the Pre-Plan Program to improve ISO, to ensure accurate data, and to prepare in advance for emergency incidents.

A component of the ISO review process is a successful pre-plan program for all commercial properties. Of the 1,404 commercial properties 739 have been completed. The program consists of a site visit to the building where pertinent response information is gathered and entered in pre-plan software. This information is then transferred to the Information Technology Department and converted through G.I.S. into a PDF. The PDFs are then transferred back to the Fire Department and uploaded to the new CAD system. A process will be developed to review and update all preplans on a three-year cycle.

**Corporate Goal:** Run the Business - Optimize Business Processes

**Performance Measure:** (1) Establish a benchmark of 95 pre-plans/month to complete all pre-plans by 12/31/2021 (2) Number of plans integrated into new CAD system making pre-plans accessible via mobile data computers by April 30, 2022.

- 1<sup>st</sup> quarter- Continue to gather data and format all commercial properties for CAD entry. Review progress monthly and adjust assignments as needed to meet performance measure.
- 2<sup>nd</sup> quarter- Track progress and continue to gather data from commercial properties.
- 3<sup>rd</sup> quarter- Track progress and adjust assignments to ensure timely completion by December 31, 2021.
- 4<sup>th</sup> quarter- Collaborate with Information Technology staff to convert files and integrate into CAD system.



**GOAL 3:** Update and train departments on the VOS Emergency Operations Plan to ensure village-wide preparedness and continuity of formatting with all Joint Emergency Management System (JEMS) communities.

The Emergency Operations Plan (EOP) was developed to ensure operational readiness when faced with a local disaster impacting the Village of Schaumburg. The current plan has been updated annually with new points of contact, but the details of the plan have not been updated in over seven years. To align with the Northwest Central Joint Emergency Management System (JEMS), the EOP requires revision to fit the new JEMS template. The update will include contact information as well as response and recovery details to help better prepare the village for any All-Hazards Emergency Incident.

**Corporate Goal:** Serve the Customer - Promote Public Safety and Health

**Performance Measure:** In line with the timeline, track progress of Emergency Operations Plan completion and develop a training schedule with all EOC staff.

- 1<sup>st</sup> quarter- Modify previous edition Emergency Operations Plan to fit current JEMS guidelines and template.
- 2<sup>nd</sup> quarter- Send draft to departments for review and make changes as required.
- 3<sup>rd</sup> quarter- Send final draft to VMO for approval and forward to JEMS once completed.
- 4<sup>th</sup> quarter- Send finalized document to departments and develop a training schedule.

**GOAL 4:** Evaluate and develop a phased plan to replace the department's existing station alerting systems to update technology and maintain compatibility with Northwest Central Dispatch.

This goal was deferred from FY 2020/21 due to budgetary constraints. Based on findings from the department's accreditation report, collaborate with internal and external organizational partners to analyze and develop a phased plan to replace the department's aging fire station alerting systems and audio-visual training systems for all fire stations. Identify deficiencies and opportunities for improving response times, training, resiliency, resulting in improved overall service delivery. To evaluate new technologies and implement methods to meet or exceed NFPA 1710 Response Time Standards.

**Corporate Goal:** Run the Business – Optimize Resources

**Performance Measure:** Successful implementation of technological enhancements to improve response times, improve training and communications, and increase station alerting resiliency. Compare response time data after implementation of technological enhancements to determine potential impact to response times.

- 1<sup>st</sup> quarter- Determine needs and features of fire station alerting systems and multimedia equipment. Ensure compatibility with existing G2 system hardware. Adjust KPI to be able to measure turnout v. response (90<sup>th</sup> percentile) by station to monitor success of new equipment once installed.
- 2<sup>nd</sup> quarter- Design performance specs for recommended upgrades and equipment.
- 3<sup>rd</sup> quarter- Present analysis, findings, recommendations and develop a proposal for phasing in any upgrades for fire stations.
- 4<sup>th</sup> quarter- Draft RFP to determine costs for budget and presentation purposes.



**GOAL 5:** Develop, publish, and train on a newly created orientation and education guide for members of the Medical Reserve Corps (MRC) to have an additional resource available to the village in the event of a large-scale emergency.

The MRC has essentially doubled its roster over the calendar year 2020. This influx of new members has indicated a need to rebuild this volunteer service group. Creating a handbook, orientation, and education guide where members can find the resources they need is essential to create a unified team. Trained MRC personnel will increase the village's capabilities in responding to emergencies affecting public health and safety. This will enhance readiness for response to emergency and non-emergency events.

**Corporate Goal:** Serve the Customer- Promote Public Safety and Health

**Performance Measure:** Develop handbook, complete two training programs, and complete integration of the MRC group into the EOP.

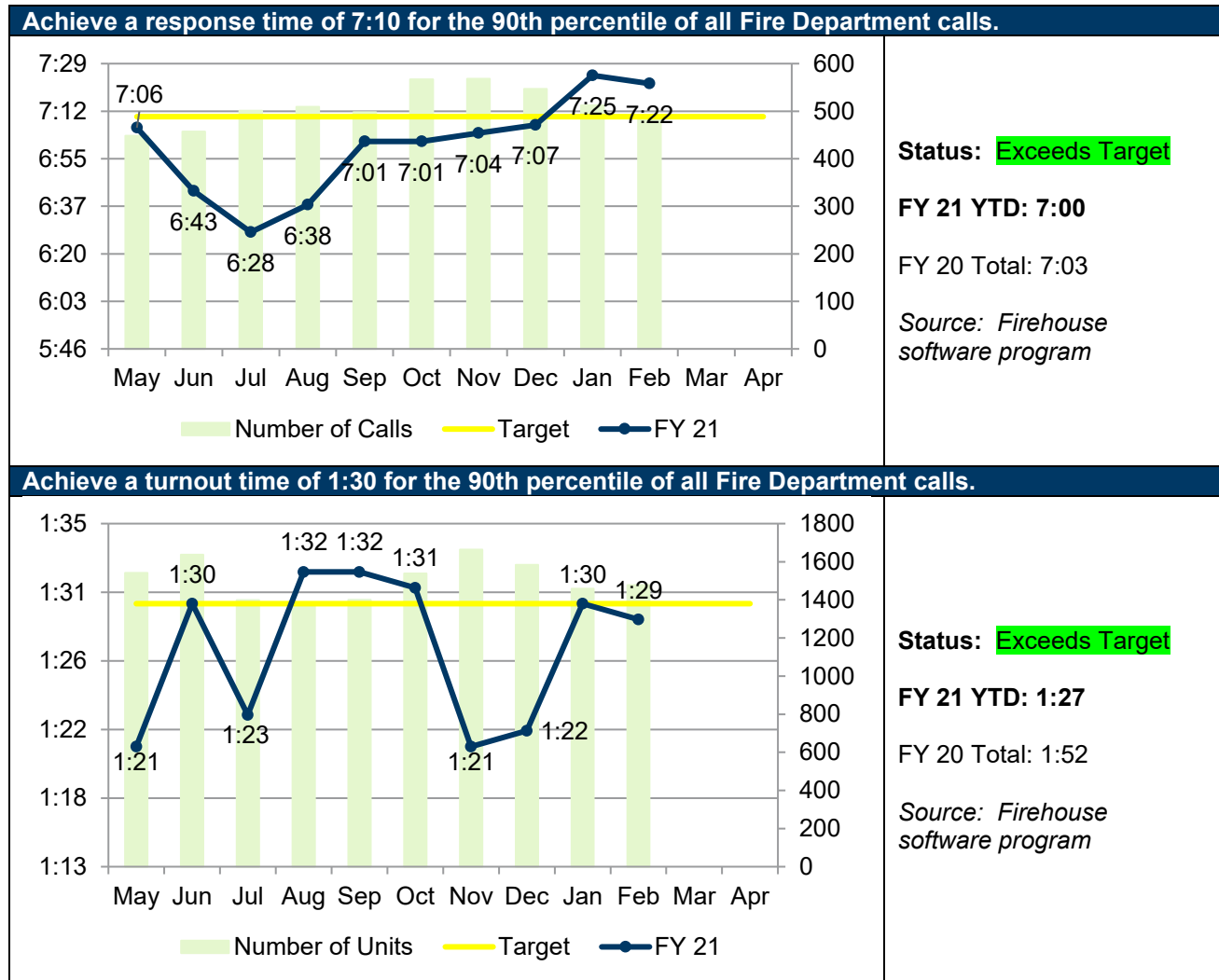
- 1<sup>st</sup> quarter- Completion of comprehensive MRC handbook including orientation and education plan.
- 2<sup>nd</sup> quarter- Completion and integration of educational tracking system.
- 3<sup>rd</sup> quarter- All members will complete educational requirements as determined by the MRC Handbook.
- 4<sup>th</sup> quarter- Complete the integration of MRC roles and responsibilities into the village's emergency operation plan.



## Fire Department Key Performance Indicators

**KPI 1: Provide a Fire Department response time that meets the standards of accreditation.**

Studies show that faster fire response times result in less fire loss and have a positive influence on patient care for emergency medical calls. This KPI identifies the total response time for 90 percent of all Fire Department responses. The response time identified in this KPI includes the time from which personnel are dispatched until the first unit arrives on the incident scene. Turnout time identified in this KPI includes the time from when the personnel are notified until they begin travel and includes all units dispatched. This methodology is consistent with the requirements of the Commission of Fire Accreditation International.

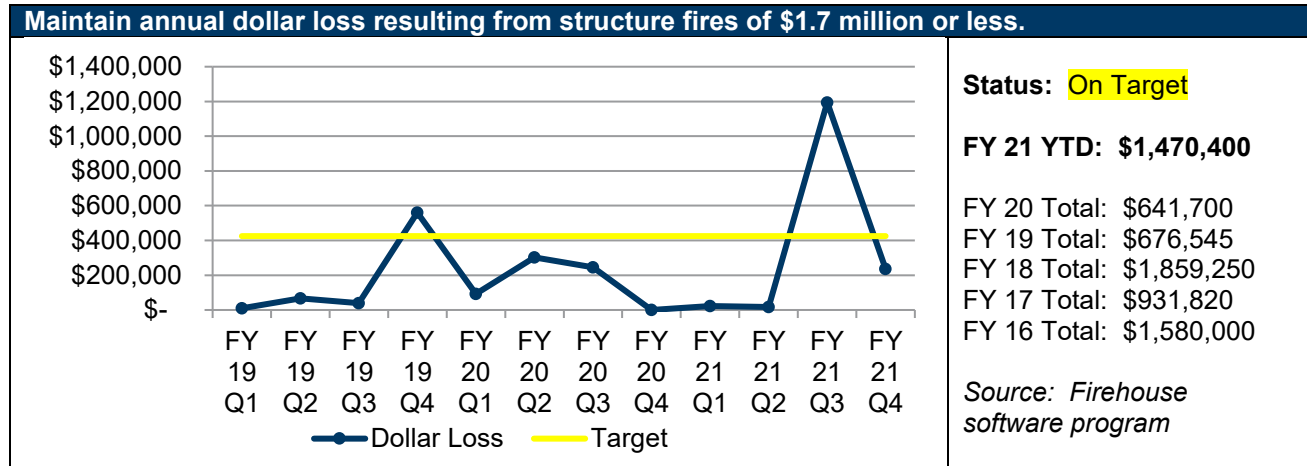




# FY 2021/22 BUDGET

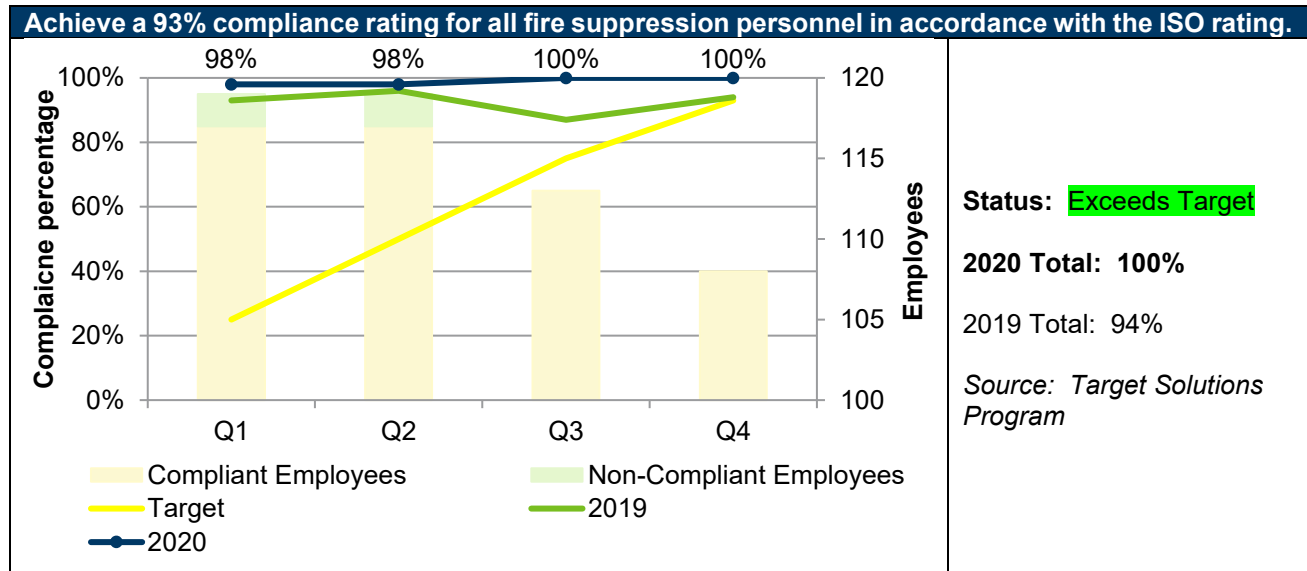
## KPI 2: Reduce the impact of structural fires in the Village of Schaumburg.

One of the most critical objectives of the Fire Department is to reduce the impact of fire in the community. By measuring total dollar loss, the department can determine how effective they are at completing this objective. The community's total dollar loss can be reduced through effective community risk reduction campaigns and effective fire suppression tactics. Total dollar loss that occurs because of structure fires consists of the value of the building and the value of the contents.



## KPI 3: Develop Fire Suppression staff through continued education and training.

The amount of time that the Fire Department invests in training can influence the abilities of personnel during emergency events. The department strives to maintain a highly skilled and well-prepared staff. The Insurance Services Office (ISO) assesses fire departments for performance in firefighting capabilities, including training. The department strives to maintain compliance with the ISO evaluation system.

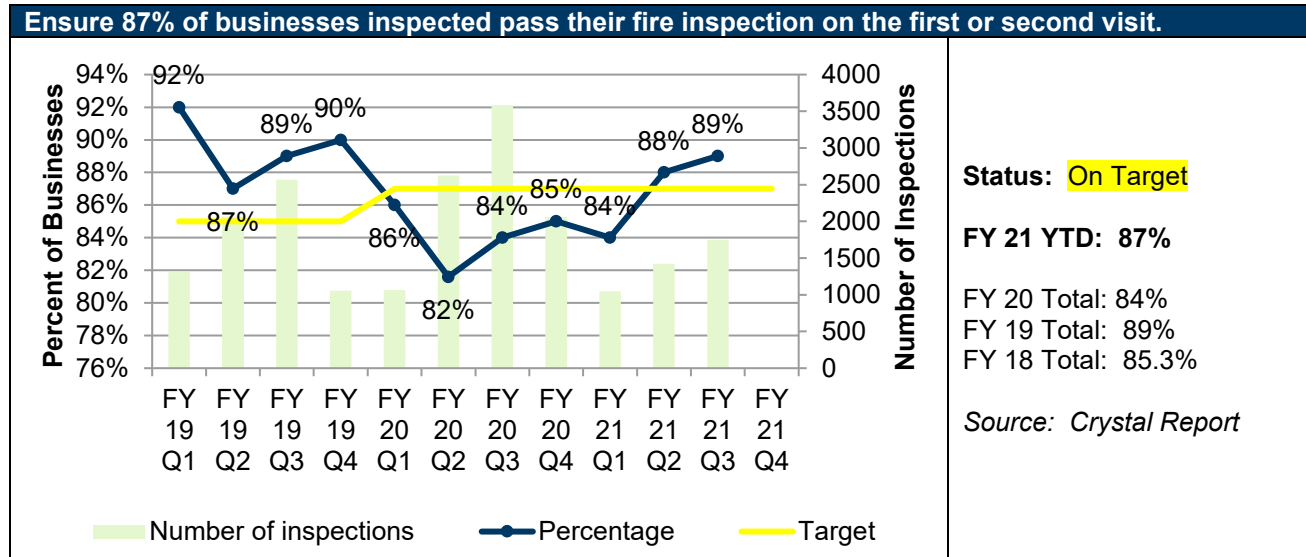




# FY 2021/22 BUDGET

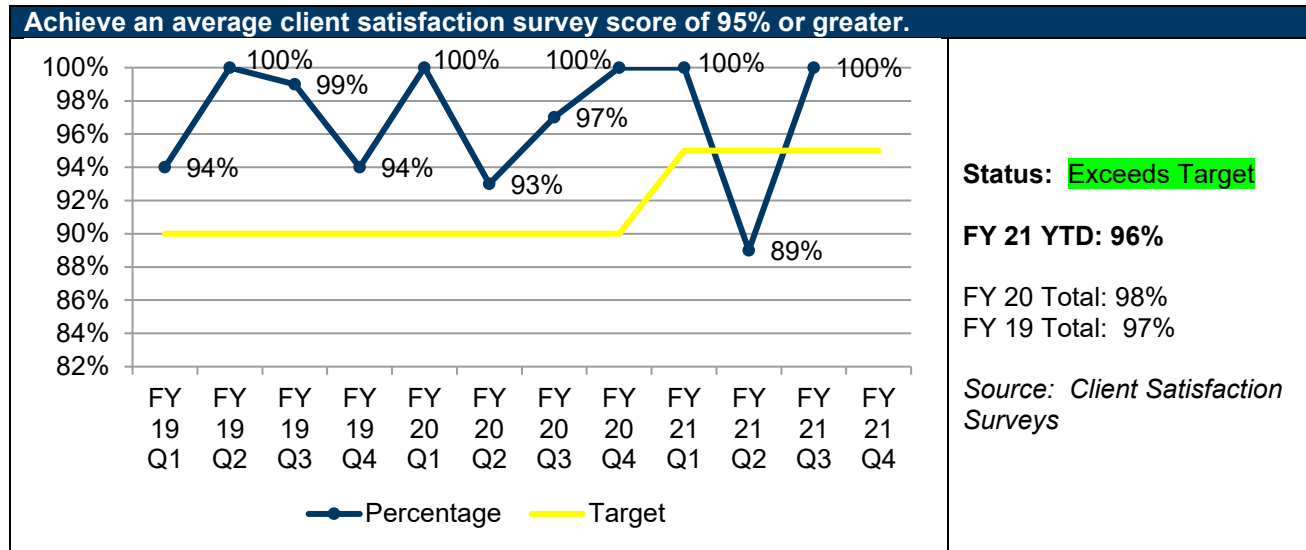
## KPI 4: Ensure businesses are safe and free of fire code deficiencies.

Fire inspections are conducted to ensure a reasonable degree of safety. Businesses that maintain their facility free of fire code deficiencies minimize their risks from fire and other hazards. This KPI will measure the percent of businesses inspected that pass their fire inspection on the first or second visit. This will include inspections conducted by the fire inspectors and fire companies.



## KPI 5: Provide quality health and wellness services to Schaumburg residents.

Client satisfaction surveys provide information on how well the department is meeting the social, emotional, and safety needs of community members. The surveys also provide helpful feedback and information on areas for recommended service improvement. Currently, the Nursing and Senior Services Division collects surveys on a quarterly basis for the medical equipment loan program and memory screening program.

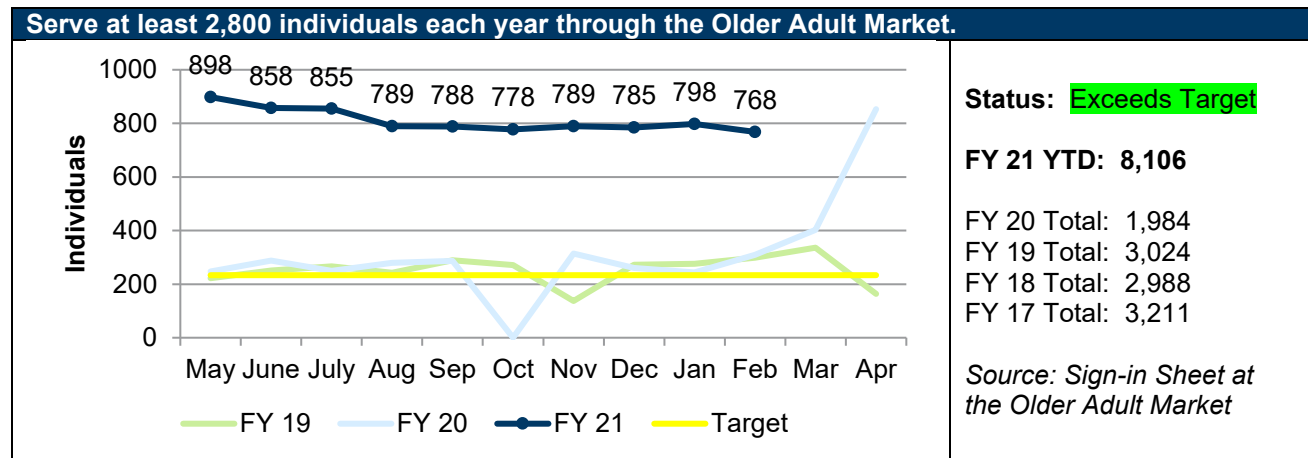




# FY 2021/22 BUDGET

## KPI 6: Assist seniors in meeting their nutritional needs.

To ensure that the nutritional needs of senior residents in the community are met, The Barn Senior program, in collaboration with community partners, provides multiple meal and food programs. The Older Adult Market provides shelf-stable food items, as well as fresh fruits and vegetables. The senior meal program provides daily meals, Monday-Friday, as well as occasional weekend programs. This KPI will track the number of individuals served through the Older Adult Market and the number of meals served through the senior meal program.



Benchmark	FY 2021/22 Target	Measured
Number of meals served through the senior meal program.	500/month	Monthly

Source: Sign-in Sheet at the Older Adult Market

## New KPI 7: Ensure village staff is prepared to respond to a village-wide emergency.

In order to effectively respond to a village-wide emergency, staff must understand a common operating picture and their roles and responsibilities. This KPI will measure the percent of objectives that are achieved during emergency operations plan trainings and exercises.

Benchmark	FY 2021/22 Target	Measured
Percent of Objectives that are Achieved During Emergency Operations Plan Trainings and Exercises	TBD	Quarterly

Source: EMA Division

## New KPI 8: Reduce total number of hours lost due to job related injuries.

The Fire Department has instituted several programs aimed at improving health and safety and reducing injuries, including a safety committee, health risk reduction program, and fitness program. This KPI will measure the hours lost due to injuries. Staff has set a target of 475 hours/quarter which is the average number of lost hours per quarter over the past two years.

Benchmark	FY 2021/22 Target	Measured
Measure the hours lost due to injuries	475	Quarterly

Source: Firehouse software program





## HUMAN RESOURCES DEPARTMENT

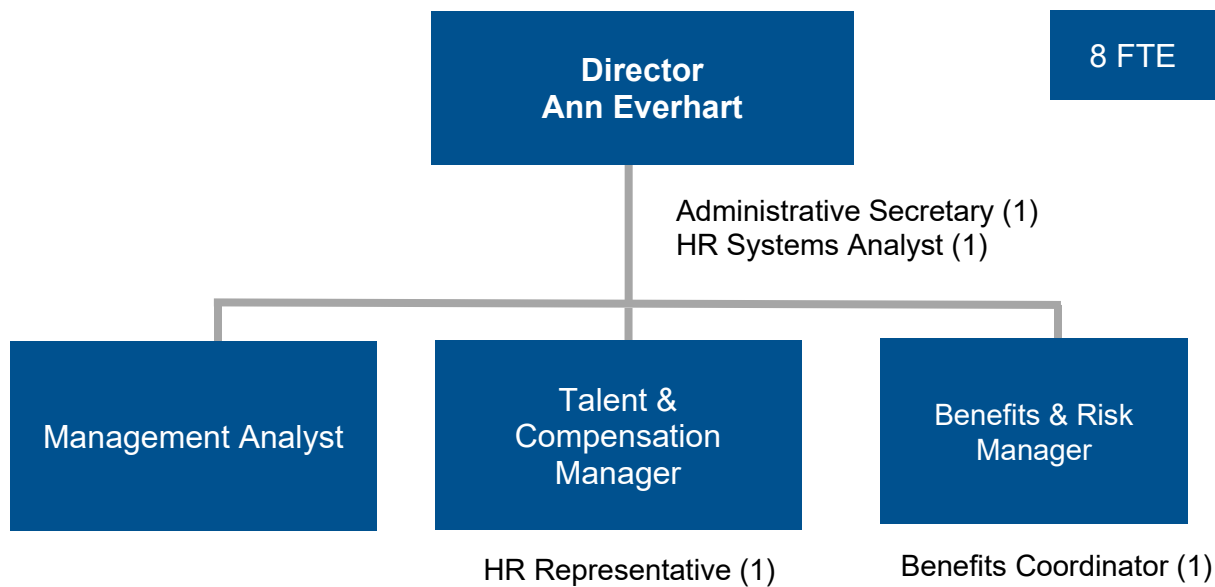
Director: Ann Everhart

### Description:

The Human Resources Department consists of eight full-time employees. The eight positions include the Director of Human Resources, a Management Analyst, a Benefits and Risk Manager, a Talent & Compensation Manager, a Benefits Coordinator, a Human Resources Representative, an HR Systems Analyst, and an Administrative Secretary who are accountable for providing exceptional service to all village employees and potential village employees.

The department's primary functions include recruitment of employees for open positions, administering all components of the village's Talent Management Plan, managing employee and labor relations, administration of employee benefits and wellness programs, coordinating the annual performance management process, providing professional development opportunities for employees, managing the self-insured workers' compensation program, maintaining employee files, managing employee risk and safety initiatives, administration of the six collective bargaining agreements and providing many other services for the employees throughout their careers with the village.

### Human Resources Organization Chart





## Human Resources Accomplishments in FY 2020/21

- ✓ Negotiations for successor agreements with both IUOE Local 150 and Fire Local 4092 were completed in the spring and early fall, respectively. Negotiations for successor contracts with AFSCME Local 1919, Fire Command and MAP 219 are underway.
- ✓ The Recruitment team was productive despite the challenges posed by the pandemic and was able to continue recruitment activity for FY 2020/21
  - The village approved more than 65 open positions to fill in FY 2020/21 which is a decrease over 99 positions in FY 2019/20 due to a hiring freeze.
  - The village anticipates a total of approximately 65 new employees hired or promoted in FY 2020/21 which is a decrease from 111 in FY 2019/20.
  - Process changes were instituted in our recruitment process to become completely virtual throughout the entire recruiting process.
- ✓ The Benefits Administration team again conducted several health and wellness sessions to educate our employees. These sessions include:
  - Thirteen annual open enrollment benefit meetings to share plan updates and review benefits and resources available to village employees including health and life insurance options, VEBA and FSA, voluntary benefits, and the wellness incentive program.
  - Wellness education pieces to support our essential components of wellbeing including, a financial education session on *Your Saving and Investing Goals* hosted by ICMA-RC, a webinar on *Resilience* hosted by EAP provider Perspectives, and an introductory video, flyers, emails, and a dedicated page on Launchpad for the new wellness incentive program through Empower Health.
  - Additional benefit updates, brought on by the COVID-19 Pandemic, continue to be researched, curated, and regularly communicated to employees.
- ✓ Accomplishments of the Healthy U and Employee Engagement Committees (EEC) include:
  - Healthy U introduced our new Wellness Partner, Empower Health Services. This past year, employees demonstrated dedication to wellness and propelled the village to achieve the 75% participation goal in the health risk assessment program. We look forward to sustaining that success with Empower during our annual assessment and screening periods. To encourage employees to lead healthy lifestyles, Healthy U created the Get Active Challenge in May. Employees were invited to join the challenge and submit their weekly activity minutes, whoever had the highest number of minutes at the end earned the bradging rights for this challenge!
  - The EEC also kicked off Spring Training for 2020 with a presentation by LA Dodgers Announcer Joe Davis and a raffle for prizes.
  - Employees were also invited to participate in the Virtual Summer Photo Contest since enjoying the company of our coworkers at the annual Employee Picnic was not an option this year.
  - The EEC Annual Public Service Week celebration was a little different this year due to the pandemic. All employees received a gift card to a restaurant in Schaumburg for their continued dedication to the village.



- The EEC's ever popular Fall Donut Day was enhanced with our annual Pumpkin Pics contest.
  - The EEC provided more opportunities for employee interaction and interdepartmental communication with the sharing of Favorite Holiday Traditions, employees could share their most cherished traditions and memories with one another in hopes of celebrating the holiday season together and encouraging others to take on a new tradition as well.
  - Our employees ended the calendar year with a huge outpouring of generosity through the collection of a variety of supplies to create over 120 Care Packages for distribution to the Seniors at the Barn.
  - The Stay Schaumburg Strong series of stories were shared to encourage employee pride and acknowledge the additional efforts of employees to serve our community despite the many challenges posed by the pandemic.
- ✓ The Training and Professional Development Program continued to provide new development offerings to supervisors and employees. We utilized new software, Articulate 360, to create online options for mandatory compliance training, such as Sexual Harassment Prevention Training for elected officials and for employees. We have also used Articulate 360 to review and refresh the All-Hazards Guide Training. This fiscal year we will have offered 97 sessions for employees to attend, most of these were virtual/online, and expect over 1,100 employee registrations to participate in training by fiscal year-end.

## Human Resources Projects/Initiatives for FY 2021/22

- The department will launch a revised Diversity, Equity, and Inclusion initiative to attract and retain a diverse workforce as well as maintain an inclusive work environment. The department will utilize special training, dedicated recruiting sites, and collaborate with new diversity partners to achieve this village-wide goal.
- The Employee Engagement Committee (EEC) led by the Director of Human Resources continues to pursue opportunities for increased employee interaction, collaboration, and satisfaction. This year the committee will work to launch the postponed 2020 survey using an in-house platform to obtain meaningful information to further enhance the employment experience in the Village of Schaumburg. The survey will be conducted in the fall with results ready to share with the departments by year end.
- The department will continue efforts to develop proactive succession planning methods, working with the departments to better define skill gaps and risk for employee turnover due to retirement and alternative opportunity. The village's SuccessPath program will continue to be refined to offer participants more opportunities to grow and demonstrate newly acquired leadership skills in both formal and informal leadership roles.



## Human Resources Goal Plan

**GOAL 1:** Enhance the village’s diversity recruitment process to improve the village’s ability to attract and retain candidates with diverse professional skills, abilities, experiences, and backgrounds.

The Human Resources Department has established several new recruitment processes designed to widen parameters for professional experience beyond municipal/governmental boundaries and to eliminate unconscious bias during selection. Additionally, the department has made improvements to application and staffing tools to accelerate the speed of the process. This goal will audit the changes made to these processes to determine additional areas of improvement needed to meet the goal of increased hiring of candidates with diverse experience, skills, abilities, and backgrounds and to better reflect our community as noted in the report prepared and presented by Mr. Rob Paral.

**Corporate Goal:** Serve the Customer- Promote Diversity

**Performance Measure:** Number of candidates and selected employees by demographic category and position.

- 1<sup>st</sup> quarter- Gather data from stakeholders and hiring managers to ascertain skill needs and current gaps within departments with current or anticipated approved vacancies.
- 2<sup>nd</sup> quarter- Conduct training for recruitment team members on unconscious bias and best practices in selection processes.
- 3<sup>rd</sup> quarter- Assess the effectiveness of recruitment and marketing resources.
- 4<sup>th</sup> quarter- Determine and recommend areas for process change, evaluate methods to maintain and additional improvements to implement assessing financial or system impacts in preparation for next fiscal year.

**GOAL 2:** Support the development and management of the village workforce through targeted succession plans for two village departments.

The SuccessPath Program is designed to identify and prepare future leaders within the organization. This program was halted for FY 2020/21 due to the fiscal impacts of the ongoing pandemic. Because Human Resources successfully executed previous SuccessPath programs with graduates filling leadership roles within the organization, we recommend the program be reinstated for FY 2021/22. This goal will explore succession planning with identified employees in two departments as well as enhance the formal SuccessPath Program for employees who demonstrate aptitude, high potential, and interest in developing into leadership roles. By professionally developing employees and offering potential opportunities for growth, the program gives employees tools to step into leadership roles confidently, reducing the need for high level recruitments and retaining institutional knowledge.

**Corporate Goal:** Develop Employees- Attract, Engage, Build, Leverage and Retain a Skilled and Diverse Workforce

**Performance Measure:** The annual performance appraisal rating for the first three years for graduates of the program newly promoted to leadership roles.



- 1<sup>st</sup> quarter- Ten employees are selected to participate in the SuccessPath Program. Within Community Development (CDD) and Finance/General Government, assess risks of loss and gaps in skills to determine critical vulnerabilities.
- 2<sup>nd</sup> quarter- Create learning/growth plan for each SuccessPath participant.
- 3<sup>rd</sup> quarter- SuccessPath participants will take part in group coaching efforts to enhance skills and network with co-workers/peers.
- 4<sup>th</sup> quarter- Structured succession plan outline to be created for CDD and Finance/General Government Departments.

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**GOAL 3: Maintain or improve employee engagement and retention through innovative programming and communication efforts within each department and for the overall organization to maintain a motivated and productive workforce.**

In 2021, the Employee Engagement Committee (EEC) will resurvey employees to assess employee engagement against data collected from the 2014 and 2017 surveys. With the ongoing pandemic, this goal was delayed and is rescheduled to be completed in fall 2021. Either using a new survey vendor or working within the capacity of current village technology, the department hopes to gather useful information that will add to our triannual and exit interview surveys and to create retention surveys and pulse surveys to better assess the environment for all employees. When the survey results are tabulated, Human Resources will coordinate with the departments to develop new action plans focused on improving or maintaining employee engagement to sustain high productivity and efficiency.

**Corporate Goal:** Develop Employees- Attract, Engage, Build, Leverage and Retain a Skilled and Diverse Workforce

**Performance Measure:** Improved or maintained employee survey participation results at 70% or higher and an engagement score of 90%.

- 1<sup>st</sup> quarter- Identify a survey tool and prepare for deployment.
- 2<sup>nd</sup> quarter- Develop communication plan to ensure at least 70% completion of the survey and milestones for reporting results.
- 3<sup>rd</sup> quarter- Create milestones that address the results of the EEC survey.
- 4<sup>th</sup> quarter- Assist each department in developing an action plan for activities throughout the following year.

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**GOAL 4: Evaluate community/customer language needs and inventory employee written and verbal language skills to develop a variety of resources for employees to utilize in the provision of excellent customer service, specifically the top five non-English languages prevalent in Schaumburg.**

The Human Resources Department has embarked on a review of the language skills of the current workforce. Although the village's most predominant language is English, Mr. Paral's research has indicated the need to provide additional language services to those constituents in need of assistance or information in a language other than English. The top five most common non-English languages in Schaumburg are Spanish, Polish, Gujarathi, Urdu, and Hindi. A formal review of current resources will be conducted and recommendation for the development of new tools and resources created.



**Corporate Goal:** Serve the Customers- Promote Diversity

**Performance Measure:** An audit will be conducted by a newly formed ad hoc committee to assess use and effectiveness of language resources and determine further enhancement.

- 1<sup>st</sup> quarter- Expand upon the original language skill survey conducted in 2020 to include all departments and form an ad hoc committee to assess both needs for language service provision and abilities of current staff.
- 2<sup>nd</sup> quarter- Research and develop a plan for training of front-line employees on language resources, technology capabilities and offer language skills training.
- 3<sup>rd</sup> quarter- Assess effectiveness of services (languages used, method of delivery, success of the exchange) and the volume of requests for services.
- 4<sup>th</sup> quarter- Recommend areas for improvement and provide fiscal implications of additional resources or training needed.

**GOAL 5: Evaluate and implement changes to employee benefit and training options that include enhanced resources and three new training offerings around mental health, well-being, safety, and inclusion to ensure employees feel safe and productive in their roles.**

The Human Resources Department has established a robust benefits package and offers employees a wide variety of development opportunities through the Schaumburg Institute of Professional Development (SIPD) and Healthy U. The impacts of the global pandemic brought to light a greater need for employers to support employees in the areas of mental health, stress reduction, and inclusion. This goal will audit the process to determine additional areas of trainings that can be developed or enhanced.

**Corporate Goal:** Develop Employees- Attract, Engage, Build, Leverage and Retain a Skilled and Diverse Workforce

**Performance Measure:** Introduce three additional training and resources focusing on mental health, well-being, safety, and inclusion. Results of employee engagement survey and training participation.

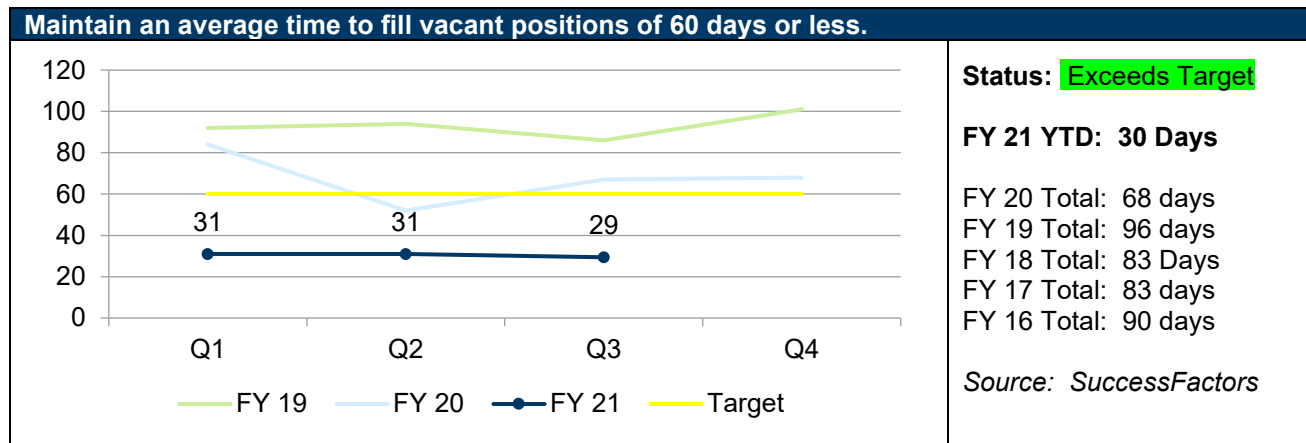
- 1<sup>st</sup> quarter- Working collaboratively with staff, mental health professionals, and our EAP, to determine areas of opportunity within our employee benefit plans and services provided through the EAP to enhance mental health services.
- 2<sup>nd</sup> quarter- Present training on Mental Health First Aid to all employees.
- 3<sup>rd</sup> quarter- Using the police department's Peer Support Program as a guide, develop a network for all employees to gain access to mental health and well-being resources.
- 4<sup>th</sup> quarter- Assess effectiveness of new benefits and programs for continued use and any fiscal implications for improvements/changes needed through employee participation and an employee engagement survey.



## Human Resources Key Performance Indicators

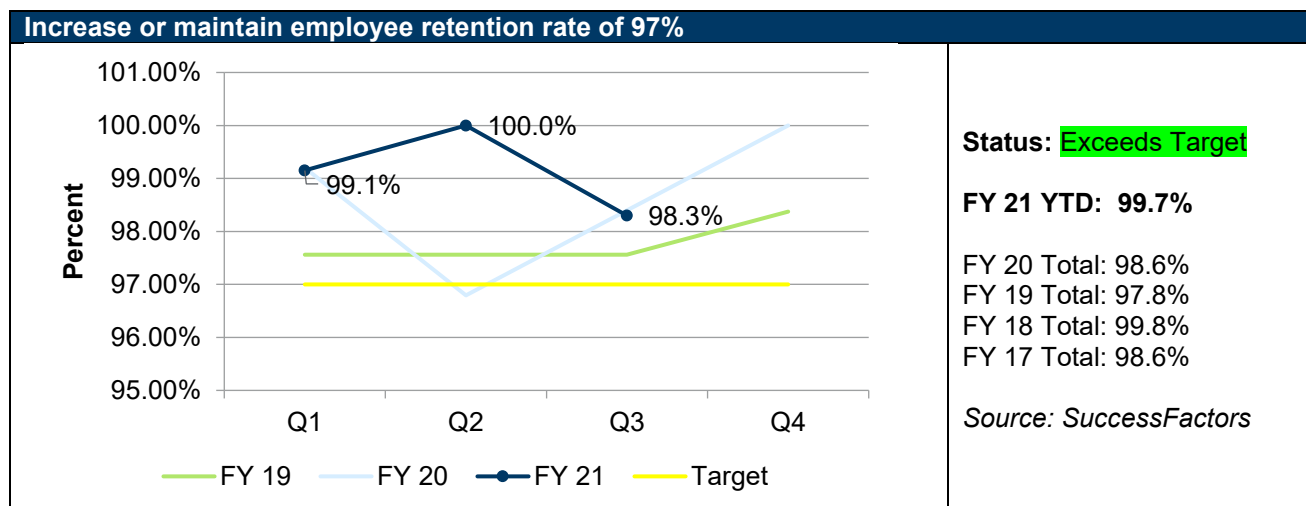
### KPI 1: Efficiently recruit new employees to fill vacant positions.

Filling vacant positions is a critical component of Human Resources' mission. If the time to fill a vacant position takes too long, the village risks losing top talent to other organizations. Additionally, the longer a position is vacant the more stress the hiring department feels due to the lack of adequate staffing to provide critical services. Over time, efficiencies have been made to the recruiting process allowing the standard to change from the previously determined 80 days to 60 days as the target period for filling vacant positions. The benchmark for this KPI is determined by the historical average of time spent to fill a vacant position and the public sector average time to fill of 119 days provided by neogov.com.



### NEW KPI 2: Retention of skilled workforce.

Our Talent Management Program is vital to attracting and retaining employees as well as reducing turnover and its related costs. Strategic actions to keep employees motivated and focused so they remain employed and fully productive benefits the entire organization. The benchmark for this KPI is determined the U.S. Bureau of Labor Statistics and the historical average of those fulltime employees who have left under a voluntary separation over the past four years. A voluntary separation is defined as separation from fulltime employment due to the individual's pursuit of other career or educational opportunities.

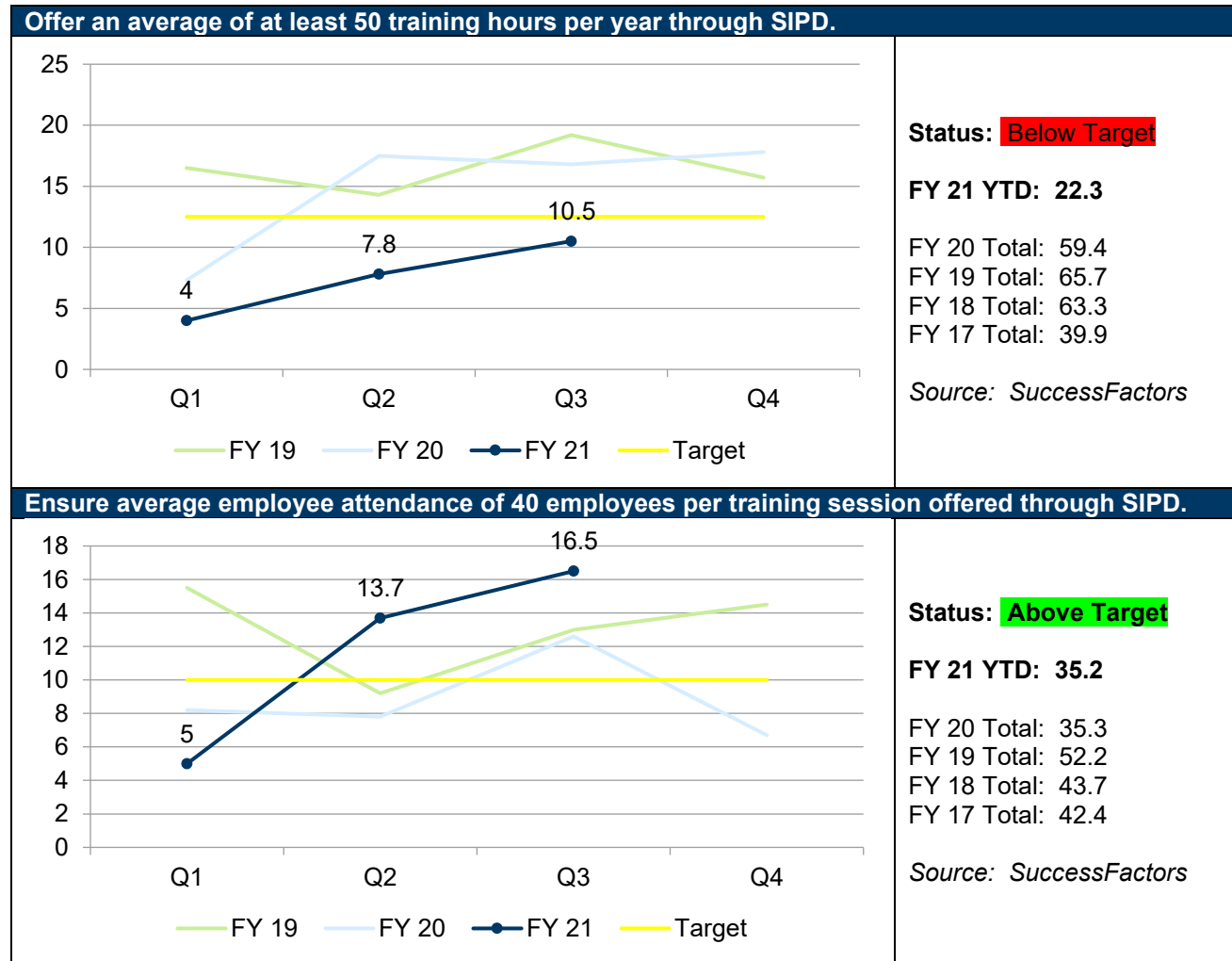




# FY 2021/22 BUDGET

## KPI 3: Promote learning and growth among the village's workforce.

Upon hire, it is the village's goal to develop and retain each talented employee. Ensuring each employee has the knowledge to be successful in their current position as well as providing future growth opportunities are critical elements of maintaining an engaged workforce. The benchmarks for this KPI are determined using the historical average number of hours of employee development classes offered, the Association of Training and Development's 2019 average training hours for small companies of 49.8 hours, and the historical average employee attendance per training session. Our learning curriculum is constantly evaluated and enhanced to meet the changing needs of the organization.



\*Explanation: Training opportunities have been impacted during the ongoing pandemic. It is expected that this KPI will begin meeting targets as the FY 2021/22 budget restores essential travel and training.

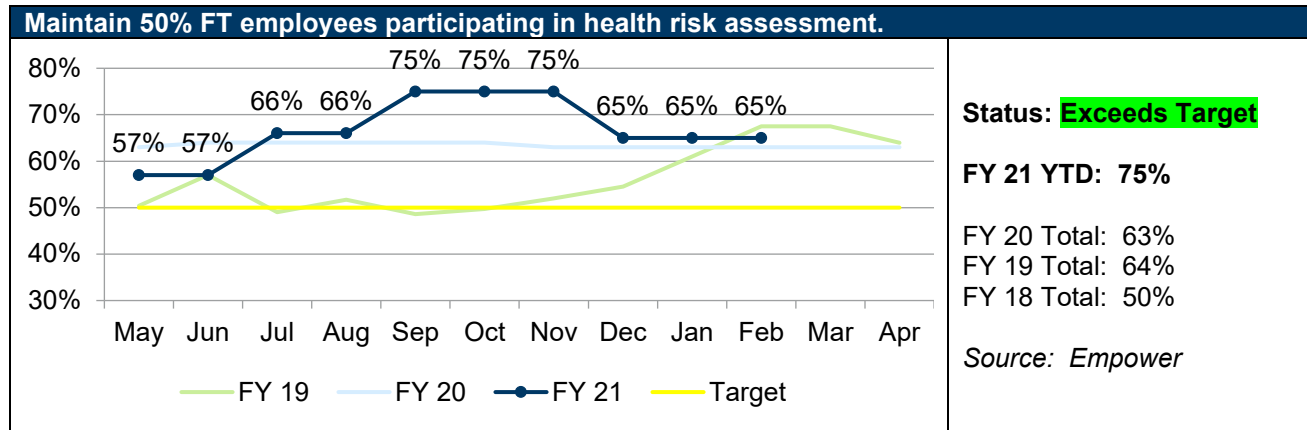




# FY 2021/22 BUDGET

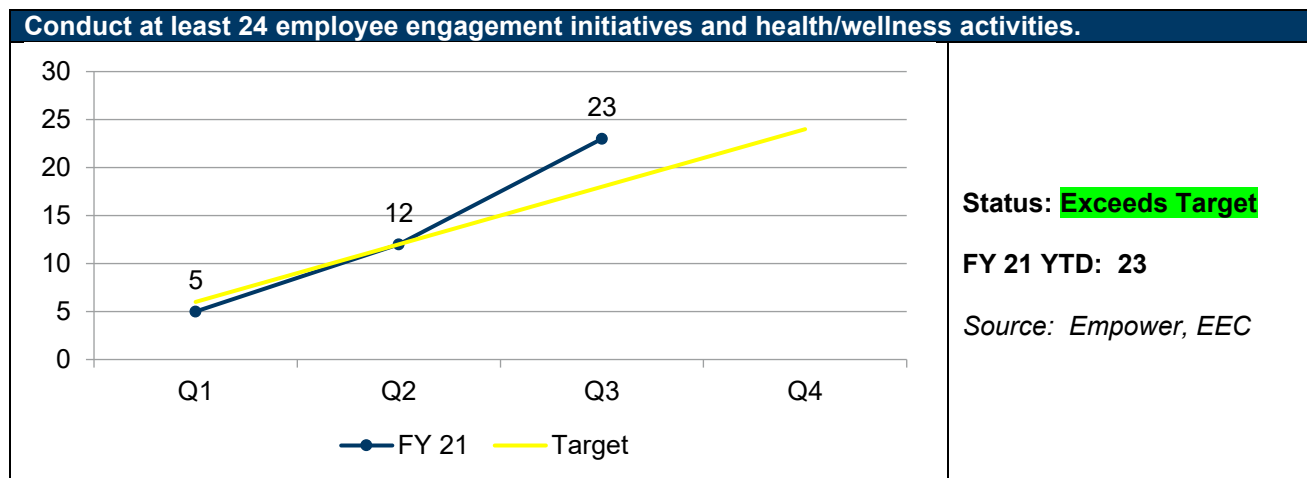
## KPI 4: Increase employee participation in wellness health risk assessment.

Employee wellness is a priority and through the use of the health risk assessment (part of the village’s overall wellness program), employees are afforded the opportunity to participate and learn about improving their personal health. Employees who participate in the health risk assessment can receive results on five key areas of their health. These results can help identify health conditions early, allowing the employee to make changes in their life to reverse the identified issue or seek medical help to correct the issue before it becomes unmanageable. The benchmark for this KPI is based on the wellness best practice followed by the village’s insurance consortium.



## NEW KPI 5: Increase employee engagement and health/wellness opportunities for the workforce.

Studies show that not only does employee engagement have the potential to significantly impact employee retention, productivity, and loyalty, it is also a key link to customer satisfaction and organizational reputation. Employee engagement initiatives encourage friendly competition and recognition through special events, activities, and special programs for employee growth, education, and development on an annual basis. Health/wellness opportunities provide employees with resources to maintain or improve their overall wellbeing. The benchmark for this KPI is the previous fiscal year’s average of employee engagement and health/wellness opportunities offered.





## INFORMATION TECHNOLOGY

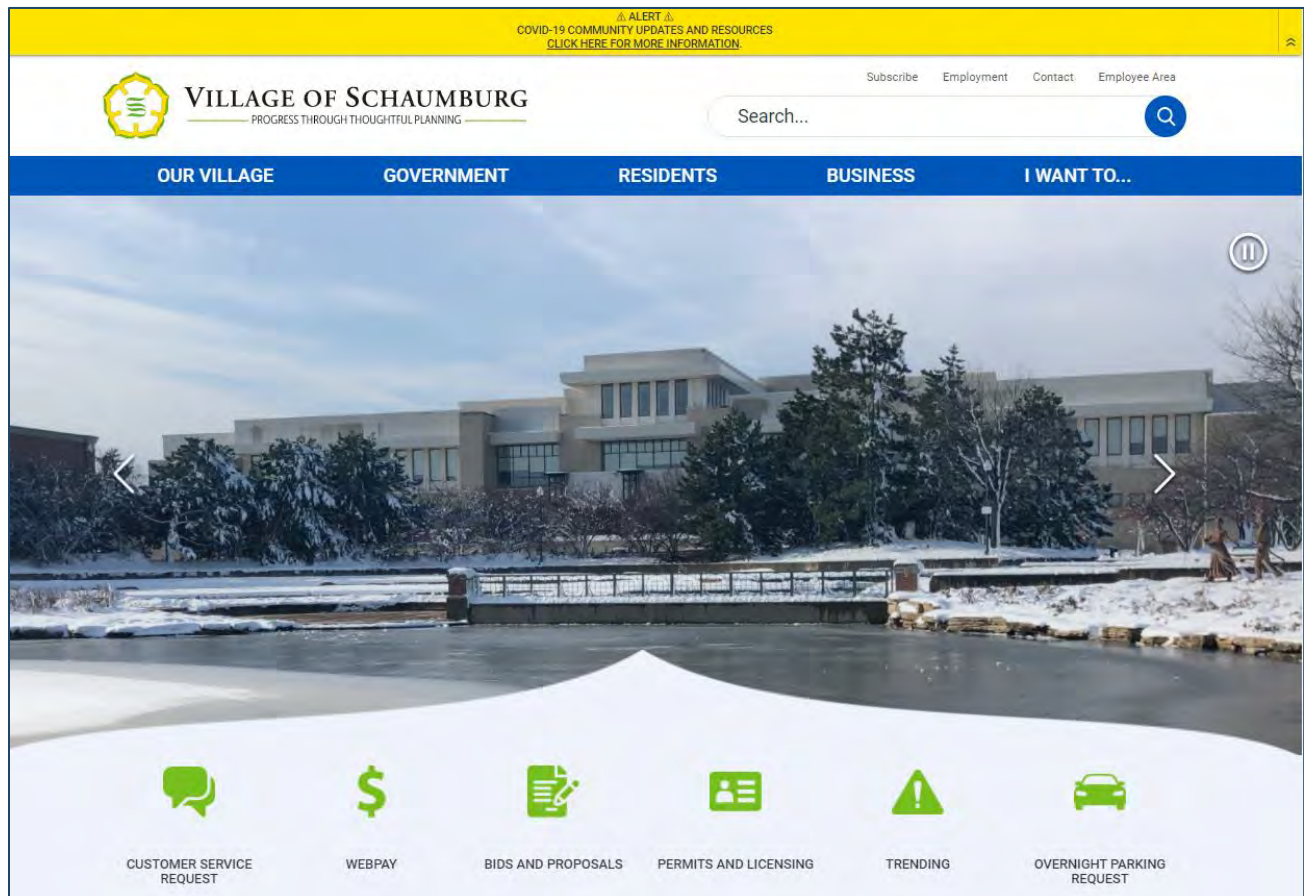
Director: Peter Schaak

### Mission Statement:

In partnership with other village departments, Information Technology's focus is to maintain core technologies, provide robust network security, plan for technology evolution, and promote centralized data storage and reporting.

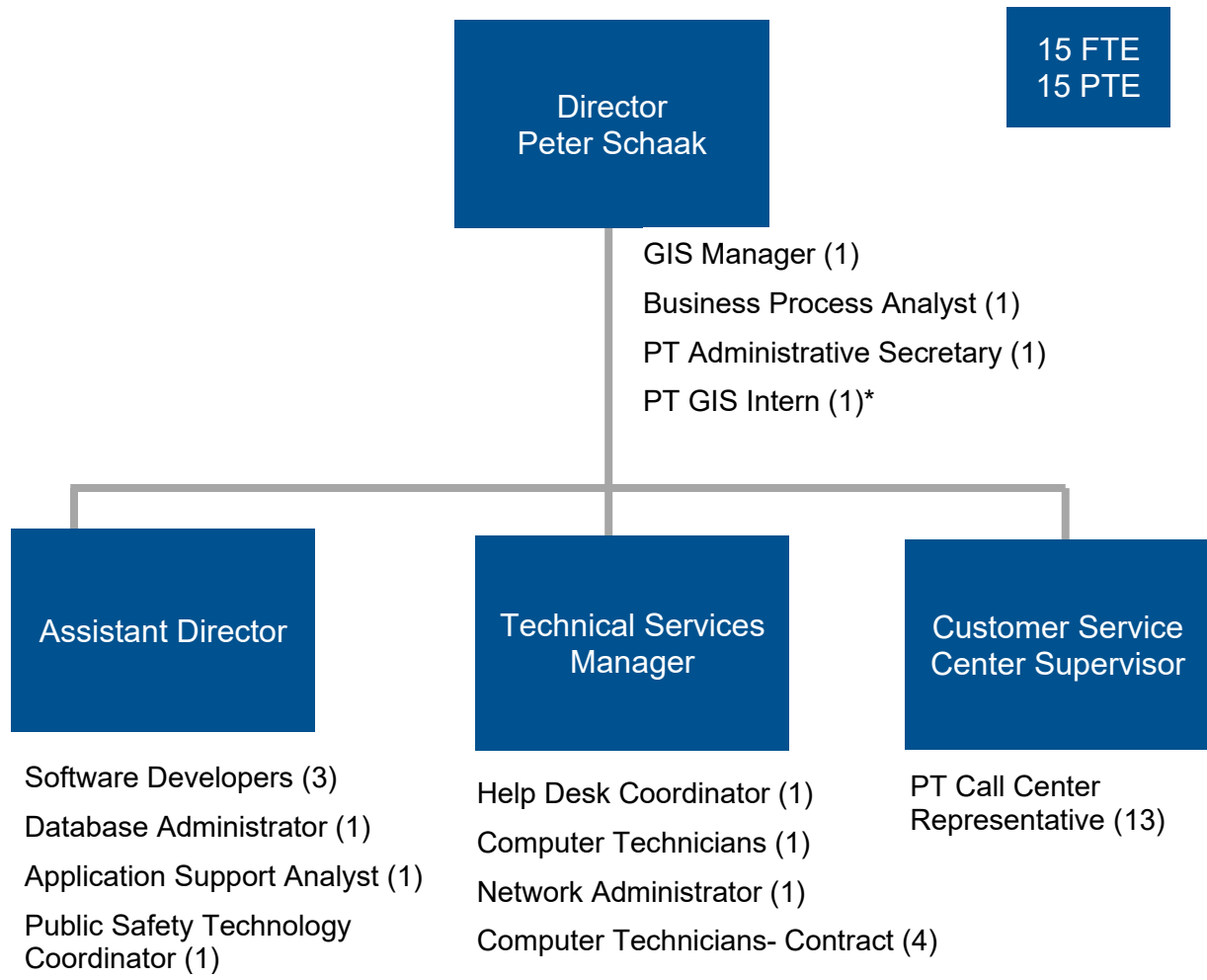
### Description:

The IT Department implements and maintains a robust network security infrastructure, consolidates business operations on standardized applications, provides effective communication tools, and enhances local area network (LAN) and mobile connectivity in the most efficient, team-oriented and fiscally responsible manner so that village residents, businesses, and visitors receive the best service possible.





Information Technology Organization Chart



\*Vacant/Unbudgeted



## Information Technology Accomplishments in FY 2020/21

- ✓ Schaumburg was awarded 3rd place in the category of “municipalities with populations between 30,000 and 74,999” in the annual Digital City competition held by the Center for Digital Government. The competition evaluates municipalities across the country and ranks their performance on a variety of technical fronts such as customer service, network infrastructure, network security, web presence, e-commerce, and more.
- ✓ Information Technology was tasked with pivoting to support expanded remote work in response to COVID-19 mitigation requirements. VPN capacity and virtual desktop infrastructure was expanded, video conferencing was expanded, credit card processing equipment was reconfigured to allow touchless transactions, and two-factor authentication hardware and software were implemented to enhance security around various processes.
- ✓ The version of Microsoft Office used across the village was upgraded to Microsoft Office 365. The new version moves the village from an on-premises configuration to a cloud-based version of the Microsoft suite of applications. Moving to the cloud version allows online collaboration and sharing of documents and allows access to Microsoft documents anywhere and anytime.
- ✓ Phase three of the enterprise security camera project added cameras to the water facilities across the village. The new cameras record activities around the exterior of our water infrastructure allowing staff in Engineering and Public Works and Police to review and investigate any incidents around the facilities.

## Information Technology Priorities/Initiatives in FY 2021/22

- Several planned initiatives for FY 2021/22 revolve around enhancing and improving the village’s cyber security efforts. A comprehensive suite of cybersecurity education and training targeted at users will be deployed. The tools included educational videos and training material, interactive demonstrations, and scripted ethical hack attempts all designed to educate users on how to identify and prevent hack attempts.
- Several core village applications will be migrated to cloud solutions to position the village to survive a protracted cyber event. Many of the village’s core applications such as email, ERP, human resources information system, and document storage have already been moved to cloud platforms. The efforts in FY21/22 will migrate remaining core applications that currently run within village facilities to cloud solutions. Applications and services that run on cloud platforms will continue to be available and accessible in the event the village experiences a cyber or other emergency event that impacts village facilities.
- The village’s geographic information system (GIS) will be upgraded in the coming year. The GIS system is a central component to how the village documents, analyzes, and maintains its many physical assets. The upgrade includes the purchase of an enterprise license to enable advanced features such as utility network modeling, real-time data analysis, and resource monitoring. In addition, the server hardware underpinning the system will be upgraded to improve responsiveness and stability.
- Phase four of the enterprise security camera project will add cameras to the village’s fire stations. The new cameras record activities around the exterior of the buildings allowing staff to review and investigate security incidents.



## Information Technology Goal Plan

**GOAL 1:** Track established metrics across the department to maintain and enhance the current level of customer service by ensuring an 85% on-time completion rate for CSRs, zero 311 customer complaints, and by developing or upgrading at least 10 custom applications with 100% customer satisfaction.

The Information Technology Department strives to provide superior customer service by monitoring and evaluating customer service performance, to ensure on-time and customer satisfaction performance meets goal targets. The department will perform periodic audit of 311 call recordings to evaluate Call Center Representative performance and provide coaching as appropriate and will oversee the prioritization and execution of developing or upgrading at least 10 applications with 100% satisfaction.

**Corporate Goal:** Run the Business- Embrace Customer Service

**Performance Measure:** Customer Service metrics with a target of 85% CSR on-time, 98% customer satisfaction rating, 100% rating on 311 process, and 10 new/upgraded custom applications.

- 1<sup>st</sup> quarter- Review past performance and identify online training opportunities.
- 2<sup>nd</sup> quarter- Complete mid-year review.
- 3<sup>rd</sup> quarter- Perform quarterly review.
- 4<sup>th</sup> quarter- Year-end review and refine goals for next fiscal year.

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**GOAL 2:** Develop a workplan and set department priorities through the implementation of an interdepartmental communication process to gather feedback on effectiveness and usefulness of core applications and technologies in use across village departments.

Create a new process for gathering feedback from each village department on the effectiveness and usefulness of the hardware, software, and technical services provided by Information Technology. Document the feedback received and report findings, recommendations, and IT priorities for review.

**Corporate Goal:** Run the Business- Optimize Business Processes

**Performance Measure:** Design and implementation of new process. Review feedback and present to VMO for review. Create an Information Technology work plan with related priorities and goals based on results. Determine budget impacts and make appropriate budget requests.

- 1<sup>st</sup> quarter- Develop new process for communicating with departments and for gathering feedback.
- 2<sup>nd</sup> quarter- Meet with departments to review core technologies.
- 3<sup>rd</sup> quarter- Complete summary of findings and deliver to VMO for review. Determine IT work plan, priorities, and goals based on feedback.
- 4<sup>th</sup> quarter- Complete implementation of initial requests and needs as identified in information gathering.



**GOAL 3: Create a cybersecurity report to monitor and track the status, criticality, priority, and direction for key cybersecurity systems, initiatives, and practices.**

Cybersecurity threats are ever present and everchanging. To evaluate the village's efforts and preparedness against cyber-attacks, the Information Technology Department will create a cybersecurity dashboard to monitor, track, and report on key cybersecurity initiatives, systems, and processes to provide visibility to current state, criticality to operations, organizational priority, and planned enhancements. The snapshot will provide a common view and understanding of the village's efforts and abilities to respond to and address cybersecurity event.

**Corporate Goal:** Run the Business- Optimize Resources

**Performance Measure:** Determination of key performance indicators, creation of report, and adoption of the report.

- 1<sup>st</sup> quarter- Determine key performance indicators.
- 2<sup>nd</sup> quarter- Develop report structure.
- 3<sup>rd</sup> quarter- Review cybersecurity report with VMO and identify budgetary impact of needed remediation.
- 4<sup>th</sup> quarter- Begin quarterly updates of the cybersecurity report.

**GOAL 4: Coordinate a data visualization and reporting task force to promote data analytics best practices, reporting standardization, and enhance reporting capabilities across departments.**

The department will facilitate an internal workgroup utilizing departmental management analysts to organize and structure data reporting and analytics across the organization. Recurring meetings will be held with management analysts to share best practices, optimize visualization techniques, enhance analytics, and standardize reporting across departments.

**Corporate Goal:** Run the Business- Optimize Business Processes

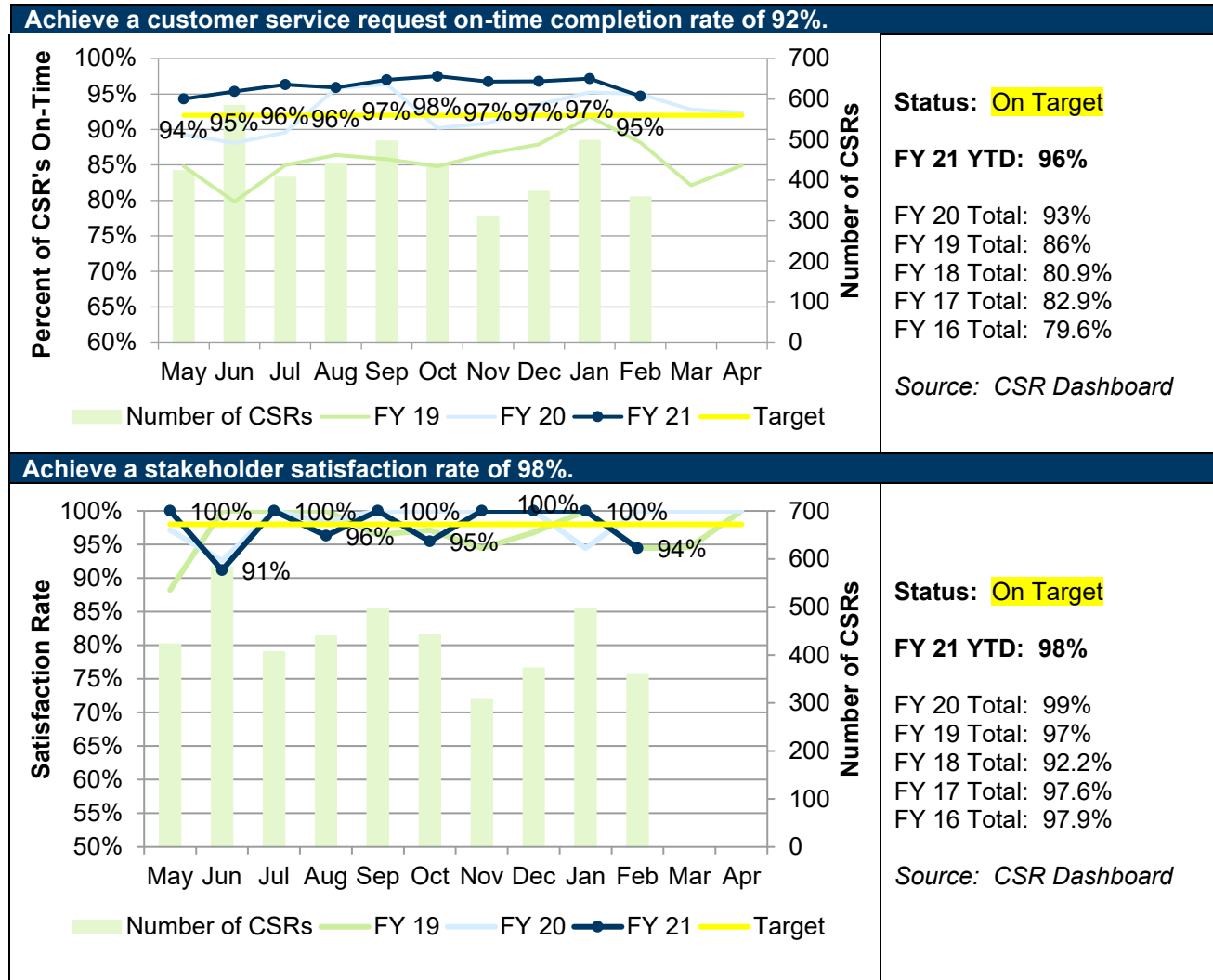
**Performance Measure:** Creation of a standing recurring meeting. Documentation of current practices. Creation of best practice guidelines. Creation and delivery of at least three data visualization reports/dashboards.

- 1<sup>st</sup> quarter- Develop mission and objectives for the task force. Identify and document a common language and approach for data analytics, terminology, and presentation methodologies among departments.
- 2<sup>nd</sup> quarter- Coordinate and conduct standing recurring meeting with management analysts.
- 3<sup>rd</sup> quarter- Provide progress reports to Information Technology leadership and VMO.
- 4<sup>th</sup> quarter- Prepare annual summary of efforts and achievements for Information Technology leadership and VMO.



## Information Technology Key Performance Indicators

**KPI 1: Provide high quality customer service to internal customers of the IT Department.**  
IT receives the highest volume of internal CSR requests among all departments in the village with more than 15,000 work orders submitted each year, trailing only Engineering and Public Works in total number of requests overall. These requests include basic maintenance needs like reset passwords and software installations as well as IT Support on village applications. Efficient and effective responses to these CSR's are necessary to maintain and improve productivity for village employees.

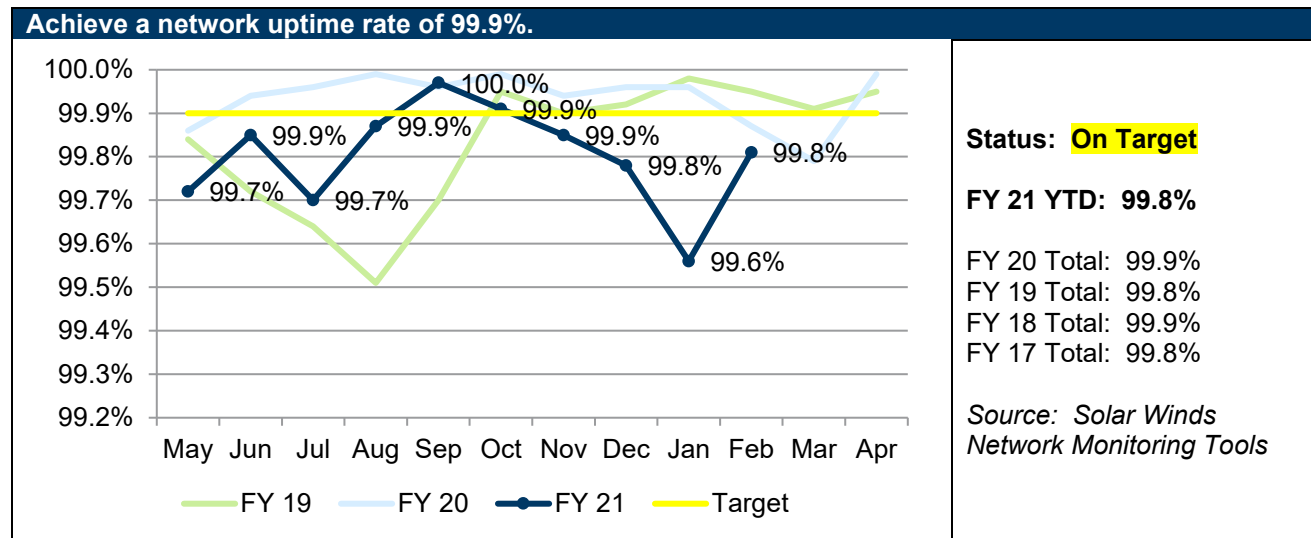




# FY 2021/22 BUDGET

## KPI 2: Ensure the infrastructure is in place to support a network with minimum downtime.

The village's network is the backbone of all applications, hardware, and services. The network is expected to support 13 locations, more than 600 village employees, 1,500 devices and over 60 applications. The IT Department is expected to maintain high availability and reliability of the network at all times. Interruptions in the village's network result in delayed service delivery and decreased productivity. The benchmark is set at 99.9% which equates to approximately 43.8 minutes of downtime per month.



## NEW KPI 3: Monitor, track, and analyze patch implementation detail to mitigate hardware cybersecurity risk and exposure.

This KPI will leverage analysis tools to provide insight into software patches (official security fixes to mitigate cybersecurity risks) applied to the various IT hardware utilized by village staff. This includes servers, PCs, phone systems, and virtual servers. The goal is to ensure that the village's hardware remains up to date to protect ourselves from exposure to cyberthreats.

Benchmarks	FY 2021/22 Target	Measured
Average age of implemented patches across like-type hardware class (ex. Servers, PCs, etc.)	TBD	Monthly
Average monthly success rate of patch implementation	100%	Monthly
Year over year average monthly completion percentage of patched hardware vs. unpatched hardware of like-type class	90%	Monthly

Source: IT Department Data





## NEW KPI 4: Perform detailed 311 Center Inbound Call Resolution Analysis

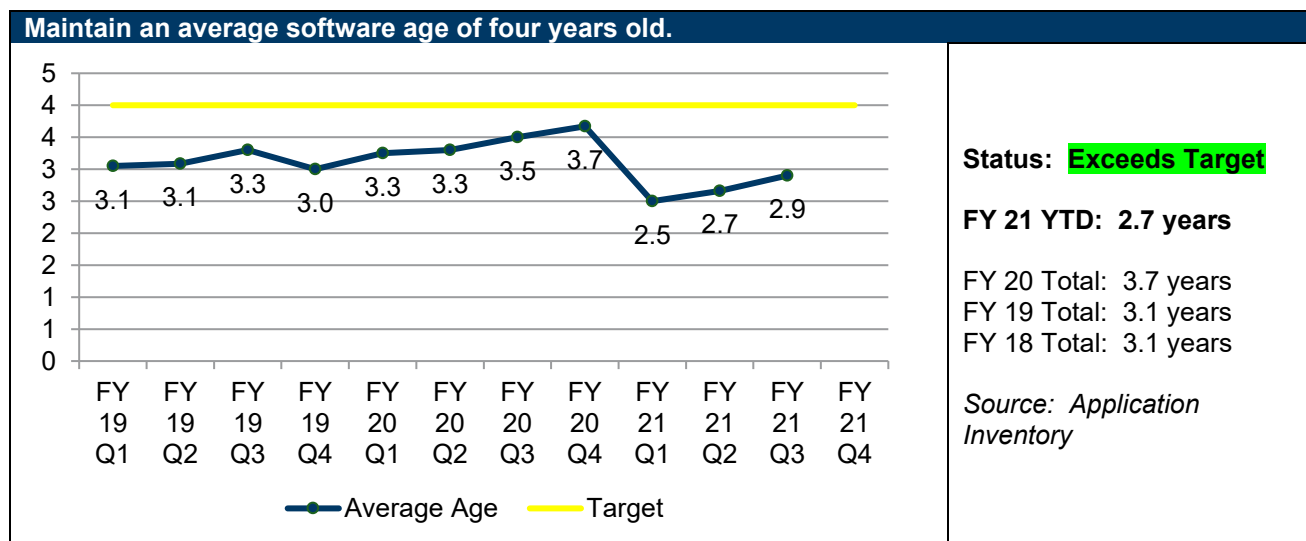
The 311 Customer Service Center provides information on village programs and events and enters service requests for a variety of issues. The center has conducted an analysis of all call volume and found that calls typically fall within six broad categories including transfers (50%), provided information (33%), transferred to 911 (8%), created a customer service request (5%), creating a parking request (4%) and other (<1%). In FY 2020/21, the department will begin analyzing specific service metrics captured by customer service tracking (1) the number of calls transferred by category and type with the goal of reducing calls and (2) the percent of calls resulting in 'One call resolution' (311 Staff directly provided information) including categorization detail to increase one call resolution when applicable.

Benchmarks	FY 2021/22 Target	Measured
Year over year average of the previous 3 years of Transferred Calls to other departments vs. total calls of other action types.	<50%	Monthly
Year over year average of the previous 3 years of Provided Information (one call resolution) vs. total calls of other action types.	>30%	Monthly

Source: 311 Call Center Data

## KPI 5: Ensure the village is adopting and updating its technology.

The IT Department is responsible for ensuring that all software used by the village is current, functioning, and updated as necessary to meet the needs of the business and newer hardware and user devices. Old or aging software can indicate up-coming upgrade bills or potential issues with software performance and compatibility. The IT Department classifies applications into three tiers based on their function and impact within the organization; with tier 1 being the highest rating. This KPI will be tracking the average age, from implementation or major upgrade, of all tier 1 & 2 applications in use.





## POLICE DEPARTMENT

Police Chief: George “Bill” Wolf

### Mission Statement:

Serve, protect and enhance the quality of life through community partnerships.

### Description:

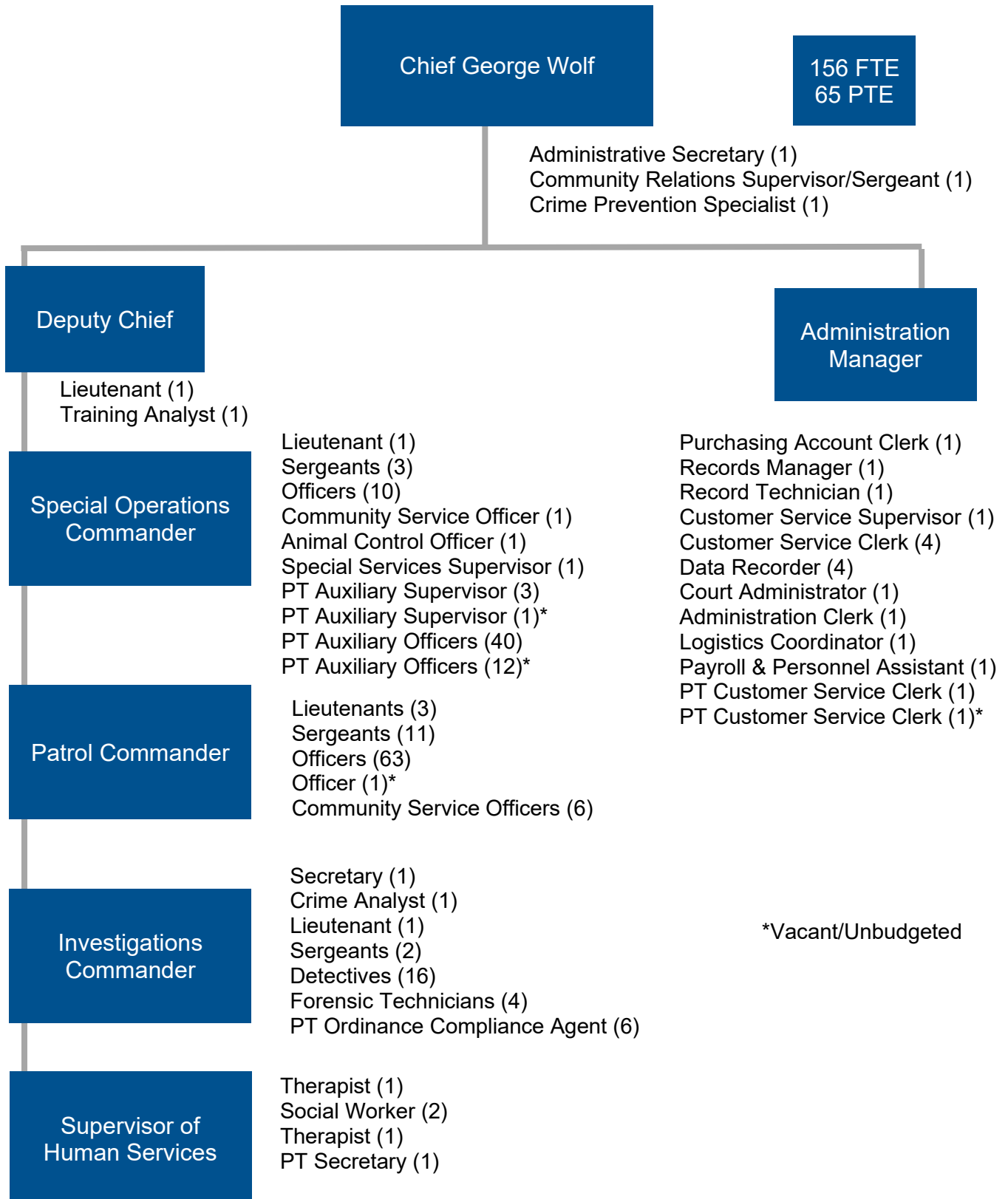
The Police Department is committed to the philosophy of community policing. By working together with citizens, businesses, schools, community groups, elected officials, public agencies, and other village departments, we can make a positive difference. The employees are empowered to take ownership over their area of assignment and to be proactive in identifying and solving problems in the community. By embracing the village’s organizational values of customer service, respect, trust, teamwork, and integrity; the department strives to continually enhance public confidence.

The Police Department is divided into four divisions, Patrol, Administration, Investigations and Special Operations, each led by a Commander, apart from Administration, which is headed by a civilian manager. With a mix of sworn and civilian personnel, an efficient and effective work force is provided. The vision of the Police Department is to “Be a model law enforcement agency viewed internally and externally as professional, enthusiastic, trustworthy and at the forefront of the police profession.” The members of the Police Department are committed toward the attainment of this vision.





## Police Organization Chart





## Police Accomplishments in FY 2020/21

- ✓ The COVID-19 pandemic had a significant impact on police operations. Significant time was spent developing policies and implementing safety protocols to ensure the safety of the community and employees. The department worked cooperatively human resources, emergency management, and multiple outside agencies in the coordination of pandemic related responses. The department also worked collaboratively with other departments to help obtain vaccination opportunities for eligible village employees.
- ✓ Following several high-profile nationwide incidents involving police use of force, protests occurred across the nation and in Schaumburg. Some protests in Chicago and in other locations nationally became violent and involved looting and other criminal activity. Later in the year, additional protests involving the presidential election occurred in Schaumburg. The department worked with protest organizers and outside agencies to ensure Schaumburg protests remained peaceful while people exercised their first amendment rights. The department also increased intelligence gathering and processing capabilities to track information on potential issues and crimes.
- ✓ The Police and Information Technology Departments continued working with NWCD and other participating communities on the implementation of the new Computer Aided Dispatch (CAD) and Records Management System (RMS). This has been an ongoing effort for several years that involves multiple systems and major changes in technology. Schaumburg staff assisted Motorola and NWCD on all aspects of the project including system configuration, testing, training, data migration, and interfaces. The planned go-live data in March of 2021.
- ✓ The Boys and Girls Club began operating at the Schaumburg Barn location on March 1, 2020. Unfortunately, the club closed 2 weeks after opening due to the pandemic. The club opened briefly in the summer but was again required to close with the additional state COVID-19 mitigations. The club re-opened in February of 2021 after the state moved the Cook County region back to phase 4 mitigations. The club has initiated new recruiting efforts and established a Schaumburg specific board of directors.
- ✓ The department worked collaboratively with the Information Technology Department on the implementation of the Real Time Information Center (RTIC). The system is designed to integrate public and private video sources along with computer aided dispatch and other key public safety data sources. The project was delayed due to the impacts of the pandemic but an extension for the grant was granted by the Cook County Department of Emergency Management. A consultant for the project was selected through an RFP process and the initial system design and specifications were completed. Motorola was selected as the vendor to provide the software and hardware for system integration through their Command Central Portal. An RFP was also completed for camera and communication equipment purchase and installation.
- ✓ Providing professional community focused service is key goal for the department. It is important for the community to have the ability to provide feedback on the service they receive. This feedback will allow the department to improve our performance and identify additional needs in the community. To help facilitate this additional feedback, the department implemented a web-based system for the community to rate their service. The



ratings are sent to the Police Department administration for review and then disseminated to the supervisor of the employee identified in the rating.

- ✓ Unemployment benefit fraud became an issue in 2020 with the significant increase in claims throughout the country. Like most communities, the Police Department saw an increase in these reports. To expedite the reporting process for citizens and increase the efficiency of taking these reports, the department worked with the information technology department to design an on-line reporting portal. More than 500 reports have been submitted through this portal through early 2021.

## Police Projects/Initiatives for FY 2021/22

- Providing learning opportunities in a safe and fun atmosphere is a top priority for the Boys and Girls Club of Schaumburg. The department will work with club staff to refer youth to the center, help recruiting efforts in the schools and participate in club programs.
- The department has extensive resources available for the community on the police webpages which are incorporated into the overall village website. The department will update the pages to provide a more modern feel, updated photos, and better organization for the community to find resources more easily.
- Fatal traffic crashes increased across the nation despite significantly less traffic. The pandemic has also caused increases in drug and alcohol abuse. To address this trend, the department will increase training in driving while under the influence detection and arrest procedures. The department will also work to increase the number of officers trained in drugged driving detection.
- The State of Illinois passed extensive legislation involving criminal justice reform. The legislation contains requirements that will result in significant policy changes. The legislation also adds many training requirements which will need to be facilitated by the department. The department will also look for grants and other funding opportunities to facilitate the additional training and the body camera requirements which become effective in 2024.



## Police Department Goal Plan

### GOAL 1: Achieve greater inclusivity in two targeted populations of the community and identify unique service needs.

A 2020 study on immigration in the Village of Schaumburg showed the largest immigrant population is from the Asian countries of India, Japan, Korea and China. The study also showed that the immigrant and native-born population is aging. Expanding and directing community outreach to the diverse members of the Schaumburg community is a top priority for the Police Department. Although the department engages in many community outreach programs, expanding these efforts is important as many crimes involving senior residents are preventable and more representative involvement from the Asian communities is needed. Additionally, some seniors may not have the needed resources or support after a crime occurs. Highlighting the benefits of the village as an employer will be included in outreach efforts.

**Corporate Goal:** Serve the Customer – Promote Public Safety and Health

**Performance Measure:** The Police Department will track the number of senior citizens and members of the Asian communities that participate in community outreach activities and are provided follow up after calls for service.

- 1<sup>st</sup> quarter- Identify department personnel that will coordinate outreach and become certified as elderly service officers.
- 2<sup>nd</sup> quarter- Identify and create partnerships with community organizations that provide services or programming to seniors and members of the Asian communities.
- 3<sup>rd</sup> quarter- Create and advertise the programs with the communications and outreach department.
- 4<sup>th</sup> quarter- Deliver programs to residents and create a sustainable system for continued programming and follow up with senior crime victims.

### GOAL 2: Continue the Implementation of the Real Time Information Center to achieve greater safety in the Woodfield area and increased solvability of crimes.

The Police Department received a grant for \$494,000 from the Cook County Department of Homeland Security to implement a Real-Time Information Center (RTIC). The RTIC will integrate public and private camera systems, public safety data systems, public safety vehicle and personnel location system (GPS), and other data sources such as license plate recognition systems (LPR) into a user-friendly interface. The design of the system has an emphasis on situational awareness with the ability to expand to additional LPR type cameras for a greater impact on crime solving capabilities. Although the progress on the implementation was significantly impacted by the COVID-19 pandemic, the design for the system was completed and system backbone, Motorola's Command Central Aware, was implemented during the fourth quarter of FY 2020/21. Contracts have been signed with multiple private building owners to be utilized for communications equipment and situational awareness cameras. Use of the system will be logged to measure the impact it has on delivering service and reducing crime.

**Corporate Goal:** Manage Resources – Invest in Infrastructure

**Performance Measure:** The number of calls where the system provided information to first responders or assisted with solving a case.



- 1<sup>st</sup> quarter- Work with the Information Technology Department, selected vendor, and private partners on the installation of cameras and communications infrastructure.
- 2<sup>nd</sup> quarter- Create a policy and a system for use and monitoring of the system.
- 3<sup>rd</sup> quarter- Identify and train personnel that will be responsible for monitoring the system through the Command Central Aware portal. Create logging and reporting system to track use of system for situational awareness and the impact on crime in the Woodfield region.
- 4<sup>th</sup> quarter- Begin full utilization of the system for situational awareness, crime prevention and crime investigations.

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### GOAL 3: Create a comprehensive statistical tracking and monitoring system that includes criminal case tracking.

Successful criminal prosecutions are a core function of the Police Department. However, data on the result of these cases is limited. Utilizing the new records management system to track convictions, dispositions and penalties on cases will allow the department to analyze the effectiveness of prosecutions and determine strategies for future cases and identify areas where improvement is needed. The proposed system will incorporate court case information with existing statistical information to create a comprehensive system to measure performance and effectiveness of the department and the judicial system.

**Corporate Goal:** Run the Business – Measure and Monitor Services

**Performance Measure:** Identify various factors that influence service delivery, criminal investigations or court cases and create a system that measures the effectiveness of our criminal prosecutions and service delivery.

- 1<sup>st</sup> quarter- Determine the parameters to be measured and how to collect the data.
- 2<sup>nd</sup> quarter- Identify various data collection points and the process for analysis.
- 3<sup>rd</sup> quarter- Create a draft version of the system and identify areas of improvement.
- 4<sup>th</sup> quarter- Implement the system and conduct periodic analysis of the data.

---

### GOAL 4: Develop targeted education and enforcement by enhancing and utilizing the Traffic Crash Data and Tracking System.

The current system for tracking traffic crash data does not consider the volume of traffic at a specific location. As a result, locations with heavy traffic volume are typically identified as problem locations. However, it is important to be able to identify locations with traffic crashes that are disproportionate to the volume of traffic. The current software systems used by the department do not have the ability to factor traffic volume or the many detailed factors included on traffic crash reports. The proposed system would identify high traffic crash locations by analyzing elements of crash data such as cause, injuries, and time of day against the volume of traffic passing through the specific location. The analysis produced by the system would be used to guide enforcement, public education efforts and identify potential engineering, signage or traffic safety issues.

**Corporate Goal:** Run the Business – Optimize Business Processes

**Performance Measure:** Reduction of traffic crashes at intersections identified from the system in correlation with the Key Performance Indicator.



- 1<sup>st</sup> quarter- Determine needs/parameters of data to be analyzed and desired results.
  - 2<sup>nd</sup> quarter- Work with the Information Technology and Transportation Departments to create a system to designate traffic volume counts for all village intersections and design a system to incorporate the current data collected by the Police Department.
  - 3<sup>rd</sup> quarter- Work with the Information Technology Department to implement the system.
  - 4<sup>th</sup> quarter- Provide analysis results to department members and use it as a tool to improve overall traffic education and enforcement efforts.
- 

## GOAL 5: Create a credentialing and accountability system for use during critical incidents ensuring accurate management, tracking, and security of resources.

Tracking and coordinating incoming officers and other resources in a critical incident is vital to proper management. During a major incident at Woodfield Mall, over eighty mutual aid units responded to the scene. Tracking this many units coming into a scene in a short period of time is difficult. To improve the ability to coordinate resources in a critical incident, the department will create an officer accountability system to track the arrival of officers, assignments, relief, and demobilization.

**Corporate Goal:** Run the Business – Leverage Technology

**Performance Measure:** Create a program which would allow us to efficiently log arrival of all officers/personnel at a critical incident, track assignments, equipment, relief needs, staged resources to the point of demobilization.

- 1<sup>st</sup> quarter- Identify exact parameters of what we would like included in tracking system.
  - 2<sup>nd</sup> quarter- Research electronic and manual credentialing system options that best meet the needs for the department and surrounding agencies.
  - 3<sup>rd</sup> quarter- Select the system to track department wide response during critical incidents.
  - 4<sup>th</sup> quarter- Plan and implement mock critical incident/training exercise to test system capability, successes, and recommendations for changes.
- 

## GOAL 6: Create a development plan and an in-house academy for new supervisors.

The department has seen many new sworn supervisors promoted in the last two years. It is important to ensure these supervisors have the training and guidance needed to excel in their new role and can flourish in new leadership roles in the future. The Human Resources Department provides excellent training opportunities for supervisors which will be incorporated into their development plan. However, many of these existing training opportunities take a global approach to leadership and do not consider Schaumburg or police specific duties or expectations. Additionally, many supervisors have indicated that it is easier to relate to training after doing the job. The development plan will include pre-promotion, post-promotion and on-going training for future promotional opportunities. The new supervisor academy will leverage the experience and training of veteran supervisors to impart their knowledge on new supervisors.

**Corporate Goal:** Develop Employees – Promote Learning and Growth

**Performance Measure:** Completion of a development plan and in-house academy training for all supervisors promoted in the last two years.





# FY 2021/22 BUDGET

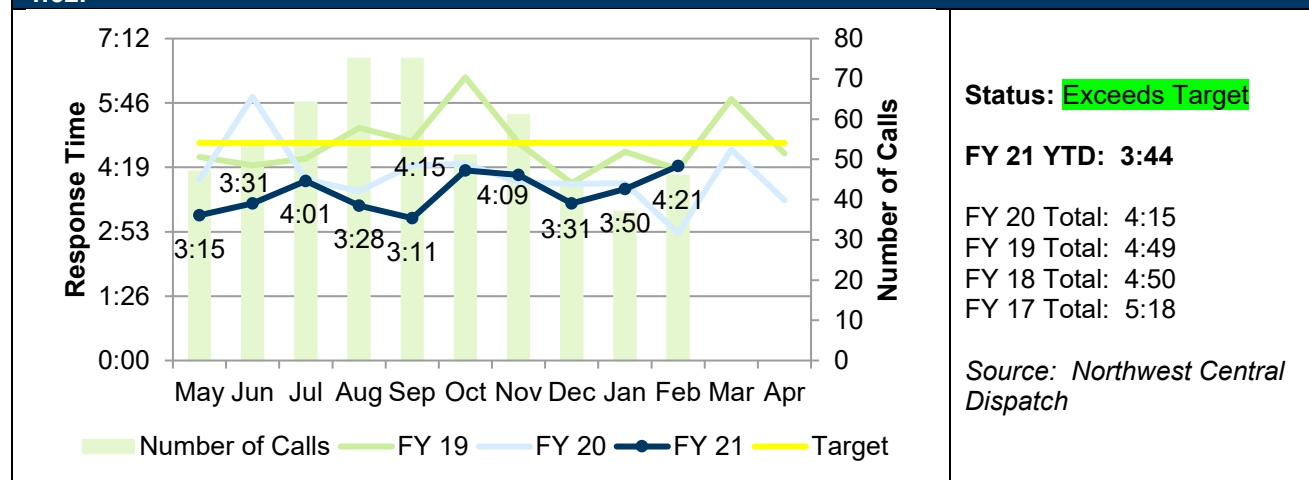
- 1<sup>st</sup> quarter- Work with the Human Resources Department to inventory current training available for supervisors. Survey new and experienced supervisors on current and future training needs.
- 2<sup>nd</sup> quarter- Create the curriculum for the in-house academy. Identify current supervisors with specialized experience or training to teach the segments identified in the curriculum.
- 3<sup>rd</sup> quarter- Plan and organize the training schedule to minimize the impact on staffing.
- 4<sup>th</sup> quarter- Deliver the training and review evaluations for improvements to the curriculum for future classes.

## Police Department Key Performance Indicators

### KPI 1: Provide an efficient response for high priority police calls.

Responding to emergency calls for service is one of the most fundamental services a Police Department can provide to the residents of the municipality. Providing police service quickly when an emergency occurs is a critical measure of success. This specific performance indicator has not historically been measured in Schaumburg and is more complex to accurately calculate based on the fact police officers do not respond from a central location. The officers are actively on the street, oftentimes already engaged in enforcement activities. Police monitor average response time for top priority calls, from dispatch to arrival on scene to maintain current emergency response levels, or to decrease the police response time from year to year. Additionally, police supervisors continually monitor police dispatch and redirect units to ensure prompt response on priority calls.

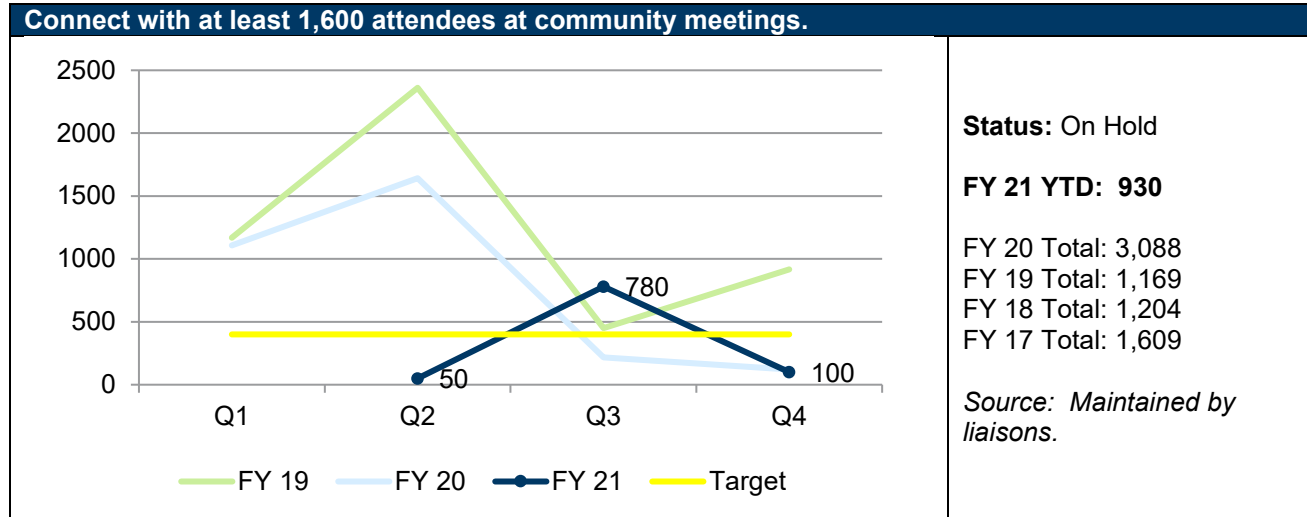
**Provide an average response time for Police top priority calls, from dispatch to arrival on scene of 4:52.**





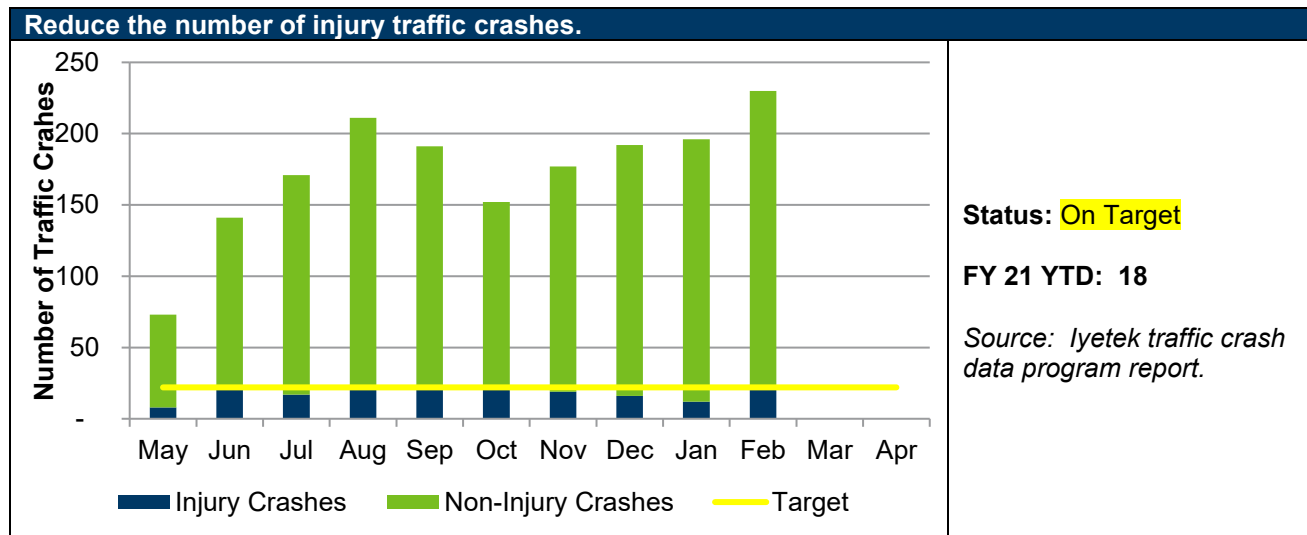
## KPI 2: Connect with the community through demographic targeted outreach.

Given significant local and national events, there is demand for open communication and transparency from the Police Department. By proactively reaching out and connecting with demographic specific targets, the Police Department can build relationships prior to a potential critical incident involving a member of that group.



## KPI 3: Reduce the number of injury crashes in the village through targeted enforcement campaigns.

Traffic safety is a relevant issue for residents and visitors alike. Unlike violent crime, which is less common in Schaumburg, traffic crashes occur in the village every day. The frequency of accidents can be attributed to many factors, most notably, the volume of motor vehicles travelling in and out of the village. To reduce crashes, police monitor high volume locations prioritizing areas in which they respond to injury accidents. Throughout the year police engage in specific enforcement campaigns targeting these areas. Analysis is conducted to determine if there are specific violations types, roadway, traffic configuration or signage improvements that may assist in reducing accidents.

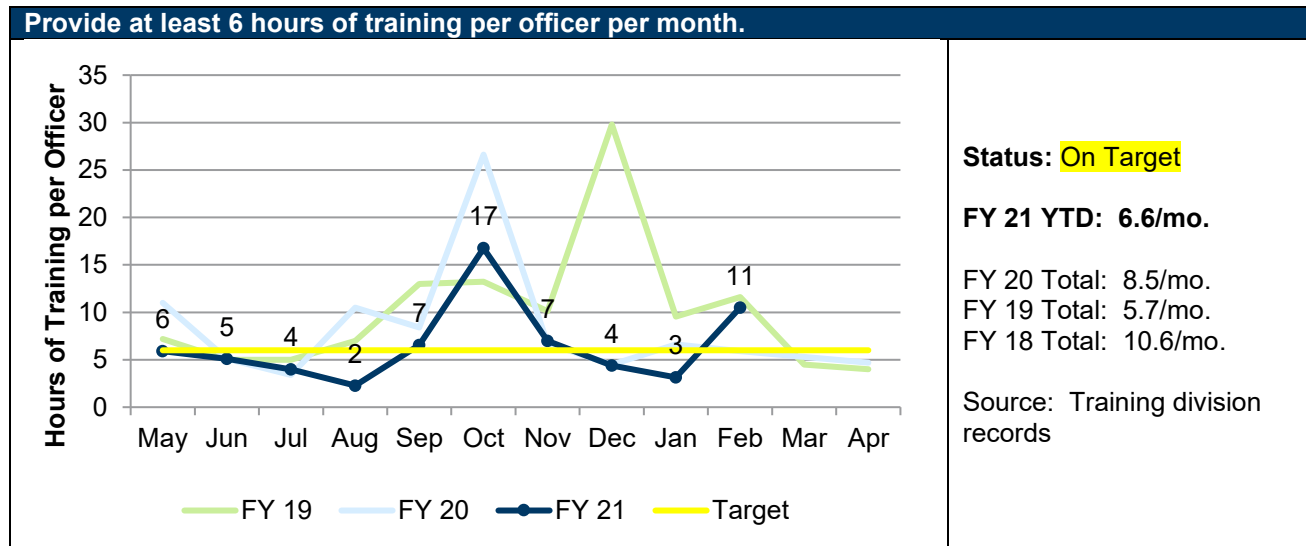




# FY 2021/22 BUDGET

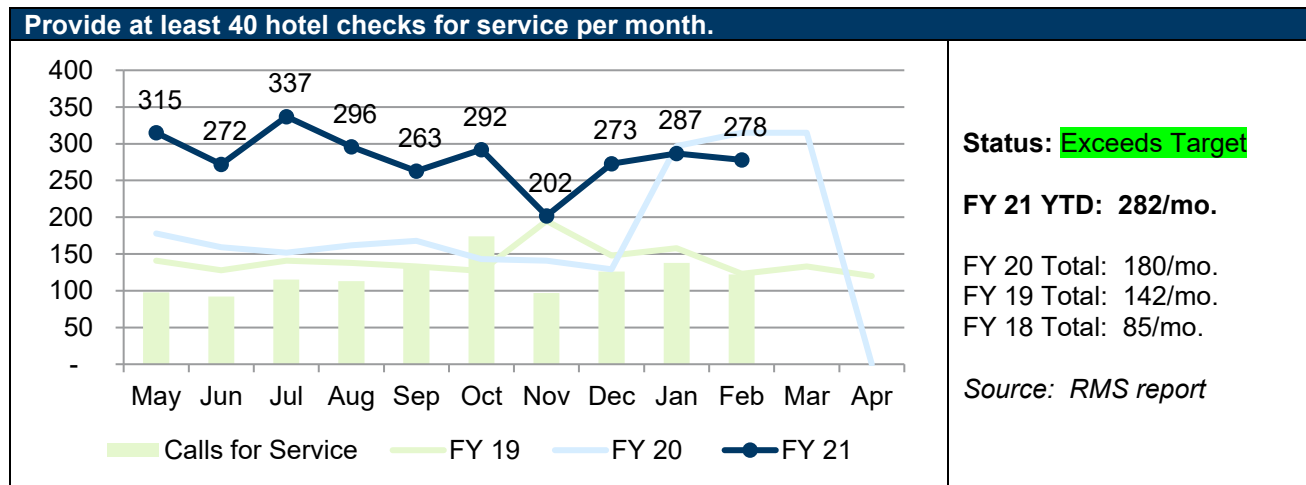
## KPI 4: Develop police officers through continued education and training.

The department includes internal and external training events and time for each officer. The department promotes external training when available and builds on training time by conducting additional in-shift training. Further, the department taps into the knowledge of the sergeants and identifies them as subject matter experts in one specific field, to which they can share training on this topic with their shift and perhaps the other patrol shifts as they are able. Additionally, this will enhance the skills and ability of officers and develop leadership skills in the sergeants.



## KPI 5: Increase collaboration with the hotel community through continued building checks.

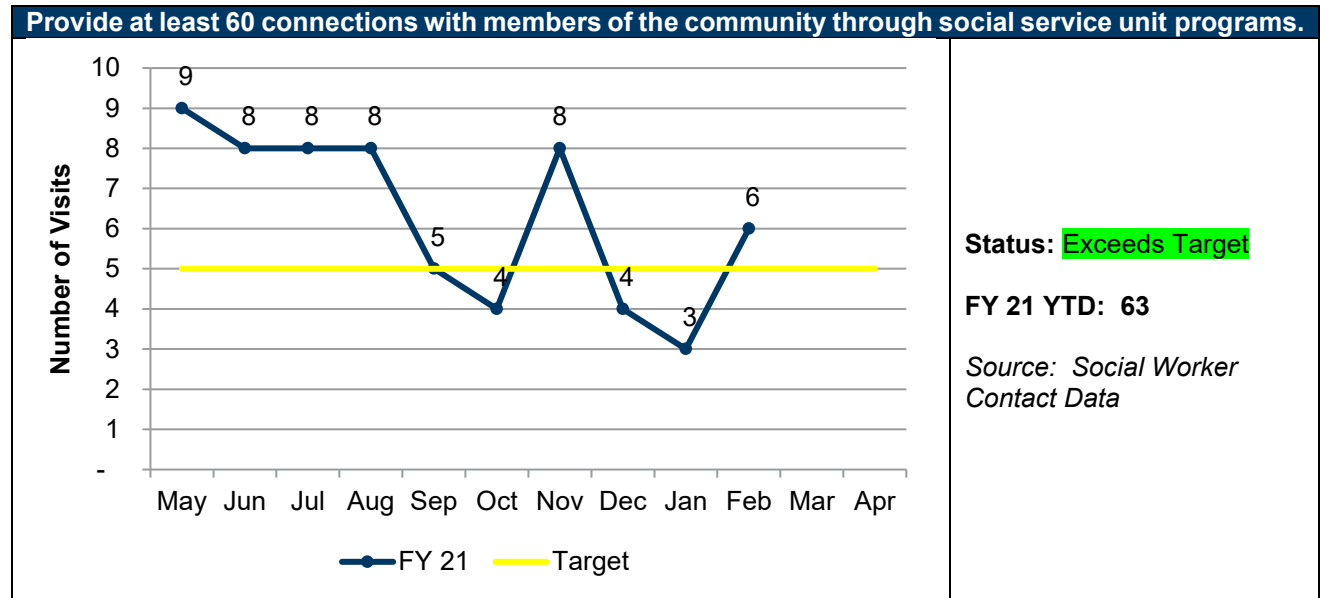
Increase police self-initiated hotel building checks continuing to encourage officers to spend time checking hotels and meeting hotel staff to develop relations and gain information about potential criminal activity at hotels. This will foster a growing enforcement focus on prostitution and drug activity. Further, officers can act as village ambassadors through the increased presence at hotels, interacting with guests and visitors. Police will measure the overall effectiveness of this by comparing the number of self-initiated hotel checks versus calls for service/requests for police response.





## KPI 6: Impact the Community through Direct Outreach.

Social and police work share the common value of community connection: being present in the community to gain better connections, development of relationships, and increased understanding of the community and their needs. The social service unit wants to be proactive to the needs and health of the community. To this end, social services will provide direct support within the community by providing in home services to those in need, education to individuals and groups, and by being present at larger community events. The police social service unit will track monthly all home visits, community outreach, and education that they provide. Contacts will be defined as any home visits, community outreach events, and education provided in the areas of domestic violence, homelessness, and financial assistance.





## TRANSPORTATION DEPARTMENT

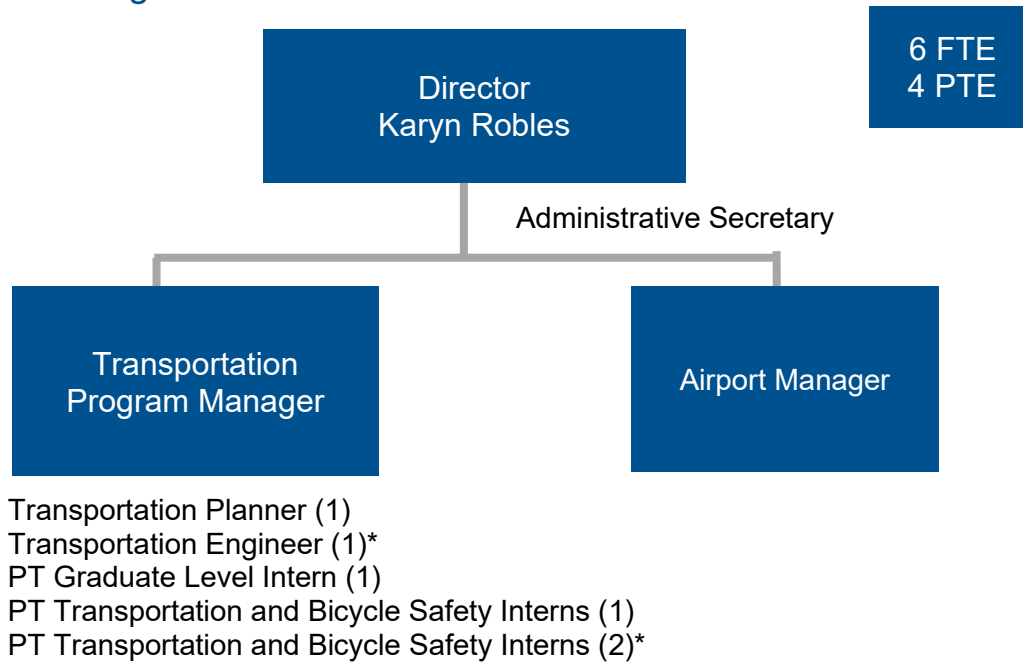
Director: Karyn Robles

### Description:

The Transportation Department is responsible for the planning, operation, coordination, and oversight of providing residents, employees, and visitors with transportation options. Primary responsibilities include management of the Schaumburg Regional Airport, Dial-a-Ride Transportation (DART), Woodfield Trolley, coordination with Pace Suburban Bus on transit services, oversight of all traffic signal operations, Schaumburg Commuter Parking Lot and Rail Station, coordination of the Comprehensive Bikeways Plan and coordination of several disabled and senior citizen transportation services. Transportation staff is also responsible for overseeing and coordinating on large regional transportation projects such as the IL-390 and I-90 Jane Addams access improvements.

The Transportation Department also plays a key role in transportation planning throughout the region and represents Schaumburg on several regional transportation and planning committees. Staff represents the village on the Northwest Municipal Conference’s Transportation Committee and Bicycle and Pedestrian Committee, Chicago Metropolitan Agency for Planning’s Bicycle and Pedestrian Task Force, O’Hare Noise Compatibility Commission, DuPage Mayors and Managers Transportation Policy Committee, Pace’s American with Disabilities Act (ADA) Suburban Committee, Regional Transportation Authority’s and Pace’s Citizen Advisory Boards, and the Tollway’s IL-390 Local Advisory Committee.

### Transportation Organization Chart



\*Vacant/Unbudgeted



## Transportation Accomplishments in FY 2020/21

- ✓ The village's designation as a Bicycle Friendly Community was renewed. The village also promoted several bicycling events including the Business Bike Classic which had 19 teams from 8 businesses and organizations located in Schaumburg competing for a traveling trophy and prizes. Over 23,000 miles were biked during the bike challenge. This year also introduced a new event, the Discover Schaumburg by Bike Photo Challenge, which saw the winning participant bike to over 16 Schaumburg destinations.
- ✓ The Woodfield Road Phase I, preliminary engineering, project was completed. The Phase I study identified that a roadway resurfacing rather than a reconstruction would be sufficient given the condition of the roadway. Pedestrian and signal improvements were also identified and the project scope was coordinated with the two adjacent National Parkway projects currently being designed.
- ✓ The Schaumburg Regional Airport Strategic Plan was completed and will be used to set the direction for the airport over the next 20 years.
- ✓ Improvements at three intersections, Schaumburg Road and Wildflower Lane, Barrington Road and Weathersfield Way, and Algonquin Road and Quentin Road, were constructed. The projects enhanced the pedestrian experience at these locations and included upgrades to pedestrian signals, ADA ramps, and high visibility crosswalks.
- ✓ Adapted the village's transit services based on the impacts of the pandemic. This included reducing service hours while continuing to meet all service metrics including reservation times, pick up and ride times, and customer satisfaction. The village was able to continue to provide these critical transportation services to residents while saving over \$300,000.
- ✓ Improved pedestrian and vehicular access to Spring Valley Nature Center was constructed. Pedestrian enhancements at the intersection of Schaumburg Road and National Parkway include pedestrian countdown timers, enhanced crosswalks, and the installation of crosswalks on all 4 legs of the intersection. The project also constructed a dedicated left turn lane into Spring Valley from Schaumburg Road and widened the entrance to provide two exit lanes.
- ✓ The Meacham Road Corridor Study that was developed in FY 2019/20 was adopted by the Village Board in FY 2020/21 as part of the Comprehensive Plan, establishing a vision for Meacham Road between I-90 and Algonquin Road that will help to unify the 90 North District, provide multimodal transportation options, and will help to guide investment in the corridor by both the village and private developers. Recommendations from the Plan have been incorporated into the Capital Improvement Plan and the short-term recommendation of the burial of overhead utility lines along Meacham Road was completed.
- ✓ The Village of Schaumburg was awarded a Statewide Planning and Research grant to complete an I-90 Transit Access Study. The I-90 Transit Access Study will analyze how existing transit routes in the study area can be improved to decrease travel times, improve service efficiency, increase access to employment centers, and reduce congestion on key corridors through alternative routing and investment in infrastructure for transit services. Providing transit service to the 90North District is another goal of the study.



- ✓ The Northwest Municipal Conference awarded Schaumburg over \$12 million in Surface Transportation Program – Local grant funding for construction and construction engineering for nine Vital Streets projects. This funding has been incorporated into the village’s Capital Improvement Plan. Design work on these projects is underway and the improvements will be constructed over the next 5 years.

## Transportation Projects/Initiatives for FY 2021/22

- Several projects will begin Phase I, preliminary engineering, in FY22. Design of two Vital Streets Projects (McConnor Parkway and Salem Drive) will begin this year along with the Phase I for the Martingale Road/Corporate Crossing/Schaumburg Road bike path.
- Following the completion of the Schaumburg Regional Airport Strategic Plan, an implementation plan will be developed and two plan recommendations will be selected for implementation in FY 2021/22.
- Invest in Cook and Community Development Block Grant (CDBG) funds will be used to construct six midblock crossing improvements near key pedestrian destinations in Schaumburg including schools and parks. These improvements will improve ADA accessibility, install high visibility crosswalks and several locations will include the installation of Rectangular Rapid Flashing Beacons.
- In the coming year, the I-90 Transit Access Study will be completed to identify key infrastructure and transit access concepts that will improve transit access to the Northwest Transit Center and the 90 North District.
- The Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan will provide signal timing modifications to the village's most heavily used corridors to maximize traffic flow. In addition, a thorough assessment of the existing traffic signal cabinets, controllers, and equipment will be performed to determine a long-term replacement plan. A specific evaluation of traffic signals in the North Schaumburg TIF has been included based on recommendations in the North Meacham Road Corridor Plan.
- This year, design will be completed on the Airfield Lighting Improvements that will replace and upgrade the runway lighting and cables with LED lights. The Precision Path Inductor (PAPI) lights on the airfield will also be replaced as part of the project.
- The Transportation Department will review and implement a revised traffic counting program to ensure reliable and comprehensive traffic data is available for traffic studies, development projects, and enforcement programs. This project will establish benchmarks for frequency of data collection, prioritizing locations based on roadway classification, and documenting historic traffic data and will be used to develop a five-year counting plan.
- Building on the village’s renewed Bicycle Friendly Community designation, the village will use the feedback received as part of that process to develop a plan for expanding the village’s bicycle infrastructure and programs.
- The village will closely monitor transit ridership and recovery from the pandemic as well as research potential improvements to Schaumburg transit programs.



## Transportation Goal Plan

### GOAL 1: Develop a work plan for implementing recommendations from the Schaumburg Regional Airport Strategic Plan.

The Schaumburg Regional Airport Strategic Plan approved in FY 2020/21, identified several recommendations focused on making the airport the premier general aviation airport in the Chicagoland area. This goal will develop a plan for implementation of the recommendations over a five-year period and identify two recommendations for implementation in FY 2021/22. An update to the Minimum Standards will be included in the FY 2021/22 priorities based on feedback from PTAC, SRAAC and the Transportation Committee.

**Corporate Goal:** Run the Business - Optimize Business Processes

**Performance Measure:** Development of an Implementation Plan based on the recommendations from the Schaumburg Regional Airport Strategic Plan and complete the implementation of two priorities from that plan.

- 1<sup>st</sup> quarter- Develop a draft implementation plan for presentation at the Pilot's Technical Advisory Committee (PTAC) and Schaumburg Regional Airport Advisory Committee (SRAAC) based on priorities for the Airport.
- 2<sup>nd</sup> quarter- Present the implementation plan the Transportation Committee and Village Board for approval. Identify two recommendations for implementation.
- 3<sup>rd</sup> quarter- Begin implementation of the two top priority recommendations and report progress to PTAC and SRAAC.
- 4<sup>th</sup> quarter- Finalize implementation and confirm priorities for FY 2021/22

### GOAL 2: Review and implement a revised traffic counting program to ensure reliable and comprehensive traffic data is available for traffic studies, development projects, and enforcement programs.

The Village of Schaumburg has had a traffic counting program that has collected valuable traffic and speed data throughout the community. This goal will formalize the program by establishing benchmarks for frequency of data collection, prioritizing locations based on roadway classification, and documenting historic traffic data to develop a five-year counting plan that will result in more reliable and comprehensive data to assist with managing traffic and enforcement.

**Corporate Goal:** Run the Business- Optimize Resources

**Performance Measure:** Development of a traffic counting program including program benchmarks and a five-year counting plan.

- 1<sup>st</sup> quarter- Investigate traffic data collection best practices and document existing traffic data as well as known gaps in the village's traffic data.
- 2<sup>nd</sup> quarter- Work with the IT Department to review goals of the traffic data collection program, existing data, and gaps in data to obtain village-wide feedback on the program.
- 3<sup>rd</sup> quarter- Using industry best practices and feedback from the data analysis committee, establish a traffic counting program including program benchmarks for count frequency, roadway prioritization and enforcement considerations.
- 4<sup>th</sup> quarter- Establish a five-year counting plan based on the program benchmarks, priorities and gaps in data based on historic count data.





**GOAL 3:** Based on feedback from the village’s Bicycle Friendly Community designation, develop an implementation plan for improving the village’s bicycle programs and policies. The village was recently renewed as a bronze level Bicycle Friendly Community. As part of that designation, the village was provided a report card that outlines areas for improvement in expanding our bicycle infrastructure and programs and ultimately achieving a higher designation.

**Corporate Goal:** Serve the Customer- Provide Transportation Choices

**Performance Measure:** Develop a four-year implementation plan based on Bicycle Friendly Community report card feedback.

- 1<sup>st</sup> quarter- Review the Bicycle Friendly Community report card with the Bicycle Advisory Committee (BAC) and seek feedback on which areas should be included in an implementation plan.
- 2<sup>nd</sup> quarter- Present a draft four-year implementation plan to the BAC.
- 3<sup>rd</sup> quarter – Present implementation plan to Transportation Committee and Village Board.
- 4<sup>th</sup> quarter- Select two priorities from the plan and develop an outline for implementation of those priorities in FY 2022/23.

**GOAL 4:** Monitor transit ridership and recovery from the pandemic, and research potential improvements to Schaumburg transit programs to ensure the village is matching transit service levels with the needs of the community.

The COVID-19 pandemic has had a significant impact on transit programs, resulting in suspended routes, low ridership, and modified travel patterns. The recovery for transit is uncertain and this goal will focus on monitoring Schaumburg’s transit programs, as well as researching national and regional transit ridership and travel patterns to understand recovery trends and to develop plans for restarting or increasing local transit services. The research will also focus on potential improvements that can be implemented to provide more valuable transit service in the long run.

**Corporate Goal:** Serve the Customer- Provide Transportation Choices

**Performance Measure:** Develop quarterly reports on transit ridership and recovery trends. The final report will include a list of prioritized transit options for implementation starting in FY 2022/23.

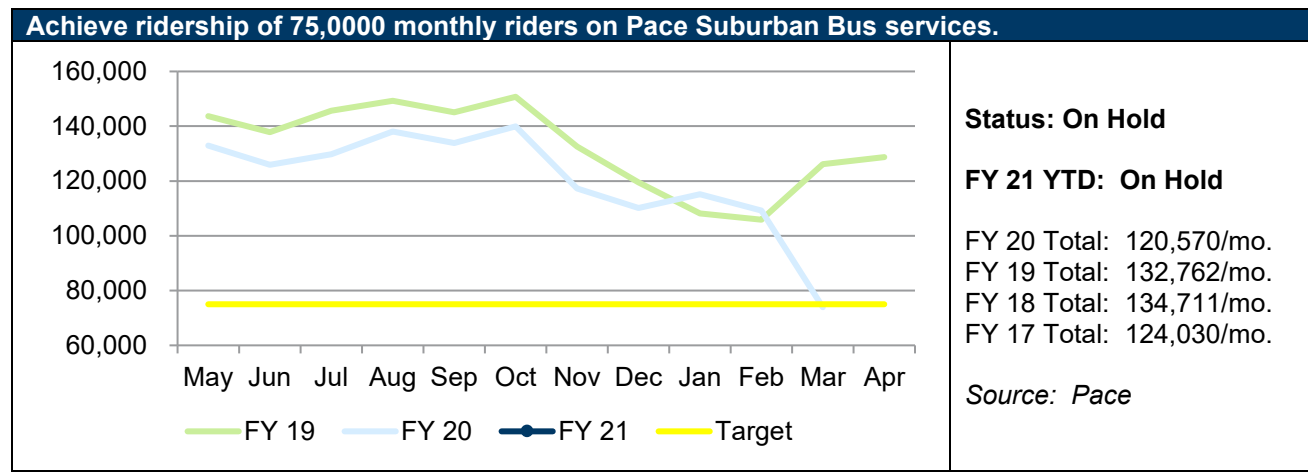
- 1<sup>st</sup> quarter- Review transit ridership trends locally, regionally, and nationally and develop quarterly report outlining impacts of the pandemic on transit ridership since March 2020.
- 2<sup>nd</sup> quarter- Complete a quarterly report that updates ridership trends for transit and investigate recovery trends and how other transit agencies are adapting their transit programs because of the pandemic.
- 3<sup>rd</sup> quarter - Complete a quarterly report that updates ridership and recovery trends for transit and begin to develop preliminary alternatives for modifications to village transit programs in response to the impacts of the pandemic.
- 4<sup>th</sup> quarter- Complete analysis on ridership and recovery trends for transit and combine all quarterly reports into an annual report that provides an analysis of the impacts and recovery of transit ridership following the COVID-19 pandemic. The final report will include final recommendations for how the Village of Schaumburg’s transit programs should be modified because of changes in ridership and program usage. Present the report to the Transportation Committee for approval.



## Transportation Key Performance Indicators

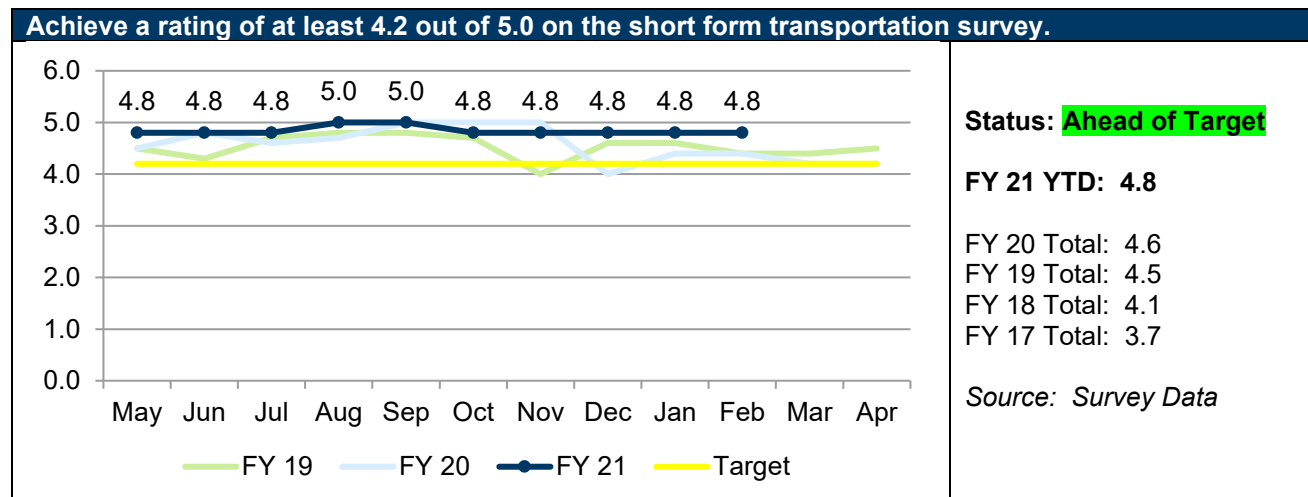
### KPI 1: Monitoring and measuring ridership on Pace Suburban Bus services.

Schaumburg is the second largest employment center in the State of Illinois, and a major transportation center for the region. Part of what attracts employers and residents to Schaumburg are the transportation options to get to and around this community including three major interstate highways, and mass transit services that provide rail and bus transportation. The focus of this KPI is to monitor transit ridership on all Pace Suburban bus routes. Ridership on these routes has been severely impacted by the pandemic and the target has been reduced to 75,000 after a previous target of 130,000.



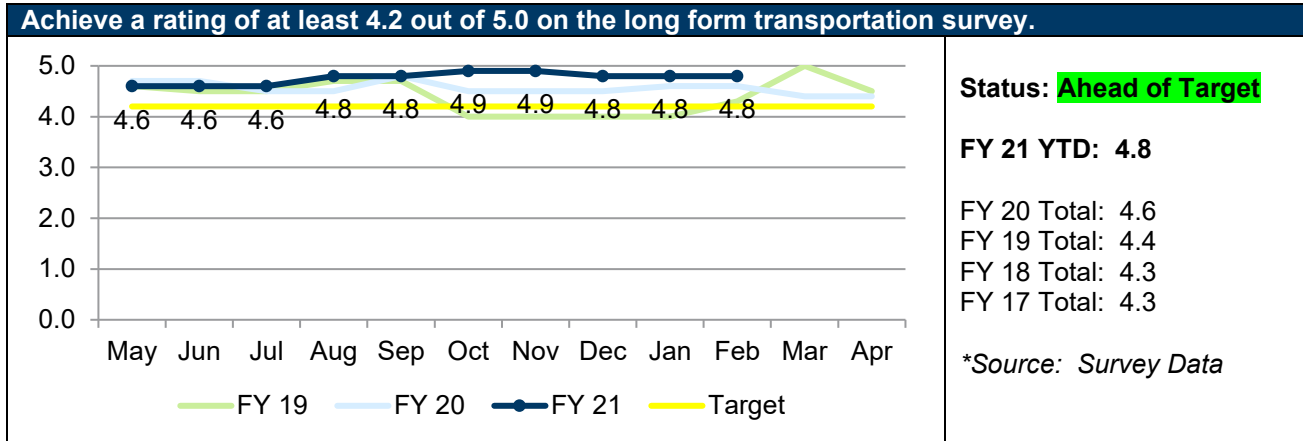
### KPI 2: Provide a variety of transit options that are well rated by riders.

Schaumburg offers Dial-A-Ride and the Schaumburg Trolley to residents, employers, employees, and visitors. Results from customer satisfaction surveys to these patrons will determine the level of customer satisfaction with services. Short-form customer surveys tracking basic performance and quality of service indicators for DART and the Trolley including driver style/ability, cleanliness of the buses, on-time performance, safety, and comfort. The village also sends longer-form customer surveys during high ridership periods that track the indicators mentioned on the short-form survey, but encompassing more comfort, convenience, and reliability factors.



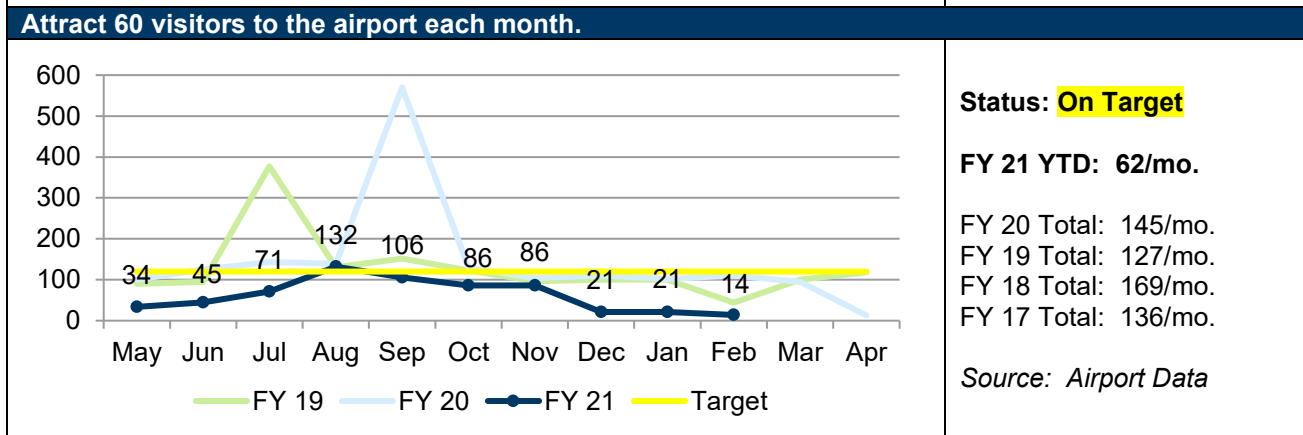
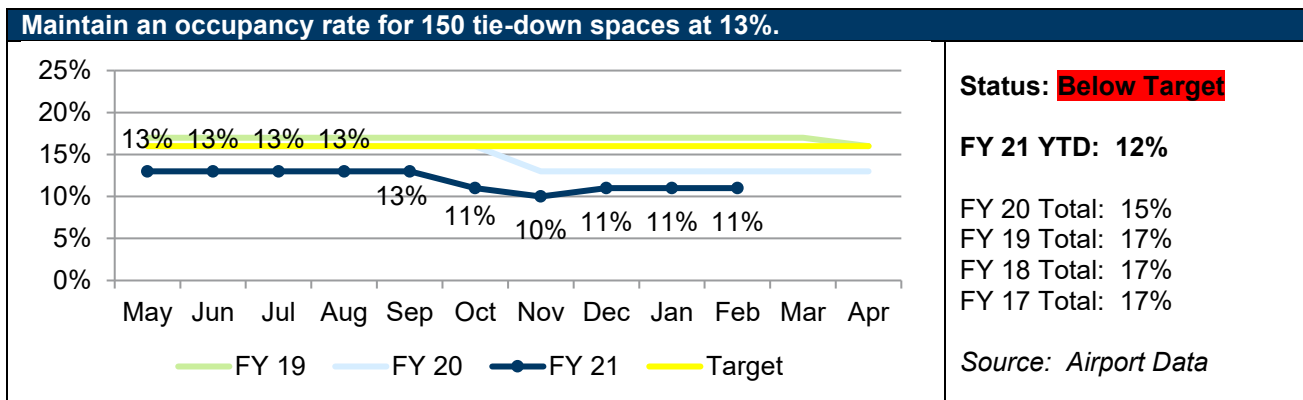


# FY 2021/22 BUDGET



### KPI 3: Ensure diverse utilization of the Schaumburg Regional Airport.

Schaumburg Regional Airport (SRA), which generates \$19 million in local economic impact annually, is home to five businesses, approximately 90 aircraft, and handles roughly 35,000 operations on an annual basis. This KPI tracks public education and outreach in and around Schaumburg by counting the number of people participating in tours of the airport and monitors the number of pilots visiting the airport each month to gauge success and health of this valuable village-owned asset.



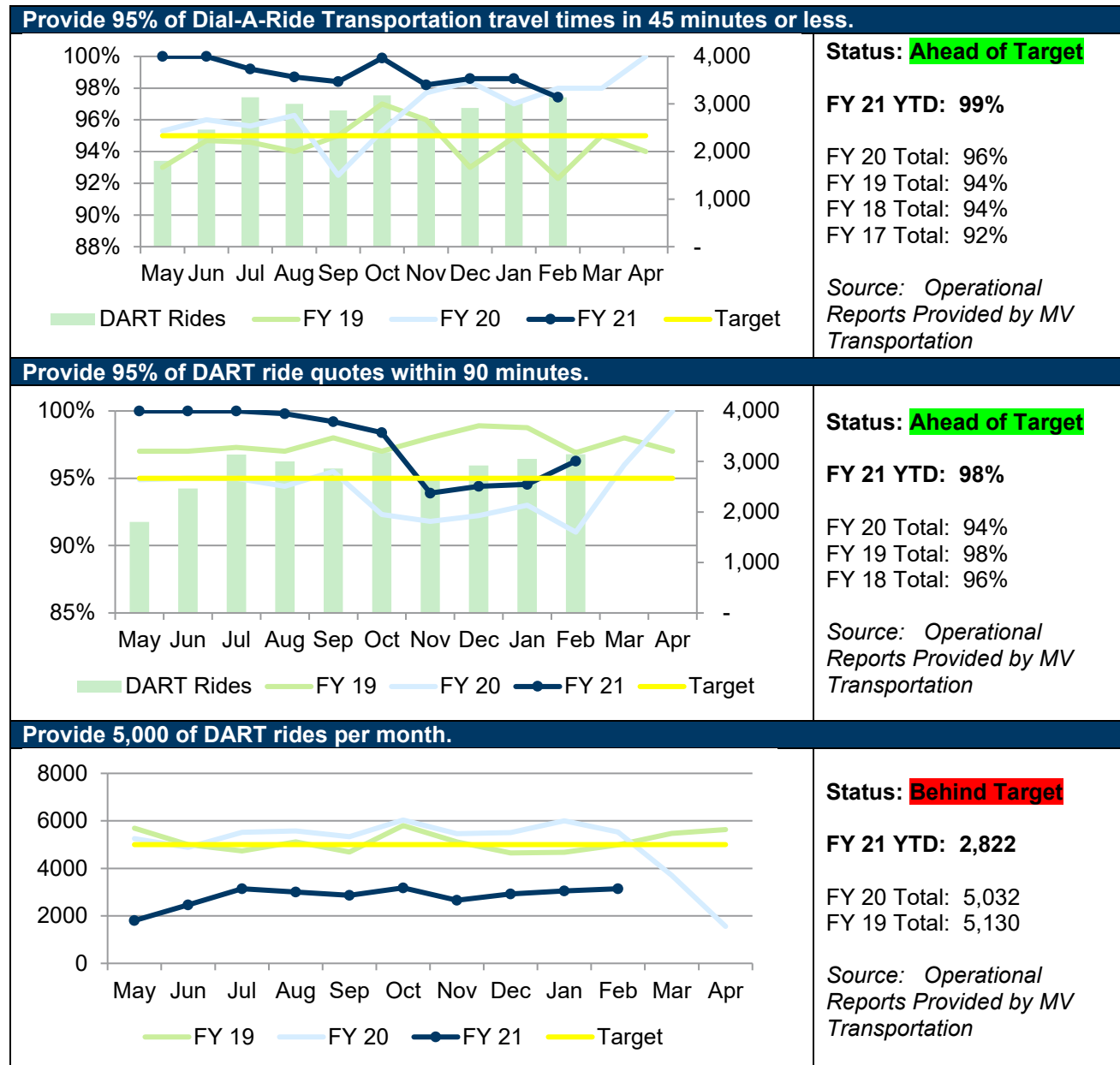
\*Explanation: Schaumburg Regional Airport typically sees a decline in occupancy rates for the tie-down spaces during the winter months as tenants store their planes indoors. In typical years, these rates return to above the target in April and May.



# FY 2021/22 BUDGET

## KPI 4: Ensure the effectiveness of the Dial-A-Ride Transportation (DART) program.

DART is Schaumburg’s most significant village-funded transit service offering. The vast majority (approximately 87%) of the roughly 65,000 annual DART customers are Village of Schaumburg residents and 85% of rides are to locations within the village’s municipal boundaries that stretch more than 10 miles north-south and nearly 7 miles east-west. DART is a door-to-door service open to the general population whose routes are flexibly designed by dispatchers each day of service depending on the calls for rides that are received. This KPI measures the convenience of travel in Schaumburg by monitoring DART’s operational effectiveness in terms of the percentage of 90-minute ride quotes provided, on-time pick-up performance, and maximum ride length of 45 minutes.



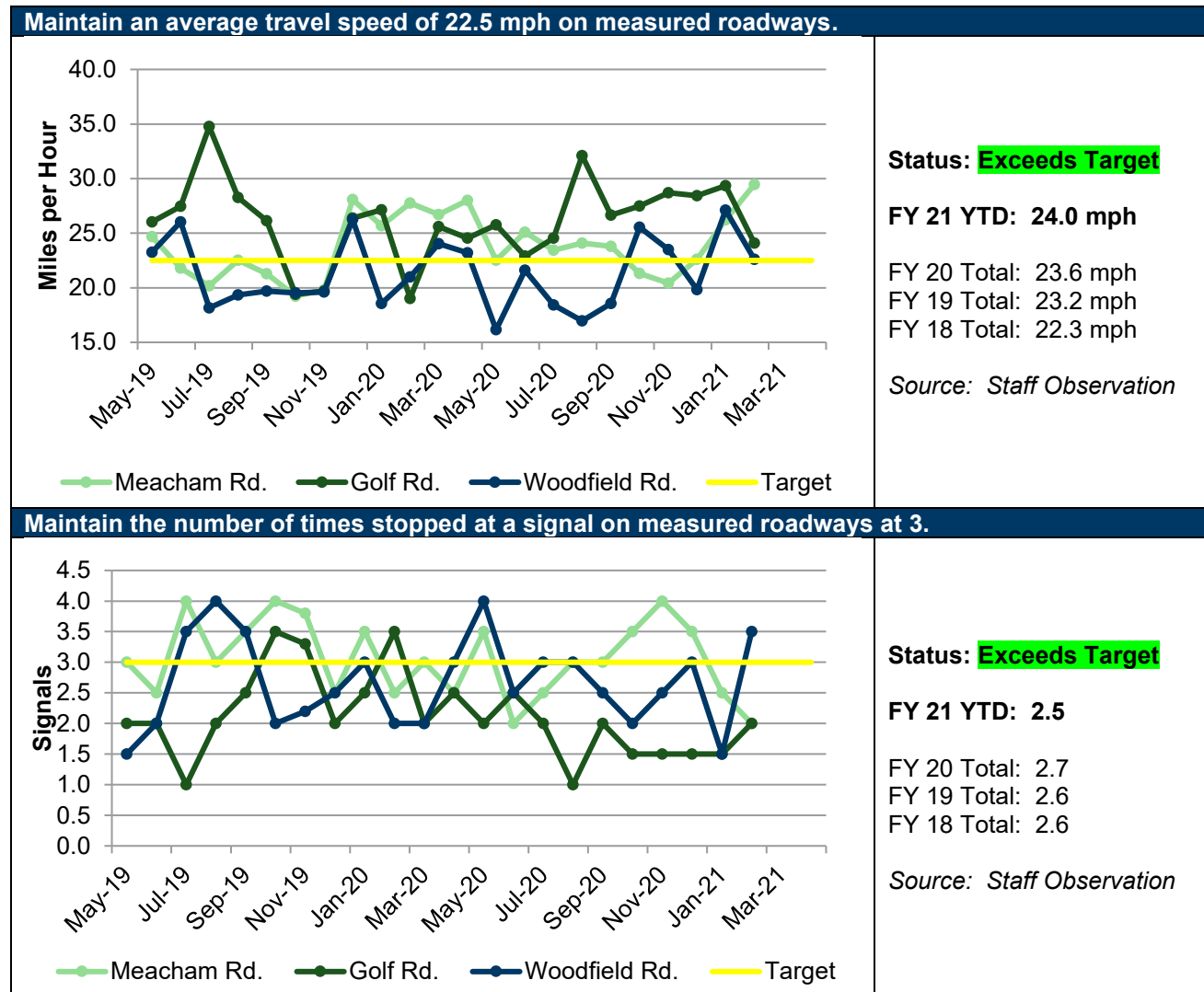
\*Explanation: DART ridership has been negatively impacted by the ongoing pandemic.



# FY 2021/22 BUDGET

## KPI 5: Improve traffic signal timing on major roadways in the Village of Schaumburg.

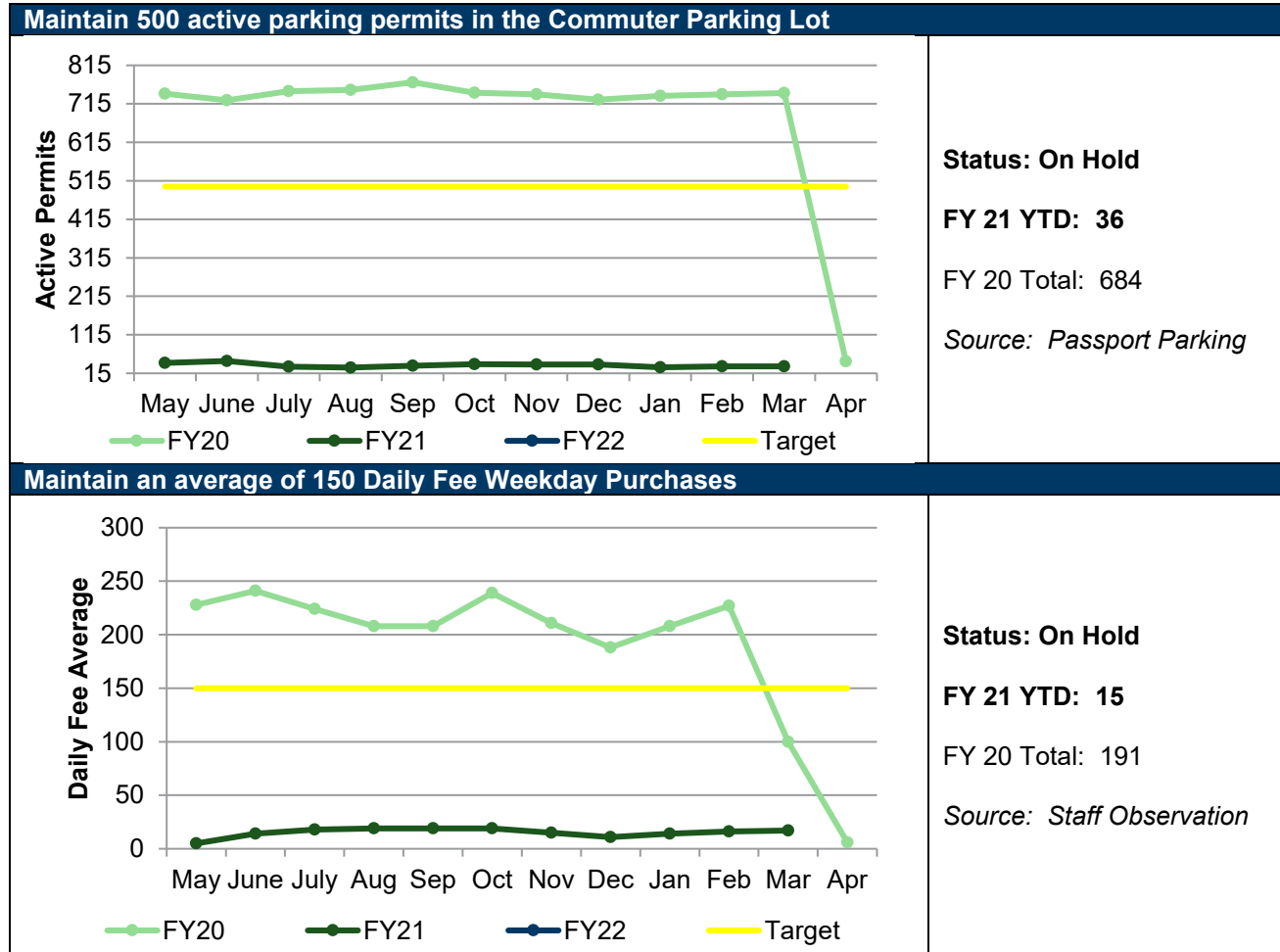
National Citizen Survey results regarding the ease of transportation throughout Schaumburg highlight the public's perception of their ability to efficiently travel to and throughout the Schaumburg area. The focus of this KPI will observe traffic flow along Meacham (Algonquin Road to Higgins Road), Golf (Plum Grove Road to East Frontage Road), and Woodfield (Plum Grove Road to East Frontage Road) Roads, the main arterials in the heart of Schaumburg's Woodfield area business and entertainment district and will measure travel speed and traffic flow. This KPI is connected to evaluating the effectiveness of newly deployed video detection traffic signal systems and develop an implementation plan for expanding new traffic signal technologies to reduce congestion.





## NEW KPI 6: Monitor usage of the Schaumburg Commuter Parking Lot

The Schaumburg Commuter Station is the largest Metra station on the Milwaukee District West Line when measured by the number of passengers. Providing multiple ways for the passengers to commute to the station is a key to continuing to grow ridership. This KPI will measure the number of active parking permits, the average number of weekday daily fee parking purchases, the average number of weekday DART drop-offs, and the average number of bikes parked in the bike racks or bike lockers. All targets in this KPI are based on 75% of the number of users the village was seeing pre-COVID.





## Section 9: Glossary





## GLOSSARY

### A

#### *ACCOUNT*

A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

#### *ACCOUNTING SYSTEM*

The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

#### *ACCRUAL*

A term used to describe the basis of budgeting used by local governments that records expenditures and revenues when they become due. The village uses a modified cash basis of budgeting.

#### *ACTIVITY*

The smallest unit of budgetary accountability and control which encompasses specific and distinguishable lines of work performed by an organization unit for the purpose of accomplishing a function for which the village is responsible.

#### *ADOPTED BUDGET*

The budget document that has been approved by the Village Board.

#### *ASSETS*

Property owned by a government which has a monetary value.

#### *ASSESSED VALUATION*

A valuation set upon real estate or other property by the County Assessor as a basis for levying taxes.

#### *AUDIT*

An examination of an organization's financial statements and utilization of resources.

### B

#### *BALANCED BUDGET*

A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services, and debt interest.

#### *BOND*

A written promise, generally under seal, to pay a specified sum of money, called the face value, at a fixed time in the future, called the date of maturity, and carrying interest at a fixed rate, usually payable periodically.

#### *BONDED DEBT*

That portion of indebtedness represented by outstanding bonds.





## *BUDGET*

A one-year financial document embodying an estimate of proposed revenue and expenditures for the year. The village is required by State Statute to approve a budget, and the approved budget sets the legal spending limits of the village. It is the primary means by which most of the expenditures and service levels of the village are controlled.

## *BUDGET AMENDMENT*

A legal procedure utilized by the village staff and Village Board to revise the budget.

## *BUDGET DOCUMENT*

The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the Village Board.

## *BUDGET MESSAGE*

A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

# C

## *CAPITAL ASSETS*

Assets of significant value and having a useful life of several years. Capital assets are also called fixed assets.

## *CAPITAL BUDGET*

A plan of proposed capital outlays and the means of financing them for the current fiscal year period.

## *CAPITAL OUTLAY / EXPENDITURE*

Expenditures which result in the acquisition of, or addition to, fixed assets.

## *CAPITAL IMPROVEMENT PLAN (CIP)*

A plan created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

## *CMAQ*

Congestion Mitigation and Air Quality Improvement Program (CMAQ). This is a federally funded program of surface transportation improvements designed to improve air quality and mitigate congestion.

## *COLLECTIVE BARGAINING AGREEMENT*

A legal contract between the village and a verified representative of a recognized bargaining unit for specific terms and condition of employment.

## *COMPARABLE COMMUNITIES*

Other cities, villages, and/or towns which are composed of similar characteristics such as population, economy, or location.



# FY 2021/22 BUDGET

## *COMPREHENSIVE ANNUAL FINANCIAL REPORT*

A governmental unit's official annual report prepared and published as a matter of public record, according to government accounting standards.

## *CONTRACTUAL SERVICES*

Services rendered to village departments and agencies by private firms, individuals, or other government agencies.

## *CUSTOMER SERVICE REQUEST (CSR)*

A customer service request (CSR) is an online request that residents, visitors and businesses can use to report a problem or request a service from the village.

# D

## *DEBT SERVICE FUND*

A fund established to finance and account for the accumulations of resources for, and the payment of, general long-term debt principals and interest.

## *DEBT SERVICE REQUIREMENTS*

The amounts of revenue which must be provided for a debt service fund so that all principal and interest payments can be made in full and on schedule.

## *DEFICIT*

The excess of an entity's liabilities over its assets or the excess of expenditures or expense over revenues during a single accounting period.

## *DEPARTMENT*

A major administrative organizational unit of the village which indicates overall management responsibility for one or more activities.

## *DEPRECIATION*

An expiration in service life of fixed assets, other than wasting assets, attributable to wear and tear through use and lapse of time, obsolescence, inadequacy, or the physical or functional cause. Or the portion of the cost of a fixed asset charged as an expense during a particular period.

## *DISBURSEMENT*

Payments for goods and services in cash or by check.

# E

## *EAB*

Emerald ash borer (EAB). EAB is an exotic beetle that nibbles on ash foliage but cause little damage. The larvae (the immature stage) feed on the inner bark of ash trees, disrupting the tree's ability to transport water and nutrients.



# FY 2021/22 BUDGET

## *EAV*

Equalized Assessed Valuation - EAV is the taxable value of the property (minus any homeowner exemptions). The EAV is then multiplied by the tax rate to determine a property's tax amount for the year.

## *ENTERPRISE FUND*

A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises—where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. Examples of enterprise funds are those for utilities.

## *ESTIMATED REVENUE*

The amount of projected revenue to be collected during the fiscal year. The amount of revenue budgeted is the amount approved by the Village Board.

## *EXPENDITURES*

If the account is kept on the accrual basis, this term designates total charges incurred, whether paid or unpaid, including expenses, provision for retirement of debt not reported as a liability of the fund from which retired, and capital outlays. If they are kept on the cash basis, the term covers only actual disbursement for these purposes.

## *EXPENSES*

Charges incurred, whether paid or unpaid, for operation, maintenance and interest, and other charges which are presumed to benefit the current fiscal period.

# F

## *FICA*

Federal Insurance Contributions Act requiring Social Security and Medicare taxes.

## *FIDUCIARY FUNDS*

Funds used to report assets held in a trustee or agency capacity for others and which, therefore, cannot be used to support the government's own program.

## *FISCAL YEAR*

A twelve-month period to which the annual budget applies and at the end of which a municipality determines its financial position and results of operations. The Village of Schaumburg has specified May 1 to April 30 as its fiscal year.

## *FULL FAITH AND CREDIT*

A pledge of the general taxing power of the government to repay debt obligations (typically used in reference to bonds).

## *FUNDS*

An independent fiscal and accounting entity with a self-balancing set of account recording cash and/or other resources, reserves, and equities which are segregated for the purpose of carrying



on specific activities of attaining certain objectives in accordance with special regulations, restrictions, or limitations.

## *FUND ACCOUNTS*

All accounts necessary to set forth the financial operations and financial conditions of a fund.

## *FUND BALANCE – GENERAL FUND*

The excess of a fund's assets over its liabilities and reserves. The fund that is available for any legal authorized purposed and which is therefore used to account for all revenues and all activities except those required to be accounted for in another fund. NOTE: The General Fund is used to finance the ordinary operations of a government unit.

# G

## *GASB*

Governmental Accounting Standards Bond

## *GENERAL FUND*

The General Fund is the village's main operating fund; it accounts for all Public Safety, Streets and Fleet services, Health and Welfare, Culture and Recreation, and Administration services.

## *GENERAL OBLIGATION BONDS*

Bonds for whose payments the full faith and credit of the issuing body are pledged. More commonly, but not necessarily, general obligation bonds are considered to be those from taxes and other general revenues.

## *GFOA*

Government Finance Officers Association

## *GIS*

Geographic Information System

## *GOAL*

A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless; that is, it is not concerned with a specific achievement in a given period.

## *GOVERNMENTAL FUNDS*

Funds generally used to account for tax-supported activities. There are five different types of governmental funds: the General Fund, special revenue funds, debt service funds, capital projects funds and permanent funds.



## *GRANT*

A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function, but it is sometimes also for general purposes.

## I

### *IDOT*

Illinois Department of Transportation

### *IEPA*

Illinois Environmental Protection Agency

### *IMRF*

Illinois Municipal Retirement Fund is the retirement system in which all eligible, full-time employees of the village participate in, with the exception of sworn public safety officers.

### *INCOME*

This term is used in accounting for governmental enterprises and represents the excess of the revenues earned over the expenses incurred in carrying on particular phases of an enterprise's activities. As indicated elsewhere, the excess of the TOTAL revenues over the TOTAL expenses of the utility for a particular accounting period is call "net income".

### *INFRASTRUCTURE*

The underlying permanent foundation or basic framework.

### *INTERFUND TRANSFERS*

Amounts transferred from one fund to another fund.

## K

### *KPI*

Key Performance Indicator (KPI). These are important measures that a department uses to demonstrate how well they are meeting their mission and goals.

## L

### *LEVY*

To impose taxes, special assessments, or service charges for the support of village services.

### *LIABILITIES*

Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

### *LINE-ITEM BUDGET*

Budget typically used by governmental entities in which budgeted financial statement elements are grouped by administrative entities and objects. These budget item groups are usually presented in an incremental fashion that is in comparison to pervious period. This form of budgeting allows for a good comparison between previous and future estimated expenditure levels within an organization.



## M

### *MAJOR FUNDS*

Funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds.

### *MFT*

Motor Fuel Tax

### *MUNICIPAL*

Of or pertaining to the village or its government.

## N

### *NON-UNION EMPLOYEES*

Employed individuals who are not represented by collective bargaining units.

## O

### *OPERATING BUDGET*

The portion of the budget that pertains to daily operations that provides the basic government services.

### *ORDINANCE*

A formal legislative enactment by the governing board of a municipality.

## P

### *PER CAPITA COSTS*

The cost of a service per person.

### *PERSONNEL SERVICES*

Costs related to compensating village employees, including salaries, wages and benefits.

### *PROPERTY TAX*

Property taxes are levied on real property according to the property's valuation and the tax rate.

### *PROPRIETARY FUNDS*

Funds that focus on the determination of operating income, changes in net assets (or cost recover), financial position and cash flows. There are two different types of proprietary funds: Enterprise and Internal Service Funds.

## R

### *RFP*

Request for Proposals



## *RESERVE*

An account used to indicate that a portion of a fund balance is restricted for specific purpose.

## *REVENUES*

Funds that the government receives as income.

# S

## *SPECIAL REVENUE FUNDS*

A fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditure for specific purposes.

# T

## *TAXES*

Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments.

## *TAX LEVY*

The total amount to be raised by general property taxes for operating and debt service purposes.

## *TIF*

Tax Increment Financing. The Village of Schaumburg has one active TIF District (North Schaumburg TIF) and one that recently expired (Olde Schaumburg TIF).

SCHAUMBURG, ILLINOIS  
**ANNUAL**  
BUDGET PROPOSAL  
**2021-2022**

**Appendix A**  
**Changes to the FY 2021/22**  
**Capital Improvement Plan**



**VILLAGE OF SCHAUMBURG**  
PROGRESS THROUGH THOUGHTFUL PLANNING



# Changes to the FY 2021/22 to FY 2025/26 Capital Improvement Plan



## Fiscal Year 2021 - 2022

MFT: Fund 208	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
National Parkway Reconstruction - Woodfield Road to American Lane	2,114,992	0	0	2,114,992	Construction	Roadway Improvement	Continuing Project
<i>MFT Total:</i>	<i>2,114,992</i>	<i>0</i>	<i>0</i>	<i>2,114,992</i>			

CDBG: Fund 214	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
CDBG Sidewalk Replacement: Weathersfield Units 7, 14, 16, and 18	139,000	0	0	139,000	Construction	Sidewalk Improvement	Carryover Project
Midblock Pedestrian Crossing Enhancements	116,000	0	0	116,000	Construction	Sidewalk Improvement	Continuing Project
<i>CDBG Total:</i>	<i>255,000</i>	<i>0</i>	<i>0</i>	<i>255,000</i>			

Olde Schaumburg Historic District: Fund 238	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Town Square and Veterans Gateway Park Concrete, Electrical and Paver Repairs	246,327	0	0	246,327	Construction	Sidewalk Improvement	Continuing Project
<i>Olde Schaumburg Historic District Total:</i>	<i>246,327</i>	<i>0</i>	<i>0</i>	<i>246,327</i>			

North Schaumburg TIF: Fund 436	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
90 North TIF Central Park (Phase 1)	2,478,000	93,933	0	2,384,067	Construction	Community Improvement	Continuing Project
90 North Transit Facility	230,000	184,000	0	46,000	Study	Community Improvement	Continuing Project
Demolition of Woodfield Green	1,500,000	0	0	1,500,000	Construction	Community Improvement	New Project
Meacham and Algonquin Intersection Improvements	7,898,536	565,151	6,611,668	721,717	Construction	Roadway Improvement	Continuing Project
North Meacham Road Corridor Streetscape	100,000	0	0	100,000	Design	Community Improvement	New Project
Project Management for North Schaumburg TIF Infrastructure	100,000	0	0	100,000	Professional Services	Roadway Improvement	Annual Program
Roselle Road Bike Bridge	14,673	0	0	14,673	Construction	Bikeway Improvement	Carryover Project
Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan	20,000	0	0	20,000	Study	Traffic Signal Improvement	New Project
<i>North Schaumburg TIF Total:</i>	<i>12,341,209</i>	<i>843,084</i>	<i>6,611,668</i>	<i>4,886,457</i>			

Capital Improvement: Fund 440	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bike Path Reconstruction/Resurfacing Program	575,000	0	0	575,000	Construction	Bikeway Improvement	Annual Program
Curb Replacement Program	525,000	0	0	525,000	Construction	Roadway Improvement	Annual Program
EAB Program	249,753	0	0	249,753	Program or Purchase	Community Improvement	Annual Program
Enterprise Security Camera System (Fire Stations)	100,000	0	0	100,000	Construction	Community Improvement	Continuing Project
Higgins Road Bike Path	30,000	0	0	30,000	Construction	Bikeway Improvement	Carryover Project
Illinois Route 19 and Wise Road Lighting Relocation	156,300	0	0	156,300	Construction	Street Light Improvement	New Project
Martingale Road, Corporate Crossing, and Schaumburg Road Bike Paths	75,000	60,000	0	15,000	Design	Bikeway Improvement	New Project
Meacham & Golf Road Bike Paths	265,000	212,000	0	53,000	Design	Bikeway Improvement	Continuing Project
Midblock Pedestrian Crossing Enhancements	175,883	145,000	0	30,883	Construction	Sidewalk Improvement	Continuing Project

# Changes to the FY 2021/22 to FY 2025/26 Capital Improvement Plan



## Fiscal Year 2021 - 2022

Capital Improvement: Fund 440 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Pavement Evaluation	160,000	0	0	160,000	Study	Roadway Improvement	New Project
Pedestrian Signal Improvements- National Pkwy and Higgins Road	198,000	137,500	0	60,500	Construction	Traffic Signal Improvement	Carryover Project
Residential Street Repair Program	2,000,000	0	0	2,000,000	Design/ Construction	Roadway Improvement	Annual Program
Retaining Wall Improvements- Schaumburg Road at Plum Grove Road	10,000	0	0	10,000	Design	Community Improvement	New Project
Sidewalk Gap Program - Plum Grove Road - Schaumburg Road to Shoreline Circle	2,500	0	0	2,500	Design	Sidewalk Improvement	Continuing Project
Sidewalk Repair Program	545,000	0	0	545,000	Construction	Sidewalk Improvement	Annual Program
Street Light Gap Program - Plum Grove Road	10,000	0	0	10,000	Design	Street Light Improvement	New Project
Street Reconstruction Program	2,000,000	0	0	2,000,000	Design/ Construction	Roadway Improvement	Annual Program
Street Repair Program	4,000,000	0	0	4,000,000	Design/ Construction	Roadway Improvement	Annual Program
Traffic Signal Cabinet and Controller Replacement Program	90,000	0	0	90,000	Design/ Construction	Traffic Signal Improvement	Annual Program
Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan	100,000	0	0	100,000	Study	Traffic Signal Improvement	New Project
Traffic Signal Video Detection Improvement Program	75,000	0	0	75,000	Construction	Traffic Signal Improvement	Continuing Project
Wise Road Bike Path Replacement - Springinsguth Road to Braintree Drive	196,000	98,000	0	98,000	Construction	Bikeway Improvement	Continuing Project
<b>Capital Improvement Total:</b>	<b>11,538,436</b>	<b>652,500</b>	<b>0</b>	<b>10,885,936</b>			

Vital Streets Program: Fund 442	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bode Road Resurfacing - Barrington Road to Springinsguth Road	123,532	30,000	0	93,532	Design	Roadway Improvement	Continuing Project
McConnor Parkway Reconstruction - Meacham Road to Roosevelt Blvd	160,000	0	0	160,000	Design	Roadway Improvement	New Project
McConnor Parkway Reconstruction - Roosevelt Blvd to Golf Road	190,000	0	0	190,000	Design	Roadway Improvement	New Project
Meacham Road Resurfacing - Higgins to Golf	257,664	26,025	129,998	101,641	Design/ Construction	Roadway Improvement	Continuing Project
National Parkway Reconstruction - American Lane to Golf Road	703,590	0	0	703,590	Design	Roadway Improvement	Continuing Project
National Parkway Resurfacing - Higgins Road to Woodfield Road	78,992	0	0	78,992	Design	Roadway Improvement	Continuing Project
Rodenburg Road Reconstruction - Irving Park Road to Village Limits	270,000	135,000	0	135,000	Design	Roadway Improvement	Continuing Project
Salem Drive Reconstruction- Weathersfield Way to Schaumburg Road	160,000	0	0	160,000	Design	Roadway Improvement	New Project
Springinsguth Road Resurfacing- Bode Road to Schaumburg Road	57,602	0	0	57,602	Design	Roadway Improvement	Continuing Project
State Parkway and National Parkway Reconstruction - Plum Grove to Golf	10,000	0	0	10,000	Construction	Roadway Improvement	Carryover Project
Summit Drive Resurfacing - Wise Road to Schaumburg Road	2,155,630	265,500	1,328,720	561,410	Construction	Roadway Improvement	Continuing Project
Weathersfield Way Resurfacing - Braintree Drive to Salem Drive	1,160,200	150,150	674,850	335,200	Construction	Roadway Improvement	Continuing Project
Woodfield Road Reconstruction - Meacham to Martingale	25,000	0	0	25,000	Construction	Roadway Improvement	Carryover Project
Woodfield Road Reconstruction - Martingale to East Frontage	25,000	0	0	25,000	Construction	Roadway Improvement	Carryover Project
Woodfield Road Resurfacing - Plum Grove Road to Meacham Road	700,000	0	0	700,000	Design	Roadway Improvement	Continuing Project
<b>Vital Streets Program Total:</b>	<b>6,077,210</b>	<b>606,675</b>	<b>2,133,568</b>	<b>3,336,967</b>			

# Changes to the FY 2021/22 to FY 2025/26 Capital Improvement Plan



## Fiscal Year 2021 - 2022

Airport: Fund 511	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Airfield Lighting Improvements – Phase II	40,000	38,000	0	2,000	Design	Airport Improvement	New Project
Parking Lot Rehabilitation and Resurfacing	13,000	0	0	13,000	Construction	Parking Lot Improvement	Annual Program
<i>Airport Total:</i>	<i>53,000</i>	<i>38,000</i>	<i>0</i>	<i>15,000</i>			

Commuter Lot: Fund 512	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Parking Lot Rehabilitation and Resurfacing	43,000	0	0	43,000	Construction	Parking Lot Improvement	Annual Program
<i>Commuter Lot Total:</i>	<i>43,000</i>	<i>0</i>	<i>0</i>	<i>43,000</i>			

Baseball Stadium: Fund 526	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Baseball Stadium – Dugout and Field Drainage Improvements	40,000	0	0	40,000	Design	Building Improvement	New Project
Baseball Stadium – Painting Program	150,000	0	0	150,000	Construction	Building Improvement	New Project
<i>Baseball Stadium Total:</i>	<i>190,000</i>	<i>0</i>	<i>0</i>	<i>190,000</i>			

Utility: Fund 572	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Braintree and Weathersfield Drainage Improvements	1,108,734	0	0	1,108,734	Construction	Water/Sewer Improvement	Carryover Project
Bridge and Storm Structure Inspections	10,800	0	0	10,800	Design	Water/Sewer Improvement	Annual Program
CMP Storm Sewer Replacement / Rehabilitation - Cedarcrest Drive & Boxwood Drive	755,000	0	0	755,000	Construction	Water/Sewer Improvement	Continuing Project
CMP Storm Sewer Replacement / Rehabilitation - Jeffery Lane	50,000	0	0	50,000	Design	Water/Sewer Improvement	New Project
Coventry Woods - Offsite Sanitary Improvements (Village Construction)	210,000	0	0	210,000	Construction	Water/Sewer Improvement	Continuing Project
Culvert Expansion- Springinsguth Road	96,989	0	0	96,989	Construction	Water/Sewer Improvement	Carryover Project
Culvert Replacement- American Lane	40,755	0	0	40,755	Construction	Water/Sewer Improvement	Carryover Project
Culvert Rehabilitation - Weathersfield Way	484,000	0	0	484,000	Construction	Water/Sewer Improvement	Continuing Project
Lift Station Rehabilitation - Bode Road	360,535	0	0	360,535	Construction	Water/Sewer Improvement	Continuing Project
National Parkway Reconstruction - American Lane to Golf Road	568,131	0	0	568,131	Design	Roadway Improvement	Continuing Project
Overhead Sewer Installation Assistance Program	6,000	0	0	6,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Parking Lot Rehabilitation and Resurfacing	84,000	0	0	84,000	Construction	Parking Lot Improvement	Annual Program
Park Site Detention Improvements- Jaycee Park	445,000	0	0	445,000	Construction	Water/Sewer Improvement	Carryover Project
Professional Services for Stormwater Projects	50,000	0	0	50,000	Professional Services	Water/Sewer Improvement	Annual Program
Sanitary Sewer Individual Basin Modeling	140,000	0	0	140,000	Study	Water/Sewer Improvement	Continuing Project
Sanitary Sewer MWRD IICP - East Schaumburg	65,000	0	0	65,000	Study	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - North Braintree	80,000	0	0	80,000	Design	Water/Sewer Improvement	Annual Program

# Changes to the FY 2021/22 to FY 2025/26 Capital Improvement Plan



## Fiscal Year 2021 - 2022

Utility: Fund 572 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Sanitary Sewer MWRD IICP - South Braintree	209,000	0	0	209,000	Construction	Water/Sewer Improvement	Carryover Project
Storm Sewer Analysis and Rehabilitation	50,000	0	0	50,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Water Buildings- Interior Painting & Epoxy Flooring (Station 20, Well 20, and Well 15)	81,500	0	0	81,500	Construction	Water/Sewer Improvement	New Project
Water Main Relocation - Woodfield Mall (Macy's Parking Garage)	170,000	0	0	170,000	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement - Jamestown Court	33,000	0	0	33,000	Construction	Water/Sewer Improvement	Carryover Project
Water Main Replacement - Kimberly Drive	483,100	0	0	483,100	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement - Quentin Road	225,200	0	0	225,200	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement - Roselle Road	101,500	0	0	101,500	Design	Water/Sewer Improvement	New Project
Water Main Replacement with the Street Program	2,000,000	0	0	2,000,000	Design/Construction	Water/Sewer Improvement	Annual Program
Water Station Building Improvements - Station 15 Roof Rebuild	79,000	0	0	79,000	Construction	Water/Sewer Improvement	Carryover Project
Water Station Building Improvements - Station 21	380,000	0	0	380,000	Construction	Water/Sewer Improvement	New Project
Water Station Electrical Improvements - ATS Replacement - Station 20 and 21	38,500	0	0	38,500	Design	Water/Sewer Improvement	New Project
Water Station Electrical Improvements - Motor Control Replacement - Station 2, 21 and 22	50,000	0	0	50,000	Design	Water/Sewer Improvement	New Project
Water Station Electrical Improvements- Pump and Motor Replacement- All Stations	35,000	0	0	35,000	Study	Water/Sewer Improvement	New Project
Water Valve Replacement Program - Annual	100,000	0	0	100,000	Design/Construction	Water/Sewer Improvement	Annual Program
Water Well 15 Rehabilitation	460,000	0	0	460,000	Construction	Water/Sewer Improvement	Continuing Project
<b>Utility Total:</b>	<b>9,050,744</b>	<b>0</b>	<b>0</b>	<b>9,050,744</b>			

Building Replacement: Fund 680	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Fire Station Apparatus Bays Epoxy Flooring Replacement Program	65,000	0	0	65,000	Construction	Building Improvement	Continuing Project
Municipal Center Electrical Improvements	15,000	0	0	15,000	Design	Building Improvement	Carryover Project
Municipal Center Plaza Improvements	530,000	0	0	530,000	Design/Construction	Building Improvement	New Project
Parking Lot Rehabilitation and Resurfacing	50,000	0	0	50,000	Construction	Parking Lot Improvement	Annual Program
Professional Services for Building Projects	50,000	0	0	50,000	Professional Services	Building Improvement	Annual Program
Public Safety Building Garage Drain Modifications and Flooring Replacement	15,000	0	0	15,000	Design	Building Improvement	Carryover Project
Public Safety Building Range Ventilation Improvements	592,000	0	0	592,000	Construction	Building Improvement	Carryover Project
Schoolhouse Structural Repairs	70,000	0	0	70,000	Design/Construction	Building Improvement	New Project
Teen Center/Barn Modernization	17,100	0	0	17,100	Design	Building Improvement	Carryover Project
<b>Building Replacement Total:</b>	<b>1,404,100</b>	<b>0</b>	<b>0</b>	<b>1,404,100</b>			

	Total Project Amount	Reimbursement	Pass Through	Total Village Share
<b>TOTAL FISCAL YEAR 2021/22</b>	<b>43,314,018</b>	<b>2,140,259</b>	<b>8,745,236</b>	<b>32,428,523</b>



## MOTOR FUEL TAX FUND

### National Parkway Reconstruction - Woodfield Road to American Lane

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** EPW

#### Location

National Parkway between Woodfield Road and American Lane

#### Description

This project consists of pavement reconstruction of National Parkway from Woodfield Road to American Lane. National Parkway is a commercial collector. Lane geometrics and street lighting will also be improved.

Funds will be carried over to complete final design on the project for construction in FY 2021/22.

#### Project Justification

Per the 2018 Pavement Evaluation, the roadway pavement is in very poor condition and in need of replacement. Due to its poor condition and the improvements not being awarded federal grant funding through NWMC as part of the 2020 call for projects, the village will locally-let the project and utilize MFT Bond Funds to pay for the improvements.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$35,008	\$39,992	\$114,992
Construction	\$0	\$1,800,000	\$1,800,000
Construction Administration	\$0	\$275,000	\$275,000
<b>Total</b>	<b>\$35,008</b>	<b>\$2,114,992</b>	<b>\$2,150,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
208- MFT Fund	\$35,008	\$2,114,992	\$2,150,000
<b>Total</b>	<b>\$35,008</b>	<b>\$2,114,992</b>	<b>\$2,150,000</b>



## OLDE SCHAUMBURG HISTORIC DISTRICT FUND

### Town Square and Veterans Gateway Park Concrete, Electrical and Paver Repairs

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Sidewalk Improvement  
**Project Manager:** Catherine Wyslowsky

#### Location

Town Square/Veterans Gateway Park

#### Description

This program will continue to focus on concrete removal and replacements to the walkways and stairways around Town Square and in Veterans Gateway Park. Staff has also been made aware of significant electrical issues to the lighting around Veterans Gateway Park that will need to be completed with the concrete repairs in the park. FY 2021/22 will represent the third year of this four-year improvement program.

#### Project Justification

Staff annually inspects the Town Square area and there is regularly replacement activities warranted. This four year program is intended to save on costs while making repairs throughout the area. The sidewalk and brick pavers in the commons area and in Veterans Gateway Park are exhibiting signs of settlement and cracking with separation. Both areas involve concrete sidewalk replacement and brick paver removal and reinstallations. Additionally, a study evaluating borings at Town Square was recently completed; staff continues to discuss the results of the study with the consultant and implement any recommendations of the study as work is completed.

#### Operating Impacts

This project would reduce labor hours replacing small segments of paver bricks and making temporary repairs to the concrete to alleviate trip hazards

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Construction	\$200,000	\$246,327	\$150,000	\$596,327
<b>Total</b>	<b>\$200,000</b>	<b>\$246,327</b>	<b>\$150,000</b>	<b>\$596,327</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
238- OSHD Fund	\$200,000	\$246,327	\$150,000	\$596,327
<b>Total</b>	<b>\$200,000</b>	<b>\$246,327</b>	<b>\$150,000</b>	<b>\$596,327</b>



## NORTH SCHAUMBURG TIF FUND

### 90 North Transit Facility

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Community Improvement  
**Project Manager:** Karyn Robles

#### Location

I-90 in the 90 North area

#### Description

This project will construct a new transit facility along I-90 adjacent to the 90 North area in order to provide the area with easy and direct access to the new Pace express bus service. An IDOT State Planning and Research Grant was awarded to look at the feasibility of improving transit access along I-90 and will study possible connections to the 90N District.

Funds have been carried over to FY 2021/22 as less work was completed on the study in FY 2021/22 than originally anticipated.

#### Project Justification

With the anticipated development in the 90 North area, constructing a transit facility along I-90 will provide convenient express bus service along I-90 to residents, employees and visitors. The Meacham Road Corridor Study and FY 2019/20 Economic Development Department Goal have both indicated that transit services are important for businesses looking to attract young employees who live in Chicago.

#### Operating Impacts

The village may incur additional maintenance costs.

#### Project Expenses

Phase	Previous	FY 2021/22	Future/RCL	Total
Study	\$125,000	\$230,000	\$0	\$355,000
Preliminary Design	\$0	\$0	\$500,000	\$500,000
Final Design	\$0	\$0	\$1,000,000	\$1,000,000
Construction	\$0	\$0	\$13,000,000	\$13,000,000
Construction Administration	\$0	\$0	\$600,000	\$600,000
<b>Total</b>	<b>\$125,000</b>	<b>\$230,000</b>	<b>\$15,100,000</b>	<b>\$15,455,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Future/RCL	Total
436- North Schaumburg TIF	\$25,000	\$46,000	\$6,800,000	\$6,871,000
IDOT Reimbursement	\$100,000	\$184,000	\$8,300,000	\$8,584,000
<b>Total</b>	<b>\$125,000</b>	<b>\$230,000</b>	<b>\$15,100,000</b>	<b>\$15,455,000</b>



## NORTH SCHAUMBURG TIF FUND

### Meacham and Algonquin Intersection Improvements

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Meacham Road at Algonquin Road

#### Description

This project will increase capacity of the intersection of Meacham Road and Algonquin Road by lengthening the storage for the westbound to southbound dual left turn lanes, adding an additional through lane on Algonquin at the intersection, creating a free flow right turn lane for eastbound to southbound vehicles, and adding a second right turn lane for northbound to eastbound vehicles. Construction on this project started in September 2020.

#### Project Justification

With the new interchange at Meacham and I-90, this project will increase capacity at the intersection and improve traffic flow in the area by adding a third eastbound through lane on Algonquin Road, a second right turn lane on eastbound Algonquin Road and a second right turn lane on northbound Meacham Road. This project has received Surface Transportation Program (STP), Congestion Mitigation Air Quality (CMAQ) and Illinois Department of Transportation (IDOT) funding.

#### Operating Impacts

After construction the village's operating costs will increase slightly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Preliminary Design	\$471,722	\$0	\$0	\$471,722
Final Design	\$846,747	\$0	\$0	\$846,747
Land Acquisition	\$2,750,000	\$0	\$0	\$2,750,000
Construction	\$750,000	\$7,315,990	\$2,020,000	\$10,085,990
Construction Administration	\$110,000	\$582,546	\$200,000	\$892,546
<b>Total</b>	<b>\$4,928,469</b>	<b>\$7,898,536</b>	<b>\$2,220,000</b>	<b>\$15,047,005</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
436- North Schaumburg TIF	\$803,469	\$721,717	\$200,441	\$1,770,643
IDOT Pass Through Funding	\$1,325,000	\$1,063,290	\$293,582	\$2,714,142
CMAQ Pass Through Grant	\$2,100,000	\$3,800,254	\$1,049,279	\$6,865,553
STP Pass Through Grant	\$200,000	\$1,748,121	\$482,670	\$2,410,000
Other Reimbursement	\$500,000	\$565,151	\$194,028	\$1,286,667
<b>Total</b>	<b>\$4,928,469</b>	<b>\$7,898,536</b>	<b>\$2,220,000</b>	<b>\$15,047,005</b>





## NORTH SCHAUMBURG TIF FUND

### Roselle Road Bike Bridge

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Anna Kesler

#### Location

The west side of Roselle Road between Hillcrest Boulevard and the north side of Central Road.

#### Description

A bike path and bridge will be constructed along the west side of Roselle Road between Hillcrest Boulevard and the north side of Central Road, connecting with the existing bike path in the Paul Douglas Forest Preserve. The project includes an off street bike path, a bike bridge located over Central Road, and connection to a new bike path being built along the north side of Central Road on the Sunstar property.

Closeout of this project has been rebudgeted in FY 2021/22.

#### Project Justification

The bike path is part of the village's Comprehensive Bike Plan and will provide a missing link along Roselle Road. The path will provide connectivity on a regional basis between Harper College, Sunstar, Zurich, high density residential centers, Forest Preserve and major employment centers located on either side of the I-90 Tollway.

#### Operating Impacts

This project will create a new bike path to be maintained by the village.

#### Project Expenses

Phase	FY 2021/22	Total
Construction (Closeout)	\$12,373	\$12,373
Construction Engineering (Closeout)	\$2,300	\$2,300
<b>Total</b>	<b>\$14,673</b>	<b>\$14,673</b>

#### Project Funding

Source	FY 2021/22	Total
436- North Schaumburg TIF	\$14,673	\$14,673
<b>Total</b>	<b>\$14,673</b>	<b>\$14,673</b>



## CAPITAL IMPROVEMENT FUND

### Enterprise Security Camera System

**Request Type:** Continuing Project  
**Lead Department:** IT

**Project Type:** Building Improvement  
**Project Manager:** Peter Schaak

#### Location

Schaumburg Fire Stations 51, 52, 53, 54

#### Description

An Enterprise Security Camera System will be installed through a four-phase implementation plan.

- Phase 1 (70 cameras)- Village Hall, PCA, Public Works, Airport, Commuter Train Station, Senior/Teen center (Completed in FY 2017/18)
- Phase 2 (27 cameras)- Police parking lot, Village Hall parking lot, and PCA parking lot. (Completed in FY 2018/19)
- Phase 3 (39 cameras)- Water Infrastructure and Baseball Stadium (Completed in FY 2019/20)
- Phase 4 (14 cameras)- Schaumburg Fire Stations 51, 52, 53, 54

#### Project Justification

This will provide video security at key village facilities.

#### Operating Impacts

The camera and recording hardware comes with a three year warranty. After year three, warranty expenses are estimated to be 15% of installed costs. This is expected to begin in FY 2019/20. The proposal also includes five years of maintenance for the Genetec video management application. After year 5, maintenance is expected to cost \$29,250 annually based on current pricing. This is expected to begin in FY 2021/22.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Construction	\$728,632	\$90,000	\$818,632
Construction Engineering	\$0	\$10,000	\$10,000
<b>Total</b>	<b>\$728,632</b>	<b>\$100,000</b>	<b>\$828,632</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
440- General CIP	\$442,500	\$100,000	\$542,500
572- Utilities	\$251,132	\$0	\$251,132
526- Baseball	\$35,000	\$0	\$35,000
<b>Total</b>	<b>\$728,632</b>	<b>\$100,000</b>	<b>\$828,632</b>



## CAPITAL IMPROVEMENT FUND

### Higgins Road Bike Path - Lifetime Fitness to Village Limits

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Bikeway Improvement  
**Project Manager:** Anna Kesler

#### Location

North side of Higgins Road between Lifetime Fitness west to the village limits

#### Description

A 0.4 mile bikeway gap will be completed along the north side of Higgins Road. Culvert widening and signal work will be needed to allow for the crossing of Plum Grove Road where the new path along Higgins will be built to connect with an existing path near Lifetime Fitness. The proposed improvement will be designed to meet the criteria of the AASHTO Guide for the Development of Bicycle Facilities, the Manual on Uniform Traffic Control Devices, as well as Americans with Disabilities Act standards.

#### Project Justification

The project fills in a gap on this bikeway segment which is part of an approved regional bicycle corridor as designated by the Northwest Municipal Conference. When completed, it will provide connections to Schaumburg's 90-mile bicycle path network providing an important, safe connection with neighboring Hoffman Estates and to existing bicycle facilities on the north side of Higgins Road eastward towards Lifetime Fitness and the path that extends to National Parkway. Transportation Alternative Program (TAP) grant funding has been secured for the final design and construction phases of this project.

#### Operating Impacts

This project will create a new bike path to be maintained by the village.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Preliminary Design	\$46,800	\$0	\$46,800
Final Design	\$60,000	\$0	\$60,000
Construction	\$675,000	\$10,000	\$685,000
Construction Administration	\$100,000	\$20,000	\$120,000
<b>Total</b>	<b>\$881,800</b>	<b>\$30,000</b>	<b>\$911,800</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
440 - General CIP	\$210,869	\$30,000	\$240,869
CMAQ Reimbursement Grant	\$133,600	\$0	\$133,600
CMAQ Pass Through Grant	\$537,331	\$0	\$537,331
<b>Total</b>	<b>\$881,800</b>	<b>\$30,000</b>	<b>\$911,800</b>



## CAPITAL IMPROVEMENT FUND

### Meacham and Golf Road Bike Path – Higgins Road to American Lane and Roosevelt Boulevard to Meacham Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Bikeway Improvement  
**Project Manager:** EPW

#### Location

Meacham Road from Higgins Road to American Lane. Golf Road from Meacham Road to Roosevelt Boulevard

#### Description

This 1-mile project involves the continuation of a bike path along the north side of Golf Road between Roosevelt Boulevard and Meacham Road and also the continuation of a bike path along the east side of Meacham Road between American Lane and Higgins Road.

#### Project Justification

The proposed Golf Road path is identified by the Northwest Municipal Conference as being part of the Golf Road Regional Corridor in their bicycle plan. This segment will also connect to the recently constructed bike path along the north side of Golf Road from Roosevelt Boulevard, under I-290/IL-53 to Ring Road in Rolling Meadows and Busse Woods. In addition, both of the bike paths will provide direct access to several key destinations in the Woodfield area. This project received CMAQ funding that will cover a large portion of the costs of Design Engineering, ROW, and Construction. The proposed Meacham Road bike path segment is along a portion of Meacham Road that is in the village's Vital Streets Program for resurfacing that will be completed the same year.

#### Operating Impacts

This project will add nearly 1 mile of bike path to Schaumburg bike path system that will need to be maintained in future years.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Preliminary Design	\$92,205	\$0	\$0	\$92,205
Final Design	\$0	\$165,000	\$0	\$165,000
Land Acquisition	\$0	\$100,000	\$0	\$100,000
Construction	\$0	\$0	\$1,250,000	\$1,250,000
Construction Administration	\$0	\$0	\$150,000	\$150,000
<b>Total</b>	<b>\$92,205</b>	<b>\$265,000</b>	<b>\$1,400,000</b>	<b>\$1,757,205</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
440- General CIP	\$92,205	\$53,000	\$280,000	\$425,205
CMAQ Reimbursement Grant	\$0	\$212,000	\$120,000	\$332,000
CMAQ Pass Through Grant	\$0	\$0	\$1,000,000	\$1,000,000
<b>Total</b>	<b>\$92,205</b>	<b>\$265,000</b>	<b>\$1,400,000</b>	<b>\$1,757,205</b>



## VITAL STREETS PROGRAM FUND

### Bode Road Resurfacing - Barrington Road to Springinsguth Road

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Bode Road from Barrington Road to Springinsguth Road

#### Description

This project consists of resurfacing Bode Road from Barrington Road to Springinsguth Road. Bode Road is a collector with an existing traffic signal at the west and south limits of the project. The project will look at alternate treatments for the intersection of Bode and Springinsguth to determine if the signal is still the best solution. This work will require a Phase I intersection design study. This section will be approximately 1.5 miles in length.

A revenue line has been added for reimbursement from the Village of Hoffman Estates for a portion of final design.

#### Project Justification

Portions of the roadway pavement are in poor condition, however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$90,000	\$123,532	\$0	\$213,532
Construction	\$0	\$0	\$1,941,200	\$1,941,200
Construction Administration	\$0	\$0	\$388,000	\$388,000
<b>Total</b>	<b>\$90,000</b>	<b>\$123,532</b>	<b>\$2,329,200</b>	<b>\$2,542,732</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
442- Vital Streets	\$90,000	\$93,532	\$582,300	\$765,832
STP Pass Through Grant	\$0	\$0	\$1,455,900	\$1,455,900
STP Reimbursement Grant	\$0	\$0	\$291,000	\$291,000
Reimbursement (VOHE)	\$0	\$30,000	\$0	\$30,000
<b>Total</b>	<b>\$90,000</b>	<b>\$123,532</b>	<b>\$2,329,200</b>	<b>\$2,542,732</b>



## VITAL STREETS PROGRAM FUND

### Meacham Road Resurfacing - Higgins to Golf

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Meacham Road from Higgins Road to Golf Road

#### Description

This project consists of pavement patching and resurfacing of Meacham Road between Higgins Road and Golf Road. This is a vital commercial corridor within the village. The design of the project will include a signal warrant analysis at Bank Drive along with ADA pedestrian crossing upgrades and selective sidewalk and curb replacement.

#### Project Justification

The portions of the roadway pavement are in poor condition; however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation. The project will utilize available grant funding for construction to minimize the cost to the village.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$127,026	\$49,634	\$0	\$176,660
Construction	\$0	\$173,330	\$1,559,970	\$1,733,300
Construction Administration	\$0	\$34,700	\$312,300	\$347,000
<b>Total</b>	<b>\$127,026</b>	<b>\$257,664</b>	<b>\$1,872,270</b>	<b>\$2,256,960</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
442- Vital Streets	\$127,026	\$101,641	\$468,067	\$696,735
STP Pass Through	\$0	\$129,998	\$1,169,978	\$1,299,976
STP Reimbursement	\$0	\$26,025	\$234,225	\$260,250
<b>Total</b>	<b>\$127,026</b>	<b>\$257,664</b>	<b>\$1,872,270</b>	<b>\$2,256,960</b>



## VITAL STREETS PROGRAM FUND

### National Parkway Reconstruction - American Lane to Golf Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** EPW

#### Location

National Parkway between American Lane and Golf Road

#### Description

This project consists of pavement reconstruction of National Parkway from American Lane to Golf Road. National Parkway is a commercial collector. As part of the project, a roundabout will be constructed at the intersection with American. Lane geometrics and street lighting will also be improved. The existing 2-96" CMP culverts under National Parkway will be replaced with a single box culvert.

Funds have been rebudgeted to complete final design on this project in FY 2021/22.

#### Project Justification

The roadway pavement is in very poor condition and in need of replacement, per the 2018 Pavement Evaluation. The project will utilize available grant funding to minimize the cost to the village; however, at this time there is a risk that grant funding will not be available due to reallocation of funding throughout the CMAP region. This project is on the Northwest Municipal Conference's Contingency List for STP grant funding.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
Preliminary Design	\$289,000	\$0	\$0	\$0	\$289,000
Final Design	\$651,894	\$171,721	\$0	\$0	\$823,615
Land Acquisition	\$0	\$1,100,000	\$0	\$0	\$1,100,000
Construction	\$0	\$0	\$3,205,000	\$3,205,000	\$6,410,000
Construction Administration	\$0	\$0	\$550,000	\$550,000	\$1,100,000
<b>Total</b>	<b>\$940,894</b>	<b>\$1,271,721</b>	<b>\$3,755,000</b>	<b>\$3,755,000</b>	<b>\$9,722,615</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
442- Vital Streets	\$789,845	\$703,590	\$905,000	\$905,000	\$3,303,435
572- Utilities	\$151,049	\$568,131	\$1,100,000	\$1,100,000	\$2,919,180
STP Pass Through	\$0	\$0	\$1,750,000	\$1,750,000	\$3,500,000
<b>Total</b>	<b>\$940,894</b>	<b>\$1,271,721</b>	<b>\$3,755,000</b>	<b>\$3,755,000</b>	<b>\$9,722,615</b>



## VITAL STREETS PROGRAM FUND

### National Parkway Resurfacing - Higgins Road to Woodfield Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** EPW

#### Location

National Parkway from Higgins Road to Woodfield Road

#### Description

This project consists of resurfacing National Parkway from Higgins Road to Woodfield Road. National Parkway is a collector roadway in a commercial area with an existing traffic signal at the north and south limits of the project. This section will be approximately 0.25 mile in length. The intersection with Woodfield Road will be improved as part of the National Parkway Improvements - Woodfield to Golf project.

#### Project Justification

The portions of the roadway pavement are in poor condition, however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$14,508	\$78,992	\$0	\$93,500
Construction	\$0	\$0	\$850,000	\$850,000
Construction Administration	\$0	\$0	\$89,000	\$89,000
<b>Total</b>	<b>\$14,508</b>	<b>\$78,992</b>	<b>\$939,000</b>	<b>\$1,032,500</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
442- Vital Streets	\$14,508	\$78,992	\$539,100	\$632,600
STP Pass Through	\$0	\$0	\$333,150	\$333,150
STP Reimbursement	\$0	\$0	\$66,750	\$66,750
<b>Total</b>	<b>\$14,508</b>	<b>\$78,992</b>	<b>\$939,000</b>	<b>\$1,032,500</b>





## VITAL STREETS PROGRAM FUND

### Rodenburg Road Reconstruction - Irving Park Road to Village Limits

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Rodenburg Road from Irving Park south of the intersection to Central Avenue in the Village of Roselle

#### Description

This project consists of pavement reconstruction of Rodenburg Road from Irving Park Road to the village limits. The Schaumburg Airport ROW runs along the east side of Rodenburg Rd between Irving Park Rd and the Metra railroad. The project will likely be designed and constructed with the Village of Roselle to continue the project from the village limits to Central Avenue. The costs below represent the total project costs which include the portion to be reimbursed from the Village of Roselle.

Funds have been rebudgeted in FY 2021/22 for final design.

#### Project Justification

The roadway pavement is in poor condition in need of replacement per the 2018 Pavement Evaluation. The project will utilize available grant funding to minimize the cost to the village. The project will also provide a bike path connection to the south into the Village of Roselle.

#### Operating Impacts

This project will add to the village's bike path maintenance responsibilities. After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	FY 2023/24	Total
Preliminary Design	\$190,470	\$0	\$0	\$0	\$190,470
Final Design	\$30,000	\$270,000	\$0	\$0	\$300,000
Construction	\$0	\$0	\$2,000,000	\$1,375,000	\$3,375,000
Construction Administration	\$0	\$0	\$200,000	\$150,000	\$350,000
<b>Total</b>	<b>\$220,470</b>	<b>\$270,000</b>	<b>\$2,200,000</b>	<b>\$1,525,000</b>	<b>\$4,215,470</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	FY 2023/24	Total
442- Vital Streets	\$110,235	\$135,000	\$215,000	\$99,725	\$559,960
Other Reimbursement	\$110,235	\$135,000	\$215,000	\$99,725	\$559,960
STP Pass Through Grant	\$0	\$0	\$1,670,000	\$1,269,300	\$2,939,300
STP Reimbursement Grant	\$0	\$0	\$100,000	\$56,250	\$156,250
<b>Total</b>	<b>\$220,470</b>	<b>\$270,000</b>	<b>\$2,200,000</b>	<b>\$1,525,000</b>	<b>\$4,215,470</b>



## VITAL STREETS PROGRAM FUND

### State Parkway and National Parkway Improvements

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** EPW

#### Location

State Parkway from Plum Grove Road to National Parkway and National Parkway from State Parkway to Golf Road

#### Description

This project consists of the reconstruction of State Parkway and National Parkway in the northern Schaumburg Industrial Park. Per the Village Board approved design, the roadway pavement will be narrowed based on the daily traffic volumes and safety concerns.

This project was completed in FY 2020/21, but funds have been rebudgeted in FY 2021/22 for project closeout.

#### Project Justification

The roadway pavement is in very poor condition and in need of replacement. The project will utilize available grant funding to minimize the cost to the village. When the pavement condition was tested in 2015, the Pavement Condition Index (PCI) was 48 out of 100. This testing was completed after significant patching was completed.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	FY 2021/22	Total
Construction Engineering (Closeout)	\$10,000	\$10,000
<b>Total</b>	<b>\$10,000</b>	<b>\$10,000</b>

#### Project Funding

Source	FY 2021/22	Total
442 – Vital Streets	\$10,000	\$10,000
<b>Total</b>	<b>\$10,000</b>	<b>\$10,000</b>



## VITAL STREETS PROGRAM FUND

### Summit Drive Resurfacing - Wise Road to Schaumburg Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** EPW

#### Location

Summit Drive from Wise Road to Schaumburg Road

#### Description

This project consists of pavement patching and resurfacing of Summit Drive from Wise Road to Schaumburg Road. Summit Drive is a residential collector adjacent to an elementary school and various Park District facilities. Additional analysis will be completed during the preliminary engineering to determine the final scope of the improvements to the pavement. Off street bike path may be added where they do not currently exist to remove the conflict between parking lanes and bike lanes.

Funds have been rebudgeted in FY 2021/22 to complete final design.

#### Project Justification

The portions of the roadway pavement are in poor condition; however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation. This project will look at on-street parking options and off-street pedestrian facilities.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$170,000	\$30,000	\$200,000
Construction	\$0	\$1,771,630	\$1,771,630
Construction Administration	\$0	\$354,000	\$354,000
<b>Total</b>	<b>\$170,000</b>	<b>\$2,155,630</b>	<b>\$2,325,630</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
442- Vital Streets	\$170,000	\$561,410	\$731,410
STP Reimbursement	\$0	\$265,500	\$265,500
STP Pass Through	\$0	\$1,328,720	\$1,328,720
<b>Total</b>	<b>\$170,000</b>	<b>\$2,155,630</b>	<b>\$2,325,630</b>



## VITAL STREETS PROGRAM FUND

### Woodfield Road Improvements - Martingale Road to East Frontage Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Woodfield Road from Martingale Road to East Frontage Road

#### Description

This project consists of pavement reconstruction of Woodfield Road, a commercial roadway, from Martingale Road to East Frontage Road. Project also includes new sidewalk, landscape medians, bikepath, street lighting, traffic signals and landscaping.

Funds have been rebudgeted to close out this project in FY 2021/22.

#### Project Justification

The roadway pavement is in poor condition and in need of replacement. The project will utilize available grant funding to minimize the cost to the village. The completion of this project will result in a clean, uniform gateway to this important area of the village. Construction on this project began in FY 2019/20.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Preliminary Design	\$18,424	\$0	\$18,424
Final Design	\$501,799	\$0	\$501,799
Land Acquisition	\$214,000	\$0	\$214,000
Construction	\$8,018,997	\$25,000	\$8,043,997
Construction Administration	\$687,702	\$0	\$687,702
<b>Total</b>	<b>\$9,440,922</b>	<b>\$25,000</b>	<b>\$9,465,922</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
442 - Vital Streets	\$1,719,171	\$25,000	\$1,744,171
Other Pass Through Grant	\$6,046,013	\$0	\$6,046,013
IDOT Pass Through Funding	\$697,284	\$0	\$697,284
IDOT Reimbursement	\$70,394	\$0	\$70,394
STP Reimbursement Grant	\$908,060	\$0	\$908,060
<b>Total</b>	<b>\$9,440,922</b>	<b>\$25,000</b>	<b>\$9,465,922</b>



## VITAL STREETS PROGRAM FUND

### Woodfield Road Improvements - Meacham Road to Martingale Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Woodfield Road from Meacham Road to Martingale Road

#### Description

This project consists of pavement reconstruction of Woodfield Road, a commercial roadway, from Meacham Road to Martingale Road and to a portion of Woodfield Mall entrance adjacent to the roadway. The project includes new sidewalk, landscape medians, bikepath, street lighting, traffic signals and landscaping.

Funds have been rebudgeted to close out this project in FY 2021/22.

#### Project Justification

The roadway pavement is in poor condition and in need of replacement. The project will utilize available grant funding to minimize the cost to the village. The completion of this project will result in a clean, uniform gateway to this important area of the village. Construction on this project began in FY 2019/20.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Preliminary Design	\$294,529	\$0	\$294,529
Final Design	\$518,805	\$0	\$518,805
Land Acquisition	\$622,150	\$0	\$622,150
Construction	\$6,561,314	\$25,000	\$6,586,314
Construction Administration	\$587,742	\$0	\$587,742
<b>Total</b>	<b>\$8,584,540</b>	<b>\$25,000</b>	<b>\$8,609,540</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
442 - Vital Streets	\$4,014,063	\$25,000	\$4,039,063
STP Reimbursement Grant	\$570,477	\$0	\$570,477
STP Pass Through Grant	\$4,000,000	\$0	\$4,000,000
<b>Total</b>	<b>\$8,584,540</b>	<b>\$25,000</b>	<b>\$8,609,540</b>



## UTILITY FUND

### Braintree and Weathersfield Drainage Improvements

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Various locations near Braintree Drive and Weathersfield Way

#### Description

This project will rehabilitate the storm sewers near Braintree and Weathersfield. Rehabilitation options are to remove and replace old pipes or line the old pipes.

Stage I – Orleans Lane By-Pass Storm Sewer (Completed in FY 2017/18)

Stage II – Falmouth Sewer Relocation and Braintree Drive Outfall Storm Sewer (Completed in FY 2018/19)

Stage III – Weathersfield Way at Braintree Drive Storm Sewer Extension (FY 2019/20 and 2020/21)

Stage IV – 48” Storm Sewer Lining (FY 2019/20 and 2020/21) (Funds have been rebudgeted to complete this stage in FY 2021/22)

Stage V – Braintree / Sharon Drive Storm Sewer Extension (FY 2023/24 and 2024/25)

#### Project Justification

These pipes are Corrugated Metal Pipe (CMP) and are starting to show signs of failure and reduced volume in the pipe to carry the water downstream. If these pipes do not carry their designed volume, the system will surcharge and begin to flood the intersection of Braintree and Weathersfield.

#### Operating Impacts

The more water a storm sewer can carry, the less flooding events will occur; which will save staff time, both police and public works staff, from having to control traffic in flooded areas.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
Final Design	\$162,564	\$0	\$60,000	\$0	\$222,564
Construction	\$1,057,974	\$999,353	\$0	\$400,000	\$2,082,327
Construction Administration	\$125,034	\$109,381	\$0	\$40,000	\$234,415
<b>Total</b>	<b>\$1,345,572</b>	<b>\$1,108,734</b>	<b>\$60,000</b>	<b>\$440,000</b>	<b>\$2,954,306</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
572 - Utilities	\$1,345,572	\$1,108,734	\$60,000	\$440,000	\$2,954,306
<b>Total</b>	<b>\$1,345,572</b>	<b>\$1,108,734</b>	<b>\$60,000</b>	<b>\$440,000</b>	<b>\$2,954,306</b>



## UTILITY FUND

### Culvert Expansion - Springinsguth Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Springinsguth Road, north of Wise Road

#### Description

Excessive sediment constricting the existing culvert under Springinsguth Road will be excavated to restore flow. The project also includes downstream channel improvements to provide storm water compensatory storage.

The village has been notified that its grant application to MWRD for this project was successful, so funds have been rebudgeted to complete design and prepare bidding documents for construction, likely in FY 2022/23.

#### Project Justification

This project will help eliminate flooding of the West Branch of the DuPage River and provide better flow from the Village of Schaumburg to the Village of Hanover Park.

#### Operating Impacts

This project will lower the elevation of flood waters along the West Branch of the DuPage River and may reduce the resources needed to assist residents and motorists dealing with flooding conditions.

#### Project Expenses

Phase	Previous	FY 2021/22	Future/RCL	Total
Study	\$22,478	\$0	\$0	\$22,478
Preliminary Design	\$29,296	\$0	\$0	\$29,296
Final Design	\$47,248	\$96,989	\$0	\$144,237
Construction	\$0	\$0	\$1,500,000	\$1,500,000
Construction Administration	\$0	\$0	\$150,000	\$150,000
<b>Total</b>	<b>\$99,022</b>	<b>\$96,989</b>	<b>\$1,650,000</b>	<b>\$1,846,011</b>

#### Project Funding

Source	Previous	FY 2021/22	Future/RCL	Total
572 - Utilities	\$99,022	\$96,989	\$1,650,000	\$1,846,011
<b>Total</b>	<b>\$99,022</b>	<b>\$96,989</b>	<b>\$1,650,000</b>	<b>\$1,846,011</b>



## UTILITY FUND

### Culvert Replacement - American Lane

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** EPW

#### Location

American Lane culvert starting at National Parkway and to the west for approximately 900 feet

#### Description

The existing culvert on American Lane will be rehabilitated with either a cured-in-place (CIPP) liner, or a geopolymer lining product. Prior to rehabilitation, the storm sewer within the project limits will be televised to investigate its condition, and based on its condition, sections of pipe which are too deteriorated to rehabilitate will be replaced or repaired. If the pipes are in too poor of condition to make economically feasible spot repairs, there would be the need to revisit the scope of this project to include reconstructing the entire culvert. Additionally, a junction chamber is to be constructed where this existing rehabilitated culvert will meet the newly constructed storm sewers in the National Parkway roadway reconstruction project.

#### Project Justification

The existing culvert is showing signs that it will require rehabilitation. By lining the metal pipes, the road will have proper support and continue to provide safe passage for residents and businesses. Since the street adjacent to this project is currently planned to be reconstructed, the timing is ideal for rehabilitation of the failing culvert. A lining product is being considered in an attempt to reduce costs, and since it also provides a similar level of service to reconstructing the culvert, and also reduces traffic disruption and utility relocations and conflicts during construction.

#### Operating Impacts

Staff time and material to repair the storm sewer will be reduced.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$129,245	\$40,755	\$0	\$170,000
Construction	\$0	\$0	\$2,300,000	\$2,300,000
Construction Administration	\$0	\$0	\$230,000	\$230,000
<b>Total</b>	<b>\$129,245</b>	<b>\$40,755</b>	<b>\$2,530,000</b>	<b>\$2,700,000</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
572 - Utilities	\$129,245	\$40,755	\$2,530,000	\$2,700,000
<b>Total</b>	<b>\$129,245</b>	<b>\$40,755</b>	<b>\$2,530,000</b>	<b>\$2,700,000</b>



# Changes to the FY 2021/22 to FY 2025/26 Capital Improvement Plan



## UTILITY FUND

### Sanitary Sewer MWRD IICP - South Braintree

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Braintree trunk line - Braintree at Falmouth south to Wise Road

#### Description

This will include flow monitoring, smoke testing, manhole inspection, dyed water flooding, construction design, construction, construction observation, review of CCTV footage, and submittal of the Metropolitan Water Reclamation District (MWRD) annual report to meet their Inflow and Infiltration Control Program (IICP) requirements.

Construction funds were not originally budgeted in FY 2021/22 but have been added given necessary point repairs that were identified as critical as part of the ongoing assessment.

#### Project Justification

This program is working toward reducing sanitary sewer overflows (SSOs) and basement backups (BBs). The South Braintree basin will complete the short-term requirements of the IICP. Moving forward, the village will need to continue the same level of investigative and repair efforts at a minimum rate of 2% of the sanitary sewer system (equal to ~5 miles annually).

#### Operating Impacts

This project will help reduce the number of SSOs and BBs during heavy rain events.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	FY 2024/25	FY 2025/26	Total
Study	\$109,840	\$0	\$0	\$0	\$0	\$114,840
Final Design	\$50,000	\$0	\$0	\$21,250	\$0	\$100,000
Construction	\$0	\$190,000	\$680,000	\$0	\$400,000	\$1,680,000
Construction Administration	\$0	\$19,000	\$54,500	\$0	\$25,000	\$124,000
<b>Total</b>	<b>\$159,840</b>	<b>\$209,000</b>	<b>\$734,500</b>	<b>\$21,250</b>	<b>\$425,000</b>	<b>\$1,549,590</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	FY 2024/25	FY 2025/26	Total
572 - Utilities	\$159,840	\$209,000	\$734,500	\$21,250	\$425,000	\$2,018,840
<b>Total</b>	<b>\$159,840</b>	<b>\$209,000</b>	<b>\$734,500</b>	<b>\$21,250</b>	<b>\$425,000</b>	<b>\$1,549,590</b>



## UTILITY FUND

### Water Main Replacement - Jamestown Court

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Jamestown Court

#### Description

This project consists of the replacement of approximately 480 feet of the water main on Jamestown Court from Wise Road through the end of the court.

#### Project Justification

The water main in Jamestown Court was constructed in 1974 and is nearing the end of its useful life. This section of water main has shown a recent history of main breaks, which causes the residents in the area to be without water during the repairs. Since 2016 there have been three breaks in this area that has cost the village approximately \$22,500 in repair costs. This water main segment was identified in the 2019 water model as a top priority for replacement.

Funds have been rebudgeted for pavement patching given the tight schedule to complete this project in FY 2020/21.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair the water main breaks. Staff will need to operate valves during construction.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$15,000	\$0	\$15,000
Construction	\$140,000	\$30,000	\$170,000
Construction Administration	\$12,000	\$3,000	\$15,000
<b>Total</b>	<b>\$167,000</b>	<b>\$33,000</b>	<b>\$200,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572 - Utilities	\$167,000	\$33,000	\$200,000
<b>Total</b>	<b>\$167,000</b>	<b>\$33,000</b>	<b>\$200,000</b>



## UTILITY FUND

### Water Main Replacement - Kimberly Drive

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Clifton Ganek

#### Location

Kimberly Drive - Mall Drive to Martingale Road

#### Description

This project consists of the replacement of approximately 900 feet of the water main on Kimberly Drive, from Mall Drive to Martingale Road. Additionally, this project will require pavement patches on the south side of Kimberly Drive as the water main will be trenched in.

This project was underbudgeted and funds have been added for the correct water main and fittings required to meet village specifications.

#### Project Justification

These sections of water main have shown a recent history of main breaks, which causes the businesses (Seasons 52) in the area to be shut down during repairs. Since 2017 there have been three breaks in this area that has cost the village approximately \$45,000 in repair costs. The water main segment on Kimberly was identified as a top priority for replacement in the 2019 water model report. This section of water main was constructed in 1976 and are nearing the end of their useful life. This construction of this project will be coordinated with the Streets Program when Kimberly Drive improvements begin.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair the water main breaks. Staff will need to operate valves during construction.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$37,500	\$0	\$37,500
Construction	\$0	\$463,100	\$463,100
Construction Administration	\$0	\$20,000	\$20,000
<b>Total</b>	<b>\$37,500</b>	<b>\$483,100</b>	<b>\$520,600</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$37,500	\$483,100	\$520,600
<b>Total</b>	<b>\$37,500</b>	<b>\$483,100</b>	<b>\$520,600</b>



## UTILITY FUND

### Water Main Replacement - Quentin Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Clifton Ganek

#### Location

Quentin Road from Algonquin to Hartung

#### Description

The project consists of extending the existing water main on the east side of Quentin to the water main located on west side of Quentin. This will allow the village to abandon the existing main on the east side of Quentin and eliminate parallel mains within our water system. It is anticipated the proposed water main will be directionally drilled under Quentin road.

This project was underbudgeted and funds have been added for the correct water main and fittings required to meet village specifications.

#### Project Justification

There have been a number of breaks along this 1980-constructed section of main in the last few years and it is somewhat isolated due to the location within the village. Also by abandoning the water main on the east side of Quentin, we will eliminate parallel mains and reduce operating costs to maintain two mains instead of one. Since 2016, staff has spent approximately \$40,000 in repairs cost for this section of water main. This water main is extremely deep (~12-14 feet) which adds significantly to the time and cost necessary to make repairs. Additionally, this water main work was highlighted as a priority project in the 2019 water model report.

#### Operating Impacts

This will reduce hours spent on water main breaks along this section of water main pipe.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$9,500	\$0	\$9,500
Construction	\$0	\$206,200	\$206,200
Construction Administration	\$0	\$19,000	\$19,000
<b>Total</b>	<b>\$9,500</b>	<b>\$225,200</b>	<b>\$234,700</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$9,500	\$225,200	\$234,700
<b>Total</b>	<b>\$9,500</b>	<b>\$225,200</b>	<b>\$234,700</b>



## BUILDING REPLACEMENT FUND

### Public Safety Building Range Ventilation Improvements

**Request Type:** Carryover Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Public Safety Building (1000 Schaumburg Road)

#### Description

Range ventilation equipment at the Public Safety Building will be converted to a full KEPA filtration unit in lieu of the electrostatic wash down plate system currently in use. In conjunction, the range ceiling will require a lowered ballistic ceiling to achieve the proper down range airflow rating to assure a safer environment for shooters.

This project was originally scheduled for completion in FY 2020/21 but has been rebudgeted in FY 2021/22.

#### Project Justification

The downrange area of the firing range is experiencing air flow rates that are not acceptable for the tactical training taking place there. Range ventilation design in conjunction with Meggit defense suggests converting the air handler to all-HEPA filtration, moving the control panel to the range room and a lowered ballistic ceiling to alleviate the condition.

#### Operating Impacts

Close coordination with the Rangemasters at Public Safety will need to be included..

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$50,000	\$0	\$50,000
Construction	\$15,000	\$587,000	\$602,000
Construction Administration	\$2,500	\$5,000	\$7,500
<b>Total</b>	<b>\$67,500</b>	<b>\$592,000</b>	<b>\$659,500</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
680 – Building Replacement	\$67,500	\$592,000	\$659,500
<b>Total</b>	<b>\$67,500</b>	<b>\$592,000</b>	<b>\$659,500</b>

SCHAUMBURG, ILLINOIS

# ANNUAL BUDGET PROPOSAL 2021-2022

## Appendix A

**FY 2021/22 – FY 2025/26  
Capital Improvement Plan  
Approved January 2021**



**VILLAGE OF SCHAUMBURG**

PROGRESS THROUGH THOUGHTFUL PLANNING

# CAPITAL

## Improvement Plan



VILLAGE OF SCHAUMBURG

PROGRESS THROUGH THOUGHTFUL PLANNING

FY 2022 - FY 2026



# VILLAGE OF SCHAUMBURG

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## EXECUTIVE SUMMARY

Please find for your review and consideration, the proposed FY 2021/22 to FY 2025/26 Capital Improvement Plan (CIP) for the Village of Schaumburg. The CIP is a comprehensive plan that sets general direction and priorities for the village’s capital improvement projects and associated funding for the next five years.

Each year, staff identifies capital improvement projects and schedules them within the five-year CIP based on Village Board identified priorities, community need, and available funding. This CIP represents a basic five-year plan maintaining village capital assets while taking into account the projected fiscal impacts of the pandemic. Much information regarding the duration of revenue losses and when they will return to pre-pandemic levels is still unknown. As such, the proposed CIP matches the projected pandemic impacted funding while taking maximum advantage of any available grant funding. As the village continues to gain experience in responding to this pandemic, projects will continue be adjusted based on available funds and priorities.

Even with a basic Capital Improvement Plan, the CIP continues to make progress on priority areas identified by the Village Board. These include the residential street program which continues to address the worst streets first, the Vital Streets Program where the village successfully leveraged external funding by securing the largest portion of the Surface Transportation Program funding available to the Northwest Council of Mayors, an ongoing effort to make improvements to utility infrastructure, and continued investment in the North Schaumburg TIF District.

This summary will include an overview of both the expenses and funding for the overall five-year plan, a breakdown of the total expenditures by project type and project category, and a breakdown of the various revenue sources funding the plan. The summary also provides project highlights for FY 2021/22.

## Overview of the Five-Year Plan

The CIP is comprised of village improvements, typically of \$50,000 or more in cost, that add value to the village’s infrastructure. The village’s FY 2021/22 to FY 2025/26 CIP proposes \$185 million in total spending. The village anticipates securing \$44.1 million in grant funding, leaving \$140.9 million to be funded through local sources. The chart below outlines the funding anticipated to be received through grants. Pass through grants are paid for directly by the granting entity while reimbursement grants obligate the village to pay the full cost and be reimbursed upon completion.

*FY 2021/22 to FY 2025/26 Capital Improvement Plan*

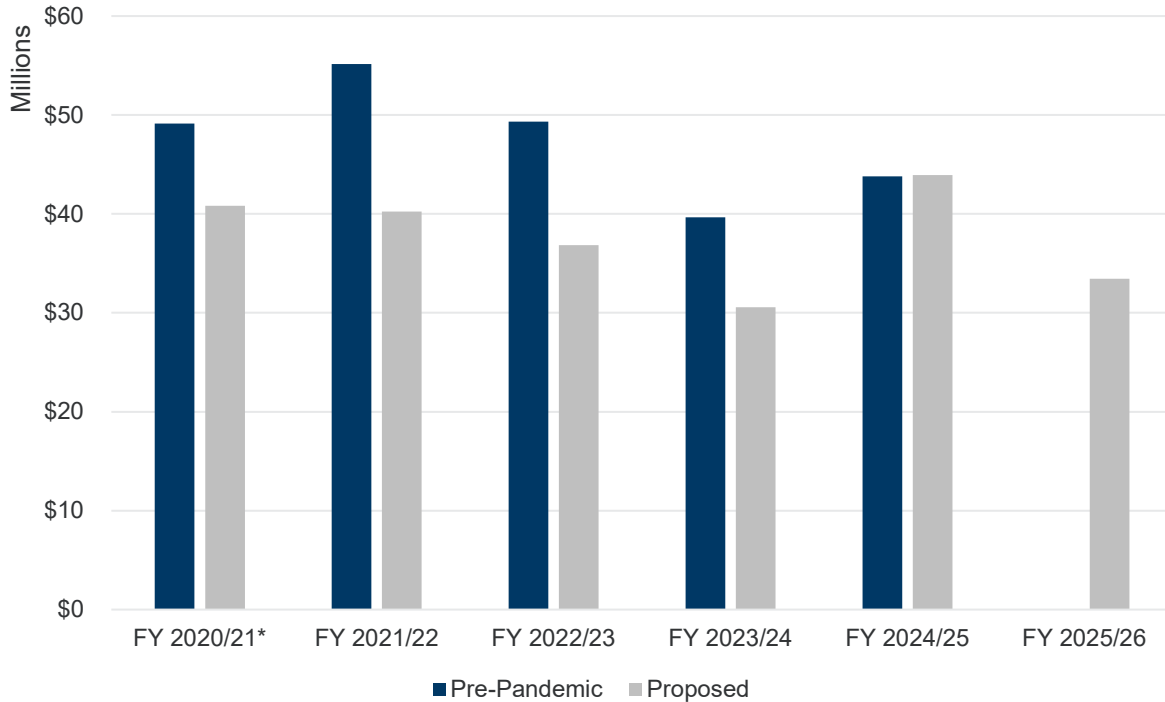
Fiscal Year	Total Cost	Reimbursements	Pass Through	Village
FY 2021/22	\$40,240,110	\$1,911,706	\$8,428,929	\$29,899,475
FY 2022/23	\$36,843,001	\$1,468,503	\$8,714,709	\$26,659,789
FY 2023/24	\$30,550,209	\$353,725	\$4,048,800	\$26,147,684
FY 2024/25	\$43,909,587	\$1,195,000	\$11,813,520	\$30,901,067
FY 2025/26	\$33,440,300	\$420,000	\$5,760,000	\$27,260,300
<b>Total</b>	<b>\$184,983,207</b>	<b>\$5,348,934</b>	<b>\$38,765,958</b>	<b>\$140,868,315</b>

The graph on the following page highlights the extent to which projects that were included in last year’s CIP have been reduced or deferred. As it shows, the average annual total in last year’s CIP was \$47.4 million compared to \$37 million in this year’s CIP.

# Capital Improvement Plan FY 2022 - FY 2026



Pre-Pandemic and Proposed FY 2021/22 to FY 2025/26 CIP Spending



\*FY 2020/21 proposed reflects the adjusted CIP that was included in the FY 2020/21 annual budget.

In total, \$44.8 million in projects have been reduced or deferred from FY 2020/21 to FY 2023/24 to match projected available funding when comparing this year's CIP to last year's plan. The reduction or deferment of projects in the proposed plan accounts for the ongoing economic impact of the pandemic on village revenues. Reducing the village's obligations in the short term will allow time for recovery into the future. For example, the Capital Improvement Fund plans for an \$8 million annual street program instead of the \$10 million program that was proposed in last year's CIP for the first four years of the plan and then returns to the \$10 million program in year five. Other deferments include the Baseball Stadium Modernization Improvement Program, which will need to be reevaluated given the pandemic and cancellation of the 2020 baseball season. As the fund does not have the available funds to support the program on its own, the program has been removed from the five-year plan altogether until a funding source for the improvements can be identified.

While most of the deferments in the CIP are directly related to the impact of the pandemic on village finances, other deferments include reconstruction of National Parkway from Golf Road to American Lane. This project, which will cost \$8.7 million between the Utility Fund and the Vital Streets Program Fund, was originally scheduled for construction in FY 2021/22, but the village was unsuccessful in obtaining grant funds. As such, patching has been done this year to extend the life of the roadway to FY 2023/24 while the village pursues grant funding.

As the village continues to monitor CIP revenues, projects will be adjusted as necessary and included in the annual budget document.



## Breakdown of Expenditures

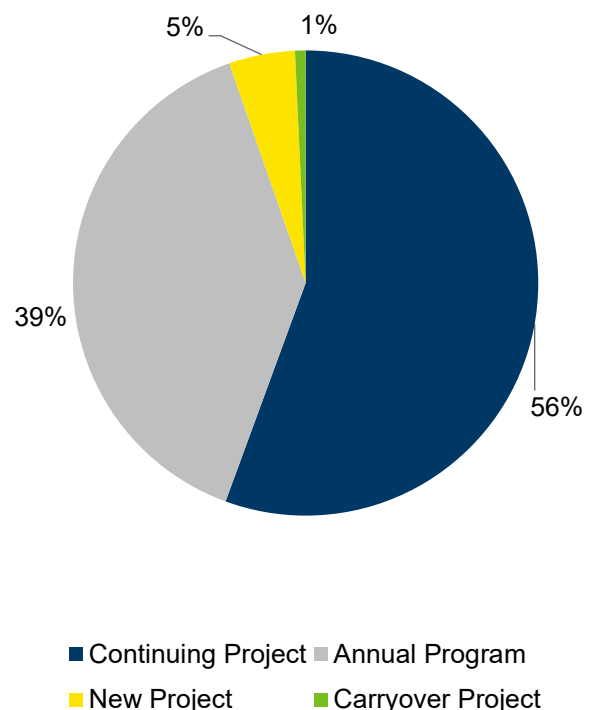
When the CIP is broken down by project category, the largest portion of the plan is dedicated to roadways at \$112 million (61%). A majority of this spending is on the local street repair program (\$42 million) and on the Vital Streets Program (\$46 million). Furthermore, water and sewer improvements comprise \$36.8 million or 20% of the total CIP, followed by community improvements, bikeway improvements, and building improvements. The table to the right illustrates the division of CIP funding by category for all five years.

*FY 2021/22 to FY 2025/26 CIP (By Category)*

Category	Percentage
Roadway Improvements	61.0%
Water/Sewer Improvement	19.9%
Community Improvements	6.1%
Bikeway Improvements	3.1%
Building Improvements	3.0%
Sidewalk Improvement	2.2%
Airport Improvement	2.0%
Parking Lot Improvements	1.8%
Traffic Signal Improvement	0.5%
Street Light Improvements	0.5%

Projects programmed for FY 2021/22 through FY 2025/26 include new projects, carryover projects, continuing projects, and annual programs. Over the five-year program, 56% of budgeted expenditures are dedicated to continuing projects. Continuing projects span over a two to five-year period. A large majority of these projects are roadway improvements that take multiple years to complete from preliminary design through construction.

*FY 2021/22 to FY 2025/26 CIP (By Type)*



Moreover, 39% of CIP expenditures will be dedicated to ongoing annual programs that the village has committed to such as the Residential Street Repair and Reconstruction Programs, the Water Main Replacement Program, and the Sidewalk Repair Program. These programs comprise a significant portion of annual spending and were one area that the village looked to reduce to ease the impact of the pandemic. As an example, the Emerald Ash Borer (EAB) Reforestation Program was previously scheduled to finish in FY 2022/23, but has been extended for two additional years to respond to the reduced available funding within the Capital Improvement Fund.

New projects constitute 5% of the CIP expenditures over the plan. These are projects that have not yet initiated design or construction, but are scheduled to begin at some point during the five-year plan. Lastly, carryover projects encompass 1% of the CIP. Carryover projects are projects that were not completed in the previous fiscal year as planned, requiring funds to be rebudgeted in the following year. While the village does its best to predict the projects that can be completed within a fiscal year, occasionally there are obstacles to completing the projects such as bid scheduling, other agency review time, weather delays, and delays in grant funding, causing the remaining portion of the project to be “carried over” to the next fiscal year.



## Breakdown of Funding

The village's Capital Improvement Plan consists of capital projects in eleven funds and each utilizes various revenue sources. The chart below provides a summary of these expenses by fund.

*FY 2021/22 to FY 2025/26 CIP Spending (By Fund)*

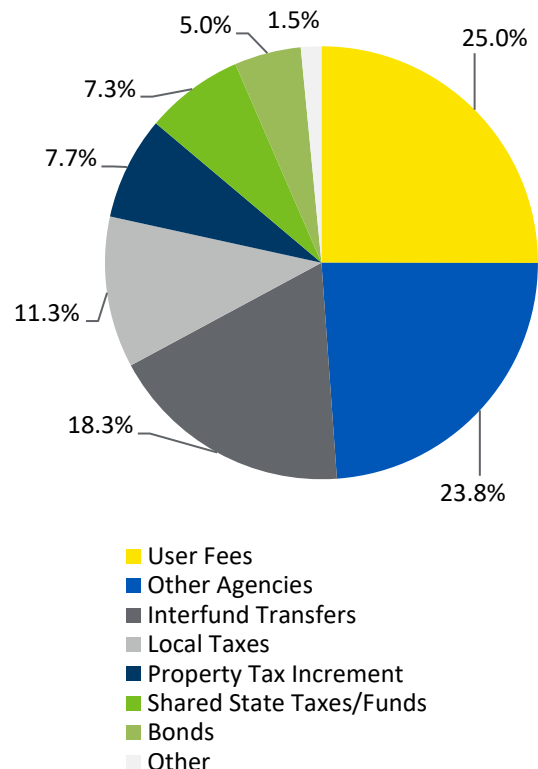
Fund	Total Amount	Grants	Village Cost
Capital Improvement Plan	\$56,967,963	\$2,944,020	\$54,023,943
Water and Utility	\$39,709,335	\$-	\$39,709,335
North Schaumburg	\$26,164,536	\$9,859,451	\$16,305,085
Vital Streets Program	\$45,940,773	\$29,652,171	\$16,288,602
Building Replacement	\$3,907,100	\$-	\$3,907,100
Baseball Stadium	\$3,109,000	\$-	\$3,109,000
MFT Fund	\$3,075,000	\$-	\$3,075,000
Airport Fund	\$3,672,500	\$1,659,250	\$2,013,250
Commuter Lot	\$1,517,000	\$-	\$1,517,000
OS Hist. District Fund	\$665,000	\$-	\$665,000
CDBG	\$255,000	\$-	\$255,000
<b>TOTAL CIP</b>	<b>\$184,983,207</b>	<b>\$44,114,892</b>	<b>\$140,868,315</b>

No one revenue source would be sufficient; therefore, a variety of revenue sources are identified to diversify and sustain the funding needed. The chart to the right shows the variety of revenue sources the village uses to finance this plan.

As shown, the largest revenue source is user fees where the user of the actual infrastructure or service pays a fee in order to receive the service. The largest example of this is in the Utility Fund where revenue received from water and sewer fees comprise 99.7% of the total revenue in the fund. User fees are also the primary revenue source in the Commuter Lot Fund where daily, monthly, and quarterly parking fees comprise 96.4% of total revenues in the fund over the five years.

The second most common revenue source is funding from other agencies, which are typically in the form of grants. The village diligently seeks, and receives, a large amount of grant funding to help offset the costs of capital projects. The chart on the following page depicts the amount of money the village anticipates receiving from other agencies compared to the village's share for the proposed five-year CIP. At 24%, this represents a 6% increase from last year's CIP where funding from other agencies comprised 18% of CIP revenues, further demonstrating the village's focus on leveraging available grant funding for this year's plan.

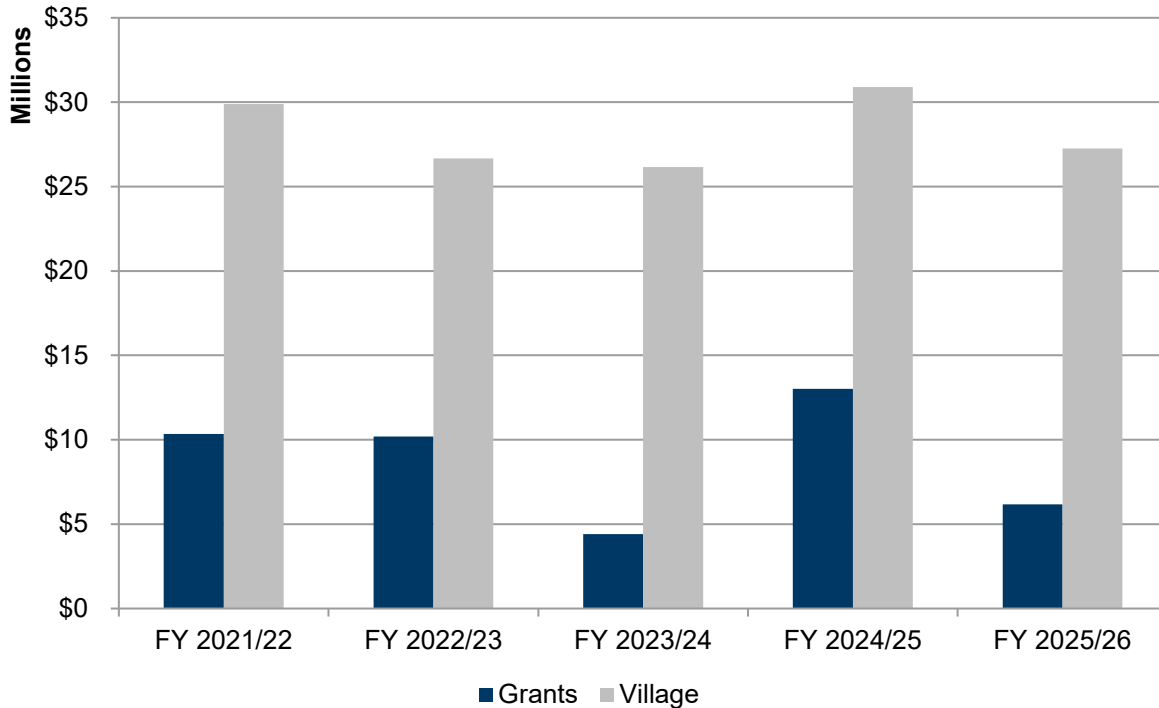
*FY 2021/22 to FY 2025/26 CIP Funding Sources*



# Capital Improvement Plan FY 2022 - FY 2026



*FY 2021/22 to FY 2024/25 Total Capital Improvement Plan Spending*



The third most common revenue source is interfund transfers. These transfers are utilized where revenues are available in one fund to pay for a project, but the project is budgeted and expended in a separate fund. Transfers include \$2.6 million annually from the Utility Fund to the Capital Improvement Fund and the Vital Streets Program Fund to pay for utility work associated with street repairs, \$2.4 million in annual transfers from the General Fund to the CIP Fund using Motor Fuel Tax revenues to finance a portion of the local street repair program, and an annual transfer from the General Fund to support operational and capital expenses in the Baseball Stadium Fund.

The Real Estate Transfer Tax, Local Motor Fuel Tax, as well as portions of the Food and Beverage Tax and Hotel Tax are the primary revenue sources for the village's Capital Improvement Fund, while the village's Telecommunications Tax will be used to pay for debt service in the village's Vital Streets Program Fund. In addition, the village utilizes Use Tax Funds to finance the Capital Improvement Fund and will be receiving new MFT Bond Funds in FY 2021/22 to cover projects in the Vital Streets Program Fund.

Rounding out revenue types that comprise at least 15% of total revenues in the CIP, property tax increment is utilized in the North Schaumburg TIF Fund where it is the primary revenue source. Bonds will be issued to finance capital projects in both the North Schaumburg TIF and in the Vital Streets Program Fund.

In summary, the five-year CIP includes basic spending that takes into account the available pandemic impacted revenues and maintains recommended fund balances. The revenues dedicated to the CIP remain diversified, providing some protection from the significantly impacted consumer-based revenues. The following sections discuss the plan by fund and the financing strategies the village utilizes to pay for capital projects.

# Capital Improvement Plan FY 2022 - FY 2026



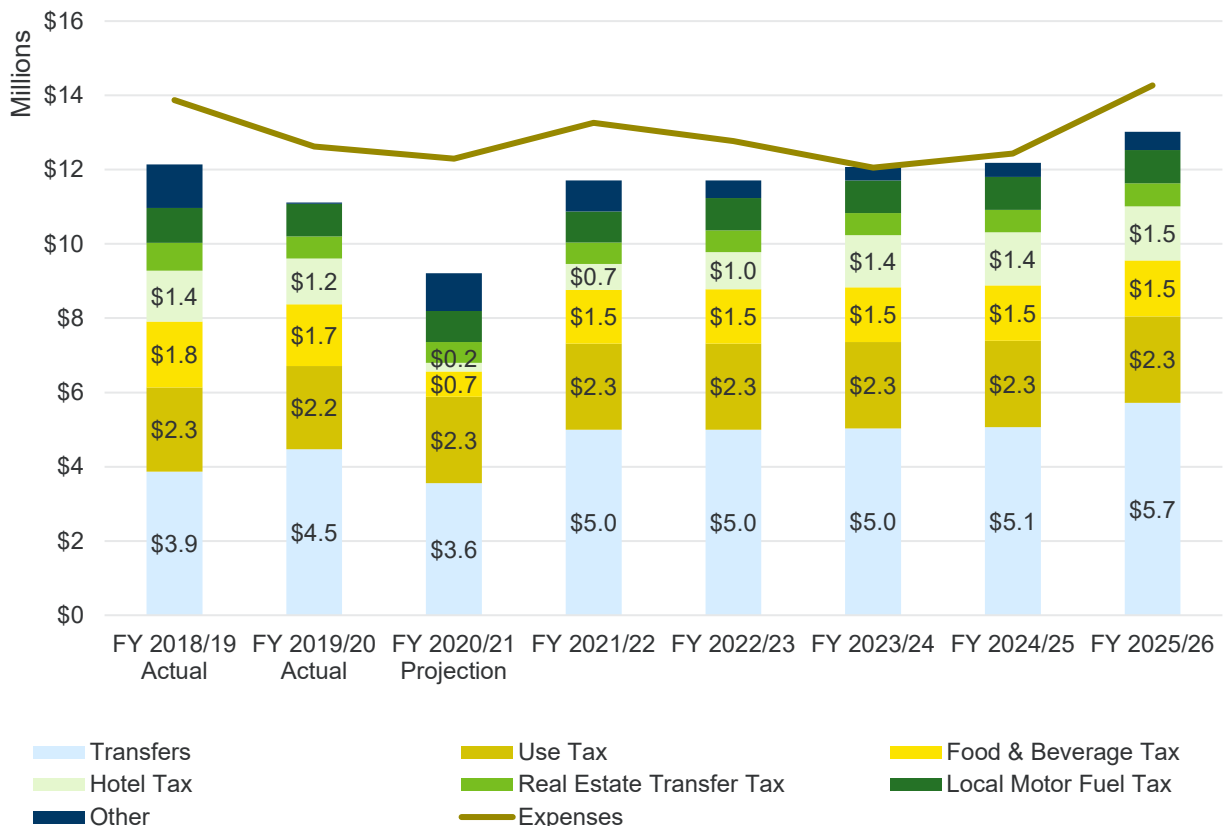
## Capital Improvement Fund

In 2019, the Village Board directed staff to expand local street repair funding from \$8 million to \$10 million annually for the next ten years. This plan relied on the original program funding sources remaining strong and the new MFT funding achieving targets based on past performance. Unfortunately, these funding sources are economy-based taxes that have been negatively impacted by the ongoing pandemic, including the following:

- 100% of the Use Tax (\$11.6 million)
- 20% of the village’s 2% Food and Beverage Tax (\$7.4 million);
- 20% of the village’s 8% Hotel Tax (\$6.0 million);
- 100% of the local Motor Fuel Tax (\$4.4 million);
- 100% of the Real Estate Transfer Tax (\$3.0 million); and
- Various transfers of Motor Fuel Tax savings from the General Fund (\$12.6 million) and from the Utility Fund (\$4.2 million).

The graph below shows projected revenues to the Capital Improvement Fund from FY 2018/19, the last full fiscal year prior to the pandemic, through FY 2025/26. Hotel Taxes, Food and Beverage Taxes, and Local Motor Fuel Taxes were all impacted beginning in March 2020 and are expected to continue being negatively impacted throughout FY 2021/22 before steadily returning to pre-pandemic levels later in the five-year plan. As a result, expenses are anticipated to exceed revenues in the fund, drawing \$3.1 million from reserves in FY 2020/21 and continuing throughout the plan.

Capital Improvement Fund Revenues (FY 2018/19 to FY 2025/26)





## Utility Fund

The village utilizes user fees to fund capital expenses in the Utility Fund. In May 2020, the Village Board approved a reduction to the scheduled water rate increases that were adopted following the 2016 Utility Rate Study. That study recommended annual rate increases of 6% to water volume charges and a \$1 increase for the monthly service charge for five years through May 1, 2021. The cost of water sold by the Northwest Suburban Joint Action Water Agency (JAWA) has consistently been lower than anticipated, providing funding for needed capital projects. The Village Board reduced the rate increases from 6% to 3% and reduced the service charge to a one-time increase of \$0.60 on May 1, 2020.

In lieu of refreshing the rate study beyond May 1, 2021, projects have been reprioritized and programmed in the five-year plan based on priority and available funding. Although the rates that the village pays to JAWA are not set beyond this year, the village has consistently seen a 2% increase. Therefore, a 2% rate increase has been scheduled each year beginning in FY 2022/23 through the end of the five-year plan. Should conditions change and future rate increases from JAWA come in higher than anticipated, these rate increases will be revisited to ensure funding is available for the requested projects.

## North Schaumburg TIF Fund

Property tax increment, bonds, and grant revenue are the primary funding sources in the North Schaumburg TIF Fund. The village has contracted with SB Friedman to assist in forecasting property tax increment in the district. According to SB Friedman, the Cook County Assessor's Office has applied a "COVID-19 adjustment" as part of the triennial assessment in the south Chicago suburbs that is expected to be applied in the northwest suburbs. Therefore, in combination with the new development in the district, SB Friedman is suggesting that the increment will likely remain flat for the next two years. The company projects revenues return to pre-pandemic assumptions with the next triennial assessment in calendar year 2023; at which point DR Horton's 260 row homes and the Boler Company's new global headquarters will be fully constructed and on the district's tax roll.

In addition to property tax increment, three bond issues are scheduled in the five-year plan including a \$14 million bond issue in FY 2022/23 to fund capital improvement projects. The village will closely monitor revenues from property tax increment and actual project costs, which may impact the total amount of the bond issue required. Per the redevelopment agreement (RDA) that the village entered into with TUF Partners in 2020, \$10 million bonds are scheduled in FY 2021/22 and FY 2023/24 to reimburse the company for work it is completing to build out the 225 acre property in accordance with the Master Plan for the district. Of the \$125 million TUF is investing in the site, the RDA with the village commits \$31.7 million in TIF assistance over three payments. While scheduled, the village will monitor the developer's progress to determine when the bond funding will be necessary to reimburse for the infrastructure work.

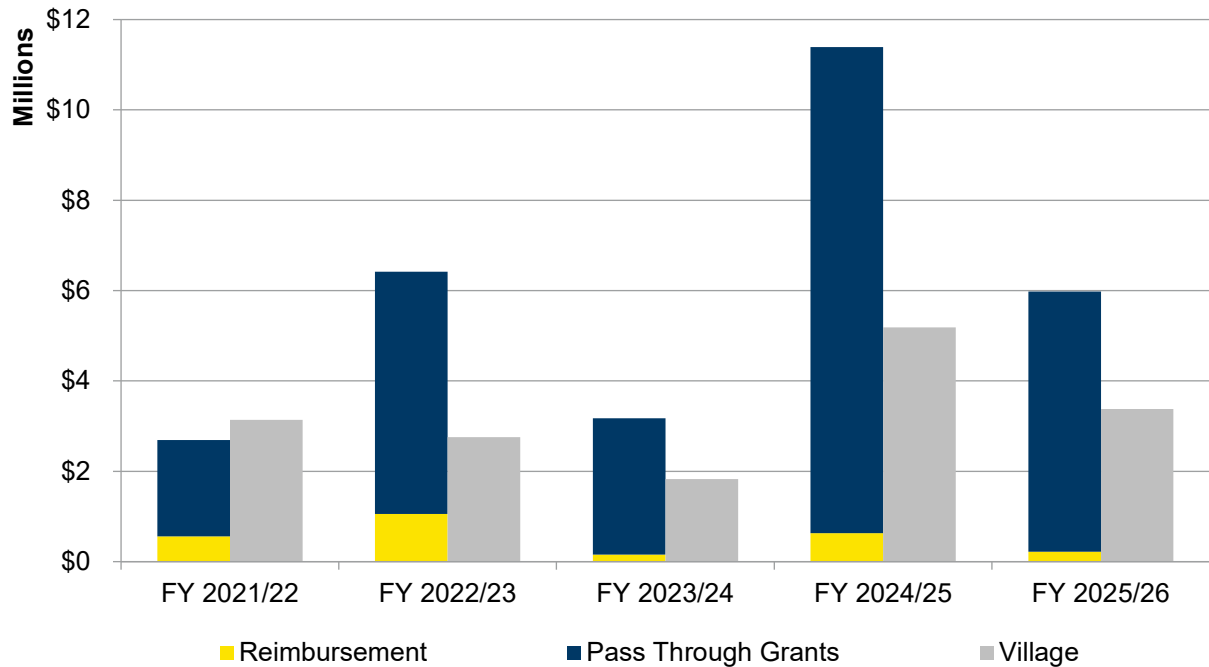
## Vital Streets Program Fund

As previously stated, funding for the five-year plan is possible largely due to \$44.1 million in awarded and anticipated grant revenue, including \$29.7 million in the Vital Streets Program Fund. Separate from the Capital Improvement Fund, this fund contains only projects eligible for Surface Transportation Program (STP) funding and other State and Federal grants.

# Capital Improvement Plan FY 2022 - FY 2026



*FY 2021/22 to FY 2025/26 Vital Streets Program Fund Spending*



The Northwest Council of Mayors is responsible for allocating funding for the Surface Transportation Program - Local (STP-L) program. In 2019, the council adopted a new methodology for programming STP-L funds and this methodology was first applied with the 2020 call for projects. The Village of Schaumburg submitted 11 grant applications for STP-L funding and was awarded grant funding for nine projects over the five-year program. In total, the value of all improvements from FY 2020/21 to FY 2024/25 is \$46 million or 30% of the total amount available to the conference; \$27 million of construction costs will be paid directly by the granting agencies and \$2.6 million will be reimbursed to the village when expenses are paid. This results in a total net cost to the village of approximately \$16.3 million over the five years.

In FY 2020/21, the village issued \$11 million in bonds in order to keep Vital Street Fund projects progressing and to leverage all available grant opportunities. This was the second of three bond sales over the life of the fund to sustain this long-term plan. The third bond sale (\$14 million) is scheduled in FY 2022/23. Funding to pay for the debt service on new bonds will come from transfers from the Utility Fund for utility work associated with Vital Streets projects, a transfer of new revenue from the State's Transportation Renewal Fund, and telecommunications tax revenues starting in FY 2022/23 that become available with the retirement of other debt.

## Building Replacement Fund

The Building Replacement Fund provides resources for major repairs and improvements of village-owned buildings. The primary revenue source for this fund comes from the General Fund. The village will defer discretionary projects and focus instead on projects that maintain village facilities in a safe and suitable condition. Projects include renovations to the Municipal Center Plaza to replace deteriorating concrete, repair lighting and electrical systems that are currently inoperable, install protective bollards per the village's ordinance, and to modify the concrete stairway and deteriorating railings down to the pond.





## Baseball Stadium Fund

The village's Baseball Fund is financed by transfers from the village's General Fund and contractual obligations from the Schaumburg Boomers. Earlier this year, the Village Board approved a \$3.5 million program that planned for 14 modernization projects across the stadium to enhance the visitor experience and improve attendance with the ultimate goal of increasing revenue to the stadium. Priorities for the program will need to be reevaluated given the General Fund's financial strain, the cancelled 2020 season, and the potential impact of the pandemic on future seasons. Due to the uncertainty of the revenues for this fund, projects have been limited to general maintenance and repair projects while the modernization and improvement program has been removed from the five-year plan until revenues recover sufficiently to support it or a new source is identified.

## Other Funds

The other five capital improvement funds are financed through various grant revenues, user fees, and internal transfers.

- In FY 2020/21, the village began receiving \$1.6 million in State MFT Bond Funds which are to be used for "bondable" infrastructure projects. Given this requirement, these funds are being used to reduce the village's local share of Vital Streets Program Fund projects.
- In the Airport Fund, revenue sources include user fees and the Airport Federal Entitlement Allocations, which are used to fund some of the costs of capital projects.
- The Commuter Lot Fund is financed by daily, monthly, and quarterly parking fees. These fees have been negatively impacted by a reduced demand for the parking lot during the ongoing pandemic and projects have been adjusted based on anticipated revenues.
- As there is not a dedicated revenue source for this fund, capital projects in the Olde Schaumburg Historical District Fund are paid for through transfers from the village's Capital Improvements Plan Fund.
- The village receives approximately \$350,000 in Community Development Block Grant funds each year from the United States Department of Housing and Urban Development. These funds can be used for improvements in low to moderate income areas.

## FY 2021/22 Highlights

The following four areas highlight the first year of the five-year plan and will serve as the basis for the proposed \$40.2 million FY 2021/22 budget requests to be presented to the Board in April, 2021.

### (1) Revitalize Local Streets

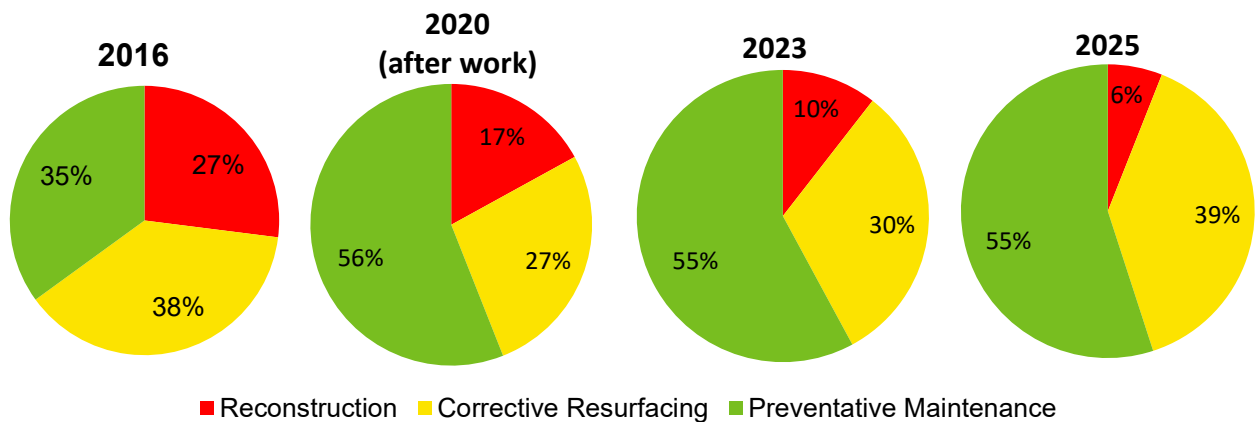
The CIP proposes that \$8 million be spent on residential street repairs. In accordance with direction provided by the Village Board, \$2 million is dedicated towards reconstruction of village streets that are in the worst condition with the remaining \$6 million spent based on guidance from the village's Pavement Management Plan (reconstruction, resurfacing, and preventative maintenance).

In October 2019, the Village Board directed staff to expand local street repair funding from \$8 million to \$10 million annually, with the additional \$2 million directed towards residential streets. However, the loss of local tax revenues due to the pandemic has necessitated that the program remain flat at \$8 million. Given the restrictions that have been placed on dining establishments

and travel during the ongoing pandemic, Food and Beverage Taxes and Hotel Taxes are projected to fall by 63% and 82% respectively in FY 2021/22. Excess reserves from the General Fund were used to increase the program to \$6 million in FY 2014/15 while the local motor fuel tax was adopted in FY 2017/18 to increase it to \$8 million. As all of these funding sources have been impacted by the ongoing pandemic, the village will look to expand the program only after revenues return to pre-pandemic levels.

At \$8 million, the village anticipates to make continued improvements to the overall condition of its local roadway network. In 2016, 27% of local streets were most cost effectively improved with reconstruction. Upon completion of the 2020 street repair program, staff estimates that 17% will remain in need of reconstruction with the village expected to be nearing its goal of 5% at the end of 2025 given funding as proposed. In accordance with the village's Pavement Management Plan, the village conducts a pavement condition assessment every three years to reprioritize streets based on their current condition to be included in the local street repair program each year. The village is proposing to complete this assessment again in 2021 to update the data that was last collected in 2018.

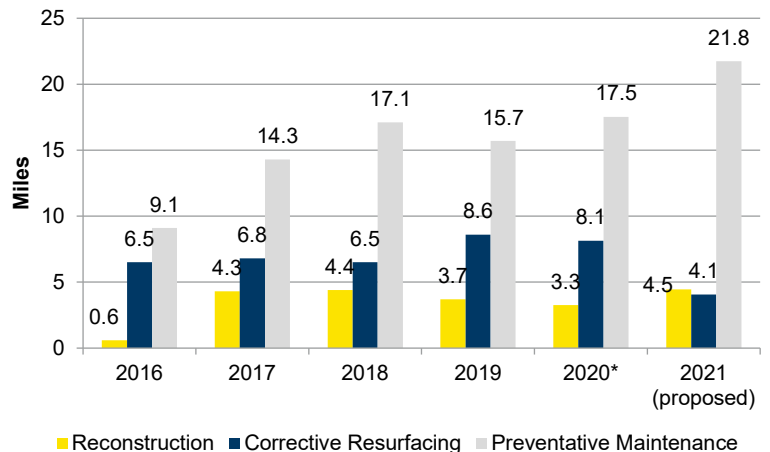
*Percentage of Local Streets in Repair Categories (2016-2025)*



The chart to the right shows the total number of miles of local streets completed through the local street repair program and the preliminary estimate for 2021. As it shows, the village has been able to increase the overall mileage repaired as a result of program efficiencies and increases in funding, first with the implementation of a \$6 million program in 2016, followed by the \$2 million increase in 2017 dedicated to reconstruction of those streets in failed condition.

In addition to the 17.5 miles of preventative maintenance completed in 2020, the village has been able to increase the amount of in-house patching with 42,931

*Local Street Repair Program Miles (2016-2021)*





square yards completed. This represents a 43% increase over the village's annual goal of 30,000 yards. This was made possible, largely due to the cancellation of Septemberfest during the ongoing pandemic. This level of effort is not anticipated to be achieved annually, however, even this one year helps improve the overall condition of the village's street network and extends the life of those roadways.

### (2) Leveraging Grant Funds for Infrastructure Improvements

With the increased pressure on local revenues due to the pandemic, staff has pursued all available grant opportunities to reduce the use of local funds for capital projects across many of the CIP Funds. The largest example of this is in the Vital Streets Program Fund, where the village continues to pursue and obtain grant funds for repair of major roadways. Of the \$5.8 million that is budgeted for design and construction of 9.5 miles in major roadways, the village anticipates its local share being \$3.1 million. Three roadway segments are scheduled for resurfacing in FY 2021/22 including Meacham Road from Higgins Road to Golf Road, Summit Drive from Wise Road to Schaumburg Road, and Weathersfield Way from Braintree Drive to Salem Drive. Final design will be completed on four additional roadway segments that the village has secured grant funding to complete in FY 2022/23, including Bode Road from Barrington Road to Springinsguth Road, National Parkway from Higgins Road to Woodfield Road, Rodenburg Road from Irving Park to the village's limits, and Springinsguth Road from Bode Road to Schaumburg Road.

Earlier this year, the village was notified that its grant application for STP-L funds to complete reconstruction of National Parkway from Woodfield Road to Golf Road was unsuccessful. As the roadway is in need of reconstruction, staff split the project and plans on completing construction of the south segment (Woodfield Road to American Lane) with State MFT Bond Funds and will resubmit for STP-L funds for the north segment (American Lane to Golf Road) at the next call for projects in early 2022.

The village has also received grant funds to make bikeway and pedestrian improvements. In FY 2021/22, the village will complete final design on bike paths along Meacham and Golf Road followed by construction in FY 2022/23 using Congestion Mitigation and Air Quality (CMAQ) grant funds. Additionally, the village will be using a combination of Community Development Block Grant (CDBG) and Invest in Cook grant funds to complete six midblock crossing improvements at high priority pedestrian crossing locations.

In addition to grant funds that have been obtained, the village has budgeted for three projects where decisions on grant funds have yet to be made. The village recently submitted an application for CMAQ funds to complete a few identified bike path gaps along Martingale Road, Corporate Crossing, and Schaumburg Road. A decision on this grant application is expected in spring 2021. The village is also budgeting funds to replace a bike path along Wise Road from Springinsguth Road to Braintree Drive using Illinois Department of Natural Resources funds and for pedestrian signal improvements at National Parkway and Higgins Road using State Capital Bill Funds. These projects will only move forward in FY 2021/22 if funds are received.

### (3) Maintaining and Improving Utility Infrastructure

Twenty-eight projects and \$7.5 million have been budgeted in the Utility Fund for FY 2021/22. As mentioned previously, water rates have been set through May 1, 2021 with future rate increases proposed at 2% through the remainder of the five-year plan.

Projects for FY 2021/22 include the water main replacement program (\$2 million) to complete work associated with residential street repair. In FY 2021/22, repairs will be made to water main



along Clayton Circle and Manor Circle and design will be completed on Boxwood Drive, Cheltenham Place, Cottonwood Court, and Hinkle Court. In addition to the work scheduled to be done with the street repair program, staff has identified public water main along Kimberly Drive and Quentin Road for replacement.

The proposed CIP contains continued investments in the village's storm sewer system. The CIP includes \$800,000 to rehabilitate aging corrugated metal pipes on Cedarcrest Drive from Weathersfield Way to Boxwood Drive as well as the outfall structure behind Aldrin Elementary School.

#### (4) Investing in the North Schaumburg TIF

The village continues its commitment to economic development by investing in the 90 North District. Over the past three years, the village has made more than \$22 million in infrastructure improvements to the area. In FY 2021/22, \$11.9 million is budgeted for several additional infrastructure and regionally significant projects in this area, with the village's local share at \$4.8 million. These improvements are expected to support the current and future development of Veridian, including the Boler Company, the Element at Veridian Apartments, as well as D.R. Horton's Northgate at Veridian.

In September 2020, the village began intersection improvements at Meacham and Algonquin Roads. Work in FY 2021/22 will include the removal of the existing roadway, installation of new water and storm sewer followed by the construction of the new roadway, curb and gutter, sidewalk, and lighting and traffic signal foundations on the south side of Algonquin Road and east side of Meacham Road. Once the work is complete in this stage, work will begin on the north half of the roadway. The work in this stage will carry over into FY 2022/23. The village has been able to pursue CMAQ, STP-L, and IDOT funds to reduce the village's cost of construction to just \$1 million of the \$11 million budgeted over three fiscal years.

Design will soon be completed on Phase I of the 90 North District Central Park that was proposed as part of the 90 North District West Master Plan. This urban style park project is envisioned to be a regional draw for the surrounding residential and office developments as well as visitors to the nearby shopping and restaurant uses. The CIP includes \$2.5 million for construction of Phase I of the park in FY 2021/22 which will consist of general site grading, utilities, pathway construction, turf placement, and landscaping as well as construction of a bike path along the east side of the park.

## Conclusion

As presented, the five-year Capital Improvement Plan demonstrates the village's continued commitment to the priorities that have been identified by the Village Board. While the pandemic has required the village to adjust the timing and priority of projects within the CIP, projects have been programmed based on current revenue available for all five years.

As General Fund revenues have been significantly impacted by the ongoing pandemic, staff has developed a balanced five-year CIP without the support of the annual transfers from the General Fund. Reducing the reliance of the CIP on the General Fund will prove valuable as the village addresses lost revenues. As with the annual budget, if conditions change or the recovery of revenues takes longer than currently forecasted, staff will make adjustments based on priorities and timing of CIP projects.



## CIP PURPOSE AND PROCESS

The Village of Schaumburg was incorporated in 1956. During the 1960s, the village reserved large tracts of land for industrial, commercial and office development. By the 1970s the village had expanded rapidly; two major expressways were built and Schaumburg's population increased from 130 residents to 18,730 residents. A majority of Schaumburg's infrastructure was built within the first fifteen to twenty years after the village's incorporation. As this infrastructure ages, there is greater financial pressure on the village to fund infrastructure replacement and repairs. Through the CIP process, the village has the opportunity to identify, evaluate, and assign priorities to the proposed projects to avoid costly emergency replacement or repairs to aging infrastructure. The purpose of the CIP is to outline a schedule of capital expenditures over the next five years and to develop and assign the necessary resources to fund the program. The CIP dedicates significant funding for village roadway, water, and sewer projects. Investments in the development of infrastructure will continue to attract businesses and residents to the largest center of economic development in the State of Illinois, outside the City of Chicago.

### Project Inclusion

The CIP is comprised of village improvements, typically of \$50,000 or more in cost, as well as professional services that are associated with those improvements. The plan provides and maintains the infrastructure necessary to keep the quality of life and level of service in Schaumburg at the highest possible level.

In August and September of each year the Village Manager's Office sends out requests for projects. Project Managers are required to submit a project form for any project that will be needed in the next one to ten years. In the project form, the project managers must, as best they can, precisely justify the need for the project and outline all costs associated with the project. All of the projects should focus on benefiting the community by generating increased tax revenue through development opportunities, reducing operating costs, improving services, or replacing and repairing deteriorated infrastructure.

All project managers make it a priority to pursue grant funding for CIP projects whenever possible to reduce the need to use village funding resources. If a project is eligible for external funds, it is usually given a higher priority.

### CIP Planning Process

The Manager's Office leads development and implementation of the CIP with input provided by the CIP Review Team. The CIP Review Team is made up of village staff from most departments within the village. To determine long term needs, workshops are facilitated with various work groups of the overall CIP Review Team. At these workshops, a specific building, fund, or type of infrastructure is discussed. Those attending come prepared with a list of needs as well as any cost estimates or additional information. As part of this review, staff looks for projects which should be completed at the same time, either for economy of scale in pricing or reduced impact to the public or staff. To aid in getting better budget numbers for construction, engineering and/or design should be completed one year, followed by construction the next. During each workshop, staff will prioritize the projects that have been presented. The workshops aim at developing a five-year plan for the funds. Below is a list of the workshop groups:



- Work Group 1: Roadways and Traffic Signals
- Work Group 2: North Schaumburg TIF District
- Work Group 3: Storm Water, Sanitary and Water Utilities
- Work Group 4: Sidewalks, Bike Paths, and Street Lights
- Work Group 5: Community Improvements, Reforestation, and Landscaping
- Work Group 6: Village Buildings
- Work Group 7: Commuter Lot and Schaumburg Regional Airport
- Work Group 8: Baseball Stadium

After the workshops, the Village Manager’s Office meets with the multi-department CIP team and discusses project priority, funding sources, and strategic objectives. With this direction, staff finalizes the proposed project schedules and places projects within the village’s five-year financial plans.

### CIP Project Prioritization

The Village of Schaumburg views its planning and operations in a strategic manner and thus utilizes various formal studies to help assign priorities to the projects included in the five-year plan. Many of the projects in this plan were identified through these studies that have been reviewed and approved by the Village Board. These studies include the following.

<b><i>Pavement Evaluation Study and State of the Streets Report (2019)</i></b>
The village conducted a pavement condition assessment to reprioritize streets based on the current condition. Staff presented this data in April 2019 as part of the “State of the Streets” report and will use the findings to reprioritize streets to include in the annual street program. This assessment is completed every three years and is proposed in the FY 2021/22 CIP.
<b><i>Facility Condition Assessment (2019)</i></b>
Engineering and Public Works staff retained a consultant to update the village’s facility condition assessment, which was last completed in 2013. This study has been used to reprioritize and schedule capital projects at village facilities throughout the five-year plan.
<b><i>Water Model and Master Plan (2018)</i></b>
This update to the 2008 water model was done to predict water flows, identify points of restriction, and identify potential capital improvements to the village’s water system.
<b><i>90 North District East and 90 North District West Framework and Master Plans (2018-2019)</i></b>
The village retained the services of a consultant to identify a system of roadways, utilities, and open spaces in the North Schaumburg TIF to serve as a framework for potential future development of a pedestrian friendly mixed use district. Many of the capital projects that are included in the CIP were identified in these plans.
<b><i>Meacham Road Corridor Study (2020)</i></b>
This plan identified obstacles to motorists, pedestrians, and cyclists along the Meacham Road Corridor and proposed streetscape treatments to unify the east and west sides of the corridor and join the various properties along its length.



<b><i>Bicycle Gap and Condition Assessment (2017)</i></b>
This assessment of the village’s bikeway network identified 19 critical gaps that the village should consider constructing and prioritized them through informational workshops with the public. It also assessed the condition of the existing network and prioritized resurfacing and reconstruction of existing paths in poor and fair condition.
<b><i>Utility Fund Study (2016)</i></b>
A study was done to identify utility projects that would be necessary to be completed within the five-year plan and to set water and sewer rates to ensure funds were available to complete them. Rate increases were approved through May 1, 2021, the staff is recommending a 2% increase to match the anticipated increases from the village’s water source agency (JAWA).
<b><i>Street Light Gap Study (2016)</i></b>
In September 2016, staff presented a street light gap study to the Engineering and Public Works Committee, identifying existing gaps in the street light network.
<b><i>Sidewalk Gap Study (2016)</i></b>
Staff was given direction by the Village Board in August 2016 to complete a series of sidewalk gaps that were identified along major village roadways.

## CIP Approval and Implementation

Following extensive review, project analysis, and prioritization, the CIP Review Team presents a balanced CIP to the Village Manager. Once the Village Manager is satisfied with the plan, the proposed CIP is reviewed by the Committee of the Whole. The Committee of the Whole recommends the CIP to the Village Board for approval. Upon its approval by the Village Board, the document is utilized as a planning tool in the preparation of future village budgets, as well as forecasting upcoming village expenditures.

As a dynamic document, the CIP provides a short and long-range assessment of decisions and actions. The plan also focuses on broad-based policy questions facing the village. The CIP is further reviewed and revised by the Budget Review Team for inclusion in the village’s annual budget. The CIP Review Team accurately monitors and tracks CIP projects throughout the year to ensure that all projects are being completed and all funds are being accounted for.

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2021 - 2022

MFT: Fund 208	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
National Parkway Reconstruction - Woodfield Road to American Lane	2,075,000	0	0	2,075,000	Construction	Roadway Improvement	Continuing Project
<b>MFT Total:</b>	<b>2,075,000</b>	<b>0</b>	<b>0</b>	<b>2,075,000</b>			

CDBG: Fund 214	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
CDBG Sidewalk Replacement: Weathersfield Units 7, 14, 16, and 18	139,000	0	0	139,000	Construction	Sidewalk Improvement	Carryover Project
Midblock Pedestrian Crossing Enhancements	116,000	0	0	116,000	Construction	Sidewalk Improvement	Continuing Project
<b>CDBG Total:</b>	<b>255,000</b>	<b>0</b>	<b>0</b>	<b>255,000</b>			

Olde Schaumburg Historic District: Fund 238	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Town Square and Veterans Gateway Park Concrete, Electrical and Paver Repairs	200,000	0	0	200,000	Construction	Sidewalk Improvement	Continuing Project
<b>Olde Schaumburg Historic District Total:</b>	<b>200,000</b>	<b>0</b>	<b>0</b>	<b>200,000</b>			

North Schaumburg TIF: Fund 436	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
90 North TIF Central Park (Phase 1)	2,478,000	93,933	0	2,384,067	Construction	Community Improvement	Continuing Project
90 North Transit Facility	125,000	100,000	0	25,000	Study	Community Improvement	Continuing Project
Demolition of Woodfield Green	1,500,000	0	0	1,500,000	Construction	Community Improvement	New Project
Meacham and Algonquin Intersection Improvements	7,533,536	550,598	6,295,361	687,577	Construction	Roadway Improvement	Continuing Project
North Meacham Road Corridor Streetscape	100,000	0	0	100,000	Design	Community Improvement	New Project
Project Management for North Schaumburg TIF Infrastructure	100,000	0	0	100,000	Professional Services	Roadway Improvement	Annual Program
Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan	20,000	0	0	20,000	Study	Traffic Signal Improvement	New Project
<b>North Schaumburg TIF Total:</b>	<b>11,856,536</b>	<b>744,531</b>	<b>6,295,361</b>	<b>4,816,644</b>			

Capital Improvement: Fund 440	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bike Path Reconstruction/Resurfacing Program	575,000	0	0	575,000	Construction	Bikeway Improvement	Annual Program
Curb Replacement Program	525,000	0	0	525,000	Construction	Roadway Improvement	Annual Program
EAB Program	249,753	0	0	249,753	Program or Purchase	Community Improvement	Annual Program
Illinois Route 19 and Wise Road Lighting Relocation	156,300	0	0	156,300	Construction	Street Light Improvement	New Project
Martingale Road, Corporate Crossing, and Schaumburg Road Bike Paths	75,000	60,000	0	15,000	Design	Bikeway Improvement	New Project
Meacham & Golf Road Bike Paths	165,000	132,000	0	33,000	Design	Bikeway Improvement	Continuing Project
Midblock Pedestrian Crossing Enhancements	175,883	145,000	0	30,883	Construction	Sidewalk Improvement	Continuing Project
Pavement Evaluation	160,000	0	0	160,000	Study	Roadway Improvement	New Project



# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2021 - 2022

Capital Improvement: Fund 440 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Pedestrian Signal Improvements- National Pkwy and Higgins Road	198,000	137,500	0	60,500	Construction	Traffic Signal Improvement	Carryover Project
Residential Street Repair Program	2,000,000	0	0	2,000,000	Design/ Construction	Roadway Improvement	Annual Program
Retaining Wall Improvements- Schaumburg Road at Plum Grove Road	10,000	0	0	10,000	Design	Community Improvement	New Project
Sidewalk Gap Program - Plum Grove Road - Schaumburg Road to Shoreline Circle	2,500	0	0	2,500	Design	Sidewalk Improvement	Continuing Project
Sidewalk Repair Program	545,000	0	0	545,000	Construction	Sidewalk Improvement	Annual Program
Street Light Gap Program - Plum Grove Road	10,000	0	0	10,000	Design	Street Light Improvement	New Project
Street Reconstruction Program	2,000,000	0	0	2,000,000	Design/ Construction	Roadway Improvement	Annual Program
Street Repair Program	4,000,000	0	0	4,000,000	Design/ Construction	Roadway Improvement	Annual Program
Traffic Signal Cabinet and Controller Replacement Program	90,000	0	0	90,000	Design/ Construction	Traffic Signal Improvement	Annual Program
Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan	100,000	0	0	100,000	Study	Traffic Signal Improvement	New Project
Traffic Signal Video Detection Improvement Program	75,000	0	0	75,000	Construction	Traffic Signal Improvement	Continuing Project
Wise Road Bike Path Replacement - Springinguth Road to Braintree Drive	196,000	98,000	0	98,000	Construction	Bikeway Improvement	Continuing Project
<b>Capital Improvement Total:</b>	<b>11,308,436</b>	<b>572,500</b>	<b>0</b>	<b>10,735,936</b>			

Vital Streets Program: Fund 442	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bode Road Resurfacing - Barrington Road to Springinguth Road	123,532	0	0	123,532	Design	Roadway Improvement	Continuing Project
McConnor Parkway Reconstruction - Meacham Road to Roosevelt Blvd	160,000	0	0	160,000	Design	Roadway Improvement	New Project
McConnor Parkway Reconstruction - Roosevelt Blvd to Golf Road	190,000	0	0	190,000	Design	Roadway Improvement	New Project
Meacham Road Resurfacing - Higgins to Golf	278,489	26,025	129,998	122,466	Design/ Construction	Roadway Improvement	Continuing Project
National Parkway Reconstruction - American Lane to Golf Road	593,900	0	0	593,900	Design	Roadway Improvement	Continuing Project
National Parkway Resurfacing - Higgins Road to Woodfield Road	46,750	0	0	46,750	Design	Roadway Improvement	Continuing Project
Rodenburg Road Reconstruction - Irving Park Road to Village Limits	230,000	115,000	0	115,000	Design	Roadway Improvement	Continuing Project
Salem Drive Reconstruction- Weathersfield Way to Schaumburg Road	160,000	0	0	160,000	Design	Roadway Improvement	New Project
Springinguth Road Resurfacing- Bode Road to Schaumburg Road	57,602	0	0	57,602	Design	Roadway Improvement	Continuing Project
Summit Drive Resurfacing - Wise Road to Schaumburg Road	2,125,630	265,500	1,328,720	531,410	Construction	Roadway Improvement	Continuing Project
Weathersfield Way Resurfacing - Braintree Drive to Salem Drive	1,160,200	150,150	674,850	335,200	Construction	Roadway Improvement	Continuing Project
Woodfield Road Resurfacing - Plum Grove Road to Meacham Road	700,000	0	0	700,000	Design	Roadway Improvement	Continuing Project
<b>Vital Streets Program Total:</b>	<b>5,826,103</b>	<b>556,675</b>	<b>2,133,568</b>	<b>3,135,860</b>			

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2021 - 2022

Airport: Fund 511	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Airfield Lighting Improvements – Phase II	40,000	38,000	0	2,000	Design	Airport Improvement	New Project
Parking Lot Rehabilitation and Resurfacing	13,000	0	0	13,000	Construction	Parking Lot Improvement	Annual Program
<b>Airport Total:</b>	<b>53,000</b>	<b>38,000</b>	<b>0</b>	<b>15,000</b>			

Commuter Lot: Fund 512	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Enterprise Security Camera System	145,000	0	0	145,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	43,000	0	0	43,000	Construction	Parking Lot Improvement	Annual Program
<b>Commuter Lot Total:</b>	<b>188,000</b>	<b>0</b>	<b>0</b>	<b>188,000</b>			

Baseball Stadium: Fund 526	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Baseball Stadium – Dugout and Field Drainage Improvements	40,000	0	0	40,000	Design	Building Improvement	New Project
Baseball Stadium – Painting Program	150,000	0	0	150,000	Construction	Building Improvement	New Project
<b>Baseball Stadium Total:</b>	<b>190,000</b>	<b>0</b>	<b>0</b>	<b>190,000</b>			

Utility: Fund 572	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bridge and Storm Structure Inspections	10,800	0	0	10,800	Design	Water/Sewer Improvement	Annual Program
CMP Storm Sewer Replacement / Rehabilitation - Cedarcrest Drive & Boxwood Drive	755,000	0	0	755,000	Construction	Water/Sewer Improvement	Continuing Project
CMP Storm Sewer Replacement / Rehabilitation - Jeffery Lane	50,000	0	0	50,000	Design	Water/Sewer Improvement	New Project
Coventry Woods - Offsite Sanitary Improvements (Village Construction)	210,000	0	0	210,000	Construction	Water/Sewer Improvement	Continuing Project
Culvert Rehabilitation - Weathersfield Way	484,000	0	0	484,000	Construction	Water/Sewer Improvement	Continuing Project
Lift Station Rehabilitation - Bode Road	360,535	0	0	360,535	Construction	Water/Sewer Improvement	Continuing Project
National Parkway Reconstruction - American Lane to Golf Road	506,100	0	0	506,100	Design	Roadway Improvement	Continuing Project
Overhead Sewer Installation Assistance Program	6,000	0	0	6,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Parking Lot Rehabilitation and Resurfacing	84,000	0	0	84,000	Construction	Parking Lot Improvement	Annual Program
Park Site Detention Improvements- Jaycee Park	445,000	0	0	445,000	Construction	Water/Sewer Improvement	Carryover Project
Professional Services for Stormwater Projects	50,000	0	0	50,000	Professional Services	Water/Sewer Improvement	Annual Program
Sanitary Sewer Individual Basin Modeling	140,000	0	0	140,000	Study	Water/Sewer Improvement	Continuing Project
Sanitary Sewer MWRD IICP - East Schaumburg	65,000	0	0	65,000	Study	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - North Braintree	80,000	0	0	80,000	Design	Water/Sewer Improvement	Annual Program
Storm Sewer Analysis and Rehabilitation	50,000	0	0	50,000	Program or Purchase	Water/Sewer Improvement	Annual Program

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2021 - 2022

Utility: Fund 572 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Water Buildings- Interior Painting & Epoxy Flooring (Station 20, Well 20, and Well 15)	81,500	0	0	81,500	Construction	Water/Sewer Improvement	New Project
Water Main Relocation - Woodfield Mall (Macy's Parking Garage)	170,000	0	0	170,000	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement - Kimberly Drive	470,000	0	0	470,000	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement - Quentin Road	214,000	0	0	214,000	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement - Roselle Road	101,500	0	0	101,500	Design	Water/Sewer Improvement	New Project
Water Main Replacement with the Street Program	2,000,000	0	0	2,000,000	Design/Construction	Water/Sewer Improvement	Annual Program
Water Station Building Improvements - Station 15 Roof Rebuild	79,000	0	0	79,000	Construction	Water/Sewer Improvement	Carryover Project
Water Station Building Improvements - Station 21	380,000	0	0	380,000	Construction	Water/Sewer Improvement	New Project
Water Station Electrical Improvements - ATS Replacement - Station 20 and 21	38,500	0	0	38,500	Design	Water/Sewer Improvement	New Project
Water Station Electrical Improvements - Motor Control Replacement - Station 2, 21 and 22	50,000	0	0	50,000	Design	Water/Sewer Improvement	New Project
Water Station Electrical Improvements- Pump and Motor Replacement- All Stations	35,000	0	0	35,000	Study	Water/Sewer Improvement	New Project
Water Valve Replacement Program - Annual	100,000	0	0	100,000	Design/Construction	Water/Sewer Improvement	Annual Program
Water Well 15 Rehabilitation	460,000	0	0	460,000	Construction	Water/Sewer Improvement	Continuing Project
<b>Utility Total:</b>	<b>7,475,935</b>	<b>0</b>	<b>0</b>	<b>7,475,935</b>			

Building Replacement: Fund 680	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Fire Station Apparatus Bays Epoxy Flooring Replacement Program	65,000	0	0	65,000	Construction	Building Improvement	Continuing Project
Municipal Center Electrical Improvements	15,000	0	0	15,000	Design	Building Improvement	Carryover Project
Municipal Center Plaza Improvements	530,000	0	0	530,000	Design/Construction	Building Improvement	New Project
Parking Lot Rehabilitation and Resurfacing	50,000	0	0	50,000	Construction	Parking Lot Improvement	Annual Program
Professional Services for Building Projects	50,000	0	0	50,000	Professional Services	Building Improvement	Annual Program
Public Safety Building Garage Drain Modifications and Flooring Replacement	15,000	0	0	15,000	Design	Building Improvement	Carryover Project
Schoolhouse Structural Repairs	70,000	0	0	70,000	Design/Construction	Building Improvement	New Project
Teen Center/Barn Modernization	17,100	0	0	17,100	Design	Building Improvement	Carryover Project
<b>Building Replacement Total:</b>	<b>812,100</b>	<b>0</b>	<b>0</b>	<b>812,100</b>			

	Total Project Amount	Reimbursement	Pass Through	Total Village Share
<b>TOTAL FISCAL YEAR 2021/22</b>	<b>40,240,110</b>	<b>1,911,706</b>	<b>8,428,929</b>	<b>29,899,475</b>

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2022 - 2023

Olde Schaumburg Historic District: Fund 238	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Town Square and Veterans Gateway Park Concrete, Electrical and Paver Repairs	150,000	0	0	150,000	Construction	Sidewalk Improvement	Continuing Project
<i>Olde Schaumburg Historic District Total:</i>	<i>150,000</i>	<i>0</i>	<i>0</i>	<i>150,000</i>			

North Schaumburg TIF: Fund 436	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
90 North TIF Central Park - Shared Street Project	422,000	0	0	422,000	Design	Roadway Improvement	New Project
Gateway Sign Program- Central and Roselle	160,000	0	0	160,000	Construction	Community Improvement	Carryover Project
Hammond Drive at Algonquin Road Intersection Improvements	250,000	0	0	250,000	Design	Roadway Improvement	Continuing Project
Meacham and Algonquin Intersection Improvements	2,220,000	194,028	1,825,531	200,441	Construction	Roadway Improvement	Continuing Project
North Meacham Road Corridor Streetscape	205,000	0	0	205,000	Design	Community Improvement	Continuing Project
Project Management for North Schaumburg TIF Infrastructure	100,000	0	0	100,000	Professional Services	Roadway Improvement	Annual Program
<i>North Schaumburg TIF Total:</i>	<i>3,357,000</i>	<i>194,028</i>	<i>1,825,531</i>	<i>1,337,441</i>			

Capital Improvement: Fund 440	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bike Path Reconstruction/Resurfacing Program	575,000	0	0	575,000	Construction	Bikeway Improvement	Annual Program
Curb Replacement Program	525,000	0	0	525,000	Construction	Roadway Improvement	Annual Program
EAB Program	248,231	0	0	248,231	Program or Purchase	Community Improvement	Annual Program
Meacham & Golf Road Bike Paths	1,400,000	120,000	1,000,000	280,000	Construction	Bikeway Improvement	Continuing Project
Residential Street Repair Program	2,000,000	0	0	2,000,000	Design/Construction	Roadway Improvement	Annual Program
Retaining Wall Improvements- Schaumburg Road at Plum Grove Road	110,000	0	0	110,000	Construction	Community Improvement	Continuing Project
Sidewalk Gap Program - Algonquin Road - College Drive to Palatine Trail	2,500	0	0	2,500	Design	Sidewalk Improvement	Continuing Project
Sidewalk Gap Program - Plum Grove Road - Schaumburg Road to Shoreline Circle	220,000	0	0	220,000	Construction	Sidewalk Improvement	Continuing Project
Sidewalk Repair Program	500,000	0	0	500,000	Construction	Sidewalk Improvement	Annual Program
Street Light Gap Program- Customer Service Requests	50,000	0	0	50,000	Program or Purchase	Street Light Improvement	Annual Program
Street Light Gap Program - Plum Grove Road	55,000	0	0	55,000	Construction	Street Light Improvement	Continuing Project
Street Reconstruction Program	2,000,000	0	0	2,000,000	Design/Construction	Roadway Improvement	Annual Program
Street Repair Program	4,000,000	0	0	4,000,000	Design/Construction	Roadway Improvement	Annual Program
Traffic Signal Cabinet and Controller Replacement Program	110,000	0	0	110,000	Construction	Traffic Signal Improvement	Annual Program
<i>Capital Improvement Total:</i>	<i>11,795,731</i>	<i>120,000</i>	<i>1,000,000</i>	<i>10,675,731</i>			

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2022 - 2023

Vital Streets Program: Fund 442	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bode Road Resurfacing - Barrington Road to Springinsguth Road	2,329,200	291,000	1,455,900	582,300	Construction	Roadway Improvement	Continuing Project
Braintree Drive Reconstruction - Wise Road to Weathersfield Way	115,000	0	0	115,000	Design	Roadway Improvement	New Project
McConnor Parkway Reconstruction - Roosevelt Blvd to Golf Road	545,000	0	0	545,000	Design	Roadway Improvement	Continuing Project
Meacham Road Resurfacing - Higgins to Golf	1,872,270	234,225	1,169,978	468,067	Construction	Roadway Improvement	Continuing Project
National Parkway Resurfacing - Higgins Road to Woodfield Road	939,000	66,750	333,150	539,100	Construction	Roadway Improvement	Continuing Project
Rodenburg Road Reconstruction - Irving Park Road to Village Limits	2,200,000	315,000	1,670,000	215,000	Construction	Roadway Improvement	Continuing Project
Springinsguth Road Resurfacing- Bode Road to Schaumburg Road	1,174,200	147,000	733,650	293,550	Construction	Roadway Improvement	Continuing Project
<b>Vital Streets Program Total:</b>	<b>9,174,670</b>	<b>1,053,975</b>	<b>5,362,678</b>	<b>2,758,017</b>			

Airport Fund: Fund 511	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Airfield Lighting Improvements – Phase II	550,000	95,000	427,500	27,500	Construction	Airport Improvement	Continuing Project
Airport East Apron and Airfield Pavement Rehab	80,000	4,000	72,000	4,000	Design	Airport Improvement	New Project
Airport Pedestrian Gate Access	55,000	0	0	55,000	Construction	Airport Improvement	New Project
Airport Terminal Bathroom Renovation	102,500	0	0	102,500	Construction	Airport Improvement	Continuing Project
Airport West Quadrant T-Hangar Pavement Rehab	30,000	1,500	27,000	1,500	Design	Airport Improvement	New Project
Airport West Quadrant T-Hangars	80,000	0	0	80,000	Design	Airport Improvement	New Project
Parking Lot Rehabilitation and Resurfacing	1,000	0	0	1,000	Design/ Construction	Parking Lot Improvement	Annual Program
<b>Airport Fund Total:</b>	<b>898,500</b>	<b>100,500</b>	<b>526,500</b>	<b>271,500</b>			

Baseball Stadium: Fund 526	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Baseball Stadium – Dugout and Field Drainage Improvements	220,000	0	0	220,000	Construction	Building Improvement	Continuing Project
Baseball Stadium – Painting Program	150,000	0	0	150,000	Construction	Building Improvement	Continuing Project
Baseball Stadium – Storage Area Concrete/Ventilation Improvements	6,000	0	0	6,000	Design	Building Improvement	Continuing Project
<b>Baseball Stadium Total:</b>	<b>376,000</b>	<b>0</b>	<b>0</b>	<b>376,000</b>			

Utility: Fund 572	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
CMP Storm Sewer Replacement / Rehabilitation - Jeffery Lane	715,000	0	0	715,000	Construction	Water/Sewer Improvement	Continuing Project
Copley Center Water Service Control Valves	132,000	0	0	132,000	Design/ Construction	Water/Sewer Improvement	New Project
Culvert Replacement - American Lane	2,530,000	0	0	2,530,000	Construction	Water/Sewer Improvement	Continuing Project
Masonry Improvements - Various Buildings	15,000	0	0	15,000	Construction	Building Improvement	Annual Program
Overhead Sewer Installation Assistance Program	6,000	0	0	6,000	Program or Purchase	Water/Sewer Improvement	Annual Program

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2022 - 2023

Utility: Fund 572 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Parking Lot Rehabilitation and Resurfacing	1,300	0	0	1,300	Construction	Parking Lot Improvement	Annual Program
Professional Services for Stormwater Projects	50,000	0	0	50,000	Professional Services	Water/Sewer Improvement	Annual Program
Sanitary Sewer Individual Basin Modeling	140,000	0	0	140,000	Study	Water/Sewer Improvement	Continuing Project
Sanitary Sewer MWRD IICP - East Schaumburg	65,000	0	0	65,000	Study	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - South Braintree	734,500	0	0	734,500	Construction	Water/Sewer Improvement	Annual Program
Storm Sewer Analysis and Rehabilitation	50,000	0	0	50,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Water Buildings- Interior Painting & Epoxy Flooring (Station 20, Well 20, and Well 15)	37,500	0	0	37,500	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement - Roselle Road	1,116,500	0	0	1,116,500	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement with the Street Program	2,053,800	0	0	2,053,800	Design/Constructoin	Water/Sewer Improvement	Annual Program
Water Station Electrical Improvements - ATS Replacement - Station 20 and 21	495,500	0	0	495,500	Construction	Water/Sewer Improvement	Continuing Project
Water Station Electrical Improvements - Motor Control Replacement - Station 2, 21 and 22	700,000	0	0	700,000	Construction	Water/Sewer Improvement	Continuing Project
Water Tank Painting - Centex Tank	95,000	0	0	95,000	Design	Water/Sewer Improvement	New Project
Water Valve Replacement Program - Annual	100,000	0	0	100,000	Design/Construction	Water/Sewer Improvement	Annual Program
<b>Utility Total:</b>	<b>9,037,100</b>	<b>0</b>	<b>0</b>	<b>9,037,100</b>			

Building Replacement: Fund 680	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Fire Station 51 - Roof Replacement	320,000	0	0	320,000	Design	Building Improvement	New Project
Fire Station Apparatus Bays Epoxy Flooring Replacement Program	105,000	0	0	105,000	Construction	Building Improvement	Continuing Project
Masonry Improvements - Various Buildings	15,000	0	0	15,000	Construction	Building Improvement	Annual Program
Municipal Center Corridor and Council Chambers Flooring Replacement	85,000	0	0	85,000	Design/Construction	Building Improvement	New Project
Municipal Center Electrical Improvements	620,000	0	0	620,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	109,000	0	0	109,000	Design/Construction	Parking Lot Improvement	Annual Program
Prairie Center Boiler Replacement	265,000	0	0	265,000	Design/Construction	Building Improvement	Continuing Project
Professional Services for Building Projects	50,000	0	0	50,000	Professional Services	Building Improvement	Annual Program
Public Safety Building Concrete and Railing Improvement Project	100,000	0	0	100,000	Construction	Building Improvement	New Project
Public Safety Building Garage Drain Modifications and Flooring Replacement	160,000	0	0	160,000	Construction	Building Improvement	Carryover Project
Schweikher House Drainage Improvements	15,000	0	0	15,000	Design	Building Improvement	New Project
Teen Center/Barn Modernization	210,000	0	0	210,000	Construction	Building Improvement	Continuing Project
<b>Building Replacement Total:</b>	<b>2,054,000</b>	<b>0</b>	<b>0</b>	<b>2,054,000</b>			

	Total Project Amount	Reimbursement	Pass Through	Total Village Share
<b>TOTAL FISCAL YEAR 2022/23</b>	<b>36,843,001</b>	<b>1,468,503</b>	<b>8,714,709</b>	<b>26,659,789</b>

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2023-24

North Schaumburg TIF: Fund 436	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
90 North TIF Central Park - Shared Street Project	3,760,000	0	0	3,760,000	Construction	Roadway Improvement	Continuing Project
Hammond Drive at Algonquin Road Intersection Improvements	1,000,000	96,000	704,000	200,000	Construction	Roadway Improvement	Continuing Project
North Meacham Road Corridor Streetscape	1,225,000	0	0	1,225,000	Design/Construction	Community Improvement	Continuing Project
Project Management for North Schaumburg TIF Infrastructure	100,000	0	0	100,000	Professional Services	Roadway Improvement	Annual Program
<b>North Schaumburg TIF Total:</b>	<b>6,085,000</b>	<b>96,000</b>	<b>704,000</b>	<b>5,285,000</b>			

Capital Improvement: Fund 440	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bike Path Reconstruction/Resurfacing Program	460,000	0	0	460,000	Construction	Bikeway Improvement	Annual Program
Curb Replacement Program	525,000	0	0	525,000	Construction	Roadway Improvement	Annual Program
EAB Program	245,709	0	0	245,709	Program or Purchase	Community Improvement	Annual Program
Higgins Road Bike Path Gaps - Martingale to Churchill	160,000	0	0	160,000	Design	Bikeway Improvement	New Project
Martingale Road, Corporate Crossing, and Schaumburg Road Bike Paths	115,000	92,000	0	23,000	Design	Bikeway Improvement	Continuing Project
Residential Street Repair Program	2,000,000	0	0	2,000,000	Design/Construction	Roadway Improvement	Annual Program
Sidewalk Gap Program - Algonquin Road - College Drive to Palatine Trail	148,500	0	0	148,500	Construction	Sidewalk Improvement	Continuing Project
Sidewalk Gap Program - Plum Grove Road - Sherwood Lane (Entrance to Heritage Farm)	25,000	0	0	25,000	Design	Sidewalk Improvement	Continuing Project
Sidewalk Repair Program	500,000	0	0	500,000	Construction	Sidewalk Improvement	Annual Program
Street Reconstruction Program	2,000,000	0	0	2,000,000	Design/Construction	Roadway Improvement	Annual Program
Street Repair Program	4,000,000	0	0	4,000,000	Design/Construction	Roadway Improvement	Annual Program
Traffic Signal Cabinet and Controller Replacement Program	110,000	0	0	110,000	Construction	Traffic Signal Improvement	Annual Program
Traffic Signal Video Detection Improvement Program	10,000	0	0	10,000	Design	Traffic Signal Improvement	Continuing Project
<b>Capital Improvement Total:</b>	<b>10,299,209</b>	<b>92,000</b>	<b>0</b>	<b>10,207,209</b>			

Vital Streets Program: Fund 442	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Braintree Drive Reconstruction - Wise Road to Weathersfield Way	150,000	0	0	150,000	Design	Roadway Improvement	Continuing Project
McConnor Parkway Reconstruction - Meacham Road to Roosevelt Blvd	455,000	0	0	455,000	Design	Roadway Improvement	Continuing Project
National Parkway Reconstruction - American Lane to Golf Road	2,655,000	0	1,750,000	905,000	Construction	Roadway Improvement	Continuing Project
Rodenburg Road Reconstruction - Irving Park Road to Village Limits	1,525,000	155,975	1,269,300	99,725	Construction	Roadway Improvement	Continuing Project
Salem Drive Reconstruction- Weathersfield Way to Schaumburg Road	220,000	0	0	220,000	Design	Roadway Improvement	Continuing Project
<b>Vital Streets Program Total:</b>	<b>5,005,000</b>	<b>155,975</b>	<b>3,019,300</b>	<b>1,829,725</b>			

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2023-24

Airport Fund: Fund 511	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Airport East Apron and Airfield Pavement Rehab	320,000	8,500	303,000	8,500	Construction	Airport Improvement	New Project
Airport West Quadrant T-Hangar Pavement Rehab	25,000	1,250	22,500	1,250	Design	Airport Improvement	Continuing Project
Airport West Quadrant T-Hangars	125,000	0	0	125,000	Design	Airport Improvement	Continuing Project
<b>Airport Fund Total:</b>	<b>470,000</b>	<b>9,750</b>	<b>325,500</b>	<b>134,750</b>			

Commuter Lot: Fund 512	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Parking Lot Rehabilitation and Resurfacing	55,000	0	0	55,000	Design	Parking Lot Improvement	Annual Program
<b>Commuter Lot Total:</b>	<b>55,000</b>	<b>0</b>	<b>0</b>	<b>55,000</b>			

Baseball Stadium: Fund 526	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Baseball Stadium – Boiler Replacement	60,000	0	0	60,000	Construction	Building Improvement	New Project
Baseball Stadium – Concourse Flooring Coating Replacement	90,000	0	0	90,000	Construction	Building Improvement	New Project
Baseball Stadium – Locker Room Refurbishments	150,000	0	0	150,000	Construction	Building Improvement	New Project
Baseball Stadium – Masonry Wall Repairs	15,000	0	0	15,000	Design	Building Improvement	New Project
Baseball Stadium – Painting Program	150,000	0	0	150,000	Construction	Building Improvement	Continuing Project
Baseball Stadium – Storage Area Concrete/Ventilation Improvements	130,000	0	0	130,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	70,000	0	0	70,000	Design	Parking Lot Improvement	Annual Program
<b>Baseball Stadium Total:</b>	<b>665,000</b>	<b>0</b>	<b>0</b>	<b>665,000</b>			

Utility: Fund 572	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Braintree and Weathersfield Drainage Improvements	60,000	0	0	60,000	Design	Water/Sewer Improvement	Continuing Project
Bridge and Storm Structure Inspections	15,000	0	0	15,000	Design	Water/Sewer Improvement	Annual Program
Lift Station Rehabilitation - Walnut Lane	2,000,000	0	0	2,000,000	Construction	Water/Sewer Improvement	Continuing Project
Masonry Improvements - Various Buildings	50,000	0	0	50,000	Construction	Building Improvement	Annual Program
National Parkway Reconstruction - American Lane to Golf Road	1,100,000	0	0	1,100,000	Construction	Roadway Improvement	Continuing Project
Overhead Sewer Installation Assistance Program	6,000	0	0	6,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Parking Lot Rehabilitation and Resurfacing	3,000	0	0	3,000	Design/Construction	Parking Lot Improvement	Annual Program
Professional Services for Stormwater Projects	50,000	0	0	50,000	Professional Services	Water/Sewer Improvement	Annual Program
Sanitary Sewer Individual Basin Modeling	140,000	0	0	140,000	Study	Water/Sewer Improvement	Continuing Project
Sanitary Sewer MWRD IICP - Downstream Walnut	150,000	0	0	150,000	Design	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - East Schaumburg	65,000	0	0	65,000	Study	Water/Sewer Improvement	Annual Program



# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2023-24

Utility: Fund 572 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Sanitary Sewer MWRD IICP - North Braintree	477,000	0	0	477,000	Construction	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - Walnut and Kessel	30,000	0	0	30,000	Design	Water/Sewer Improvement	Annual Program
Storm Sewer Analysis and Rehabilitation	50,000	0	0	50,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Water Main Replacement with the Street Program	1,911,000	0	0	1,911,000	Design/Construction	Water/Sewer Improvement	Annual Program
Water Station Electrical Improvements- Pump and Motor Replacement- All Stations	45,000	0	0	45,000	Design	Water/Sewer Improvement	Continuing Project
Water Tank Painting - Centex Tank	1,045,000	0	0	1,045,000	Construction	Water/Sewer Improvement	Continuing Project
Water Valve Replacement Program - Annual	100,000	0	0	100,000	Design/Construction	Water/Sewer Improvement	Annual Program
<b>Utility Total:</b>	<b>7,297,000</b>	<b>0</b>	<b>0</b>	<b>7,297,000</b>			

Building Replacement: Fund 680	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Fire Station Apparatus Bays Epoxy Flooring Replacement Program	85,000	0	0	85,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	39,000	0	0	39,000	Design/Construction	Parking Lot Improvement	Annual Program
Prairie Center PEG Studio Refurbishments	110,000	0	0	110,000	Construction	Building Improvement	New Project
Prairie Center Seating Replacement - Theatre	135,000	0	0	135,000	Construction	Building Improvement	New Project
Professional Services for Building Projects	50,000	0	0	50,000	Professional Services	Building Improvement	Annual Program
Public Safety Building Equipment Room/Roll Call Room	130,000	0	0	130,000	Construction	Building Improvement	Carryover Project
Schweikher House Drainage Improvements	125,000	0	0	125,000	Construction	Building Improvement	Continuing Project
<b>Building Replacement Total:</b>	<b>674,000</b>	<b>0</b>	<b>0</b>	<b>674,000</b>			

	Total Project Amount	Reimbursement	Pass Through	Total Village Share
<b>TOTAL FISCAL YEAR 2023/24</b>	<b>30,550,209</b>	<b>353,725</b>	<b>4,048,800</b>	<b>26,147,684</b>

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2024-25

MFT: Fund 208	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Woodfield Road Resurfacing - Plum Grove Road to Meacham Road	1,000,000	0	0	1,000,000	Construction	Roadway Improvement	Continuing Project
<b>MFT Total:</b>	<b>1,000,000</b>	<b>0</b>	<b>0</b>	<b>1,000,000</b>			

North Schaumburg TIF: Fund 436	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
90 North TIF Central Park (Phase 2)	291,000	0	0	291,000	Design	Community Improvement	Continuing Project
North Meacham Road Corridor Streetscape	1,180,000	0	0	1,180,000	Design/ Construction	Community Improvement	Continuing Project
Project Management for North Schaumburg TIF Infrastructure	100,000	0	0	100,000	Professional Services	Roadway Improvement	Annual Program
<b>North Schaumburg TIF Total:</b>	<b>1,571,000</b>	<b>0</b>	<b>0</b>	<b>1,571,000</b>			

Capital Improvement: Fund 440	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bike Path Reconstruction/Resurfacing Program	200,000	0	0	200,000	Construction	Bikeway Improvement	Annual Program
Curb Replacement Program	525,000	0	0	525,000	Construction	Roadway Improvement	Annual Program
EAB Program	237,687	0	0	237,687	Program or Purchase	Community Improvement	Annual Program
Higgins Road Bike Path Gaps - Martingale to Churchill	67,000	0	0	67,000	Design	Bikeway Improvement	Continuing Project
Martingale Road, Corporate Crossing, and Schaumburg Road Bike Paths	1,199,400	104,000	855,520	239,880	Construction	Bikeway Improvement	Continuing Project
Pavement Evaluation	160,000	0	0	160,000	Study	Roadway Improvement	New Project
Residential Street Repair Program	2,000,000	0	0	2,000,000	Design/ Construction	Roadway Improvement	Annual Program
Sidewalk Gap Program - Irving Park Road - Albion Boulevard to Rodenburg Road	20,000	0	0	20,000	Design	Sidewalk Improvement	New Project
Sidewalk Gap Program - Irving Park Road - Fairlane Drive to 1720 W Irving Park Road	2,500	0	0	2,500	Design	Sidewalk Improvement	Continuing Project
Sidewalk Gap Program - Irving Park Road - Mitchell Boulevard to Village Limits	25,000	0	0	25,000	Design	Sidewalk Improvement	New Project
Sidewalk Gap Program - Plum Grove Road - Sherwood Lane (Entrance to Heritage Farm)	150,000	0	0	150,000	Construction	Sidewalk Improvement	Continuing Project
Sidewalk Repair Program	500,000	0	0	500,000	Construction	Sidewalk Improvement	Annual Program
Springinsguth Road and Weathersfield Way Intersection Improvements	160,000	0	0	160,000	Design	Roadway Improvement	Continuing Project
Street Light Gap Program - American Lane	20,000	0	0	20,000	Design	Street Light Improvement	New Project
Street Light Gap Program- Customer Service Requests	50,000	0	0	50,000	Program or Purchase	Street Light Improvement	Annual Program
Street Reconstruction Program	2,000,000	0	0	2,000,000	Design/ Construction	Roadway Improvement	Annual Program
Street Repair Program	4,000,000	0	0	4,000,000	Design/ Construction	Roadway Improvement	Annual Program
Traffic Signal Cabinet and Controller Replacement Program	110,000	0	0	110,000	Construction	Traffic Signal Improvement	Annual Program
Traffic Signal Video Detection Improvement Program	48,000	0	0	48,000	Construction	Traffic Signal Improvement	Continuing Project
<b>Capital Improvement Total:</b>	<b>11,474,587</b>	<b>104,000</b>	<b>855,520</b>	<b>10,515,067</b>			

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2024-25

Vital Streets Program: Fund 442	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Braintree Drive Reconstruction - Wise Road to Weathersfield Way	265,000	0	0	265,000	Design	Roadway Improvement	Continuing Project
McConnor Parkway Reconstruction - Roosevelt Blvd to Golf Road	7,204,500	0	4,000,000	3,204,500	Construction	Roadway Improvement	Continuing Project
National Parkway Reconstruction - American Lane to Golf Road	2,655,000	0	1,750,000	905,000	Construction	Roadway Improvement	Continuing Project
Salem Drive Reconstruction- Weathersfield Way to Schaumburg Road	3,300,000	240,000	2,400,000	660,000	Construction	Roadway Improvement	Continuing Project
Salem Drive Resurfacing - Schaumburg Road to Parker Drive	150,000	0	0	150,000	Design	Roadway Improvement	New Project
Woodfield Road Resurfacing - Plum Grove Road to Meacham Road	3,000,000	390,000	2,610,000	0	Construction	Roadway Improvement	Continuing Project
<b>Vital Streets Program Total:</b>	<b>16,574,500</b>	<b>630,000</b>	<b>10,760,000</b>	<b>5,184,500</b>			

Airport Fund: Fund 511	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Airport West Quadrant T-Hangar Pavement Rehab	220,000	11,000	198,000	11,000	Construction	Airport Improvement	Continuing Project
Airport West Quadrant T-Hangars	2,000,000	450,000	0	1,550,000	Construction	Airport Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	31,000	0	0	31,000	Design/ Construction	Parking Lot Improvement	Annual Program
<b>Airport Fund Total:</b>	<b>2,251,000</b>	<b>461,000</b>	<b>198,000</b>	<b>1,592,000</b>			

Commuter Lot: Fund 512	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Parking Lot Rehabilitation and Resurfacing	1,210,000	0	0	1,210,000	Construction	Parking Lot Improvement	Annual Program
<b>Commuter Lot Total:</b>	<b>1,210,000</b>	<b>0</b>	<b>0</b>	<b>1,210,000</b>			

Baseball Stadium: Fund 526	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Baseball Stadium – Generator & ATS Replacement	145,000	0	0	145,000	Construction	Building Improvement	New Project
Baseball Stadium – Masonry Wall Repairs	160,000	0	0	160,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	1,375,000	0	0	1,375,000	Design/ Construction	Parking Lot Improvement	Annual Program
<b>Baseball Stadium Total:</b>	<b>1,680,000</b>	<b>0</b>	<b>0</b>	<b>1,680,000</b>			

Utility: Fund 572	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Braintree and Weathersfield Drainage Improvements	440,000	0	0	440,000	Construction	Water/Sewer Improvement	Continuing Project
CMP Storm Sewer Replacement / Rehabilitation - Freedom Park	50,000	0	0	50,000	Design	Water/Sewer Improvement	New Project
National Parkway Reconstruction - American Lane to Golf Road	1,100,000	0	0	1,100,000	Construction	Roadway Improvement	Continuing Project
Overhead Sewer Installation Assistance Program	6,000	0	0	6,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Parking Lot Rehabilitation and Resurfacing	5,000	0	0	5,000	Design/ Construction	Parking Lot Improvement	Annual Program
Professional Services for Stormwater Projects	50,000	0	0	50,000	Professional Services	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP – Bode Lift Station Basin	21,250	0	0	21,250	Design	Water/Sewer Improvement	Annual Program

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2024-25

Utility: Fund 572 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Sanitary Sewer MWRD IICP - Downstream Walnut	42,500	0	0	42,500	Design	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - North Braintree	65,000	0	0	65,000	Design	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - South Braintree	21,250	0	0	21,250	Design	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - Walnut & Kessel	777,000	0	0	777,000	Construction	Water/Sewer Improvement	Annual Program
Storm Sewer Analysis and Rehabilitation	50,000	0	0	50,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Storm Sewer Individual Basin Modeling	160,000	0	0	160,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Water Main Replacement - Irving Park Rd & Fairlane Dr	7,500	0	0	7,500	Design	Water/Sewer Improvement	New Project
Water Main Replacement with the Street Program	3,045,000	0	0	3,045,000	Design/Construction	Water/Sewer Improvement	Annual Program
Water Station Building Improvements - Athena Reservoir Rehabilitation	925,000	0	0	925,000	Construction	Water/Sewer Improvement	Continuing Project
Water Station Electrical Improvements - Generator - Station 3, 12, 19	90,000	0	0	90,000	Design	Water/Sewer Improvement	New Project
Water Station Electrical Improvements- Pump and Motor Replacement- All Stations	990,000	0	0	990,000	Construction	Water/Sewer Improvement	Continuing Project
Water Valve Replacement Program - Annual	100,000	0	0	100,000	Design/Construction	Water/Sewer Improvement	Annual Program
<b>Utility Total:</b>	<b>7,945,500</b>	<b>0</b>	<b>0</b>	<b>7,945,500</b>			

Building Replacement: Fund 680	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Fire Station Apparatus Bays Epoxy Flooring Replacement Program	130,000	0	0	130,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	23,000	0	0	23,000	Design/Construction	Parking Lot Improvement	Annual Program
Professional Services for Building Projects	50,000	0	0	50,000	Professional Services	Building Improvement	Annual Program
<b>Building Replacement Total:</b>	<b>203,000</b>	<b>0</b>	<b>0</b>	<b>203,000</b>			

	Total Project Amount	Reimbursement	Pass Through	Total Village Share
<b>TOTAL FISCAL YEAR 2024/25</b>	<b>43,909,587</b>	<b>1,195,000</b>	<b>11,813,520</b>	<b>30,901,067</b>

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2025-26

Olde Schaumburg Historic District: Fund 238	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Town Square Railing Replacement	315,000	0	0	315,000	Construction	Community Improvement	New Project
<i>Olde Schaumburg Historic District Total:</i>	<i>315,000</i>	<i>0</i>	<i>0</i>	<i>315,000</i>			

North Schaumburg TIF: Fund 436	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
90 North Pedestrian Bridge	150,000	0	0	150,000	Design	Bikeway Improvement	Continuing Project
90 North TIF Central Park (Phase 2)	2,425,000	0	0	2,425,000	Construction	Community Improvement	Continuing Project
North Meacham Road Corridor Streetscape	125,000	0	0	125,000	Design	Community Improvement	Continuing Project
Project Management for North Schaumburg TIF Infrastructure	100,000	0	0	100,000	Professional Services	Roadway Improvement	Annual Program
Street Light Gap Program - Tollway Industrial Park	495,000	0	0	495,000	Construction	Street Light Improvement	Continuing Project
<i>North Schaumburg TIF Total:</i>	<i>3,295,000</i>	<i>0</i>	<i>0</i>	<i>3,295,000</i>			

Capital Improvement: Fund 440	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bike Path Reconstruction/Resurfacing Program	200,000	0	0	200,000	Construction	Bikeway Improvement	Annual Program
Curb Replacement Program	525,000	0	0	525,000	Construction	Roadway Improvement	Annual Program
Higgins Road Bike Path Gaps - Martingale to Churchill	250,000	200,000	0	50,000	Design	Bikeway Improvement	Continuing Project
Residential Street Repair Program	2,000,000	0	0	2,000,000	Design/Construction	Roadway Improvement	Annual Program
Sidewalk Gap Program - Irving Park Road - Fairlane Drive to 1720 W Irving Park Road	105,000	0	0	105,000	Construction	Sidewalk Improvement	Continuing Project
Sidewalk Repair Program	500,000	0	0	500,000	Construction	Sidewalk Improvement	Annual Program
Springinsguth Road and Weathersfield Way Intersection Improvements	110,000	0	0	110,000	Design	Roadway Improvement	Continuing Project
Street Light Gap Program - American Lane	110,000	0	0	110,000	Construction	Street Light Improvement	Continuing Project
Street Reconstruction Program	2,000,000	0	0	2,000,000	Design/Construction	Roadway Improvement	Annual Program
Street Repair Program	6,000,000	0	0	6,000,000	Design/Construction	Roadway Improvement	Annual Program
Traffic Signal Cabinet and Controller Replacement Program	110,000	0	0	110,000	Construction	Traffic Signal Improvement	Annual Program
Traffic Signal Video Detection Improvement Program	30,000	0	0	30,000	Design	Traffic Signal Improvement	Continuing Project
Wise Road and Summit Drive Intersection Improvements	150,000	0	0	150,000	Design	Roadway Improvement	Continuing Project
<i>Capital Improvement Total:</i>	<i>12,090,000</i>	<i>200,000</i>	<i>0</i>	<i>11,890,000</i>			

Vital Streets Program: Fund 442	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Braintree Drive Reconstruction - Wise Road to Weathersfield Way	330,000	0	0	330,000	Design	Roadway Improvement	Continuing Project
Braintree Drive Resurfacing - Weathersfield Way to Schaumburg Road	110,000	0	0	110,000	Design	Roadway Improvement	New Project
Knollwood Drive Resurfacing - Golf Road to Bode Road	2,475,000	220,000	1,760,000	495,000	Construction	Roadway Improvement	Continuing Project

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2025-26

Vital Streets Program: Fund 442 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
McConnor Parkway Reconstruction - Meacham Road to Roosevelt Blvd	5,995,500	0	4,000,000	1,995,500	Construction	Roadway Improvement	Continuing Project
Salem Drive Resurfacing - Wise Road to Weathersfield Way	200,000	0	0	200,000	Design	Roadway Improvement	New Project
Walnut Lane Resurfacing - Bode Road to Schaumburg Road	250,000	0	0	250,000	Design	Roadway Improvement	New Project
<b>Vital Streets Program Total:</b>	<b>9,360,500</b>	<b>220,000</b>	<b>5,760,000</b>	<b>3,380,500</b>			

Commuter Lot: Fund 512	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Parking Lot Rehabilitation and Resurfacing	64,000	0	0	64,000	Construction	Parking Lot Improvement	Annual Program
<b>Commuter Lot Total:</b>	<b>64,000</b>	<b>0</b>	<b>0</b>	<b>64,000</b>			

Baseball Stadium: Fund 526	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Baseball Stadium – Elevator Improvement Project	160,000	0	0	160,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	38,000	0	0	38,000	Design/ Construction	Parking Lot Improvement	Annual Program
<b>Baseball Stadium Total:</b>	<b>198,000</b>	<b>0</b>	<b>0</b>	<b>198,000</b>			

Utility: Fund 572	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Bridge and Storm Structure Inspections	15,000	0	0	15,000	Design	Water/Sewer Improvement	Annual Program
CMP Storm Sewer Replacement / Rehabilitation - Freedom Park	1,300,000	0	0	1,300,000	Construction	Water/Sewer Improvement	Continuing Project
CMP Storm Sewer Replacement / Rehabilitation - Mitchell Boulevard (North)	50,000	0	0	50,000	Design	Water/Sewer Improvement	New Project
CMP Storm Sewer Replacement / Rehabilitation - Mitchell Boulevard (South)	50,000	0	0	50,000	Design	Water/Sewer Improvement	New Project
Overhead Sewer Installation Assistance Program	6,000	0	0	6,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Parking Lot Rehabilitation and Resurfacing	1,000	0	0	1,000	Design/ Construction	Parking Lot Improvement	Annual Program
Professional Services for Stormwater Projects	50,000	0	0	50,000	Professional Services	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP – Bode Lift Station Basin	425,000	0	0	425,000	Construction	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP – Cedarcrest	210,000	0	0	210,000	Design	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - East Schaumburg	60,800	0	0	60,800	Study	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - South Braintree	425,000	0	0	425,000	Construction	Water/Sewer Improvement	Annual Program
Sanitary Sewer MWRD IICP - Walnut & Kessel	65,000	0	0	65,000	Design	Water/Sewer Improvement	Annual Program
Storm Sewer Analysis and Rehabilitation	50,000	0	0	50,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Storm Sewer Individual Basin Modeling	160,000	0	0	160,000	Program or Purchase	Water/Sewer Improvement	Annual Program
Water Main Replacement - Irving Park Rd & Fairlane Dr	81,000	0	0	81,000	Construction	Water/Sewer Improvement	Continuing Project
Water Main Replacement with the Street Program	2,995,000	0	0	2,995,000	Design/ Constructoin	Water/Sewer Improvement	Annual Program

# Capital Improvement Plan FY 2022 - FY 2026



## Fiscal Year 2025-26

Utility: Fund 572 cont.	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Water Station Electrical Improvements - Generator - Station 3, 12, 19	825,000	0	0	825,000	Construction	Water/Sewer Improvement	Continuing Project
Water Station Electrical Improvements- Pump and Motor Replacement- All Stations	990,000	0	0	990,000	Construction	Water/Sewer Improvement	Continuing Project
Water Tank Painting - Woodfield Tank	95,000	0	0	95,000	Design	Water/Sewer Improvement	New Project
Water Valve Replacement Program - Annual	100,000	0	0	100,000	Design/Construction	Water/Sewer Improvement	Annual Program
<i>Utility Total:</i>	<i>7,953,800</i>	<i>0</i>	<i>0</i>	<i>7,953,800</i>			

Building Replacement: Fund 680	Total Project Amount	Reimbursement	Pass Through	Total Village Share	Phase	Project Type	Description
Fire Station Apparatus Bays Epoxy Flooring Replacement Program	90,000	0	0	90,000	Construction	Building Improvement	Continuing Project
Parking Lot Rehabilitation and Resurfacing	24,000	0	0	24,000	Design/Construction	Parking Lot Improvement	Annual Program
Professional Services for Building Projects	50,000	0	0	50,000	Professional Services	Building Improvement	Annual Program
<i>Building Replacement Total:</i>	<i>164,000</i>	<i>0</i>	<i>0</i>	<i>164,000</i>			

	Total Project Amount	Reimbursement	Pass Through	Total Village Share
<b>TOTAL FISCAL YEAR 2025/26</b>	<b>33,440,300</b>	<b>420,000</b>	<b>5,760,000</b>	<b>27,260,300</b>



## MOTOR FUEL TAX FUND (208)

Beginning in FY 2020/21, the village has been provided with approximately \$1.6 million annually in Rebuild Illinois Bond Funds from the State of Illinois. Per guidance from the State, these funds should be used for “bondable” capital improvement projects defined as having an average useful life of greater than or equal to 13 years. Projects that are approved to use these funds should be approved by IDOT and be built to their specifications.

The village anticipates receiving \$4.8 million in Rebuild Illinois Bond Funds over a three year span, which will be used to reduce the local share of projects that are eligible for funding in the Vital Streets Program. In FY 2021/22, the village will be using these funds to reconstruct National Parkway from Woodfield Road to American Lane which was not awarded STP-L funds during the most recent call for projects.

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
National Parkway Reconstruction - Woodfield Road to American Lane	\$2,075,000	-	-	-	-
Woodfield Road Resurfacing – Plum Grove Road to Meacham Road	-	-	-	\$1,000,000	-
<b>Total</b>	<b>\$2,075,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,000,000</b>	<b>\$-</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
208- Motor Fuel Tax Fund	\$2,075,000	-	-	\$1,000,000	-
<b>Total</b>	<b>\$2,075,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$1,000,000</b>	<b>\$-</b>







## MOTOR FUEL TAX FUND

### National Parkway Reconstruction - Woodfield Road to American Lane

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Chris Beckert

#### Location

National Parkway between Woodfield Road and American Lane

#### Description

This project consists of pavement reconstruction of National Parkway from Woodfield Road to American Lane. National Parkway is a commercial collector. Lane geometrics and street lighting will also be improved.

#### Project Justification

Per the 2018 Pavement Evaluation, the roadway pavement is in very poor condition and in need of replacement. Due to its poor condition and the improvements not being awarded federal grant funding through NWMC as part of the 2020 call for projects, the village will locally-let the project and utilize MFT Bond Funds to pay for the improvements.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$75,000	\$0	\$75,000
Construction	\$0	\$1,800,000	\$1,800,000
Construction Administration	\$0	\$275,000	\$275,000
<b>Total</b>	<b>\$75,000</b>	<b>\$2,075,000</b>	<b>\$2,150,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
208- MFT Fund	\$75,000	\$2,075,000	\$2,150,000
<b>Total</b>	<b>\$75,000</b>	<b>\$2,075,000</b>	<b>\$2,150,000</b>



## COMMUNITY DEVELOPMENT BLOCK GRANT (214)

The village receives approximately \$400,000 in Community Development Block Grant (CDBG) funds on an annual basis from the U.S. Department of Housing and Urban Development. These funds must be utilized to assist low-income and moderate-income residents. In the past, CDBG funds have been used for public service agencies, the Residential Rehabilitation Loan Program, the First Time Buyer’s Program, and capital improvement projects. In FY 2021/22, CDBG funds will be used to replace sidewalks at Weathersfield Units 7, 14, 16, and 18 and for midblock pedestrian signal improvements.

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
CDBG Sidewalk Replacement: Weathersfield Units 7, 14, 16, and 18	\$139,000	-	-	-	-
Midblock Pedestrian Crossing Enhancements	\$116,000	-	-	-	-
<b>Total</b>	<b>\$255,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
214- CDBG Fund	\$255,000	-	-	-	-
<b>Total</b>	<b>\$255,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>	<b>\$-</b>





## **COMMUNITY DEVELOPMENT BLOCK GRANT FUND**

### **CDBG Sidewalk Replacement: Weathersfield Units 7, 14, 16, and 18**

**Request Type:** Carryover Project  
**Lead Department:** EPW - Engineering

**Project Type:** Sidewalk Improvement  
**Project Manager:** Chris Beckert

#### **Location**

Area bounded by Wise Road to the south, S. Springinsguth Road to the east, Hartmann Drive to the north (including Swarthmore Court, Mercury Court, Webster Lane, and Fairlane Drive), and the village limits to the west. This project also includes the area bounded by Wise Road, S. Roselle Road, W. Hartford Drive, Sienna Drive, Weathersfield Way, and S. Cedarcrest Drive.

#### **Description**

Existing sidewalk will be replaced in order to reduce trip hazards and comply with requirements of the Americans with Disabilities Act (ADA). Specific project locations will be determined by EPW based on condition of existing sidewalk and CSR's.

#### **Project Justification**

This area is a low/moderate income census tract and is eligible for CDBG funds. The U.S. Department of Housing and Urban Development (HUD) has determined that between 41.87% and 49.26% of the population in this census tract has a low/moderate income. In order for an area to qualify, the minimum low/moderate percentage, as determined by HUD, must be at or above 40.45%. Funds are used to help improve infrastructure and enhance safety in low/moderate income areas. CDBG funds can be used for design, construction costs, and engineering inspections. This area was selected based on the existing condition of the sidewalks and the CSRs from this area.

#### **Operating Impacts**

Replacement of damaged sidewalk will reduce maintenance costs.

#### **Project Expenses**

Phase	Previous	FY 2021/22	Total
Final Design	\$15,000	\$0	\$15,000
Construction	\$0	\$124,000	\$124,000
Construction Administration	\$0	\$15,000	\$15,000
<b>Total</b>	<b>\$15,000</b>	<b>\$139,000</b>	<b>\$154,000</b>

#### **Project Funding**

Source	Previous	FY 2021/22	Total
214- CDBG Fund	\$15,000	\$139,000	\$154,000
<b>Total</b>	<b>\$15,000</b>	<b>\$139,000</b>	<b>\$154,000</b>



## OLDE SCHAUMBURG HISTORIC DISTRICT FUND (238)

The Olde Schaumburg Historic District Fund is used to account for the financial resources required to maintain an historic district in the village's Town Square. The fund is supported by a transfer from the General Fund while capital projects are supported by a transfer from the Capital Improvement Fund. Funds are budgeted for the third year of a four-year program to repair concrete and pavers throughout Town Square and for electrical and concrete improvements to the Veterans Gateway Park in FY 2021/22.

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Town Square and Veterans Gateway Park Concrete, Electrical and Paver Repairs	\$200,000	\$150,000	-	-	-
Town Square Railing Replacement	-	-	-	-	\$315,000
<b>Total</b>	<b>\$200,000</b>	<b>\$150,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$315,000</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
238- Olde Schaumburg Historic Dist. Fund	\$200,000	\$150,000	-	-	\$315,000
<b>Total</b>	<b>\$200,000</b>	<b>\$150,000</b>	<b>\$-</b>	<b>\$-</b>	<b>\$315,000</b>





## **OLDE SCHAUMBURG HISTORIC DISTRICT FUND**

### **Town Square and Veterans Gateway Park Concrete, Electrical and Paver Repairs**

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Sidewalk Improvement  
**Project Manager:** Brad Hurban

**Location**

Town Square/Veterans Gateway Park

**Description**

This program will continue to focus on concrete removal and replacements to the walkways and stairways around Town Square and in Veterans Gateway Park. Staff has also been made aware of significant electrical issues to the lighting around Veterans Gateway Park that will need to be completed with the concrete repairs in the park. FY 2021/22 will represent the third year of this four-year improvement program.

**Project Justification**

Staff annually inspects the Town Square area and there is regularly replacement activities warranted. This four year program is intended to save on costs while making repairs throughout the area. The sidewalk and brick pavers in the commons area and in Veterans Gateway Park are exhibiting signs of settlement and cracking with separation. Both areas involve concrete sidewalk replacement and brick paver removal and installations. Additionally, a study evaluating borings at Town Square was recently completed; staff continues to discuss the results of the study with the consultant and implement any recommendations of the study as work is completed.

**Operating Impacts**

This project would reduce labor hours replacing small segments of paver bricks and making temporary repairs to the concrete to alleviate trip hazards

**Project Expenses**

Phase	Previous	FY 2021/22	FY 2022/23	Total
Construction	\$200,000	\$200,000	\$150,000	\$550,000
<b>Total</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$150,000</b>	<b>\$550,000</b>

**Project Funding**

Source	Previous	FY 2021/22	FY 2022/23	Total
238- OSHD Fund	\$200,000	\$200,000	\$150,000	\$550,000
<b>Total</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$150,000</b>	<b>\$550,000</b>



## NORTH SCHAUMBURG TIF FUND (436)

In 2014, the Village of Schaumburg created the North Schaumburg TIF District bounded by I-90, Roselle Road, Algonquin Road, and Arbor Drive. Projects in the North Schaumburg TIF Fund are related to improving the northern part of Schaumburg delineated by the TIF boundaries.

The village continues its commitment to economic development by investing in the 90 North District. Over the past three years, the village has made more than \$22 million in infrastructure improvements to the area. In FY 2021/22, \$11.9 million is budgeted for several additional infrastructure and regionally significant projects in this area, with the village's local share at \$4.8 million. These improvements are expected to support the current and future development of Veridian, including the Boler Company, the Element at Veridian Apartments, as well as D.R. Horton's Northgate at Veridian.

In September 2020, the village began intersection improvements at Meacham and Algonquin Roads. Work in FY 2021/22 will include the removal of the existing roadway, installation of new water and storm sewer followed by the construction of the new roadway, curb and gutter, sidewalk, and lighting and traffic signal foundations on the south side of Algonquin Road and east side of Meacham Road. Once the work is complete in this stage, work will begin on the north half of the roadway. The work in this stage will carry over into FY 2022/23. The village has been able to pursue CMAQ, STP-L, and IDOT funds to reduce the village's cost of construction to just \$1 million of the \$11 million budgeted over three fiscal years.

Design will soon be completed on Phase I of the 90 North District Central Park that was proposed as part of the 90 North District West Master Plan. This urban style park project is envisioned to be a regional draw for the surrounding residential and office developments as well as visitors to the nearby shopping and restaurant uses. The CIP includes \$2.5 million for construction of Phase I of the park in FY 2021/22 which will consist of general site grading, utilities, pathway construction, turf placement, and landscaping as well as construction of a bike path along the east side of the park.

# Capital Improvement Plan FY 2022 - FY 2026



## North Schaumburg TIF (FY 2021/22 to FY 2025/26)

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
90 North TIF Central Park (Phase 1)	\$2,478,000	-	-	-	-
90 North Transit Facility	\$125,000	-	-	-	-
Demolition of Woodfield Green	\$1,500,000	-	-	-	-
Meacham and Algonquin Intersection Improvements	\$7,533,536	\$2,220,000	-	-	-
North Meacham Road Corridor Streetscape	\$100,000	\$205,000	\$1,225,000	\$1,180,000	\$125,000
Project Management for North Schaumburg TIF Infrastructure	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan	\$20,000	-	-	-	-
90 North TIF Central Park - Shared Street Project	-	\$422,000	\$3,760,000	-	-
Gateway Sign Program- Central and Roselle	-	\$160,000	-	-	-
Hammond Drive at Algonquin Road Intersection Improvements	-	\$250,000	\$1,000,000	-	-
90 North TIF Central Park (Phase 2)	-	-	-	\$291,000	\$2,425,000
90 North Pedestrian Bridge	-	-	-	-	\$150,000
Street Light Gap Program - Tollway Industrial Park	-	-	-	-	\$495,000
<b>Total</b>	<b>\$11,856,536</b>	<b>\$3,357,000</b>	<b>\$6,085,000</b>	<b>\$1,571,000</b>	<b>\$3,295,000</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
436- North Schaumburg TIF	\$4,816,644	\$1,337,441	\$5,285,000	\$1,571,000	\$3,295,000
IDOT Reimbursement	\$196,562	\$34,028	-	-	-
IDOT Pass Through	\$1,012,422	\$293,582	-	-	-
CMAQ Pass Through	\$3,618,448	\$1,049,279	-	-	-
CMAQ Reimbursement	\$271,160	\$95,555	-	-	-
STP Pass Through	\$1,664,491	\$482,670	\$704,000	-	-
STP Reimbursement	\$182,876	\$64,445	\$96,000	-	-
Developer Reimbursement	\$93,933	-	-	-	-
<b>Total</b>	<b>\$11,856,536</b>	<b>\$3,357,000</b>	<b>\$6,085,000</b>	<b>\$1,571,000</b>	<b>\$3,295,000</b>



## NORTH SCHAUMBURG TIF FUND

### 90 North TIF Central Park

**Request Type:** Continuing Project  
**Lead Department:** Community Development

**Project Type:** Community Improvement  
**Project Manager:** Todd Wenger

#### Location

2001 Parkside Drive; 90 North District West

#### Description

This project involves the continuing design and construction phases of the 12-acre public park in the heart of the 90N District West (former Motorola Campus) redevelopment. The initial Phase I construction will include: mass grading, storm water control, utilities, sidewalk, bike path, landscaping and site amenities (benches, tables/chairs, bike racks, trash receptacles, etc.).

#### Project Justification

This urban-style park project is expected to be a regional draw for the surrounding residential and office developments as well as visitors to the nearby shopping & restaurant uses. The park has been considered a catalyst for continued high-quality development in the area. Developers are actively seeking available land adjacent to the future park site for future buildings, as evidenced by The Boler Company's new eight story office tower and DR Horton's 260-rowhome development. Staff will continue to look for possible grant funding for the construction of the park.

#### Operating Impacts

This project will have significant operating impacts to Engineering & Public Work's budget to cover the maintenance and operation of the park. However, staff continues to look for possible partnerships and opportunities to share the operation and maintenance obligations.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2024/25	FY 2025/26	Future/RCL	Total
Final Design	\$170,000	\$0	\$291,000	\$0	\$1,795,000	\$2,256,000
Construction	\$0	\$2,478,000	\$0	\$2,425,000	\$14,954,000	\$19,857,000
<b>Total</b>	<b>\$170,000</b>	<b>\$2,478,000</b>	<b>\$291,000</b>	<b>\$2,425,000</b>	<b>\$16,749,000</b>	<b>\$22,113,000</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2024/25	FY 2025/26	Future/RCL	Total
436- North Schaumburg TIF	\$170,000	\$2,384,067	\$291,000	\$2,425,000	\$16,749,000	\$22,019,067
Developer Reimbursement	\$0	\$93,933	\$0	\$0	\$0	\$93,933
<b>Total</b>	<b>\$170,000</b>	<b>\$2,478,000</b>	<b>\$291,000</b>	<b>\$2,425,000</b>	<b>\$16,749,000</b>	<b>\$22,113,000</b>





## NORTH SCHAUMBURG TIF FUND

### 90 North Transit Facility

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Community Improvement  
**Project Manager:** Karyn Robles

#### Location

I-90 in the 90 North area

#### Description

This project will construct a new transit facility along I-90 adjacent to the 90 North area in order to provide the area with easy and direct access to the new Pace express bus service. An IDOT State Planning and Research Grant was awarded to look at the feasibility of improving transit access along I-90 and will study possible connections to the 90N District.

#### Project Justification

With the anticipated development in the 90 North area, constructing a transit facility along I-90 will provide convenient express bus service along I-90 to residents, employees and visitors. The Meacham Road Corridor Study and FY 2019/20 Economic Development Department Goal have both indicated that transit services are important for businesses looking to attract young employees who live in Chicago.

#### Operating Impacts

The village may incur additional maintenance costs.

#### Project Expenses

Phase	Previous	FY 2021/22	Future/RCL	Total
Study	\$125,000	\$125,000	\$0	\$250,000
Preliminary Design	\$0	\$0	\$500,000	\$500,000
Final Design	\$0	\$0	\$1,000,000	\$1,000,000
Construction	\$0	\$0	\$13,000,000	\$13,000,000
Construction Administration	\$0	\$0	\$600,000	\$600,000
<b>Total</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$15,100,000</b>	<b>\$15,350,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Future/RCL	Total
436- North Schaumburg TIF	\$25,000	\$25,000	\$6,800,000	\$6,850,000
IDOT Reimbursement	\$100,000	\$100,000	\$8,300,000	\$8,500,000
<b>Total</b>	<b>\$125,000</b>	<b>\$125,000</b>	<b>\$15,100,000</b>	<b>\$15,350,000</b>



## NORTH SCHAUMBURG TIF FUND

### Demolition of Woodfield Green

**Request Type:** New Project  
**Lead Department:** Community Development

**Project Type:** Community Improvement  
**Project Manager:** Matt Frank

#### Location

Woodfield Green Executive Center at 1920 and 1930 Thoreau Drive

#### Description

This project would result in demolition of the office buildings at 1920 and 1930 Thoreau Drive in preparation for redevelopment. The Village of Schaumburg purchased the property in January 2017. At the time of acquisition there were 22 tenants in the buildings. The building should be vacant by the end of 2020 to allow for demolition to occur after May 1, 2021.

#### Project Justification

The village worked with Ginkgo to design an entertainment district for the east side of Meacham Road, including the Convention Center. In preparation for the entertainment district, these two office buildings will need to be demolished to allow for new development and reconfiguration of the roadway network in the area.

#### Operating Impacts

Operations and maintenance at the building will no longer be necessary.

#### Project Expenses

Phase	FY 2021/22	Total
Construction	\$1,500,000	\$1,500,000
<b>Total</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>

#### Project Funding

Source	FY 2021/22	Total
436- North Schaumburg TIF	\$1,500,000	\$1,500,000
<b>Total</b>	<b>\$1,500,000</b>	<b>\$1,500,000</b>



## NORTH SCHAUMBURG TIF FUND

### Meacham and Algonquin Intersection Improvements

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Meacham Road at Algonquin Road

#### Description

This project will increase capacity of the intersection of Meacham Road and Algonquin Road by lengthening the storage for the westbound to southbound dual left turn lanes, adding an additional through lane on Algonquin at the intersection, creating a free flow right turn lane for eastbound to southbound vehicles, and adding a second right turn lane for northbound to eastbound vehicles. Construction on this project started in September 2020.

#### Project Justification

With the new interchange at Meacham and I-90, this project will increase capacity at the intersection and improve traffic flow in the area by adding a third eastbound through lane on Algonquin Road, a second right turn lane on eastbound Algonquin Road and a second right turn lane on northbound Meacham Road. This project has received Surface Transportation Program (STP), Congestion Mitigation Air Quality (CMAQ) and Illinois Department of Transportation (IDOT) funding.

#### Operating Impacts

After construction the village's operating costs will increase slightly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Preliminary Design	\$471,722	\$0	\$0	\$471,722
Final Design	\$846,747	\$0	\$0	\$846,747
Land Acquisition	\$2,750,000	\$0	\$0	\$2,750,000
Construction	\$1,100,000	\$6,965,990	\$2,020,000	\$10,085,990
Construction Administration	\$125,000	\$567,546	\$200,000	\$892,546
<b>Total</b>	<b>\$5,293,469</b>	<b>\$7,533,536</b>	<b>\$2,220,000</b>	<b>\$15,047,005</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
436- North Schaumburg TIF	\$882,625	\$687,577	\$200,441	\$1,770,643
IDOT Pass Through Funding	\$1,408,138	\$1,012,422	\$293,582	\$2,714,142
Other Reimbursement	\$542,041	\$550,598	\$194,028	\$1,286,667
CMAQ Pass Through Grant	\$2,197,826	\$3,618,448	\$1,049,279	\$6,865,553
STP Pass Through Grant	\$262,839	\$1,664,491	\$482,670	\$2,410,000
<b>Total</b>	<b>\$5,293,469</b>	<b>\$7,533,536</b>	<b>\$2,220,000</b>	<b>\$15,047,005</b>



## NORTH SCHAUMBURG TIF FUND

### North Meacham Road Corridor Streetscape

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Sidewalk Improvement  
**Project Manager:** Karyn Robles

#### Location

North Meacham Road between I-90 and Algonquin Road

#### Description

This project will implement recommendations to improve the streetscape along the North Meacham Road corridor including installing multiuse paths, landscaping, pedestrian plazas, identifier signage, and enhanced crosswalks.

#### Project Justification

The proposed improvements were recommendations from the North Meacham Road Corridor Plan which will help to create a multimodal transportation corridor that connects the east and west sides of the 90North District. The study was approved by the Village Board and adopted into the Comprehensive Plan in July 2020. The project will be phased based on the timing of the adjacent developments

#### Operating Impacts

Increased costs associated with the enhanced streetscape in the Meacham Road right of way.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
Prelim. Design	\$40,000	\$100,000	\$80,000	\$0	\$80,000	\$0	\$0	\$300,000
Final Design	\$0	\$0	\$125,000	\$125,000	\$0	\$125,000	\$0	\$375,000
Construction	\$0	\$0	\$0	\$1,000,000	\$1,000,000	\$0	\$5,000,000	\$7,000,000
Const. Admin.	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$500,000	\$700,000
<b>Total</b>	<b>\$40,000</b>	<b>\$100,000</b>	<b>\$205,000</b>	<b>\$1,225,000</b>	<b>\$1,180,000</b>	<b>\$125,000</b>	<b>\$5,500,000</b>	<b>\$8,375,000</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
436- NS TIF	\$40,000	\$100,000	\$205,000	\$1,225,000	\$1,180,000	\$125,000	\$5,500,000	\$8,375,000
<b>Total</b>	<b>\$40,000</b>	<b>\$100,000</b>	<b>\$205,000</b>	<b>\$1,225,000</b>	<b>\$1,180,000</b>	<b>\$125,000</b>	<b>\$5,500,000</b>	<b>\$8,375,000</b>



## NORTH SCHAUMBURG TIF FUND

### Project Management for North Schaumburg TIF Infrastructure

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Anna Kesler

#### Location

Various locations within the North Schaumburg TIF District

#### Description

A contract engineer will be hired to assist with management of design and construction of projects located within the North Schaumburg TIF.

In FY 2021/22, it is expected time will be split among the following projects:

- Meacham/Algonquin Intersection – 13%
- Central Park – Project Management – 37%
- Central Park – Project Inspection – 34%
- TIF Development Projects – 12%
- Miscellaneous Projects – 4%

#### Project Justification

Additional staff support is necessary to manage the number of design and construction projects anticipated in the North Schaumburg TIF area; however, because the workload is concentrated over a relatively short period of time, it is recommended to use contract staff to manage the work instead of hiring full time staff.

#### Operating Impacts

None

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Program or Purchase	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>Total</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
436- North Schaumburg TIF	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>Total</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>



## CAPITAL IMPROVEMENT FUND (440)

The Capital Improvement Fund is utilized for roadway, bikeway and sidewalk projects, as well as all non-maintenance related building projects. Roadway projects that are not supported by federal dollars are included in this fund. Major projects in the FY 2021/22 CIP include the following annual programs:

- **Street Repair Programs (\$8 million):** The village's three street repair programs provide maintenance and rehabilitation strategies to the roadways to extend their useful life and improve ride ability and safety.
  - **Street Repair Program (\$4 million):** Provides rehabilitation and preventative maintenance of local residential, industrial, and commercial in accordance with the village's Pavement Management Plan.
  - **Street Reconstruction Program (\$2 million):** Provides for reconstruction of residential streets in the worst condition.
  - **Residential Street Program (\$2 million):** Allocates additional funds towards local residential streets.

The program is forecasted to increase to \$10 million in the last year of the plan with the additional \$2 million allocated to residential street reconstruction.
- **Emerald Ash Borer Program (\$249,753):** Approximately 120 Ash trees in increasingly poor condition will be removed and an additional 450 trees will be planted through the reforestation program. The reforestation component of this program was originally anticipated to be completed in FY 2022/23, but has been extended to FY 2024/25 in order to lower the annual cost of the program.
- **Bike Path Reconstruction/Resurfacing Program (\$575,000):** FY 2021/22 will be the third year of a five-year program to repair all bike paths in poor or fair condition throughout the village. Bike path locations planned for reconstruction include portions of Algonquin Road, Meacham Road, Quentin Road, American Lane, Barrington Road, Springinsguth Road, and Bode Road.
- **Sidewalk Repair Program (\$545,000):** Funds will be used as part of this annual program to replace sidewalk trip hazards and sidewalk drainage issues around the village.

# Capital Improvement Plan FY 2022 - FY 2026



## Capital Improvement Fund (FY 2021/22 to FY 2025/26)

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Bike Path Reconstruction/Resurfacing Program	\$575,000	\$575,000	\$460,000	\$200,000	\$200,000
Curb Replacement Program	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000
EAB Program	\$249,753	\$248,231	\$245,709	\$237,687	-
Higgins Road Bike Path Gaps - Martingale to Churchill	-	-	\$160,000	\$67,000	\$250,000
Illinois Route 19 and Wise Road Lighting Relocation	\$156,300	-	-	-	-
Martingale Road, Corporate Crossing, and Schaumburg Road Bike Paths	\$75,000	-	\$115,000	\$1,199,400	-
Meacham & Golf Road Bike Paths	\$165,000	\$1,400,000	-	-	-
Midblock Pedestrian Crossing Enhancements	\$175,883	-	-	-	-
Pavement Evaluation	\$160,000	-	-	\$160,000	-
Pedestrian Signal Improvements- National Pkwy and Higgins Road	\$198,000	-	-	-	-
Residential Street Repair Program	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Retaining Wall Improvements- Schaumburg Road at Plum Grove Road	\$10,000	\$110,000	-	-	-
Sidewalk Gap - Algonquin Road - College Drive to Palatine Trail	-	\$2,500	\$148,500	-	-
Sidewalk Gap - Irving Park Road - Albion Boulevard to Rodenburg Road	-	-	-	\$20,000	-
Sidewalk Gap - Irving Park Road - Fairlane Drive to 1720 W Irving Park Road	-	-	-	\$2,500	\$105,000
Sidewalk Gap - Irving Park Road - Mitchell Boulevard to Village Limits	-	-	-	\$25,000	-
Sidewalk Gap - Plum Grove Road - Schaumburg Road to Shoreline Circle	\$2,500	\$220,000	-	-	-
Sidewalk Gap - Plum Grove Road - Sherwood Lane (Entrance to Heritage Farm)	-	-	\$25,000	\$150,000	-
Sidewalk Repair Program	\$545,000	\$500,000	\$500,000	\$500,000	\$500,000
Springinsguth Road and Weathersfield Way Intersection Improvements	-	-	-	\$160,000	\$110,000
Street Light Gap Program - American Lane	-	-	-	\$20,000	\$110,000
Street Light Gap Program - Plum Grove Road	\$10,000	\$55,000	-	-	-
Street Light Gap Program- Customer Service Requests	-	\$50,000	-	\$50,000	-
Street Reconstruction Program	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000
Street Repair Program	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$6,000,000
Traffic Signal Cabinet and Controller Replacement Program	\$90,000	\$110,000	\$110,000	\$110,000	\$110,000
Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan	\$100,000	-	-	-	-
Traffic Signal Video Detection Improvement Program	\$75,000	-	\$10,000	\$48,000	\$30,000
Wise Road and Summit Drive Intersection Improvements	-	-	-	-	\$150,000
Wise Road Bike Path Replacement - Springinsguth Road to Braintree Drive	\$196,000	-	-	-	-
<b>Total</b>	<b>\$11,308,436</b>	<b>\$11,795,731</b>	<b>\$10,299,209</b>	<b>\$11,474,587</b>	<b>\$12,090,000</b>
Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
440- Capital Improvement Fund	\$10,735,936	\$10,675,731	\$10,207,209	\$10,515,067	\$11,890,000
ITEP Reimbursement	\$60,000	-	\$92,000	\$104,000	-
ITEP Pass Through	-	-	-	\$855,520	-
CMAQ Reimbursement	\$132,000	\$120,000	-	-	\$200,000
CMAQ Pass Through	-	\$1,000,000	-	-	-
Other Grant Reimbursement	\$380,500	-	-	-	-
<b>Total</b>	<b>\$11,308,436</b>	<b>\$11,795,731</b>	<b>\$10,299,209</b>	<b>\$11,474,587</b>	<b>\$12,090,000</b>



## CAPITAL IMPROVEMENT FUND

### Bike Path Reconstruction/Resurfacing Program

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Bikeway Improvement  
**Project Manager:** Brad Hurban

#### Location

Various Locations as identified in the Bikeway Condition Assessment (2017)

#### Description

Bike path reconstruction and resurfacing improvements includes crack sealing, full depth patching, surface patching and total reconstruction of the off-street bike path system. In 2017, a condition assessment was completed by a consultant on all bike paths within the village. Based upon this assessment, staff has been directed to increase funding levels to address all poor rated bike paths within a span of three years. Deferrals from the 2020 Bike Path Improvements are included among 2021 improvements: Small Drive (Belle Lane to Barrington Road), Algonquin Road (Plum Grove Road to Meacham Road), Quentin Road (Hartung Road to College Hill Circle), Remington Road (Basswood Drive to west of Plum Grove Road), Remington Road (east of Plum Grove Road to National Parkway), Plaza Drive (American Lane to Woodfield Road), American Lane (Meacham Road to Plaza Drive), Barrington Road (VOS Limit to Holmes Way), Mitchell Blvd. (End to Irving Park Road), Springinsguth Road (Amherst Drive to Bode Road), and Bode Road (Springinsguth Road to CRC).

#### Project Justification

The program extends pavement life of the 39.3 miles of bike path owned and maintained by the village. The assessment categorized the conditions of our bikeways system into four categories (Excellent, Good, Fair and Poor). During the 2017 Condition Assessment, there were 17.0 miles of the system in the Excellent and Good categories while there were 12.2 miles rated as Fair and 10.1 miles rated as in Poor condition. This project will address all of the poor rated paths by FY 2021/22 and the fair rated paths in FY 2022/23 and FY 2023/24.

#### Operating Impacts

After the completion of this work, the need for pavement maintenance operations will decrease.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Construction	\$575,000	\$575,000	\$460,000	\$200,000	\$200,000	\$2,010,000
<b>Total</b>	<b>\$575,000</b>	<b>\$575,000</b>	<b>\$460,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$2,010,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
440- General CIP	\$575,000	\$575,000	\$460,000	\$200,000	\$200,000	\$2,010,000
<b>Total</b>	<b>\$575,000</b>	<b>\$575,000</b>	<b>\$460,000</b>	<b>\$200,000</b>	<b>\$200,000</b>	<b>\$2,010,000</b>





## **CAPITAL IMPROVEMENT FUND**

### **Curb Replacement Program**

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Brad Hurban

#### **Location**

Various locations identified through Customer Service Requests

#### **Description**

This is an annual replacement of deteriorated curb and gutter on village streets. Recommendations from Engineering and Public Works staff along with completed Customer Service Requests (CSRs) are combined with areas where extensive maintenance is required in determining the areas to be rehabilitated.

#### **Project Justification**

This program addresses warranted curb replacement based upon Customer Service Requests and is typically coordinated with the village's street patching program to replace failed curb and gutter in order to provide positive drainage and extend the useful life of the pavement.

#### **Operating Impacts**

These improvements help maintain positive drainage and prevents more extensive concrete and pavement damage due to poor drainage.

#### **Project Expenses**

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Construction	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000	\$2,625,000
<b>Total</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$2,625,000</b>

#### **Project Funding**

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
440- General CIP	\$525,000	\$525,000	\$525,000	\$525,000	\$525,000	\$2,625,000
<b>Total</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$525,000</b>	<b>\$2,625,000</b>

## CAPITAL IMPROVEMENT FUND

### EAB Program

**Request Type:** Annual Program Improvement

**Project Type:** Community

**Lead Department:** EPW - Operations

**Project Manager:** TJ Countryman

#### Location

Various parkway trees around the village

#### Description

In 2008, the village began implementation of the Emerald Ash Borer (EAB) Program which removed and treated trees infested by the Emerald Ash Borer. Since 2008, the total Ash tree population has decreased from 12,000+ to approximately 1,500 trees. In FY 2021/22, staff will (1) remove approximately 120 remaining Ash trees in increasingly poor condition and provide stump restoration on these sites, (2) treat 460 of the 1,500 Ash trees the village intends on maintaining with Tree-age treatment on a triennial cycle, (3) plant an additional 450 trees through the reforestation program, and (4) continue watering newly planted trees.

#### Project Justification

Most of the impacted trees have already been removed so remaining removal efforts will focus on 120 trees of which treatment is failing or they are moving towards poor condition. A majority of efforts focus on reforestation from trees that have already been removed as well as continued treatment.

#### Operating Impacts

All replacement trees will be planted by FY 2022/23 with watering included through FY 2025/26. In FY 2026/27, the program will be fully complete and treatment costs will continue at an annual operating cost of \$105,000.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	Total
Program or Purchase	\$249,753	\$248,231	\$245,709	\$237,687	\$981,380
<b>Total</b>	<b>\$249,753</b>	<b>\$248,231</b>	<b>\$245,709</b>	<b>\$237,687</b>	<b>\$981,380</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	Total
440- General CIP	\$249,753	\$248,231	\$245,709	\$237,687	\$981,380
<b>Total</b>	<b>\$249,753</b>	<b>\$248,231</b>	<b>\$245,709</b>	<b>\$237,687</b>	<b>\$981,380</b>

## CAPITAL IMPROVEMENT FUND

### Illinois Route 19 at Wise Road Intersection Improvements

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Street Light Improvement  
**Project Manager:** Clifton Ganek

#### Location

Intersection of Irving Park Road at Wise Road

#### Description

IDOT is the lead agency on the proposed intersection widening project at Irving Park Road and Wise Road. The village was involved in the preliminary design from 2014-2016. The village did not receive any communication regarding this project moving forward from the State until July, 2020. The village owns and operates the existing roadway lighting on the north side of Irving Park Road. Seven lighting units need to be relocated as a result of the intersection improvements. Additionally, the village is responsible for a portion of the traffic signal, EVP work, and sidewalk improvements at this location.

#### Project Justification

Village staff was approached by IDOT in 2014 regarding this project. Coordination with IDOT throughout the preliminary design phase occurred until 2016. Village staff was not approached with an update on this project until July, 2020 which is why this project was not originally budgeted in the CIP. Due to the high volume of left turning vehicles on eastbound Irving Park Road to northbound Wise Road, a second left turn lane will be constructed.

#### Operating Impacts

Potential for a slight increase in energy costs.

#### Project Expenses

Phase	FY 2021/22	Total
Construction	\$136,000	\$136,000
Construction Administration	\$20,300	\$20,300
<b>Total</b>	<b>\$156,300</b>	<b>\$156,300</b>

#### Project Funding

Source	FY 2021/22	Total
440- General CIP	\$156,300	\$156,300
<b>Total</b>	<b>\$156,300</b>	<b>\$156,300</b>



## CAPITAL IMPROVEMENT FUND

### Martingale Road, Corporate Crossing, & Schaumburg Road Bike Paths

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Bikeway Improvement  
**Project Manager:** Patrick Knapp

#### Location

Martingale portion is from Corporate Crossing to Schaumburg Road  
Corporate Crossing portion is from Martingale Road to Spring Creek Circle  
Schaumburg Road portion is from Martingale Road to Whitman Drive

#### Description

The Martingale Road portion is a 3/4 mile long path and will provide connections to cyclists and pedestrians along Martingale Road from Corporate Crossing on the north to Schaumburg Road on the south. The Corporate Crossing portion is a 0.1 mile bike path connecting to sections of existing bike path on Martingale Road (extending north to Woodfield Road) and Spring Creek Circle. The Schaumburg Road portion of the bike path is 1/2 miles in length and will connect Martingale Road to existing path at Whitman Drive.

#### Project Justification

These connecting paths have substantial public support and rate near the top of the 2016 Bike Path Gap Study. The Martingale segment will connect to existing bike path along Martingale Road to the north that provides access to Streets of Woodfield and the Northwest Transportation Center. Major employers served by this path are: Career Education, Genworth Financial Capital, and IBM. A variety of large office complexes including Woodfield Preserve, Woodfield Pointe, and the Woodfield Corporate Center would also be served.

#### Operating Impacts

This project will create 1.3 miles of new bike path to be maintained by the village.

#### Project Expenses

Phase	FY 2021/22	FY 2023/24	FY 2024/25	Total
Preliminary Design	\$75,000	\$0	\$0	\$75,000
Final Design	\$0	\$115,000	\$0	\$115,000
Construction	\$0	\$0	\$1,069,400	\$1,069,400
Construction Administration	\$0	\$0	\$130,000	\$130,000
<b>Total</b>	<b>\$75,000</b>	<b>\$115,000</b>	<b>\$1,199,400</b>	<b>\$1,389,400</b>

#### Project Funding

Source	FY 2021/22	FY 2023/24	FY 2024/25	Total
440- General CIP	\$15,000	\$23,000	\$239,880	\$277,880
ITEP Reimbursement Grant	\$60,000	\$92,000	\$104,000	\$256,000
ITEP Pass Through Grant	\$0	\$0	\$855,520	\$855,520
<b>Total</b>	<b>\$75,000</b>	<b>\$115,000</b>	<b>\$1,199,400</b>	<b>\$1,389,400</b>



## CAPITAL IMPROVEMENT FUND

### Meacham and Golf Road Bike Path – Higgins Road to American Lane and Roosevelt Boulevard to Meacham Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Bikeway Improvement  
**Project Manager:** Chris Beckert

#### Location

Meacham Road from Higgins Road to American Lane. Golf Road from Meacham Road to Roosevelt Boulevard

#### Description

This 1-mile project involves the continuation of a bike path along the north side of Golf Road between Roosevelt Boulevard and Meacham Road and also the continuation of a bike path along the east side of Meacham Road between American Lane and Higgins Road.

#### Project Justification

The proposed Golf Road path is identified by the Northwest Municipal Conference as being part of the Golf Road Regional Corridor in their bicycle plan. This segment will also connect to the recently constructed bike path along the north side of Golf Road from Roosevelt Boulevard, under I-290/IL-53 to Ring Road in Rolling Meadows and Busse Woods. In addition, both of the bike paths will provide direct access to several key destinations in the Woodfield area. This project received CMAQ funding that will cover a large portion of the costs of Design Engineering, ROW, and Construction. The proposed Meacham Road bike path segment is along a portion of Meacham Road that is in the village's Vital Streets Program for resurfacing that will be completed the same year.

#### Operating Impacts

This project will add nearly 1 mile of bike path to Schaumburg bike path system that will need to be maintained in future years.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Preliminary Design	\$92,205	\$0	\$0	\$92,205
Final Design	\$100,000	\$65,000	\$0	\$165,000
Land Acquisition	\$0	\$100,000	\$0	\$100,000
Construction	\$0	\$0	\$1,250,000	\$1,250,000
Construction Administration	\$0	\$0	\$150,000	\$150,000
<b>Total</b>	<b>\$192,205</b>	<b>\$165,000</b>	<b>\$1,400,000</b>	<b>\$1,757,205</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
440- General CIP	\$112,205	\$33,000	\$280,000	\$425,205
CMAQ Reimbursement Grant	\$80,000	\$132,000	\$120,000	\$332,000
CMAQ Pass Through Grant	\$0	\$0	\$1,000,000	\$1,000,000
<b>Total</b>	<b>\$192,205</b>	<b>\$165,000</b>	<b>\$1,400,000</b>	<b>\$1,757,205</b>



## CAPITAL IMPROVEMENT FUND

### Midblock Pedestrian Crossing Enhancements

**Request Type:** Continuing Project  
**Lead Department:** Transportation

**Project Type:** Sidewalk Improvement  
**Project Manager:** Karyn Robles

#### Location

Six total locations including three along Springinsguth Road (in front of Hoover Elementary School, Campanelli Elementary School, and Jane Addams Jr High School), Salem and Aintree, Old Schaumburg and Aster, and Weathersfield and Crandall.

#### Description

The program would target a total of six midblock crossings that are high priority pedestrian crossings including three locations at school locations along Springinsguth Road that were included in the unsuccessful Safe Routes to School Grant Program. These push-button controlled crossings would either be midblock or at an uncontrolled intersection. Improvements would include ADA compliant curb ramps, highly visible crosswalk markings, rectangular rapid flashing beacons, and other crossing treatments that would depend on location.

#### Project Justification

These are high pedestrian traffic crossings that are frequently used outside of the time that there is a crossing guard. The improvements will work to increase the walkability to the schools and parks while also helping motorists identify the locations of the crosswalks. There are many existing and potential midblock crossings in the village near schools, parks, and shopping areas would benefit in the installation of ADA compliant curb ramps on both sides of the street and additional features that make the crossings more visible. These crossing improvements will work to increase the walkability of the village and also help motorists identify the locations of the crosswalks.

#### Operating Impacts

Public Works anticipates an additional \$1,440 per year will be required for operating costs to maintain the RRFBs.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$32,285	\$0	\$32,285
Construction	\$0	\$261,883	\$261,883
Construction Administration	\$0	\$30,000	\$30,000
<b>Total</b>	<b>\$32,285</b>	<b>\$291,883</b>	<b>\$324,168</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
440- General CIP	\$32,285	\$30,883	\$63,168
Invest in Cook Reimbursement	\$0	\$145,000	\$145,000
214- CDBG	\$0	\$116,000	\$116,000
<b>Total</b>	<b>\$32,285</b>	<b>\$291,883</b>	<b>\$324,168</b>

## CAPITAL IMPROVEMENT FUND

### Pavement Evaluation- 2021

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Brad Hurban

#### Location

All village owned streets and parking lots

#### Description

A pavement management consultant and materials expert will be hired to select a pavement evaluator and provide the necessary Quality Assurance (QA) to perform testing and pavement condition analysis on all village owned streets and parking lots. To accurately determine the condition of the pavements in the village and to project future needs, this evaluation is completed every three years. The last pavement evaluation was completed in 2018.

#### Project Justification

It is important for the village to understand the condition of the streets and parking lots that are owned and maintained by the village. With the data collected through this project, staff will have the information to better analyze and make recommendations for improvements needed for our streets and our parking lots.

#### Operating Impacts

None

#### Project Expenses

Phase	FY 2021/22	FY 2024/25	Total
Study	\$160,000	\$160,000	\$320,000
<b>Total</b>	<b>\$160,000</b>	<b>\$160,000</b>	<b>\$320,000</b>

#### Project Funding

Source	FY 2021/22	FY 2024/25	Total
440- General CIP	\$160,000	\$160,000	\$320,000
<b>Total</b>	<b>\$160,000</b>	<b>\$160,000</b>	<b>\$320,000</b>

## CAPITAL IMPROVEMENT FUND

### Pedestrian Signal Improvements- National Pkwy and Higgins Road

**Request Type:** Carryover Project  
**Lead Department:** EPW - Operations

**Project Type:** Traffic Signal Improvement  
**Project Manager:** Clifton Ganek

#### Location

Intersection of National Parkway and Higgins Road (IL 72)

#### Description

Pedestrian countdown signals, ADA ramps, and crosswalk pavement markings will be installed at National Parkway and Higgins Road (IL 72). Asphalt grinding and resurfacing and concrete curb replacement for drainage is required at all four corners.

#### Project Justification

This is a high pedestrian traffic location due to the proximity of hotels, retail, and residential in the area and this project will improve the safety of crossing pedestrians and bicyclists. The village has received a grant through the Rebuild Illinois Bond Fund in the amount of \$137,500 to be used towards construction.

#### Operating Impacts

The village will be responsible for 50% of the energy/operating costs of the added pedestrian signals per the agreement with IDOT valid through 2026. The estimated increase in yearly operating costs due to this improvement is ~\$500.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$29,628	\$0	\$29,628
Construction	\$0	\$175,000	\$175,000
Construction Administration	\$0	\$23,000	\$23,000
<b>Total</b>	<b>\$29,628</b>	<b>\$198,000</b>	<b>\$227,628</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
440- General CIP	\$29,628	\$60,500	\$90,128
Other Grant Reimbursement	\$0	\$137,500	\$137,500
<b>Total</b>	<b>\$29,628</b>	<b>\$198,000</b>	<b>\$227,628</b>



## CAPITAL IMPROVEMENT FUND

### Residential Street Repair Program

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Brad Hurban

#### Location

Various residential streets as identified through the pavement evaluation

#### Description

This project is an annual program in which various residential streets throughout the village are repaired based on their current condition. Corrective resurfacing is a procedure in which the existing pavement surface is milled down to accommodate a new asphalt overlay approximately two inches thick, providing a new, smooth, long-lasting driving surface. Street reconstruction is a procedure in which the street is completely removed and a new street is constructed in its place. In addition, each year a list of streets receive asphalt surface treatment materials to extend the useful life of the pavement.

#### Project Justification

This annual program provides maintenance and rehabilitation strategies to the residential roadways to extend their useful life and improve rideability and safety. The PAVER software program assists in the selection process for these improvements. This program was created at the direction of the Village Board in September 2019 to decrease the amount of time a residential roadway remains in the reconstruction category.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Final Design	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
Construction	\$1,785,000	\$1,785,000	\$1,785,000	\$1,785,000	\$1,785,000	\$8,925,000
Construction Administration	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000
<b>Total</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$10,000,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
440- General CIP	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
<b>Total</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$10,000,000</b>

## CAPITAL IMPROVEMENT FUND

### Retaining Wall Improvements- Schaumburg Road at Plum Grove Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Community Improvement  
**Project Manager:** Chris Beckert

#### Location

Northeast corner of Plum Grove Road and Schaumburg Road.

#### Description

This project will redesign and repair the large retaining wall on the northeast corner to repair settlement/separation and landscape issues. This project will be coordinated with the Sidewalk Gap Project that is to be constructed on the northwest corner so that design elements of the wall remain consistent.

#### Project Justification

Portions of this high-visibility wall along the Schaumburg Road corridor are in need of repair and restoration.

#### Operating Impacts

Virtually no repairs have been made on these walls to date but unless deteriorated portions are restored, larger and more costly repairs would be necessary.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$10,000	\$0	\$10,000
Construction	\$0	\$100,000	\$100,000
Construction Administration	\$0	\$10,000	\$10,000
<b>Total</b>	<b>\$10,000</b>	<b>\$110,000</b>	<b>\$120,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
440- General CIP	\$10,000	\$110,000	\$120,000
<b>Total</b>	<b>\$10,000</b>	<b>\$110,000</b>	<b>\$120,000</b>



## CAPITAL IMPROVEMENT FUND

### Sidewalk Gap Program - Plum Grove Road - Schaumburg Road to Shoreline Circle

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Sidewalk Improvement  
**Project Manager:** Chris Beckert

#### Location

Plum Grove Road between Schaumburg Road and Shoreline Circle (West Side)

#### Description

This project includes completing the sidewalk gap along Plum Grove Road between Schaumburg Road and Shoreline Circle (West Side). This project will include repairing or replacing the existing retaining wall at the northwest corner of Schaumburg Road and Plum Grove Road.

#### Project Justification

Completing sidewalk gaps provide safe continuous sidewalks at key locations within the village. Staff was also given direction from the Village Board to complete these gaps based on committee report presented at the August 2016 Engineering and Public Works Committee meeting. Per an agreement with the adjacent gas station, work must be completed by 8/8/24 or the easement for the sidewalk will no longer exist.

#### Operating Impacts

Additional sidewalks will need to be maintained. Operating expenses related to maintenance assumes a full replacement of the sidewalk over 50 years, although no maintenance costs are anticipated for the first 5 years after sidewalks are installed.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$25,000	\$2,500	\$0	\$27,500
Construction	\$0	\$0	\$200,000	\$200,000
Construction Administration	\$0	\$0	\$20,000	\$20,000
<b>Total</b>	<b>\$25,000</b>	<b>\$2,500</b>	<b>\$220,000</b>	<b>\$247,500</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
440- General CIP	\$25,000	\$2,500	\$220,000	\$247,500
<b>Total</b>	<b>\$25,000</b>	<b>\$2,500</b>	<b>\$220,000</b>	<b>\$247,500</b>



## **CAPITAL IMPROVEMENT FUND**

### **Sidewalk Repair Program**

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Sidewalk Improvement  
**Project Manager:** Brad Hurban

#### **Location**

Various locations identified through Customer Service Requests

#### **Description**

This is an annual program to replace sidewalk trip hazards and sidewalk drainage issues. With this program, Engineering and Public Works staff will replace the sidewalk in locations that a trip hazard has been reported by a resident or areas selected by village staff. Currently we have \$545,000 in estimated sidewalk repairs from CSR's that were deferred from the 2020 Sidewalk Repair Program. And that have been evaluated this year and warrant removal and replacement

#### **Project Justification**

Sidewalk removal and replacement throughout the village; the locations are CSR based. The amount requested is updated annually based on actual number of CSRs received. Sidewalk replacement activities are not just confined to the Sidewalk Replacement Program; there is also a significant amount of warranted sidewalk replacement on those streets being prioritized for corrective resurfacing and reconstruction.

#### **Operating Impacts**

This program will eliminate trip hazards and reduce the potential for accidents.

#### **Project Expenses**

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Construction	\$545,000	\$500,000	\$500,000	\$500,000	\$500,000	\$2,545,000
<b>Total</b>	<b>\$545,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,545,000</b>

#### **Project Funding**

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
<b>440- General CIP</b>	<b>\$545,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,545,000</b>
<b>Total</b>	<b>\$545,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$500,000</b>	<b>\$2,545,000</b>

## CAPITAL IMPROVEMENT FUND

### Street Light Gap Program - Plum Grove Road

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Street Light Improvement  
**Project Manager:** Chris Beckert

#### Location

Plum Grove Road north of Algonquin Road

#### Description

Includes the installation of approximately 6 lights on Plum Grove Road north of Algonquin Road.

#### Project Justification

The Village Board provided direction to provide more uniform street lighting throughout the village. The Street Light Gap Program was presented to the Engineering and Public Works Committee in September 2016; this project was included in that program.

#### Operating Impacts

The project will result in new lights to maintain and energy costs associated with new street lighting. Approximate maintenance costs, which mainly includes energy costs, is estimated to be \$22, per street light, per year.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$10,000	\$0	\$10,000
Construction	\$0	\$45,000	\$45,000
Construction Administration	\$0	\$10,000	\$10,000
<b>Total</b>	<b>\$10,000</b>	<b>\$55,000</b>	<b>\$65,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
440- General CIP	\$10,000	\$55,000	\$65,000
<b>Total</b>	<b>\$10,000</b>	<b>\$55,000</b>	<b>\$65,000</b>



## CAPITAL IMPROVEMENT FUND

### Street Reconstruction Program

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Brad Hurban

#### Location

Various streets as identified through the pavement evaluation

#### Description

This project is an annual program in which various streets throughout the village are reconstructed based on their current condition. Street reconstruction is a procedure in which the street is completely removed and a new street is constructed in its place.

#### Project Justification

This annual program provides rehabilitation strategies to the roadways to extend their useful life and improve rideability and safety. Per Village Board's direction, \$2 million of the \$10 million street program is allocated to the worst streets/roadways in the village. The PAVER software program assists in the selection process for these improvements.

#### Operating Impacts

The continued implementation of the village's Pavement Management Plan continues to extend the useful life expectancy of our roadways and reduces the operating impacts to the village's in-house staffing.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Final Design	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$175,000
Construction	\$1,785,000	\$1,785,000	\$1,785,000	\$1,785,000	\$1,785,000	\$8,925,000
Const. Admin.	\$180,000	\$180,000	\$180,000	\$180,000	\$180,000	\$900,000
<b>Total</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$10,000,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
440- General CIP	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$2,000,000	\$10,000,000
<b>Total</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$10,000,000</b>



## CAPITAL IMPROVEMENT FUND

### Street Repair Program

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Brad Hurban

#### Location

Various streets as identified through the pavement evaluation

#### Description

This project is an annual program in which various streets throughout the village are repaired based on their current condition. Corrective resurfacing is a procedure in which the existing pavement surface is milled down to accommodate a new asphalt overlay approximately two inches thick, providing a new, smooth, long-lasting driving surface. Street reconstruction is a procedure in which the street is completely removed and a new street is constructed in its place. In addition, each year a list of streets receive asphalt surface treatment materials to extend the useful life of the pavement.

#### Project Justification

This annual program provides maintenance and rehabilitation strategies to the roadways to extend their useful life and improve rideability and safety. The PAVER software program assists in the selection process for these improvements.

#### Operating Impacts

The continued implementation of the village's Pavement Management Plan continues to extend the useful life expectancy of our roadways and reduces the operating impacts to the village's in-house staffing.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Final Design	\$75,000	\$75,000	\$75,000	\$75,000	\$110,000	\$410,000
Construction	\$3,565,000	\$3,565,000	\$3,565,000	\$3,565,000	\$5,350,000	\$19,610,000
Const. Admin.	\$360,000	\$360,000	\$360,000	\$360,000	\$540,000	\$1,980,000
<b>Total</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$6,000,000</b>	<b>\$22,000,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
440- General CIP	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000	\$6,000,000	\$22,000,000
<b>Total</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$4,000,000</b>	<b>\$6,000,000</b>	<b>\$22,000,000</b>



## CAPITAL IMPROVEMENT FUND

### Traffic Signal Cabinet and Controller Replacement Program

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Traffic Signal Improvement  
**Project Manager:** Karyn Robles

#### Location

Various village-owned signalized intersections including Meacham Road and Woodfield Road corridors

#### Description

Replace outdated traffic signal controllers and cabinets that are beyond their design life.

#### Project Justification

The village owns and maintains 25 signal cabinets. The useful lifespan for traffic signal cabinets and components ranges between 15 and 30 years. Many signal cabinets are 20+ years old. In addition, the existing signal cabinets and controllers do not have the capability to house and integrate new and future signal and communication technology such as advanced detection. Providing a preemptive plan to replace the controllers and cabinets with input from a Traffic Signal Optimization Consultant will minimize the probability of emergency replacement of traffic signal cabinets.

#### Operating Impacts

Newer traffic signal cabinets may be more efficient than the existing outdated cabinets lowering operating costs. However, the additional newer technology and components may require a slight increase in overall operating costs.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
Final Design	\$30,000	\$0	\$0	\$0	\$0	\$0	\$30,000
Construction	\$50,000	\$100,000	\$100,000	\$100,000	\$100,000	\$300,000	\$750,000
Construction Administration	\$10,000	\$10,000	\$10,000	\$10,000	\$10,000	\$30,000	\$80,000
<b>Total</b>	<b>\$90,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$330,000</b>	<b>\$860,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
440- General CIP	\$90,000	\$110,000	\$110,000	\$110,000	\$110,000	\$330,000	\$860,000
<b>Total</b>	<b>\$90,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$110,000</b>	<b>\$330,000</b>	<b>\$860,000</b>



## CAPITAL IMPROVEMENT FUND

### Traffic Signal Cabinet Replacement Assessment and Signal Optimization Plan

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Traffic Signal Improvement  
**Project Manager:** Karyn Robles

#### Location

Various village-owned signalized intersections including Meacham Road and Woodfield Road corridors

#### Description

Hire a Signal Coordination and Timing Consultant to provide signal timing modifications to the village's most heavily used corridors to maximize traffic flow in the Greater Woodfield Area and throughout the village. In addition, a thorough assessment of the existing traffic signal cabinets, controllers, and equipment will be performed to determine a long-term plan for replacement. A specific evaluation of traffic signals in the North Schaumburg TIF has been included based on recommendations in the North Meacham Road Corridor Plan.

#### Project Justification

As new technology such as video and advanced detection continue to be integrated into the village's traffic signal system, signal timing, coordination and optimization is needed to improve the overall traffic flow in the Woodfield Area. In addition, the existing traffic signal cabinets and components are outdated and are past their design lives. Many traffic signal controllers and cabinets do not have the capabilities to incorporate all of the features newer signal technology has to offer. A detailed assessment of the existing aging cabinets and controllers will be required with recommendations for a future replacement timeline.

#### Operating Impacts

No impact to existing operating costs.

#### Project Expenses

Phase	FY 2021/22	Total
Study	\$120,000	\$120,000
<b>Total</b>	<b>\$120,000</b>	<b>\$120,000</b>

#### Project Funding

Source	FY 2021/22	Total
440- General CIP	\$100,000	\$100,000
436- North Schaumburg TIF	\$20,000	\$20,000
<b>Total</b>	<b>\$120,000</b>	<b>\$120,000</b>



## CAPITAL IMPROVEMENT FUND

### Traffic Signal Video Detection Improvement Program

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Traffic Signal Improvement  
**Project Manager:** Karyn Robles

#### Location

Various village-owned traffic signals where feasible

#### Description

This project would complete the installation of video detection technology at village-owned traffic signals including Springinsguth and Bode Road and Martingale Road and Corporate Crossing Road. These intersections would be the first set of intersections to be improved with construction in FY 2021/22. This project may also include video detection at Basswood Road and State Parkway and McConnor Pkwy and Roosevelt Blvd in the future. The signals north and south of I-390 at Springinsguth Road and Wright Boulevard, would be considered between FY2024/25 and beyond the five-year plan.

#### Project Justification

Video detection technology provides the village with greater control and data collection at signalized intersections.

#### Operating Impacts

A slight increase in costs associated with maintenance and cellular data charges at intersections where fiber optic cable cannot be utilized.

#### Project Expenses

Phase	FY 2021/22	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
Final Design	\$0	\$10,000	\$0	\$30,000	\$0	\$40,000
Construction	\$65,000	\$0	\$40,000	\$0	\$250,000	\$355,000
Construction Administration	\$10,000	\$0	\$8,000	\$0	\$30,000	\$48,000
<b>Total</b>	<b>\$75,000</b>	<b>\$10,000</b>	<b>\$48,000</b>	<b>\$30,000</b>	<b>\$280,000</b>	<b>\$443,000</b>

#### Project Funding

Source	FY 2021/22	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
440- General CIP	\$75,000	\$10,000	\$48,000	\$30,000	\$280,000	\$443,000
<b>Total</b>	<b>\$75,000</b>	<b>\$10,000</b>	<b>\$48,000</b>	<b>\$30,000</b>	<b>\$280,000</b>	<b>\$443,000</b>



## **CAPITAL IMPROVEMENT FUND**

### **Wise Road Bike Path Replacement - Springinsguth Road to Braintree Drive**

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Sidewalk Improvement  
**Project Manager:** Brad Hurban

#### **Location**

North side of Wise Road from Springinsguth Road to Braintree Drive

#### **Description**

This improvement consists of the removal and replacement of an existing concrete multi-use path on Wise Road between Springinsguth Road to Braintree Drive that had previously been widened to accommodate the multi-use designation. The improvements includes drainage improvements, concrete removal and replacement, re-striping, and sod restoration.

#### **Project Justification**

Completing these improvements will provide a safer means of pedestrian traffic to the adjacent park district properties and Nathan Hale Elementary School. The existing pathway consists of two separate parallel sections of sidewalk one measuring 5' wide and the other 4' wide. The longitudinal joint between the two sections has been filled numerous times due to the separation between the joints.

#### **Operating Impacts**

Replacing this path with a properly built path will reduce trip hazards and maintenance costs.

#### **Project Expenses**

Phase	FY 2021/22	Total
Construction	\$196,000	\$196,000
<b>Total</b>	<b>\$196,000</b>	<b>\$196,000</b>

#### **Project Funding**

Source	FY 2021/22	Total
440- General CIP	\$98,000	\$98,000
Other Grant Reimbursement	\$98,000	\$98,000
<b>Total</b>	<b>\$196,000</b>	<b>\$196,000</b>



## VITAL STREETS PROGRAM FUND (442)

The Vital Streets Program Fund contains only projects eligible for the Surface Transportation Program (STP) funding and other State and Federal grants. In order to position the village to take advantage of available funding, the CIP proposes take on the financial responsibility for both Phase I and Phase II design, thus eliminating the need for IDOT review and reducing the time to get to bidding. This strategy allows for several Vital Streets projects to be construction-ready, should future funding be available.

In FY 2020/21, the village issued \$11 million in bonds in order to keep Vital Street Fund projects progressing and to leverage all available grant opportunities. This was the second of three bond sales needed to sustain this long-term plan. In FY 2021/22, \$5.8 million, of which the village's share is \$3.1 million, is budgeted in the Vital Streets Fund for the following twelve roadway projects:

- Resurfacing of Meacham Road (Higgins to Golf)
- Resurfacing of Summit Drive (Schaumburg to Wise)
- Resurfacing of Weathersfield Way (Braintree to Salem)
- Final design for resurfacing of Bode Road (Barrington to Springinguth)
- Final design for resurfacing of National Parkway (Higgins to Woodfield)
- Final design for reconstruction of Rodenburg Road (Irving Park to village limits)
- Final design for resurfacing of Springinguth (Bode to Schaumburg)
- Final design for resurfacing of Woodfield Road (Plum Grove to Meacham)
- Land acquisition for reconstruction of National Parkway (American to Golf)
- Preliminary design to reconstruct Salem Drive (Weathersfield to Schaumburg)
- Preliminary design to reconstruct McConnor Parkway (Meacham to Roosevelt and Roosevelt to Golf)



# Capital Improvement Plan FY 2022 - FY 2026



## Vital Streets Program Fund (FY 2021/22 to FY 2025/26)

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Bode Road Resurfacing - Barrington Road to Springinsguth Road	\$123,532	\$2,329,200	-	-	-
Braintree Drive Reconstruction - Wise Road to Weathersfield Way	-	\$115,000	\$150,000	\$265,000	\$330,000
Braintree Drive Resurfacing - Weathersfield Way to Schaumburg Road	-	-	-	-	\$110,000
Knollwood Drive Resurfacing - Golf Road to Bode Road	-	-	-	-	\$2,475,000
McConnor Parkway Reconstruction - Meacham Road to Roosevelt Blvd	\$160,000	-	\$455,000	-	\$5,995,500
McConnor Parkway Reconstruction - Roosevelt Blvd to Golf Road	\$190,000	\$545,000	-	\$7,204,500	-
Meacham Road Resurfacing - Higgins to Golf	\$278,489	\$1,872,270	-	-	-
National Parkway Reconstruction - American Lane to Golf Road	\$593,900	-	\$2,655,000	\$2,655,000	-
National Parkway Resurfacing - Higgins Road to Woodfield Road	\$46,750	\$939,000	-	-	-
Rodenburg Road Reconstruction - Irving Park Road to Village Limits	\$230,000	\$2,200,000	\$1,525,000	-	-
Salem Drive Reconstruction- Weathersfield Way to Schaumburg Road	\$160,000	-	\$220,000	\$3,300,000	-
Salem Drive Resurfacing - Schaumburg Road to Parker Drive	-	-	-	\$150,000	-
Salem Drive Resurfacing - Wise Road to Weathersfield Way	-	-	-	-	\$200,000
Springinsguth Road Resurfacing- Bode Road to Schaumburg Road	\$57,602	\$1,174,200	-	-	-
Summit Drive Resurfacing - Wise Road to Schaumburg Road	\$2,125,630	-	-	-	-
Walnut Lane Resurfacing - Bode Road to Schaumburg Road	-	-	-	-	\$250,000
Weathersfield Way Resurfacing - Braintree Drive to Salem Drive	\$1,160,200	-	-	-	-
Woodfield Road Resurfacing - Plum Grove Road to Meacham Road	\$700,000	-	-	\$3,000,000	-
<b>Total</b>	<b>\$5,826,103</b>	<b>\$9,174,670</b>	<b>\$5,005,000</b>	<b>\$16,574,500</b>	<b>\$9,360,500</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
442- Vital Streets Program Fund	\$3,135,860	\$2,758,017	\$1,829,725	\$5,184,500	\$3,380,500
STP Reimbursement	\$441,675	\$838,975	\$56,250	\$630,000	\$220,000
STP Pass Through	\$2,133,568	\$5,362,678	\$3,019,300	\$10,760,000	\$5,760,000
Other Reimbursement	\$115,000	\$215,000	\$99,725	-	-
<b>Total</b>	<b>\$5,826,103</b>	<b>\$9,174,670</b>	<b>\$5,005,000</b>	<b>\$16,574,500</b>	<b>\$9,360,500</b>



## VITAL STREETS PROGRAM FUND

### Bode Road Resurfacing - Barrington Road to Springinsguth Road

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Bode Road from Barrington Road to Springinsguth Road

#### Description

This project consists of resurfacing Bode Road from Barrington Road to Springinsguth Road. Bode Road is a collector with an existing traffic signal at the west and south limits of the project. The project will look at alternate treatments for the intersection of Bode and Springinsguth to determine if the signal is still the best solution. This work will require a Phase I intersection design study. This section will be approximately 1.5 miles in length.

#### Project Justification

Portions of the roadway pavement are in poor condition, however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$90,000	\$123,532	\$0	\$213,532
Construction	\$0	\$0	\$1,941,200	\$1,941,200
Construction Administration	\$0	\$0	\$388,000	\$388,000
<b>Total</b>	<b>\$90,000</b>	<b>\$123,532</b>	<b>\$2,329,200</b>	<b>\$2,542,732</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
442- Vital Streets	\$90,000	\$123,532	\$582,300	\$795,832
STP Pass Through Grant	\$0	\$0	\$1,455,900	\$1,455,900
STP Reimbursement Grant	\$0	\$0	\$291,000	\$291,000
<b>Total</b>	<b>\$90,000</b>	<b>\$123,532</b>	<b>\$2,329,200</b>	<b>\$2,542,732</b>



## VITAL STREETS PROGRAM FUND

### McConnor Parkway Reconstruction - Meacham Road to Roosevelt Blvd

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Roadway Improvement  
**Project Manager:** Karyn Robles

#### Location

McConnor Parkway from Meacham Road to Roosevelt Blvd

#### Description

This project consists of pavement reconstruction of McConnor Parkway from Meacham Road to Roosevelt Blvd. McConnor Parkway is a commercial roadway. This roadway segment is 1.1 miles long and four lanes wide but preliminary engineering will determine if a road diet is a possibility.

#### Project Justification

The roadway pavement is in poor condition and the 2018 Pavement Evaluation rated it as needing reconstruction. The project will utilize available grant funding to minimize the construction cost to the village; however, at this time there is a risk that grant funding will not be available due to the reallocation of funding throughout the CMAP region. Look into splitting the construction for this project into two separate projects (Meacham to Roosevelt and Roosevelt to Golf) to maximize funding.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	FY 2021/22	FY 2023/24	FY 2025/26	Total
Preliminary Design	\$160,000	\$0	\$0	\$160,000
Final Design	\$0	\$455,000	\$0	\$455,000
Construction	\$0	\$0	\$5,450,000	\$5,450,000
Construction Administration	\$0	\$0	\$545,500	\$545,500
<b>Total</b>	<b>\$160,000</b>	<b>\$455,000</b>	<b>\$5,995,500</b>	<b>\$6,610,500</b>

#### Project Funding

Source	FY 2021/22	FY 2023/24	FY 2025/26	Total
442- Vital Streets	\$160,000	\$455,000	\$1,995,500	\$2,610,500
STP Pass Through	\$0	\$0	\$4,000,000	\$4,000,000
<b>Total</b>	<b>\$160,000</b>	<b>\$455,000</b>	<b>\$5,995,500</b>	<b>\$6,610,500</b>



## VITAL STREETS PROGRAM FUND

### McConnor Parkway Reconstruction - Roosevelt Blvd to Golf Road

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Roadway Improvement  
**Project Manager:** Karyn Robles

#### Location

McConnor Parkway from Roosevelt Blvd to Golf Road

#### Description

This project consists of pavement reconstruction of McConnor Parkway from Roosevelt Blvd to Golf Road. McConnor Parkway is a commercial roadway. The entire roadway segment is 1.1 miles long and this section is 0.6 miles long and four lanes wide but preliminary engineering will determine if a road diet is a possibility. This segment will also include an intersection analysis to determine if a left turn can be added from EB Golf to NB McConnor.

#### Project Justification

The roadway pavement is in poor condition and the 2018 Pavement Evaluation rated it as needing reconstruction. The project will utilize available grant funding to minimize the construction cost to the village; however, at this time there is a risk that grant funding will not be available due to the reallocation of funding throughout the CMAP region. Look into splitting the construction for this project into two separate projects (Meacham to Roosevelt and Roosevelt to Golf) to maximize funding.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2024/25	Total
Preliminary Design	\$190,000	\$0	\$0	\$190,000
Final Design	\$0	\$545,000	\$0	\$545,000
Construction	\$0	\$0	\$6,550,000	\$6,550,000
Construction Administration	\$0	\$0	\$654,500	\$654,500
<b>Total</b>	<b>\$190,000</b>	<b>\$545,000</b>	<b>\$7,204,500</b>	<b>\$7,939,500</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2024/25	Total
442- Vital Streets	\$190,000	\$545,000	\$3,204,500	\$3,939,500
STP Reimbursement	\$0	\$0	\$4,000,000	\$4,000,000
<b>Total</b>	<b>\$190,000</b>	<b>\$545,000</b>	<b>\$7,204,500</b>	<b>\$7,939,500</b>





## VITAL STREETS PROGRAM FUND

### Meacham Road Resurfacing - Higgins to Golf

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Meacham Road from Higgins Road to Golf Road

#### Description

This project consists of pavement patching and resurfacing of Meacham Road between Higgins Road and Golf Road. This is a vital commercial corridor within the village. The design of the project will include a signal warrant analysis at Bank Drive along with ADA pedestrian crossing upgrades and selective sidewalk and curb replacement.

#### Project Justification

The portions of the roadway pavement are in poor condition; however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation. The project will utilize available grant funding for construction to minimize the cost to the village.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$106,201	\$70,459	\$0	\$176,660
Construction	\$0	\$173,330	\$1,559,970	\$1,733,300
Construction Administration	\$0	\$34,700	\$312,300	\$347,000
<b>Total</b>	<b>\$106,201</b>	<b>\$278,489</b>	<b>\$1,872,270</b>	<b>\$2,256,960</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
442- Vital Streets	\$106,201	\$122,467	\$468,067	\$696,735
STP Pass Through	\$0	\$129,998	\$1,169,978	\$1,299,976
STP Reimbursement	\$0	\$26,025	\$234,225	\$260,250
<b>Total</b>	<b>\$106,201</b>	<b>\$278,489</b>	<b>\$1,872,270</b>	<b>\$2,256,960</b>



## VITAL STREETS PROGRAM FUND

### National Parkway Reconstruction - American Lane to Golf Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Chris Beckert

#### Location

National Parkway between American Lane and Golf Road

#### Description

This project consists of pavement reconstruction of National Parkway from American Lane to Golf Road. National Parkway is a commercial collector. As part of the project, a roundabout will be constructed at the intersection with American. Lane geometrics and street lighting will also be improved. The existing 2-96" CMP culverts under National Parkway will be replaced with a single box culvert.

#### Project Justification

The roadway pavement is in very poor condition and in need of replacement, per the 2018 Pavement Evaluation. The project will utilize available grant funding to minimize the cost to the village; however, at this time there is a risk that grant funding will not be available due to reallocation of funding throughout the CMAP region. This project is on the Northwest Municipal Conference's Contingency List for STP grant funding.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
Preliminary Design	\$289,000	\$0	\$0	\$0	\$289,000
Final Design	\$823,615	\$0	\$0	\$0	\$823,615
Land Acquisition	\$0	\$1,100,000	\$0	\$0	\$1,100,000
Construction	\$0	\$0	\$3,205,000	\$3,205,000	\$6,410,000
Construction Administration	\$0	\$0	\$550,000	\$550,000	\$1,100,000
<b>Total</b>	<b>\$1,112,615</b>	<b>\$1,100,000</b>	<b>\$3,755,000</b>	<b>\$3,755,000</b>	<b>\$9,722,615</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
442- Vital Streets	\$899,535	\$593,900	\$905,000	\$905,000	\$3,303,435
572- Utilities	\$213,080	\$506,100	\$1,100,000	\$1,100,000	\$2,919,180
STP Pass Through	\$0	\$0	\$1,750,000	\$1,750,000	\$3,500,000
<b>Total</b>	<b>\$1,112,615</b>	<b>\$1,100,000</b>	<b>\$3,755,000</b>	<b>\$3,755,000</b>	<b>\$9,722,615</b>



## VITAL STREETS PROGRAM FUND

### National Parkway Resurfacing - Higgins Road to Woodfield Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Chris Beckert

#### Location

National Parkway from Higgins Road to Woodfield Road

#### Description

This project consists of resurfacing National Parkway from Higgins Road to Woodfield Road. National Parkway is a collector roadway in a commercial area with an existing traffic signal at the north and south limits of the project. This section will be approximately 0.25 mile in length. The intersection with Woodfield Road will be improved as part of the National Parkway Improvements - Woodfield to Golf project.

#### Project Justification

The portions of the roadway pavement are in poor condition, however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$46,750	\$46,750	\$0	\$93,500
Construction	\$0	\$0	\$850,000	\$850,000
Construction Administration	\$0	\$0	\$89,000	\$89,000
<b>Total</b>	<b>\$46,750</b>	<b>\$46,750</b>	<b>\$939,000</b>	<b>\$1,032,500</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
442- Vital Streets	\$46,750	\$46,750	\$539,100	\$632,600
STP Pass Through	\$0	\$0	\$333,150	\$333,150
STP Reimbursement	\$0	\$0	\$66,750	\$66,750
<b>Total</b>	<b>\$46,750</b>	<b>\$46,750</b>	<b>\$939,000</b>	<b>\$1,032,500</b>



## VITAL STREETS PROGRAM FUND

### Rodenburg Road Reconstruction - Irving Park Road to Village Limits

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Rodenburg Road from Irving Park south of the intersection to Central Avenue in the Village of Roselle

#### Description

This project consists of pavement reconstruction of Rodenburg Road from Irving Park Road to the village limits. The Schaumburg Airport ROW runs along the east side of Rodenburg Rd between Irving Park Rd and the Metra railroad. The project will likely be designed and constructed with the Village of Roselle to continue the project from the village limits to Central Avenue. The costs below represent the total project costs which include the portion to be reimbursed from the Village of Roselle.

#### Project Justification

The roadway pavement is in poor condition in need of replacement per the 2018 Pavement Evaluation. The project will utilize available grant funding to minimize the cost to the village. The project will also provide a bike path connection to the south into the Village of Roselle.

#### Operating Impacts

This project will add to the village's bike path maintenance responsibilities. After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	FY 2023/24	Total
Preliminary Design	\$190,470	\$0	\$0	\$0	\$190,470
Final Design	\$70,000	\$230,000	\$0	\$0	\$300,000
Construction	\$0	\$0	\$2,000,000	\$1,375,000	\$3,375,000
Construction Administration	\$0	\$0	\$200,000	\$150,000	\$350,000
<b>Total</b>	<b>\$260,470</b>	<b>\$230,000</b>	<b>\$2,200,000</b>	<b>\$1,525,000</b>	<b>\$4,215,470</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	FY 2023/24	Total
442- Vital Streets	\$130,235	\$115,000	\$215,000	\$99,725	\$559,960
Other Reimbursement	\$130,235	\$115,000	\$215,000	\$99,725	\$559,960
STP Pass Through Grant	\$0	\$0	\$1,670,000	\$1,269,300	\$2,939,300
STP Reimbursement Grant	\$0	\$0	\$100,000	\$56,250	\$156,250
<b>Total</b>	<b>\$260,470</b>	<b>\$230,000</b>	<b>\$2,200,000</b>	<b>\$1,525,000</b>	<b>\$4,215,470</b>



## VITAL STREETS PROGRAM FUND

### Salem Drive Reconstruction- Weathersfield Way to Schaumburg Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Anna Kesler

#### Location

Salem Drive from Weathersfield Way to Schaumburg Road

#### Description

This project consists of reconstruction of Salem Drive from Weathersfield Way to Schaumburg Road. Salem Drive is a residential collector roadway with an existing traffic signal at the north limits of the project. This section will be approximately 0.5 miles in length.

#### Project Justification

The roadway pavement is in poor condition based on the pavement evaluation and inspections and evaluations by village staff. This project will look at on-street parking options and off-street pedestrian facilities.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	FY 2021/22	FY 2023/24	FY 2024/25	Total
Preliminary Design	\$160,000	\$0	\$0	\$160,000
Final Design	\$0	\$220,000	\$0	\$220,000
Construction	\$0	\$0	\$3,000,000	\$3,000,000
Construction Administration	\$0	\$0	\$300,000	\$300,000
<b>Total</b>	<b>\$160,000</b>	<b>\$220,000</b>	<b>\$3,300,000</b>	<b>\$3,680,000</b>

#### Project Funding

Source	FY 2021/22	FY 2023/24	FY 2024/25	Total
442- Vital Streets	\$160,000	\$220,000	\$660,000	\$1,040,000
STP Pass Through	\$0	\$0	\$2,400,000	\$2,400,000
STP Reimbursement	\$0	\$0	\$240,000	\$240,000
<b>Total</b>	<b>\$160,000</b>	<b>\$220,000</b>	<b>\$3,300,000</b>	<b>\$3,680,000</b>



## VITAL STREETS PROGRAM FUND

### Springingsuth Road Resurfacing - Bode Road to Schaumburg Road

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Roadway Improvement  
**Project Manager:** Clifton Ganek

#### Location

Springingsuth Road from Bode Road to Schaumburg Road

#### Description

This project consists of resurfacing Springingsuth Road from Bode Road to Schaumburg Road. Springingsuth Road is a collector with an existing traffic signal at the north and south limits of the project. The project will look into including the midblock crossing design at Hoover School during construction. The project will NOT look at alternate treatments for the intersection of Bode and Springingsuth. The intersection work will be incorporated into the Bode Road Improvements. This section will be approximately 0.75 miles in length.

#### Project Justification

The portions of the roadway pavement are in poor condition, however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$50,000	\$57,602	\$0	\$107,602
Construction	\$0	\$0	\$978,200	\$978,200
Construction Administration	\$0	\$0	\$196,000	\$196,000
<b>Total</b>	<b>\$50,000</b>	<b>\$57,602</b>	<b>\$1,174,200</b>	<b>\$1,281,802</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
442- Vital Streets	\$50,000	\$57,602	\$293,550	\$401,152
STP Pass Through	\$0	\$0	\$733,650	\$733,650
STP Reimbursement	\$0	\$0	\$147,000	\$147,000
<b>Total</b>	<b>\$50,000</b>	<b>\$57,602</b>	<b>\$1,174,200</b>	<b>\$1,281,802</b>



## VITAL STREETS PROGRAM FUND

### Summit Drive Resurfacing - Wise Road to Schaumburg Road

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Chris Beckert

#### Location

Summit Drive from Wise Road to Schaumburg Road

#### Description

This project consists of pavement patching and resurfacing of Summit Drive from Wise Road to Schaumburg Road. Summit Drive is a residential collector adjacent to an elementary school and various Park District facilities. Additional analysis will be completed during the preliminary engineering to determine the final scope of the improvements to the pavement. Off street bike path may be added where they do not currently exist to remove the conflict between parking lanes and bike lanes.

#### Project Justification

The portions of the roadway pavement are in poor condition; however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation. This project will look at on-street parking options and off-street pedestrian facilities.

#### Operating Impacts

After the completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$200,000	\$0	\$200,000
Construction	\$0	\$1,771,630	\$1,771,630
Construction Administration	\$0	\$354,000	\$354,000
<b>Total</b>	<b>\$200,000</b>	<b>\$2,125,630</b>	<b>\$2,325,630</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
442- Vital Streets	\$200,000	\$531,410	\$731,410
STP Reimbursement	\$0	\$265,500	\$265,500
STP Pass Through	\$0	\$1,328,720	\$1,328,720
<b>Total</b>	<b>\$200,000</b>	<b>\$2,125,630</b>	<b>\$2,325,630</b>



## VITAL STREETS PROGRAM FUND

### Weathersfield Way Resurfacing - Braintree Drive to Salem Drive

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Roadway Improvement  
**Project Manager:** Chris Beckert

#### Location

Weathersfield Way between Braintree Drive and Salem Drive

#### Description

This project consists of pavement patching and resurfacing of Weathersfield Way from Braintree Drive to Salem Drive. Weathersfield Way is a residential collector adjacent to a Park District facility. A new off-street bike path will be constructed and new LED street lighting will be installed. Also, the project includes storm sewer lining to be done with the Weathersfield Way from Braintree Drive to Salem Drive roadway improvements.

#### Project Justification

The portions of the roadway pavement are in poor condition, however the majority only requires resurfacing. Therefore, this project is recommended for patching and resurfacing based on the 2018 Pavement Evaluation. The CMP storm sewers need to be rehabilitated. The project will utilize available grant funding to minimize the cost to the village; however, at this time there is a risk that grant funding will not be available due to reallocation of funding throughout the CMAP region. This project is on the Northwest Municipal Conference's B-List for STP grant funding.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly. Reduced staff time and material to repair rusting metal storm sewer.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Preliminary Design	\$30,000	\$0	\$30,000
Final Design	\$75,000	\$0	\$75,000
Construction	\$0	\$960,000	\$960,000
Construction Administration	\$0	\$200,200	\$200,200
<b>Total</b>	<b>\$105,000</b>	<b>\$1,160,200</b>	<b>\$1,265,200</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
442- Vital Streets	\$105,000	\$335,200	\$440,200
STP Pass Through	\$0	\$674,850	\$674,850
STP Reimbursement	\$0	\$150,150	\$150,150
<b>Total</b>	<b>\$105,000</b>	<b>\$1,160,200</b>	<b>\$1,265,200</b>





## VITAL STREETS PROGRAM FUND

### Woodfield Road Resurfacing - Plum Grove Road to Meacham Road

**Request Type:** Continuing Project  
**Lead Department:** Transportation

**Project Type:** Roadway Improvement  
**Project Manager:** Karyn Robles

#### Location

Woodfield Road from Plum Grove Road to Meacham Road

#### Description

This project consists of pavement resurfacing of Woodfield Road from Plum Grove Road to Meacham Road. Woodfield Road is a commercial roadway. The preliminary engineering and final design of this project will be completed for the entire limits and will include pedestrian improvements and signal upgrades; however, due to the size and cost of the project, staff will likely recommend staging the project (Plum Grove Road to National Parkway and National Parkway to Meacham Road).

#### Project Justification

The pavement condition is poor. It has been classified for reconstruction and in need of replacement. The project will utilize available grant funding and MFT Bond Funds to minimize the cost to the village.

#### Operating Impacts

After completion of this work, the need for patching operations will decrease significantly.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2024/25	Total
Preliminary Design	\$350,000	\$0	\$0	\$350,000
Final Design	\$150,000	\$650,000	\$0	\$800,000
Land Acquisition	\$0	\$50,000	\$0	\$50,000
Construction	\$0	\$0	\$3,480,000	\$3,480,000
Construction Administration	\$0	\$0	\$520,000	\$520,000
<b>Total</b>	<b>\$500,000</b>	<b>\$700,000</b>	<b>\$4,000,000</b>	<b>\$5,200,000</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2024/25	Total
442- Vital Streets	\$500,000	\$700,000	\$0	\$1,200,000
STP Pass Through Grant	\$0	\$0	\$2,610,000	\$2,610,000
STP Reimbursement Grant	\$0	\$0	\$390,000	\$390,000
208- MFT Fund	\$0	\$0	\$1,000,000	\$1,000,000
<b>Total</b>	<b>\$500,000</b>	<b>\$700,000</b>	<b>\$4,000,000</b>	<b>\$5,200,000</b>



## AIRPORT FUND (511)

The Airport Fund accounts for all revenue and expenses related to operations and capital projects at the Schaumburg Regional Airport. The Airport Federal Entitlement Allocations are used to offset some of the capital projects in the Airport Fund.

In FY 2021/22, funds are budgeted to complete design on an airfield lighting improvement project and to sealcoat the parking lot.

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Airfield Lighting Improvements – Phase II	\$40,000	\$550,000	-	-	-
Parking Lot Rehabilitation and Resurfacing	\$13,000	\$1,000	-	\$31,000	-
East Apron and Airfield Pavement Rehab	-	\$80,000	\$320,000	-	-
Pedestrian Gate Access	-	\$55,000	-	-	-
Terminal Bathroom Renovation	-	\$102,500	-	-	-
West Quadrant T-Hangar Pavement Rehab	-	\$30,000	\$25,000	\$220,000	-
West Quadrant T-Hangars	-	\$80,000	\$125,000	\$2,000,000	-
<b>Total</b>	<b>\$53,000</b>	<b>\$898,500</b>	<b>\$470,000</b>	<b>\$2,251,000</b>	<b>\$-</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
511- Airport	\$15,000	\$271,500	\$134,750	\$1,592,000	-
IDOT Reimbursement	\$38,000	\$100,500	\$9,750	\$11,000	-
IDOT Pass Through	-	\$526,500	\$325,500	\$648,000	-
<b>Total</b>	<b>\$53,000</b>	<b>\$898,500</b>	<b>\$470,000</b>	<b>\$2,251,000</b>	<b>\$-</b>





## AIRPORT FUND

### Airfield Lighting Improvements – Phase II

**Request Type:** New Project  
**Lead Department:** Transportation

**Project Type:** Airport Improvement  
**Project Manager:** Erik Trydal

#### Location

Schaumburg Regional Airport (905 Irving Park Road)

#### Description

In 2016, taxiway lights, airfield signs and a backup regulator were installed as part of Phase I. Existing runway lights and cabling will be replaced with LED lighting during Phase II to bring the fixtures to Federal Aviation Administration (FAA) code compliance. Airport PAPI lights will also be replaced due to current wire issues that are causing lights on the PAPI to burn out quicker and not work properly. PAPI lights are a Precision Path Inductor Light and help pilots determine the correct glide slope to land. It is important to be compliant because Airport Entitlement Funds are only received after being approved by the FAA.

#### Project Justification

The airport lighting fixtures are reaching their design life of 20 years. With the 20 year life span of the lights it is important to replace before there is an issue that requires an extended closure of the airport.

#### Operating Impacts

The project should decrease operating costs as new lights carry a warranty and new fixtures should lead to less maintenance.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Preliminary Design	\$40,000	\$0	\$40,000
Final Design	\$0	\$40,000	\$40,000
Construction	\$0	\$450,000	\$450,000
Construction Administration	\$0	\$60,000	\$60,000
<b>Total</b>	<b>\$40,000</b>	<b>\$550,000</b>	<b>\$590,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
511- Airport	\$2,000	\$27,500	\$29,500
IDOT Pass Through Funding	\$0	\$427,500	\$427,500
IDOT Reimbursement	\$38,000	\$95,000	\$133,000
<b>Total</b>	<b>\$40,000</b>	<b>\$550,000</b>	<b>\$590,000</b>



## COMMUTER LOT FUND (512)

The Commuter Lot Fund accounts for all revenue and expenses related to operations and capital projects at the Commuter Lot. Parking fee revenue is used to offset some of the capital projects in the fund.

Funds are being budgeted in FY 2021/22 for installation of security cameras and sealcoating of the parking lot.

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Enterprise Security Camera System	\$145,000	-	-	-	-
Parking Lot Rehabilitation and Resurfacing	\$43,000	-	\$55,000	\$1,210,000	\$64,000
<b>Total</b>	<b>\$188,000</b>	<b>\$-</b>	<b>\$55,000</b>	<b>\$1,210,000</b>	<b>\$64,000</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
512- Commuter Lot Fund	\$188,000	-	\$55,000	\$1,210,000	\$64,000
<b>Total</b>	<b>\$188,000</b>	<b>\$-</b>	<b>\$55,000</b>	<b>\$1,210,000</b>	<b>\$64,000</b>





## COMMUTER LOT FUND

### Enterprise Security Camera System

**Request Type:** Continuing Project  
**Lead Department:** IT

**Project Type:** Building Improvement  
**Project Manager:** Peter Schaak

#### Location

Schaumburg Metra Station (2000 S. Springinsguth Road)

#### Description

An Enterprise Security Camera System will be installed through a four-phase implementation plan.

- Phase 1 (70 cameras)- Village Hall, PCA, Public Works, Airport, Commuter Train Station, Senior/Teen center (Completed in FY 2017/18)
- Phase 2 (27 cameras)- Police parking lot, Village Hall parking lot, and PCA parking lot. (Completed in FY 2018/19)
- Phase 3 (39 cameras)- Water Infrastructure and Baseball Stadium (Completed in FY 2019/20)
- Phase 4 (21 cameras)- Commuter Rail Parking Lot (FY 2022/23)

#### Project Justification

This will provide video security at key village facilities.

#### Operating Impacts

The camera and recording hardware comes with a three year warranty. After year three, warranty expenses are estimated to be 15% of installed costs. This is expected to begin in FY 2019/20. The proposal also includes five years of maintenance for the Genetec video management application. After year 5, maintenance is expected to cost \$29,250 annually based on current pricing. This is expected to begin in FY 2021/22.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Construction	\$728,632	\$145,000	\$873,632
<b>Total</b>	<b>\$728,632</b>	<b>\$145,000</b>	<b>\$873,632</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
440- General CIP	\$442,500	\$0	\$442,500
572- Utilities	\$251,132	\$0	\$251,132
512- Commuter Lot	\$0	\$145,000	\$145,000
526- Baseball	\$35,000	\$0	\$35,000
<b>Total</b>	<b>\$728,632</b>	<b>\$145,000</b>	<b>\$873,632</b>



## BASEBALL FUND (526)

This fund encompasses all expenses related to the Baseball Stadium. Projects identified as Capital Projects in the Baseball Stadium Fund are those projects that are too large to be included in the operating budget. The village's Baseball Fund is financed by the Village of Schaumburg and contractual obligations from the Schaumburg Boomers.

There are two capital projects included in the Baseball Stadium Fund which include the first year of a three year painting program at the stadium and design to address dugout and field drainage issues.

	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Dugout and Field Drainage Improvements	\$40,000	\$220,000	-	-	-
Painting Program	\$150,000	\$150,000	-	-	-
Storage Area Concrete/Ventilation Improvements	-	\$6,000	\$130,000	-	-
Boiler Replacement	-	-	\$60,000	-	-
Concourse Flooring Coating Replacement	-	-	\$90,000	-	-
Locker Room Refurbishments	-	-	\$150,000	-	-
Masonry Wall Repairs	-	-	\$15,000	\$160,000	-
Painting Program	-	-	\$150,000	-	-
Parking Lot Rehabilitation and Resurfacing	-	-	\$70,000	\$1,375,000	\$38,000
Generator & ATS Replacement	-	-	-	\$145,000	-
Elevator Improvement Project	-	-	-	-	\$160,000
<b>Total</b>	<b>\$190,000</b>	<b>\$376,000</b>	<b>\$665,000</b>	<b>\$1,680,000</b>	<b>\$198,000</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
526- Baseball Stadium Fund	\$190,000	\$376,000	\$665,000	\$1,680,000	\$198,000
<b>Total</b>	<b>\$190,000</b>	<b>\$376,000</b>	<b>\$665,000</b>	<b>\$1,680,000</b>	<b>\$198,000</b>





## BASEBALL FUND

### Baseball Stadium – Dugout and Field Drainage Improvements

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Schaumburg Boomers Stadium (1999 Springinguth Road)

#### Description

This project would complete critical site and drainage improvements to the field and dugout at Boomers Stadium to alleviate flooding during large storm events.

#### Project Justification

The bathroom in the visitor's dugout is the lowest spot in the stadium. After a rainfall, the majority of the water ends up in this area and is pumped out into a storm sewer located outside of the stadium. During a large storm event, the sump pumps cannot handle all of the water and the bathroom area begins to flood. Multiple attempts have been made to alleviate flooding in dugouts and include the creation of a swale and additional drains. An in-depth investigation from an engineering consultant must occur to determine best course of action. Conditions do not appear to be worsening with time; however, great efforts are needed from the team and EPW staff to return the area to normal after large storm events.

#### Operating Impacts

Multiple times a year, the bathroom in the dugout floods to above 6' wall elevation. These flooding events make the bathroom completely unusable until staff can undergo complete cleanout. Additionally, the existing sump pump is over exerted to large events and this pump needs to be replaced every several years because of its overuse.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$40,000	\$0	\$40,000
Construction	\$0	\$200,000	\$200,000
Construction Administration	\$0	\$20,000	\$20,000
<b>Total</b>	<b>\$40,000</b>	<b>\$220,000</b>	<b>\$260,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
526- Baseball Stadium	\$40,000	\$220,000	\$260,000
<b>Total</b>	<b>\$40,000</b>	<b>\$220,000</b>	<b>\$260,000</b>



## BASEBALL FUND

### Baseball Stadium – Painting Program

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Schaumburg Boomers Stadium (1999 Springinsguth Road)

#### Description

This project will consist of extensive painting throughout the ballpark. Painting is planned to be phased over three years starting with the front entrance and other elements outside the stadium, followed by painting on the concourse level in year two, and seating bowl and interior painting in year three.

#### Project Justification

In the 2013 assessment of our buildings, and again in the 2018 assessment, a large painting project was forecasted for the Baseball Stadium. While some areas have been painted on an as-needed basis, a majority of the areas still need to be completed. Painting is needed on all types of steel systems including structural, operational, and ornamental systems that are currently peeling, fading, or rusting. Additionally, many interior spaces of the ballpark are in need of wall paint, including many heavy traffic areas. The last major painting project was completed at the Baseball Stadium in 2008, although it was much smaller than the one currently being requested.

#### Operating Impacts

This project would reduce the cost and need for spot painting to the interior and exterior elements.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	Total
Construction	\$150,000	\$150,000	\$150,000	\$450,000
<b>Total</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$450,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	Total
526- Baseball Stadium	\$150,000	\$150,000	\$150,000	\$450,000
<b>Total</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$450,000</b>





## UTILITY FUND (572)

Projects for FY 2021/22 include the water main replacement program (\$2 million) to complete work associated with residential street repair. Staff conducted an analysis of water main replacement that considered break history and age to determine areas of priority. Upon overlaying this data with the village's residential street repair program, staff has identified locations that could be replaced as streets are repaired, allowing the village to capitalize on efficiencies, lower overall unit costs and limit work in a neighborhood to one construction season. In FY 2021/22, repairs will be made to water main along Clayton Circle and Manor Circle and design will be completed on Boxwood Drive, Cheltenham Place, Cottonwood Court, and Hinkle Court for repair in FY 2022/23. In addition to the work scheduled to be done with the street repair program, staff has identified public water main along Kimberly Drive and Quentin Road for replacement.

The CIP also includes an increase in funding for design and construction of repairs to village water facilities. Tuckpointing, brick repairs and roof replacement will be completed at Stations 15 and 21 in order to maintain them in an appropriate state. Well 15 serves as a tertiary water source should the village's primary connection to JAWA and secondary connection to the DuPage Water Commission fail for any reason. The village has budgeted \$460,000 to make repairs to the motor, shaft and pump to bring this well back into service.

The proposed CIP contains continued investments in the village's storm sewer system. The CIP includes \$800,000 to rehabilitate aging corrugated metal pipes on Cedarcrest Drive from Weathersfield Way to Boxwood Drive as well as the outfall structure behind Aldrin Elementary School.

# Capital Improvement Plan

## FY 2022 - FY 2026



### Utility Fund (FY 2021/22 to FY 2025/26)

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Braintree and Weathersfield Drainage Improvements	-	-	\$60,000	\$440,000	-
Bridge and Storm Structure Inspections	\$10,800	-	\$15,000	-	\$15,000
CMP Storm Sewer Replacement / Rehabilitation - Cedarcrest & Boxwood	\$755,000	-	-	-	-
CMP Storm Sewer Replacement / Rehabilitation - Freedom Park	-	-	-	\$50,000	\$1,300,000
CMP Storm Sewer Replacement / Rehabilitation - Jeffery Lane	\$50,000	\$715,000	-	-	-
CMP Storm Sewer Replacement / Rehabilitation - Mitchell Boulevard (North)	-	-	-	-	\$50,000
CMP Storm Sewer Replacement / Rehabilitation - Mitchell Boulevard (South)	-	-	-	-	\$50,000
Copley Center Water Service Control Valves	-	\$132,000	-	-	-
Coventry Woods - Offsite Sanitary Improvements (Village Construction)	\$210,000	-	-	-	-
Culvert Rehabilitation - Weathersfield Way	\$484,000	-	-	-	-
Culvert Replacement - American Lane	-	\$2,530,000	-	-	-
Lift Station Rehabilitation - Bode Road	\$360,535	-	-	-	-
Lift Station Rehabilitation - Walnut Lane	-	-	\$2,000,000	-	-
Masonry Improvements - Various Buildings	-	\$15,000	\$50,000	-	-
National Parkway Reconstruction - American Lane to Golf Road	\$506,100	-	\$1,100,000	\$1,100,000	-
Overhead Sewer Installation Assistance Program	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000
Park Site Detention Improvements- Jaycee Park	\$445,000	-	-	-	-
Parking Lot Rehabilitation and Resurfacing	\$84,000	\$1,300	\$3,000	\$5,000	\$1,000
Professional Services for Stormwater Projects	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Sanitary Sewer Individual Basin Modeling	\$140,000	\$140,000	\$140,000	-	-
Sanitary Sewer MWRD IICP – Bode Lift Station Basin	-	-	-	\$21,250	\$425,000
Sanitary Sewer MWRD IICP – Cedarcrest	-	-	-	-	\$210,000
Sanitary Sewer MWRD IICP - Downstream Walnut	-	-	\$150,000	\$42,500	-
Sanitary Sewer MWRD IICP - East Schaumburg	\$65,000	\$65,000	\$65,000	-	\$60,800
Sanitary Sewer MWRD IICP - North Braintree	\$80,000	-	\$477,000	\$65,000	-
Sanitary Sewer MWRD IICP - South Braintree	-	\$734,500	-	\$21,250	\$425,000
Sanitary Sewer MWRD IICP - Walnut & Kessel	-	-	\$30,000	\$777,000	\$65,000

# Capital Improvement Plan

## FY 2022 - FY 2026



Project cont.	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Storm Sewer Analysis and Rehabilitation	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Storm Sewer Individual Basin Modeling	-	-	-	\$160,000	\$160,000
Water Buildings- Interior Painting & Epoxy Flooring (Station 20, Wells 15 & 20)	\$81,500	\$37,500	-	-	-
Water Main Relocation - Woodfield Mall (Macy's Parking Garage)	\$170,000	-	-	-	-
Water Main Replacement - Irving Park Road & Fairlane Drive	-	-	-	\$7,500	\$81,000
Water Main Replacement - Kimberly Drive	\$470,000	-	-	-	-
Water Main Replacement - Quentin Road	\$214,000	-	-	-	-
Water Main Replacement - Roselle Road	\$101,500	\$1,116,500	-	-	-
Water Main Replacement with the Street Program	\$2,000,000	\$2,053,800	\$1,911,000	\$3,045,000	\$2,995,000
Water Station Building Improvements - Athena Reservoir Rehabilitation	-	-	-	\$925,000	-
Water Station Building Improvements - Station 15 Roof Rebuild	\$79,000	-	-	-	-
Water Station Building Improvements - Station 21	\$380,000	-	-	-	-
Water Station Electrical Improvements - ATS Replacement - Station 20 and 21	\$38,500	-	-	-	-
Water Station Electrical Improvements - ATS Replacement - Station 20 and 21	-	\$495,500	-	-	-
Water Station Electrical Improvements - Generator - Station 3, 12, 19	-	-	-	\$90,000	\$825,000
Water Station Electrical Improvements - MCC Replacement- Station 2, 21 & 22	\$50,000	\$700,000	-	-	-
Water Station Electrical Improvements- Pump/Motor Replacement- All Stations	\$35,000	-	\$45,000	\$990,000	\$990,000
Water Tank Painting - Centex Tank	-	\$95,000	\$1,045,000	-	-
Water Tank Painting - Woodfield Tank	-	-	-	-	\$95,000
Water Valve Replacement Program - Annual	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Water Well 15 Rehabilitation	\$460,000	-	-	-	-
<b>Total</b>	<b>\$7,475,935</b>	<b>\$9,037,100</b>	<b>\$7,297,000</b>	<b>\$7,945,500</b>	<b>\$7,953,800</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
680- Building Replacement Fund	\$812,100	\$2,054,000	\$674,000	\$203,000	\$164,000
<b>Total</b>	<b>\$812,100</b>	<b>\$2,054,000</b>	<b>\$674,000</b>	<b>\$203,000</b>	<b>\$164,000</b>



## UTILITY FUND

### Bridge and Storm Structure Inspections

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Various Locations

#### Description

This project consists of hiring a consultant firm to act as the village's Program Manager to complete IDOT mandated bi-annual inspections and reporting of seven structures included in the state's National Bridge Inventory list. These structures include the Meacham Road Bridge, Commerce Drive Bridge, Braintree Culvert, Cambridge Culvert, Syracuse Culvert, Thacker Culvert and Walnut Culvert. Inspections occur in odd numbered calendar years.

#### Project Justification

IDOT requires inspection and reporting of the seven structures on the National Bridge Inventory every two years. Culverts and bridges which span over 20 feet on a public road are required to be inspected. IDOT describes the NBIS bridge inspection requirements and local agency bridge owners responsibilities in Chapter 6 "Bridge Inventory and Inspections" of the Bureau of Local Roads and Streets Manual. Inspection intervals are described in Section 3.4.2 of IDOT's Structural Services Manual. Failure to comply with bridge inspections would put a halt on any federally funded project and the village would not be able to receive any further federal funding until it came into compliance.

#### Operating Impacts

Reduce repairs costs as problems are identified early when smaller repairs can address the issue.

#### Project Expenses

Phase	FY 2021/22	FY 2023/24	FY 2025/26	Total
Final Design	\$10,800	\$15,000	\$15,000	\$40,800
<b>Total</b>	<b>\$10,800</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$40,800</b>

#### Project Funding

Source	FY 2021/22	FY 2023/24	FY 2025/26	Total
572- Utilities	\$10,800	\$15,000	\$15,000	\$40,800
<b>Total</b>	<b>\$10,800</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$40,800</b>



## UTILITY FUND

### CMP Storm Sewer Replacement / Rehabilitation - Cedarcrest Drive & Boxwood Drive

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Cedarcrest Drive and Outfall behind Aldrin Elementary School

#### Description

This project will address the existing 1,412 LF of 36-inch and 52-inch corrugated metal pipe (CMP) storm sewer on Cedarcrest from Weathersfield Way to Boxwood as well as the outfall sewer behind Aldrin Elementary School. This project will address the existing 1,082 LF of 52-inch CMP storm sewer on Boxwood Drive between Cedarcrest and Aldrin Elementary School. The project will include a combination of excavations for point repairs, spray-in-place pipe lining, and cured-in-place pipe lining.

#### Project Justification

This project will include spray in place pipe lining on Boxwood Drive from Venice Court to Cedarcrest Drive. During inspection of this pipe segment in 2019 staff observed that this CMP is nearing the end of its useful life with corrosion and cracking of the pipe material throughout the length. With the existing conduit remaining intact the village can line this pipe segment with a structural cementitious liner creating a new long-lasting pipe inside the old one. Installation via this method will minimize surface disturbance of the roadway pavement, parkways, driveways, and other surface features. The project will also include lining a deteriorated 36" CMP from Weathersfield Way to Boxwood Drive.

#### Operating Impacts

This will help better convey storm water and reduce maintenance.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$63,465	\$0	\$63,465
Construction	\$0	\$705,000	\$705,000
Construction Administration	\$0	\$50,000	\$50,000
<b>Total</b>	<b>\$63,465</b>	<b>\$755,000</b>	<b>\$818,465</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$63,465	\$755,000	\$818,465
<b>Total</b>	<b>\$63,465</b>	<b>\$755,000</b>	<b>\$818,465</b>



## UTILITY FUND

### CMP Storm Sewer Replacement / Rehabilitation - Jeffery Lane

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

CMP located along Jeffery Lane

#### Description

This project will address the existing 1,240 LF of CMP storm sewer on Jeffery Lane. The rehabilitation methods will range from complete replacement to rehabilitation via spray liner, slip lining or cured-in-place pipe.

#### Project Justification

While not mandated, staff recognizes that CMP pipes have useful life of approximately 35 years and should be rehabilitated to insure storm water is properly conveyed to detention basins, creeks or river's within the various watershed located in the village. A condition assessment report was completed in April 2019 that identified this segment as critical for replacement or rehabilitation.

#### Operating Impacts

Rehabilitation of these pipes will improve the conveyance of water leading to a reduction of flooding from failed pipes.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$50,000	\$0	\$50,000
Construction	\$0	\$675,000	\$675,000
Construction Administration	\$0	\$40,000	\$40,000
<b>Total</b>	<b>\$50,000</b>	<b>\$715,000</b>	<b>\$765,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
572- Utilities	\$50,000	\$715,000	\$765,000
<b>Total</b>	<b>\$50,000</b>	<b>\$715,000</b>	<b>\$765,000</b>



## UTILITY FUND

### Coventry Woods - Offsite Sanitary Improvements (Village Construction)

**Request Type:** Carryover Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Briarwood Court and Cedar Court

#### Description

This project will work in conjunction with the Coventry Woods Development to reroute the sanitary sewer that currently is built within soft soils located in the side and rear yards of 24-26 Briarwood Court and 104-104 Cedar Court. The new sanitary sewer will be directed into the new Coventry Woods Development. The portions of Briarwood Court not impacted by this project will be resurfaced as part of the FY 2022/23 Street Program.

#### Project Justification

The existing sanitary sewer is currently located in soft soils which have caused sections of the sewer to settle. The new development to the west allows the sanitary sewer to be routed in a different direction which will place the sewer in better structure soil and will allow for easier maintenance than the current location of the sewer.

#### Operating Impacts

The new sewer will allow for easier maintenance than the current location of the sewer.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$25,000	\$0	\$25,000
Land Acquisition	\$5,000	\$0	\$5,000
Construction	\$0	\$190,000	\$190,000
Construction Administration	\$0	\$20,000	\$20,000
<b>Total</b>	<b>\$30,000</b>	<b>\$210,000</b>	<b>\$240,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$30,000	\$210,000	\$240,000
<b>Total</b>	<b>\$30,000</b>	<b>\$210,000</b>	<b>\$240,000</b>



## UTILITY FUND

### Culvert Rehabilitation - Weathersfield Way

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Chris Beckert

#### Location

Weathersfield Way, between Braintree Drive and Salem Drive

#### Description

This project will address the existing 84-inch CMP culvert on Weathersfield Way. Sinkholes have formed above the existing culvert due to the compromised condition of the pipe. It is anticipated the existing CMP culvert will be rehabilitated by lining the existing pipe to minimize disturbed areas by allowing the road to remain open during construction activities.

#### Project Justification

The existing CMP culvert is showing signs of failure as village operations staff have observed sinkholes forming where the 84 inch pipe joins with a 46 inch pipe. By lining the culvert, the road will have proper support and continue to provide safe passage for the residents. It is anticipated a rehabilitated pipe will last at least another 60 years.

#### Operating Impacts

The project will reduce staff time and material to repair the storm sewer.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$50,000	\$0	\$50,000
Construction	\$0	\$440,000	\$440,000
Construction Administration	\$0	\$44,000	\$44,000
<b>Total</b>	<b>\$50,000</b>	<b>\$484,000</b>	<b>\$534,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$50,000	\$484,000	\$534,000
<b>Total</b>	<b>\$50,000</b>	<b>\$484,000</b>	<b>\$534,000</b>



## UTILITY FUND

### Lift Station Rehabilitation - Bode Road

**Request Type:** Carryover Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

1361 Bode Road ( Bode Road Lift Station)

#### Description

Project will include the modification to pumps, hatches, and internal piping. Upon completion of modifications, the old lift station will be demolished and site restoration will be completed.

#### Project Justification

The Bode Lift Station was reconstructed in 2016 to replace an aging station from the mid 1960s. The reconstructed lift station was quickly found to be inadequate and that the pumps were undersized. Plans have been developed to modify the station to be able to convey the wastewater flows needed.

#### Operating Impacts

Once the old lift station is demolished, operations staff will have one fewer pump station building to maintain. Once the modifications are completed, operations staff will have lower maintenance requirements during high flow times.

#### Project Expenses

Phase	FY 2021/22	Total
Construction	\$321,800	\$321,800
Construction Administration	\$38,735	\$38,735
<b>Total</b>	<b>\$360,535</b>	<b>\$360,535</b>

#### Project Funding

Source	FY 2021/22	Total
572- Utilities	\$360,535	\$360,535
<b>Total</b>	<b>\$360,535</b>	<b>\$360,535</b>



## UTILITY FUND

### Overhead Sewer Installation Assistance Program

**Request Type:** Annual Program  
**Lead Department:** Community Development

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Ryan Franklin

#### Location

Various locations

#### Description

This project consists of removing the sump pump connection from the sanitary sewer and connecting them to the storm sewer and/or installing overhead sewers in lower level of homes to reduce the chance of sewer backup into the home. The cost will be split evenly between the resident and the village up to a maximum of \$5,000.

#### Project Justification

Currently there are homes in the village which have their sump pump connected to the sanitary sewer and not the storm sewer. When these houses were built, this was common practice. Illinois code requires the sump pump and footing drains to be disconnected from any sanitary sewer service line. By removing the sump pump or footing drain from the sanitary lines, the aging sanitary sewer system will have greater capacity than it presently has. Both IEPA and MWRD are requiring communities to follow up on reducing Inflow and Infiltration (I & I), and one way to accomplish this reduction is by eliminating any direct storm water connections to the sanitary sewer system. There has been two applicants for the program during the last year, and 19 residents have taken advantage of this program over the last 7 years. The program has been highly successful, and residents continue to contact the village about the program. There have been very few residents who have inquired about the program who have not followed up with an application. Staff is going to complete additional outreach on this program through the E-News and Cracker Barrel to spread awareness of the program, as well as targeted outreach to specific areas of the community with known sewer service issues.

#### Operating Impacts

This will reduce I/I in sanitary sewers which lessens the risk of sanitary sewer surcharging and capacity issues.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Construction	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
<b>Total</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$30,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
572- Utilities	\$6,000	\$6,000	\$6,000	\$6,000	\$6,000	\$30,000
<b>Total</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$6,000</b>	<b>\$30,000</b>



## UTILITY FUND

### Park Site Detention Improvements- Jaycee Park

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Jaycee Park (922 Cornell Lane)

#### Description

This project consists of the removal of storm sewer and the extension of a drainage ditch, with native plantings, while providing flood storage for the West Branch of the DuPage River within the open space of Jaycee Park. Additionally, one segment of corrugated metal pipe (CMP) which discharges to the park will either be replaced in full or rehabilitated based on the condition assessment provided by the retained consultant.

#### Project Justification

The Jaycee Park project will include the removal of an existing deteriorated 36" CMP and restoration of a creek/channel where the pipe is removed south of the playground. After heavy rainfall events in 2017, significant sinkholes developed along this pipeline. Attempts to televise the pipe in 2019 failed due to the submerged conditions and collapsed pipe sections. Complete pipe replacement is required to restore the structural integrity of this segment. During the preliminary design process staff identified the opportunity to remove the pipe completely and restore a natural stream for conveyance. Access to Jaycee Park will not be impacted by this change and the restoration solution supports the sustainable green infrastructure initiatives for the village. The project will also include lining a deteriorated 24" CMP from Cornell Lane to the DuPage River West Branch. Installation via this method will minimize surface disturbance of the roadway pavement, park facilities, and other surface features.

#### Operating Impacts

This will help better convey storm water and reduce maintenance.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$39,860	\$0	\$39,860
Construction	\$0	\$415,000	\$415,000
Construction Administration	\$0	\$30,000	\$30,000
<b>Total</b>	<b>\$39,860</b>	<b>\$445,000</b>	<b>\$484,860</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$39,860	\$445,000	\$484,860
<b>Total</b>	<b>\$39,860</b>	<b>\$445,000</b>	<b>\$484,860</b>



## UTILITY FUND

### Professional Services for Stormwater Projects

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Various locations

#### Description

This is an annual program that allows for miscellaneous professional services to determine feasibility and scope of existing and potential stormwater projects. Services will be contracted as needed to assist staff in preparing reports, cost estimates or design plans to better evaluate stormwater needs. Construction inspection services may also be provided.

#### Project Justification

These professional services will provide staff with the needed expertise in determining appropriate scopes of work and accurate cost estimates for various stormwater related projects.

#### Operating Impacts

None

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Final Design	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
572- Utilities	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>



## UTILITY FUND

### Sanitary Sewer Individual Basin Modeling

**Request Type:** Annual Program  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Brian Wagner

#### Location

Various locations

#### Description

Individual sanitary manhole rim and invert elevation collection is used as a mechanism to build models which predict flows, identify areas of impediment and demonstrates the effectiveness of proposed improvements. This will allow the village to strategically manage their sanitary sewer system, weighing the costs and benefits of potential projects and system modifications.

In FY 2018/19, FY 2019/20, FY 2021/22, FY 2022/23 the program will collect approximately 1,200 structures annually . The project began at Schaumburg Road to Wise Road and Summit Drive to Salem Drive and then moving counterclockwise around the village until all structures are collected. In FY 2023/24 using the sanitary data collected in previous years, a sanitary model will be created through an RFP process.

#### Project Justification

Upon strategic discussions with consulting firms it was recognized that a modified modeling and information gathering approach would be necessary in lieu of a onetime lifetime financial expense to a full model. The most cost effective approach utilized collecting rim and invert elevations over a four year period then building the model in year 5.

#### Operating Impacts

The plan will help meet EPA inflow and infiltration requirements by identifying methods to reduce sanitary sewer overflows and reduce basement back-ups. Modeling will determine future constructions needs. There are no direct operating impacts.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	FY 2023/24	Total
Program or Purchase	\$280,000	\$140,000	\$140,000	\$140,000	\$700,000
<b>Total</b>	<b>\$280,000</b>	<b>\$140,000</b>	<b>\$140,000</b>	<b>\$140,000</b>	<b>\$700,000</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	FY 2023/24	Total
572- Utilities	\$280,000	\$140,000	\$140,000	\$140,000	\$700,000
<b>Total</b>	<b>\$280,000</b>	<b>\$140,000</b>	<b>\$140,000</b>	<b>\$140,000</b>	<b>\$700,000</b>



## UTILITY FUND

### Sanitary Sewer MWRD IICP - East Schaumburg

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

East Schaumburg

#### Description

This will include flow monitoring, smoke testing, manhole inspection, dyed water flooding, construction design, construction, construction observation, review of CCTV footage, and submittal of the Metropolitan Water Reclamation District (MWRD) annual report to meet the MWRD Inflow and Infiltration Control Program (IICP) requirements.

-FY 2021/22: Flow Metering

-FY 2022/23: Flow Metering

-FY 2023/24: Flow Metering

-FY 2025/26: Hydraulic Modeling

-RCL: SSES, Design, Construction Engineering, Flow Metering

#### Project Justification

This program is working toward reducing sanitary sewer overflows (SSOs) and basement backups (BBs). Moving forward, the village will need to continue the same level of investigative and repair efforts at a minimum rate of 2% of the sanitary sewer system (equal to ~5 miles annually).

#### Operating Impacts

This project will reduce the number of SSOs and BBs during heavy rain events.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2025/26	Future/RCL	Total
Study	\$65,000	\$65,000	\$65,000	\$60,800	\$210,000	\$465,800
Final Design	\$0	\$0	\$0	\$0	\$65,000	\$65,000
Construction Administration	\$0	\$0	\$0	\$0	\$75,000	\$75,000
<b>Total</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$60,800</b>	<b>\$350,000</b>	<b>\$605,800</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2025/26	Future/RCL	Total
572- Utilities	\$65,000	\$65,000	\$65,000	\$60,800	\$350,000	\$605,800
<b>Total</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$60,800</b>	<b>\$350,000</b>	<b>\$605,800</b>



## UTILITY FUND

### Sanitary Sewer MWRD IICP - North Braintree

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Braintree Trunk Line - Braintree Drive at Schaumburg Road south to Falmouth Road

#### Description

This will include flow monitoring, smoke testing, manhole inspection, dyed water flooding, construction design, construction, construction observation, review of CCTV footage, and submittal of the Metropolitan Water Reclamation District (MWRD) annual report to meet the MWRD Inflow and Infiltration Control Program (IICP) requirements.

- FY 2018/19: SSES, Sewer Rehab Design, Flow Monitoring
- FY 2019/20: Sewer Rehab Construction, Sewer Rehab Construction Engineering
- FY 2021/22: Design, Hydraulic Modeling
- FY 2023/24: Manhole Rehab Construction, Manhole Rehab Construction Engineering
- FY 2024/25: Post Rehab Metering

#### Project Justification

This program is working toward reducing sanitary sewer overflows (SSOs) and basement backups (BBs). Moving forward, the village will need to continue the same level of investigative and repair efforts at a minimum rate of 2% of the sanitary sewer system (equal to ~5 miles annually).

#### Operating Impacts

This project will reduce the number of SSOs and BBs during heavy rain events.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
Study	\$177,880	\$40,000	\$0	\$65,000	\$282,880
Final Design	\$60,000	\$40,000	\$0	\$0	\$100,000
Construction	\$1,011,442	\$0	\$437,000	\$0	\$1,448,442
Construction Administration	\$82,344	\$0	\$40,000	\$0	\$122,344
<b>Total</b>	<b>\$1,331,665</b>	<b>\$80,000</b>	<b>\$477,000</b>	<b>\$65,000</b>	<b>\$1,953,665</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2023/24	FY 2024/25	Total
572- Utilities	\$1,331,665	\$80,000	\$477,000	\$65,000	\$1,953,665
<b>Total</b>	<b>\$1,331,665</b>	<b>\$80,000</b>	<b>\$477,000</b>	<b>\$65,000</b>	<b>\$1,953,665</b>



## UTILITY FUND

### Storm Sewer Analysis and Rehabilitation

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Various Locations

#### Description

This project will be used to analyze the village's aging storm sewer system and the rehabilitation of any storm sewers found in need of repair or replacement. The focus will be on existing CMP pipe. Work may include the cleaning and televising of pipes to determine the condition or the rehabilitation of small sections of pipe. Staff is developing a matrix to help prioritize existing CMP pipe for evaluation.

#### Project Justification

CMP has a life expectancy of approximately 35 years. A majority of all CMP pipe has reached its life expectancy today with the rest over the next 20 years.

#### Operating Impacts

This will improve the conveyance of water leading to a reduction of flooding from failed pipes.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Program or Purchase	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
572- Utilities	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>





## UTILITY FUND

### Water Buildings- Interior Painting & Epoxy Flooring (Station 20, Well 20, and Well 15)

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Various Locations

#### Description

Project will provide new epoxy flooring and repainting, per utility station guidelines, on walls, ceilings, pipes, and other surfaces at multiple utility buildings. Station 20 & Well 20 are scheduled for FY 2021/22, followed by Well 15 in FY 2022/23.

#### Project Justification

The existing flooring at these building show signs of advanced deterioration, with cracking and peeling visible throughout. The new epoxy flooring will provide a protective coat to the concrete subfloor in the moist conditions that are typically present in these buildings. Additionally, there is slight grit used in the epoxy flooring to provide better traction on wet floors. Similarly, surfaces through the buildings are in need of repainting due to peeling and fading. Select surface will receive marine grade paint to extend the life, specifically in areas adjacent to reservoirs and in the lower levels, as they tend to be more rapid in deterioration due to moisture. These three stations are the remaining utility buildings in need of these improvements, as all other stations have been completed in past years through the operating budget.

#### Operating Impacts

Improvements will increase safety and reduce time for cleaning and maintenance.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Construction	\$81,500	\$37,500	\$119,000
<b>Total</b>	<b>\$81,500</b>	<b>\$37,500</b>	<b>\$119,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
572- Utilities	\$81,500	\$37,500	\$119,000
<b>Total</b>	<b>\$81,500</b>	<b>\$37,500</b>	<b>\$119,000</b>



## UTILITY FUND

### Water Main Relocation - Woodfield Mall (Macy's Parking Garage)

**Request Type:** Continuing Project Improvement  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer  
**Project Manager:** Clifton Ganek

#### Location

Woodfield - Macy's Parking Garage

#### Description

This project consists of the relocation of the approximately 425 feet of village-owned water main that is located under the Macy's parking garage.

#### Project Justification

The existing water main is located under the parking garage and should be moved into an existing drive lane to allow for maintenance of the water main. In November of 2018, a repair to a fire hydrant lead required special attention to ensure the footings of the parking garage were not undermined, causing an increase to the time and money required to perform maintenance on this section of water main. If this water main is allowed to remain, significant issues could arise when another break occurs and impacts the structural stability of the parking structure.

#### Operating Impacts

Reduce the cost of repairs to the water main as it will not be located under a parking garage. Moving the water main into an existing easement and drive aisle makes it much more accessible from a maintenance standpoint.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$18,520	\$0	\$18,520
Construction	\$0	\$150,000	\$150,000
Construction Administration	\$0	\$20,000	\$20,000
<b>Total</b>	<b>\$18,520</b>	<b>\$170,000</b>	<b>\$188,520</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$18,520	\$170,000	\$188,520
<b>Total</b>	<b>\$18,520</b>	<b>\$170,000</b>	<b>\$188,520</b>



## UTILITY FUND

### Water Main Replacement - Kimberly Drive

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Clifton Ganek

#### Location

Kimberly Drive - Mall Drive to Martingale Road

#### Description

This project consists of the replacement of approximately 900 feet of the water main on Kimberly Drive, from Mall Drive to Martingale Road. Additionally, this project will require pavement patches on the south side of Kimberly Drive as the water main will be trenched in.

#### Project Justification

These sections of water main have shown a recent history of main breaks, which causes the businesses (Seasons 52) in the area to be shut down during repairs. Since 2017 there have been three breaks in this area that has cost the village approximately \$45,000 in repair costs. The water main segment on Kimberly was identified as a top priority for replacement in the 2019 water model report. This section of water main was constructed in 1976 and are nearing the end of their useful life. This construction of this project will be coordinated with the Streets Program when Kimberly Drive improvements begin.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair the water main breaks. Staff will need to operate valves during construction.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$37,500	\$0	\$37,500
Construction	\$0	\$450,000	\$450,000
Construction Administration	\$0	\$20,000	\$20,000
<b>Total</b>	<b>\$37,500</b>	<b>\$470,000</b>	<b>\$507,500</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$37,500	\$470,000	\$507,500
<b>Total</b>	<b>\$37,500</b>	<b>\$470,000</b>	<b>\$507,500</b>



## UTILITY FUND

### Water Main Replacement - Quentin Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Clifton Ganek

#### Location

Quentin Road from Algonquin to Hartung

#### Description

The project consists of extending the existing water main on the east side of Quentin to the water main located on west side of Quentin. This will allow the village to abandon the existing main on the east side of Quentin and eliminate parallel mains within our water system. It is anticipated the proposed water main will be directionally drilled under Quentin road.

#### Project Justification

There have been a number of breaks along this 1980-constructed section of main in the last few years and it is somewhat isolated due to the location within the village. Also by abandoning the water main on the east side of Quentin, we will eliminate parallel mains and reduce operating costs to maintain two mains instead of one. Since 2016, staff has spent approximately \$40,000 in repairs cost for this section of water main. This water main is extremely deep (~12-14 feet) which adds significantly to the time and cost necessary to make repairs. Additionally, this water main work was highlighted as a priority project in the 2019 water model report.

#### Operating Impacts

This will reduce hours spent on water main breaks along this section of water main pipe.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$9,500	\$0	\$9,500
Construction	\$0	\$195,000	\$195,000
Construction Administration	\$0	\$19,000	\$19,000
<b>Total</b>	<b>\$9,500</b>	<b>\$214,000</b>	<b>\$223,500</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$9,500	\$214,000	\$223,500
<b>Total</b>	<b>\$9,500</b>	<b>\$214,000</b>	<b>\$223,500</b>



## UTILITY FUND

### Water Main Replacement - Roselle Road

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Roselle Road from Hillcrest Boulevard to Remington Drive

#### Description

This project consists of the replacement of the water main under Roselle Road, near 21 Kristin Drive.

#### Project Justification

As Roselle Road has expanded, the roadway pavement has been placed over the water main. This section of water main has needed repairs in the past, which requires multiple lanes to be closed for a safe work environment, creating a more costly repair operation. The water main should be relocated out of the pavement to reduce future lane closures.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair the water main.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$101,500	\$0	\$101,500
Construction	\$0	\$1,015,000	\$1,015,000
Construction Administration	\$0	\$101,500	\$101,500
<b>Total</b>	<b>\$101,500</b>	<b>\$1,116,500</b>	<b>\$1,218,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
572- Utilities	\$101,500	\$1,116,500	\$1,218,000
<b>Total</b>	<b>\$101,500</b>	<b>\$1,116,500</b>	<b>\$1,218,000</b>



## UTILITY FUND

### Water Main Replacement with the Street Program

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Anna Kesler

#### Location

Various locations that will align with the annual street program

#### Description

This project will replace water main, within the limits of the street program for that particular year, that has been identified to be near its end of useful life or has a history of main breaks. The water main would be replaced before the street improvements to avoid patching a newly resurfaced street.

FY 2021/22: Clayton Circle, Manor Circle, and Valve Replacements

FY 2022/23: Boxwood Drive, Cheltenham Place, Cottonwood Lane and Hinkle Lane

FY 2023/24: Boxwood Drive, Cheltenham Place, Cottonwood Lane and Hinkle Lane

FY 2024/25: Entire Lamorak Drive area

FY 2025/26: Entire Lamorak Drive area

#### Project Justification

By replacing the water main before the street improvements, the village will gain economies of scale as it relates to pavement improvements and landscaping restoration. The one construction season will also be a benefit to the residents as they will only incur one year of construction activities and not multiply years. Water main to be replaced will be determined based on the results of the 2018 Water Model and be based upon age, break history, looping and fire flow considerations. New fire hydrant locations were reviewed by VOS FD and will be incorporated into the design.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair water main breaks. Staff hours will be needed to operate the existing valves during the construction improvements.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
Final Design	\$119,000	\$126,000	\$210,000	\$210,000	\$160,000	\$160,000	\$985,000
Construction	\$1,700,000	\$1,785,000	\$1,575,000	\$2,625,000	\$2,625,000	\$2,000,000	\$12,310,000
Const. Admin.	\$181,000	\$142,800	\$126,000	\$210,000	\$210,000	\$160,000	\$1,029,800
<b>Total</b>	<b>\$2,000,000</b>	<b>\$2,053,800</b>	<b>\$1,911,000</b>	<b>\$3,045,000</b>	<b>\$2,995,000</b>	<b>\$2,320,000</b>	<b>\$14,324,800</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
572- Utilities	\$2,000,000	\$2,053,800	\$1,911,000	\$3,045,000	\$2,995,000	\$2,320,000	\$14,324,800
<b>Total</b>	<b>\$2,000,000</b>	<b>\$2,053,800</b>	<b>\$1,911,000</b>	<b>\$3,045,000</b>	<b>\$2,995,000</b>	<b>\$2,320,000</b>	<b>\$14,324,800</b>



## UTILITY FUND

### Water Station Building Improvements - Station 15 Roof Rebuild

**Request Type:** Carryover Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Well Station #15 (325 W. Wise)

#### Description

Remove and replace roof structure at Well Station #15.

#### Project Justification

The roofing systems on well station was recently removed to make some repairs to the equipment within. During removal, it was identified that many of the structural members have begun to deteriorate due to age and rot. While the contractor was able to get it back together, it will most likely not be able to be reassembled again. Due to the condition, staff is currently spot checking the building to ensure it remains properly sealed. The roof of a well station needs to be properly designed in order to allow for removal as needed to work on well below. The existing flooring and painting is believed to be original to the building, dating back to late 1980's and early 1990's.

#### Operating Impacts

If the roof is not rebuilt, due to its current condition, there is a chance it will not properly go back together next time it is removed; exposing the equipment inside to the exterior elements.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Final Design	\$10,000	\$0	\$10,000
Construction	\$0	\$78,000	\$78,000
Construction Administration	\$0	\$1,000	\$1,000
<b>Total</b>	<b>\$10,000</b>	<b>\$79,000</b>	<b>\$89,000</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$10,000	\$79,000	\$89,000
<b>Total</b>	<b>\$10,000</b>	<b>\$79,000</b>	<b>\$89,000</b>



## UTILITY FUND

### Water Station Building Improvements - Station 21

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Station 21 (1701 Thoreau Drive)

#### Description

This project will address the repairs needed to the exterior of the water stations. Work generally consists of tuckpointing, brick repairs and roof rehabilitation to station 21.

#### Project Justification

As part of owning and maintaining a building, preventative maintenance and repairs must be completed. By completing exterior repairs to the building, the interior of the building is preserved. Additionally, the roof of the reservoir must be properly maintained and replaced on a timely basis in order to prevent contamination from outside sources, as there is no clear visual indication that staff can monitor to determine if the reservoir roof is leaking. The current reservoir roof was installed in 2000 and the station roof was installed in 1985. The 2019 Facility Assessment recommended replacement of the reservoir roof in 2020, and the water station roof in 2022.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair building of the water stations.

#### Project Expenses

Phase	FY 2021/22	Total
Construction	\$380,000	\$380,000
<b>Total</b>	<b>\$380,000</b>	<b>\$380,000</b>

#### Project Funding

Source	FY 2021/22	Total
572- Utilities	\$380,000	\$380,000
<b>Total</b>	<b>\$380,000</b>	<b>\$380,000</b>





## UTILITY FUND

### Water Station Electrical Improvements - ATS Replacement - Station 20 and 21

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Brian Wagner

#### Location

Water Pumping Station 20 (Post office - 360 W. Schaumburg) & 21 (Convention Center - 1701 Thoreau)

#### Description

The automatic throw over switches (ATS) at station 20 and 21 are currently inoperable. Both stations and associated original electrical equipment was designed and built in the early 1980's. Each of the stations were designed to have two separate ComEd feeds to allow electrical redundancy in lieu of onsite generation. This was accomplished by the ATO transferring power from one ComEd feed to another if power was lost on the respective service.

#### Project Justification

The switch replacement would allow SCADA integration of electrical feeds and the redundancy of multiple electrical feeds at each station as originally designed.

#### Operating Impacts

Power outages could affect the ability to pump potable water.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$38,500	\$0	\$38,500
Construction	\$0	\$457,000	\$457,000
Construction Administration	\$0	\$38,500	\$38,500
<b>Total</b>	<b>\$38,500</b>	<b>\$495,500</b>	<b>\$534,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
572- Utilities	\$38,500	\$495,500	\$534,000
<b>Total</b>	<b>\$38,500</b>	<b>\$495,500</b>	<b>\$534,000</b>



## UTILITY FUND

### Water Station Electrical Improvements - Motor Control Replacement - Station 2, 21 and 22

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Brian Wagner

#### Location

Station 2 (2626 Small Drive), Station 21 (1701 Thoreau), Station 22 (1406 N Plum Grove)

#### Description

This project consists of the replacement of the motor control electrical equipment at Stations 2, 21 and 22.

#### Project Justification

Typical serviceable life for motor control equipment is 30 years and this equipment was installed in the late 1980's and early 1990's. The 2019 facility assessment concurred that all three of these were past their anticipated life and recommend immediate replacement. Electrical equipment near the end of its useful life should be replaced to ensure the water system continues to provide a high level of service for the residents and businesses of Schaumburg. This project was identified in the 2015 water rate study.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair equipment or manually open and close valves and turn pumps off and on if there is a failure.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$50,000	\$0	\$50,000
Construction	\$0	\$650,000	\$650,000
Construction Administration	\$0	\$50,000	\$50,000
<b>Total</b>	<b>\$50,000</b>	<b>\$700,000</b>	<b>\$750,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
572- Utilities	\$50,000	\$700,000	\$750,000
<b>Total</b>	<b>\$50,000</b>	<b>\$700,000</b>	<b>\$750,000</b>



## UTILITY FUND

### Water Station Electrical Improvements - Pump and Motor Replacement - All Stations

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Brian Wagner

#### Location

Station 3 (609 Athena Court), Station 12 (325 Wise Road), Station 19 (2205 Primrose Lane), Station 20 (360 W Schaumburg Road), Station 21 (1701 Thoreau Drive), Station 2 (2626 Small Drive) & Station 22 (1406 Plum Grove Road)

#### Description

The village owns and maintains 40 pumps and motors at seven water pumping stations. Pumps and motors actually move the water while motor control centers are the driver of the motors. This project would replace these pumps and motors over a four year span. This project would use the following strategy to replace pumps:

- Year 1- Stations 3 and 12 (built in 1969)
- Year 2- Stations 19 and 20 (built in 1978 and 1980 respectively)
- Year 3- Stations 21 and 2 (built in 1969 and 1990 respectively)
- Year 4- Station 22 (built in 1996)

#### Project Justification

The stations have the original pumps and motors which are aging past their 30 year useful life and will need to be replaced to insure the village is providing water and fire protection to the residents and businesses of Schaumburg. These pumps typically experience two to three failures per year with the number and severity of failures continuing to increase.

#### Operating Impacts

Operational time will be reduced by not having to repair or replace equipment on an emergency basis. The 2019 water model report recommends a pump capacity study prior to the pump and motor replacements.

#### Project Expenses

Phase	FY 2021/22	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
Study	\$35,000	\$0	\$0	\$0	\$0	\$35,000
Final Design	\$0	\$45,000	\$45,000	\$45,000	\$45,000	\$180,000
Construction	\$0	\$0	\$900,000	\$900,000	\$1,800,000	\$3,600,000
Construction Administration	\$0	\$0	\$45,000	\$45,000	\$90,000	\$180,000
<b>Total</b>	<b>\$35,000</b>	<b>\$45,000</b>	<b>\$990,000</b>	<b>\$990,000</b>	<b>\$1,935,000</b>	<b>\$3,995,000</b>

#### Project Funding

Source	FY 2021/22	FY 2023/24	FY 2024/25	FY 2025/26	Future/RCL	Total
572- Utilities	\$35,000	\$45,000	\$990,000	\$990,000	\$1,935,000	\$3,995,000
<b>Total</b>	<b>\$35,000</b>	<b>\$45,000</b>	<b>\$990,000</b>	<b>\$990,000</b>	<b>\$1,935,000</b>	<b>\$3,995,000</b>



## UTILITY FUND

### Water Valve Replacement Program - Annual

**Request Type:** New Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Brian Wagner

#### Location

Various Locations

#### Description

This project will be replacing the broken and non-functioning water valves in the water distribution system. The valve replacements will be bid out with the annual water main replacement program. The exact number of valves replaced annually will be determined by unit costs from the bid.

#### Project Justification

The broken and non-functioning valves are identified during the annual valve exercising program. Annually twenty-five percent of the water system valves are exercised for function. Valve exercising is an important program to ensure the valves are properly working when needed. Properly working valves reduce the areas affected during a water main break in addition to reducing the number of customers affected. This also reduces the duration of the outage by optimizing the fewest number of valves needing to be turned.

#### Operating Impacts

This will reduce hours spent locating and turning additional functioning valves unnecessarily. It's estimated that up to \$450 is spent annually to turn additional valves. The value of the additional time the water is off can't be monetarily calculated but it's worth noting.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Final Design	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$32,500
Construction	\$87,000	\$87,000	\$87,000	\$87,000	\$87,000	\$435,000
Construction Administration	\$6,500	\$6,500	\$6,500	\$6,500	\$6,500	\$32,500
<b>Total</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
572- Utilities	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
<b>Total</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$100,000</b>	<b>\$500,000</b>



## UTILITY FUND

### Water Well 15 Rehabilitation

**Request Type:** Continuing Project  
**Lead Department:** EPW - Operations

**Project Type:** Water/Sewer Improvement  
**Project Manager:** Brian Wagner

#### Location

325 W. Wise

#### Description

This project consists of removing the well from the ground and making repairs to the motor, shaft and pump followed by the rehabilitation and reinstallation of those items.

#### Project Justification

As the village has a primary connection to JAWA and a secondary connection to DuPage Water Commission, the wells serve as a tertiary source if Chicago can no longer produce or deliver water. Between the storage capacity, the well production and a curtailment plan Schaumburg could meet daily demands. The wells would be run to failure, this well has failed and this project needs to be completed to return to an operational state.

#### Operating Impacts

The wells will provide a tertiary source of water if Chicago were unable to produce and deliver water. There are no direct operating impacts.

#### Project Expenses

Phase	Previous	FY 2021/22	Total
Construction	\$160,430	\$460,000	\$620,430
<b>Total</b>	<b>\$160,430</b>	<b>\$460,000</b>	<b>\$620,430</b>

#### Project Funding

Source	Previous	FY 2021/22	Total
572- Utilities	\$160,430	\$460,000	\$620,430
<b>Total</b>	<b>\$160,430</b>	<b>\$460,000</b>	<b>\$620,430</b>



## BUILDING REPLACEMENT FUND (680)

The Building Replacement Fund is responsible for projects that address the maintenance and replacement of essential equipment and systems at village-owned facilities. Many of the projects included in this fund are for the replacement of systems at the end of their useful life.

Funds are budgeted to install bollards in accordance with the village's ordinance and to repair failing concrete structures, lighting and electrical systems, landscaping, railing, and other features of the plaza area between the Municipal Center and the Prairie Center for the Arts (\$530,000). Other projects include structural repairs to the Schoolhouse which serves as home to the Schaumburg Township Historical Society (\$70,000) and replacement of epoxy flooring at Fire Station 52 (\$50,000).



# Capital Improvement Plan FY 2022 - FY 2026



## Building Replacement Fund (FY 2021/22 to FY 2025/26)

Project	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
Fire Station Apparatus Bays Epoxy Flooring Replacement Program	\$65,000	\$105,000	\$85,000	\$130,000	\$90,000
Municipal Center Electrical Improvements	\$15,000	\$620,000	-	-	-
Municipal Center Plaza Improvements	\$530,000	-	-	-	-
Parking Lot Rehabilitation and Resurfacing	\$50,000	\$109,000	\$39,000	\$23,000	\$24,000
Professional Services for Building Projects	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Public Safety Building Garage Drain Modifications & Flooring Replacement	\$15,000	\$160,000	-	-	-
Schoolhouse Structural Repairs	\$70,000	-	-	-	-
Teen Center/Barn Modernization	\$17,100	\$210,000	-	-	-
Fire Station 51 - Roof Replacement	-	\$320,000	-	-	-
Masonry Improvements - Various Buildings	-	\$15,000	-	-	-
Municipal Center Corridor and Council Chambers Flooring Replacement	-	\$85,000	-	-	-
Prairie Center Boiler Replacement	-	\$265,000	-	-	-
Public Safety Building Concrete and Railing Improvement Project	-	\$100,000	-	-	-
Schweikher House Drainage Improvements	-	\$15,000	\$125,000	-	-
Prairie Center PEG Studio Refurbishments	-	-	\$110,000	-	-
Prairie Center Seating Replacement - Theatre	-	-	\$135,000	-	-
Public Safety Building Equipment Room/Roll Call Room	-	-	\$130,000	-	-
<b>Total</b>	<b>\$812,100</b>	<b>\$2,054,000</b>	<b>\$674,000</b>	<b>\$203,000</b>	<b>\$164,000</b>

Funding Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26
680- Building Replacement Fund	\$812,100	\$2,054,000	\$674,000	\$203,000	\$164,000
<b>Total</b>	<b>\$812,100</b>	<b>\$2,054,000</b>	<b>\$674,000</b>	<b>\$203,000</b>	<b>\$164,000</b>



## BUILDING REPLACEMENT FUND

### Fire Station Apparatus Bays Epoxy Flooring Replacement Program

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Fire Stations (all)

#### Description

Safety hazards on the existing floors need to be addressed in apparatus bays of all fire stations. This five-year program will remove existing flooring and apply new epoxy floor coating.

FY 2021/22- FS #52  
FY 2022/23- FS #54  
FY 2023/24- FS #53  
FY 2024/25- FS #51  
FY 2025/26- FS #55

#### Project Justification

The flooring in the apparatus bays are beginning to deteriorate due to the amount of water, salt, and heavy vehicle traffic in the bays. Floors needs to be replaced to maintain integrity and eliminate safety hazard.

#### Operating Impacts

Operational costs and time will be reduced by not having to repair trip hazards.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Construction	\$65,000	\$105,000	\$85,000	\$130,000	\$90,000	\$475,000
<b>Total</b>	<b>\$65,000</b>	<b>\$105,000</b>	<b>\$85,000</b>	<b>\$130,000</b>	<b>\$90,000</b>	<b>\$475,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
680- Building Replacement	\$65,000	\$105,000	\$85,000	\$130,000	\$90,000	\$475,000
<b>Total</b>	<b>\$65,000</b>	<b>\$105,000</b>	<b>\$85,000</b>	<b>\$130,000</b>	<b>\$90,000</b>	<b>\$475,000</b>





## BUILDING REPLACEMENT FUND

### Municipal Center Electrical Improvements

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Atcher Municipal Center (101 Schaumburg Court)

#### Description

The building has an aging electrical system and lacks sufficient backup power. This project will address existing code deficiencies, replacement of existing aging generator, and install a transfer switch on the outside of the building to allow for the connection of a portable generator sized to accommodate the building and HVAC loads.

#### Project Justification

As the building ages, repair and service to the electrical system is required. Installed in 1973, the generator is 19 years past its recommended replacement, or life expectancy, per the 2019 Facility Assessment.

#### Operating Impacts

Staff will need to incorporate any new equipment, including ATS or portable generator, to a preventative maintenance schedule with appropriate contractors for future years. The modifications will provide more reliable and distributed emergency power throughout the building.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$16,000	\$15,000	\$0	\$31,000
Construction	\$0	\$0	\$600,000	\$600,000
Construction Administration	\$0	\$0	\$20,000	\$20,000
<b>Total</b>	<b>\$16,000</b>	<b>\$15,000</b>	<b>\$620,000</b>	<b>\$651,000</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
680- Building Replacement	\$16,000	\$15,000	\$620,000	\$651,000
<b>Total</b>	<b>\$16,000</b>	<b>\$15,000</b>	<b>\$620,000</b>	<b>\$651,000</b>



## BUILDING REPLACEMENT FUND

### Municipal Center Plaza Improvements

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Atcher Municipal Center/Prairie Center for the Arts Plaza (101 Schaumburg Court)

#### Description

The existing failing concrete in the plaza area will be redesigned and replaced with a combination of landscaping and hardscaping. Repairs will be made to the lighting and electrical systems. Railings, benches, tables, and other plaza features will be replaced. The stairway down to the pond will also be modified. Entire scope and details of project will be determined during design. The project will be constructed to accommodate a potential expansion of the Prairie Center for the Arts lobby in future years.

#### Project Justification

The concrete in the plaza is in need of repair and may present trip hazards in the near future. Some of the existing lighting no longer functions as the conduits carrying the wires have been broken. Existing railing is rusting and broken in multiple locations. Paint is peeling and steel substrate is rusting on both handrail/guardrail installations and benches.

#### Operating Impacts

The project would reduce the need for concrete patching and repairs to bench, railings, and light fixtures. Operating costs may be incurred due to additional landscaping. Plaza would not be usable during construction.

#### Project Expenses

Phase	FY 2021/22	Total
Final Design	\$35,000	\$35,000
Construction	\$475,000	\$475,000
Construction Administration	\$20,000	\$20,000
<b>Total</b>	<b>\$530,000</b>	<b>\$530,000</b>

#### Project Funding

Source	FY 2021/22	Total
680- Building Replacement	\$530,000	\$530,000
<b>Total</b>	<b>\$530,000</b>	<b>\$530,000</b>



## BUILDING REPLACEMENT FUND

### Parking Lot Rehabilitation and Resurfacing

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Parking Lot Improvement  
**Project Manager:** Brad Hurban

#### Location

Parking lots at various village facilities

#### Description

The village owns and operates 26 facilities with parking lots. This project is an annual program to perform preventive and rehabilitation maintenance on the lots. The preventive maintenance would include resurfacing, crack filling, patching, seal coating and surface preservation (Reclamite). The premise of the planned preventative and rehabilitation maintenance is extend the useful life expectancy of the pavement structure to defer the reconstruction.

FY21/22 – Well#20 (Sealcoating), Well#19 (Sealcoating), Well#22 (Sealcoating), Well#2 (Resurfacing), AMC (Sealcoating), EPW Lower Lot (Reclamite), Sch. Baseball West Lot (Sealcoating), Commuter Lot (Resurfacing and Const. Admin.), Fire Sta. 54 Approach replacement (Const.), Sch. Baseball Pkg. Lots resurfacing (Design).

#### Project Justification

It is important for the village to maintain its properties to the same standard expected by other commercial and institutional properties in the community. If deterioration is not arrested, much more costly reconstruction will have to be undertaken.

#### Operating Impacts

These preventative maintenance activities and resurfacings extend the useful life expectancy of the parking lot structure and reduces the operating impacts to the village's in-house staffing.

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Final Design	\$0	\$0	\$125,000	\$0	\$0	\$125,000
Construction	\$190,000	\$111,300	\$42,000	\$2,459,000	\$127,000	\$2,929,300
Construction Administration	\$0	\$0	\$0	\$185,000	\$0	\$185,000
<b>Total</b>	<b>\$190,000</b>	<b>\$111,300</b>	<b>\$167,000</b>	<b>\$2,644,000</b>	<b>\$127,000</b>	<b>\$3,239,300</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
680- Building Replacement	\$50,000	\$109,000	\$39,000	\$23,000	\$24,000	\$245,000
526- Baseball	\$0	\$0	\$70,000	\$1,375,000	\$38,000	\$1,483,000
512- Commuter Lot	\$43,000	\$0	\$55,000	\$1,210,000	\$64,000	\$1,372,000
511- Airport	\$13,000	\$1,000	\$0	\$31,000	\$0	\$45,000
572- Utilities	\$84,000	\$1,300	\$3,000	\$5,000	\$1,000	\$94,300
<b>Total</b>	<b>\$190,000</b>	<b>\$111,300</b>	<b>\$167,000</b>	<b>\$2,644,000</b>	<b>\$127,000</b>	<b>\$3,239,300</b>



## BUILDING REPLACEMENT FUND

### Professional Services for Building Projects

**Request Type:** Annual Program  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Various village buildings

#### Description

This is an annual program that allows for miscellaneous professional services to determine feasibility and scope of existing and potential building projects. Services will be contracted as needed to assist staff in preparing reports, cost estimates, or design plans to better evaluate building needs. Construction inspection services can also be provided.

#### Project Justification

These professional services will provide staff with the needed expertise in determining appropriate scopes of work and accurate cost estimates for various building projects.

#### Operating Impacts

None

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
Final Design	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	FY 2023/24	FY 2024/25	FY 2025/26	Total
680- Building Replacement	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$250,000
<b>Total</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$50,000</b>	<b>\$250,000</b>



## BUILDING REPLACEMENT FUND

### Public Safety Building Garage Drain Modifications and Flooring Replacement

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Public Safety Building (1000 Schaumburg Road)

#### Description

Project includes modifications to the existing drainage system to alleviate water infiltration into garage. Concrete floor needs to be replaced and finishing with proper high traffic coating.

#### Project Justification

The garage at the Public Safety Building experiences flooding during large rain events due to the inadequate drainage system, causing the garage to become unusable. Additionally, the floor is showing advanced signs of spalling and pitting.

#### Operating Impacts

The project would eliminate garage down time during large rain events. It would also reduce the need for clean up efforts and repairs after flooding events. The approximate annual labor cost to address flooding issues is \$720 (3 guys, 2 days, every 4 years).

#### Project Expenses

Phase	FY 2021/22	FY 2022/23	Total
Final Design	\$15,000	\$0	\$15,000
Construction	\$0	\$150,000	\$150,000
Construction Administration	\$0	\$10,000	\$10,000
<b>Total</b>	<b>\$15,000</b>	<b>\$160,000</b>	<b>\$175,000</b>

#### Project Funding

Source	FY 2021/22	FY 2022/23	Total
680- Building Replacement	\$15,000	\$160,000	\$175,000
<b>Total</b>	<b>\$15,000</b>	<b>\$160,000</b>	<b>\$175,000</b>



## BUILDING REPLACEMENT FUND

### Schoolhouse Structural Repairs

**Request Type:** New Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

Old Schoolhouse (222 E. Schaumburg Rd.)

#### Description

The Old Schoolhouse is in need of structural repairs to cease the bowing and settling of the structure.

#### Project Justification

The building rests on a cast-in-place concrete foundation that is in need of concrete infill at multiple locations, as well as crack repairs to reduce further deterioration and improve moisture control. The concrete foundation does not date back to the original building construction, as the wood framed structure was moved from another location and set on a new foundation at the current site. Visual settling of the building is occurring and action needs to be taken to reduce this movement. The settling is significant and believed to occur within the recent years. Some of the floor joist were previously cut to allow for the ductwork to pass through; however, the joists were not properly reinforced. Additionally, dry rot has been identified on the two timber cross beams.

#### Operating Impacts

Staff will continue to monitor the movement; however, will make recommendation to shut down the facility, if necessary, if there is rapid progression. The holes in existing concrete allow rodents to enter the facility, which has been visibly apparent in both schoolhouse and crawlspace.

#### Project Expenses

Phase	FY 2021/22	Total
Final Design	\$10,000	\$10,000
Construction	\$60,000	\$60,000
<b>Total</b>	<b>\$70,000</b>	<b>\$70,000</b>

#### Project Funding

Source	FY 2021/22	Total
680- Building Replacement	\$70,000	\$70,000
<b>Total</b>	<b>\$70,000</b>	<b>\$70,000</b>



## BUILDING REPLACEMENT FUND

### Teen Center/Barn Modernization

**Request Type:** Continuing Project  
**Lead Department:** EPW - Engineering

**Project Type:** Building Improvement  
**Project Manager:** Amanda Stuber

#### Location

231 Civic Dr.

#### Description

In February 2020, the village entered into an agreement with the Boys & Girls Club of America to take over the operations of the teen center, located in the lower level of the Barn. As part of this agreement, the space will be updated to a contemporary feel with new finishes and furnishes. The existing spaces will be modified to incorporate a computer lab/homework room, a lounge/snack/music area, and a game/craft room.

#### Project Justification

The Schaumburg Teen Center has been a standing institution within the Village of Schaumburg since 1979. This center has offered an assortment of educational, supportive, and recreational activities for youth in the Schaumburg community. Now that the Boys & Girls Club has taken over the operation of the center, an evaluation of the current center has been conducted. This consisted of internal meetings with staff and B&G Club and consultations with outside agencies such as the Schaumburg Library, Schaumburg High School and the Schaumburg Park District. The consensus is that our center is currently outdated both in the available internal space, information and technology available for use, and the programming. The center has the potential to be more current in its community engagement, its offering of services and programming, and the creation of a welcoming and inviting space for Schaumburg teens to gather after school and in the evenings. An updating of the center is necessary so that the Village of Schaumburg is fully meeting its objective of providing a welcoming and safe environment for teenagers in the community to engage in educational, volunteer, leisure, and constructive activities under adult supervision. The village is contractually obligated to complete these improvements, up to \$250,000, per the agreement with the Boys & Girls Club, upon the successful enrollment of 75 teens from Schaumburg into the program.

#### Operating Impacts

The anticipated improvements will reduce the cost of maintenance and repairs to the building.

#### Project Expenses

Phase	Previous	FY 2021/22	FY 2022/23	Total
Final Design	\$0	\$17,100	\$0	\$17,100
Construction	\$23,865	\$0	\$210,000	\$233,865
<b>Total</b>	<b>\$23,865</b>	<b>\$17,100</b>	<b>\$210,000</b>	<b>\$250,965</b>

#### Project Funding

Source	Previous	FY 2021/22	FY 2022/23	Total
680- Building Replacement	\$23,865	\$17,100	\$210,000	\$250,965
<b>Total</b>	<b>\$23,865</b>	<b>\$17,100</b>	<b>\$210,000</b>	<b>\$250,965</b>

SCHAUMBURG, ILLINOIS  
**ANNUAL**  
BUDGET PROPOSAL  
2021-2022

**Appendix B**  
**Revenue Summary**



**VILLAGE OF SCHAUMBURG**  
PROGRESS THROUGH THOUGHTFUL PLANNING



	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>General Fund</b>						
<b>Taxes</b>						
Telecommunications Tax	\$ 15	\$ -	\$ -	\$ -	\$ -	-
Hotel/Motel Tax	\$ 3,084,020	\$ 2,849,170	\$ 1,079,400	\$ 1,079,400	\$ 1,304,055	20.8%
Food and Beverage Tax	\$ 4,661,558	\$ 4,627,812	\$ 3,790,459	\$ 3,790,459	\$ 4,536,860	19.7%
Auto Rental Tax	\$ 128,190	\$ 133,259	\$ 93,259	\$ 93,259	\$ 100,000	7.2%
Foreign Fire Insurance Tax	\$ 129,000	\$ 125,330	\$ 143,159	\$ 143,159	\$ 145,306	1.5%
Local Recreational Cannabis Tax	\$ -	\$ 270,000	\$ 500,000	\$ 500,000	\$ 2,215,310	343.1%
Home Rule Sales Tax	\$ 18,017,821	\$ 17,779,459	\$ 15,438,766	\$ 15,438,766	\$ 15,909,806	3.1%
Property Tax	\$ 9,568,940	\$ 9,859,713	\$ 9,859,713	\$ 9,795,245	\$ 9,008,224	-8.6%
Property Tax - Police Pens	\$ 5,288,889	\$ 5,191,777	\$ 5,191,777	\$ 5,191,777	\$ 5,673,648	9.3%
Property Tax - Firefighter Pen	\$ 4,349,079	\$ 4,428,092	\$ 4,428,092	\$ 4,428,092	\$ 4,797,710	8.3%
<b>Taxes</b>	<b>\$ 45,227,511</b>	<b>\$ 45,264,612</b>	<b>\$ 40,524,625</b>	<b>\$ 40,460,157</b>	<b>\$ 43,690,919</b>	<b>7.8%</b>
<b>Licenses and Permits</b>						
Liquor License-Class R	\$ -	\$ -	\$ 375	\$ 375	\$ 375	0.0%
Liquor License-Class Q-V	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	-
Liquor License-Class A	\$ 378,250	\$ 362,000	\$ 268,803	\$ 268,803	\$ 264,966	-1.4%
Liquor License-Class B	\$ 39,000	\$ 39,000	\$ 39,000	\$ 39,000	\$ 39,000	0.0%
Liquor License-Class C	\$ 28,500	\$ 23,250	\$ 28,974	\$ 28,975	\$ 26,000	-10.3%
Liquor License-Class D	\$ 9,440	\$ 9,500	\$ 201	\$ 200	\$ 5,000	2393.8%
Liquor License-Class E	\$ 34,650	\$ 33,225	\$ 25,026	\$ 25,025	\$ 25,025	0.0%
Liquor License-Class F	\$ 32,400	\$ 29,800	\$ 19,800	\$ 19,800	\$ 19,800	0.0%
Liquor License-Class I	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	0.1%
Liquor License-Class J	\$ 4,000	\$ 4,000	\$ 5,500	\$ 5,500	\$ 5,000	-9.1%
Liquor License-Class K	\$ 48,000	\$ 48,000	\$ 52,500	\$ 52,500	\$ 52,500	0.0%
Business License	\$ 874,517	\$ 844,290	\$ 759,861	\$ 772,466	\$ 800,000	5.3%
Vending Machines	\$ 41,440	\$ 41,300	\$ 22,901	\$ 25,000	\$ 25,000	9.2%
Rental License	\$ 359,873	\$ 365,275	\$ 365,275	\$ 377,932	\$ 378,338	3.6%
Building Permit-New Residential	\$ 13,443	\$ 305,065	\$ 368,865	\$ 368,865	\$ 570,400	54.6%
Building Permit-Residential	\$ 264,488	\$ 250,000	\$ 246,306	\$ 246,306	\$ 229,658	-6.8%
Building Permit-New Nonresiden	\$ 179,819	\$ 364,482	\$ 281,529	\$ 281,529	\$ 360,426	28.0%
Building Permit-Industrial Alt	\$ -	\$ -	\$ 6,400	\$ 6,400	\$ -	-100.0%
Building Permit-Commercial Alt	\$ 575,067	\$ 625,000	\$ 455,000	\$ 455,000	\$ 300,000	-34.1%
Building Permit-Fences	\$ 9,810	\$ 9,500	\$ 12,175	\$ 12,175	\$ 9,600	-21.1%
Land Development Permits	\$ 152,060	\$ 170,666	\$ 170,666	\$ 170,666	\$ 150,000	-12.1%
Other License	\$ 18,675	\$ 18,500	\$ 9,015	\$ 9,015	\$ 15,000	66.4%
Sign Permits	\$ 124,689	\$ 122,000	\$ 110,000	\$ 112,933	\$ 110,000	0.0%
Entertainment License	\$ 8,769	\$ 9,000	\$ 7,000	\$ 7,000	\$ 5,000	-28.6%
Special Event Permits	\$ 6,035	\$ 6,000	\$ 3,500	\$ 3,500	\$ 3,500	0.0%
Utility Permit Fees	\$ 17,942	\$ 20,145	\$ 22,737	\$ 23,244	\$ 30,000	31.9%
Liquor License-Class M	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Liquor License-Class N	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Liquor License- Class P	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1	0.0%
Video Gaming License	\$ -	\$ 20,000	\$ 9,000	\$ 11,000	\$ 20,000	122.2%
Video Gaming Terminal Fee	\$ -	\$ 60,000	\$ 25,500	\$ 25,500	\$ 60,000	135.3%
Overweight Truck Permit	\$ 14,920	\$ 14,380	\$ 10,964	\$ 10,964	\$ 14,380	31.2%
Small Cell Antenna Permits	\$ 20,550	\$ 50,750	\$ 16,047	\$ 16,047	\$ 30,550	90.4%
<b>Licenses and Permits</b>	<b>\$ 3,258,837</b>	<b>\$ 3,872,629</b>	<b>\$ 3,345,420</b>	<b>\$ 3,378,221</b>	<b>\$ 3,577,019</b>	<b>6.9%</b>
<b>Intergovernmental</b>						
State Recreational Cannabis Tx	\$ 12,146	\$ -	\$ -	\$ -	\$ -	-
State Recreational Cannabis Tx	\$ -	\$ 55,916	\$ 62,351	\$ 62,351	\$ 69,000	10.7%
Video Gaming Tax	\$ -	\$ 340,560	\$ 19,000	\$ 19,000	\$ 340,560	1692.4%
Sales Tax	\$ 31,226,867	\$ 30,210,321	\$ 29,480,381	\$ 29,480,381	\$ 30,169,860	2.3%
Income Tax	\$ 8,045,043	\$ 6,946,128	\$ 8,261,426	\$ 8,261,426	\$ 8,228,115	-0.4%
County Gas Tax Rebate	\$ 14,268	\$ 13,700	\$ 13,700	\$ 13,700	\$ 13,700	0.0%
Road and Bridge Tax	\$ 567,612	\$ 540,000	\$ 540,000	\$ 540,000	\$ 540,000	0.0%
Personal Property Repl Tax	\$ 30,132	\$ 27,135	\$ 22,834	\$ 25,719	\$ 27,135	18.8%
<b>Intergovernmental</b>	<b>\$ 39,896,068</b>	<b>\$ 38,133,760</b>	<b>\$ 38,399,692</b>	<b>\$ 38,402,577</b>	<b>\$ 39,388,370</b>	<b>2.6%</b>
<b>Charges for Services</b>						
Comcast Cable Franchise Fees	\$ 853,121	\$ 845,046	\$ 819,809	\$ 819,809	\$ 825,000	0.6%
Wide Open West Cable Fees	\$ 137,178	\$ 135,931	\$ 131,536	\$ 131,535	\$ 125,000	-5.0%
AT&T Cable Franchise Fees	\$ 243,229	\$ 196,292	\$ 180,567	\$ 180,567	\$ 200,000	10.8%
Plan & Specification Fees	\$ -	\$ -	\$ -	\$ 399	\$ -	-

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Zoning Fees	\$ 113,909	\$ 120,000	\$ 110,000	\$ 110,000	\$ 110,000	0.0%
Plans Examination Fees	\$ 176	\$ -	\$ -	\$ -	\$ -	-
Fire Systems Plan Review Fee	\$ 1,450	\$ -	\$ -	\$ -	\$ -	-
Plat Recording Fees	\$ 120	\$ 250	\$ 80	\$ 80	\$ 200	150.0%
Misc Electrical Permit Fees	\$ 50,869	\$ 60,000	\$ 50,000	\$ 50,000	\$ 50,000	0.0%
Elevator Inspection Fees	\$ 130,932	\$ 120,000	\$ 125,000	\$ 125,000	\$ 125,000	0.0%
Weed/Nuisance Abatement	\$ 23,690	\$ 12,000	\$ 14,093	\$ 14,093	\$ 12,000	-14.9%
Occupancy Permit Fee	\$ 71,880	\$ 73,000	\$ 55,000	\$ 55,000	\$ 55,000	0.0%
Nicor Franchise Payment	\$ 62,248	\$ 62,248	\$ 57,471	\$ 57,471	\$ 60,000	4.4%
Ordinance Map & Code Fees	\$ 15	\$ 50	\$ -	\$ -	\$ 50	-
Street Signs	\$ 224	\$ 300	\$ 476	\$ 476	\$ 300	-37.0%
Family Counseling Center Fees	\$ 30,131	\$ 35,000	\$ 23,000	\$ 23,000	\$ 35,000	52.2%
Security Alarm Service & Fees	\$ 129,165	\$ 123,397	\$ 98,717	\$ 99,218	\$ 125,000	26.6%
Ambulance Service Fees	\$ 2,502,368	\$ 2,412,272	\$ 2,833,816	\$ 2,833,816	\$ 3,018,066	6.5%
Police Youth Consultation Fees	\$ 279,207	\$ 367,954	\$ 275,962	\$ 275,962	\$ 377,153	36.7%
Police-Traffic & Misc. Details	\$ 414,719	\$ 213,564	\$ 133,564	\$ 133,564	\$ 120,000	-10.2%
Police Accident Reports	\$ 19,641	\$ 16,000	\$ 16,000	\$ 16,000	\$ 18,000	12.5%
Police & Fire Exam Fees	\$ 8,550	\$ -	\$ -	\$ -	\$ -	-
Fire Permit Fees	\$ 174,810	\$ 150,000	\$ 80,000	\$ 80,000	\$ 90,000	12.5%
Fire EMS Service & Misc. Detail	\$ 23,240	\$ 11,500	\$ -	\$ -	\$ 6,000	-
Fire 3rd Inspection Fees	\$ 7,275	\$ 12,000	\$ -	\$ -	\$ -	-
Plumbing Fixtures Fees	\$ 30,455	\$ 38,103	\$ 19,000	\$ 19,000	\$ 38,103	100.5%
Health Dept-Flu Shot Revenue	\$ -	\$ 50	\$ -	\$ -	\$ -	-
Ticket Sales-Credit Card	\$ 228,818	\$ 265,000	\$ 101	\$ 101	\$ 130,000	128612.9%
Ticket Sales-Cash	\$ -	\$ -	\$ -	\$ -	\$ 22,000	-
Building Rentals-PCA	\$ 72,996	\$ 68,000	\$ 7,001	\$ 9,590	\$ 55,000	685.7%
Building Labor-PCA	\$ 66,149	\$ 57,000	\$ (0)	\$ 120	\$ 45,000	-9375100.0%
Building Commissions-PCA	\$ 429	\$ 300	\$ -	\$ -	\$ -	-
PCA Miscellaneous Fees	\$ 10,080	\$ 26,000	\$ -	\$ 470	\$ -	-
Fast Track Review	\$ 50	\$ -	\$ -	\$ -	\$ -	-
Other Penalty Fees	\$ 1,622	\$ 2,000	\$ 1,000	\$ 1,000	\$ 2,000	100.0%
Woodfield Green Revenue	\$ 944,241	\$ 75,000	\$ 393,963	\$ 393,963	\$ 37,814	-90.4%
Charges for Services	\$ 6,632,986	\$ 5,498,257	\$ 5,426,155	\$ 5,430,234	\$ 5,681,686	4.7%
<b>Fines and Forfeits</b>						
Police Fines-County	\$ 125,800	\$ 220,000	\$ 207,000	\$ 207,000	\$ 220,000	6.3%
Police Fines-Village	\$ 890,654	\$ 945,118	\$ 567,000	\$ 567,000	\$ 906,373	59.9%
Other Fines-Village	\$ 95,444	\$ 70,000	\$ 50,000	\$ 50,000	\$ 33,500	-33.0%
Administrative Tow Fine	\$ 70,870	\$ 80,000	\$ 100,400	\$ 125,000	\$ 332,000	230.7%
Police Fines-County E-Citation	\$ 2,526	\$ 2,000	\$ 1,200	\$ 1,200	\$ 1,300	8.3%
Police-Booking Fees	\$ 7,320	\$ 9,000	\$ 7,560	\$ 7,560	\$ 8,000	5.8%
Police-SOR Fees	\$ 1,100	\$ 1,600	\$ 1,600	\$ 1,700	\$ 1,600	0.0%
Local Debt Recovery Program	\$ 170,133	\$ 135,500	\$ 147,500	\$ 147,500	\$ 150,000	1.7%
Fines and Forfeits	\$ 1,363,847	\$ 1,463,218	\$ 1,082,260	\$ 1,106,960	\$ 1,652,773	52.7%
<b>Grants</b>						
Grants-Operating	\$ 51,078	\$ 447,725	\$ 1,080,812	\$ 721,146	\$ 826,758	-23.5%
Grants-State	\$ 150,912	\$ 81,813	\$ 81,813	\$ 81,813	\$ 81,813	0.0%
Grants	\$ 201,991	\$ 529,538	\$ 1,162,625	\$ 802,959	\$ 908,571	-21.9%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 606,548	\$ 328,800	\$ 187,129	\$ 187,129	\$ 187,129	0.0%
Gain/Loss-Sale of Investments	\$ 23,304	\$ -	\$ -	\$ -	\$ -	-
Increase/Decrease-Fair Value	\$ (2,827)	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 627,025	\$ 328,800	\$ 187,129	\$ 187,129	\$ 187,129	0.0%
<b>Miscellaneous</b>						
Sale of Land	\$ -	\$ -	\$ -	\$ -	\$ 7,000,000	-
Equipment Usage Fee	\$ 354,483	\$ -	\$ -	\$ -	\$ -	-
Public Parking Area Revenue	\$ 28,824	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.0%
PCA Book Sales	\$ 2,551	\$ 2,500	\$ 137	\$ 137	\$ 150	9.5%
Septemberfest	\$ 131,719	\$ 130,000	\$ -	\$ -	\$ -	-
Foundation Gifts	\$ 59,669	\$ 65,000	\$ -	\$ -	\$ -	-
Program Ads	\$ 2,150	\$ 2,500	\$ -	\$ -	\$ -	-
Septemberfest Food & Beverage	\$ 99,832	\$ 100,000	\$ -	\$ -	\$ -	-
Arts & Crafts Revenue	\$ 67,450	\$ 70,000	\$ 670	\$ 670	\$ -	-100.0%
Septemberfest Sponsorship	\$ 115,807	\$ 165,000	\$ 7,500	\$ 7,500	\$ -	-100.0%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Seizure - Other	\$ 9,337	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Seizure - Money Laundering	\$ 622	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
Community Assistance Revenue	\$ 19,277	\$ 4,835	\$ 24,000	\$ 24,000	\$ 20,000	-16.7%
SYO Revenue	\$ 38,629	\$ 58,000	\$ 2,345	\$ -	\$ -	-100.0%
Donations	\$ 250	\$ 14,200	\$ 200	\$ 200	\$ -	-100.0%
Nursing Division Donations	\$ 1,940	\$ 1,500	\$ 1,915	\$ 2,050	\$ 2,000	4.4%
Seizure Fund Revenue	\$ -	\$ 9,000	\$ 9,000	\$ 9,000	\$ 7,000	-22.2%
DUI Technology Revenue	\$ 20,545	\$ 28,000	\$ 12,000	\$ 12,000	\$ 12,000	0.0%
Auction-Miscellaneous Items	\$ 7,538	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	0.0%
Accident Reimbursement	\$ 6,691	\$ 3,500	\$ -	\$ -	\$ 2,000	-
Employee Reimbursements	\$ 9	\$ 100	\$ -	\$ -	\$ -	-
Police-Fire Donations	\$ 11,324	\$ 51,172	\$ 13,422	\$ 15,989	\$ 25,000	86.3%
Neutral Host Lease	\$ 32,452	\$ 33,410	\$ 30,882	\$ 31,128	\$ 32,000	3.6%
Small Cell Antenna Leases	\$ 78,571	\$ 8,400	\$ 38,000	\$ 38,694	\$ 43,000	13.2%
SYC Revenue	\$ 7,954	\$ 10,000	\$ 428	\$ -	\$ -	-100.0%
Barn Donations	\$ 7,963	\$ 7,000	\$ 11,500	\$ 11,518	\$ 7,000	-39.1%
Miscellaneous Revenue	\$ 245,172	\$ 155,500	\$ 94,825	\$ 94,824	\$ 134,000	41.3%
Rebate Revenue	\$ 15,608	\$ 16,000	\$ 14,052	\$ 14,052	\$ 16,000	13.9%
Miscellaneous	\$ 1,366,368	\$ 1,012,117	\$ 337,376	\$ 338,262	\$ 7,376,650	2086.5%
<b>Oper Transfers In</b>						
Operating Trans In-MFT	\$ -	\$ 540,000	\$ 559,324	\$ 559,324	\$ 540,000	-3.5%
Operating Trans In-Water	\$ 710,838	\$ 790,583	\$ 790,583	\$ 790,583	\$ 765,048	-3.2%
Oper Transfers In	\$ 710,838	\$ 1,330,583	\$ 1,349,907	\$ 1,349,907	\$ 1,305,048	-3.3%
<b>TOTAL</b>	<b>\$ 99,285,470</b>	<b>\$ 97,433,514</b>	<b>\$ 91,815,189</b>	<b>\$ 91,456,406</b>	<b>\$ 103,768,165</b>	<b>13.0%</b>

<b>Motor Fuel Tax</b>						
<b>Intergovernmental</b>						
Motor Fuel Tax	\$ 1,818,764	\$ 1,844,491	\$ 1,521,654	\$ 1,521,654	\$ 1,699,043	11.7%
MFT-Rebuild Tax	\$ 920,335	\$ 1,260,000	\$ 1,113,404	\$ 1,113,404	\$ 1,220,491	9.6%
MFT-Rebuild IL Bond	\$ -	\$ -	\$ 1,630,617	\$ 1,630,618	\$ 1,630,617	0.0%
Intergovernmental	\$ 2,739,099	\$ 3,104,491	\$ 4,265,675	\$ 4,265,676	\$ 4,550,151	6.7%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 53,037	\$ 56,000	\$ 33,600	\$ 10,000	\$ 10,000	-70.2%
Investment Income	\$ 53,037	\$ 56,000	\$ 33,600	\$ 10,000	\$ 10,000	-70.2%
<b>TOTAL</b>	<b>\$ 2,792,136</b>	<b>\$ 3,160,491</b>	<b>\$ 4,299,275</b>	<b>\$ 4,275,676</b>	<b>\$ 4,560,151</b>	<b>6.1%</b>

<b>Schaumburg Transit Program</b>						
<b>Intergovernmental</b>						
RTA Operating Assistance	\$ 178,923	\$ 192,000	\$ 192,000	\$ 103,000	\$ 133,000	-30.7%
Intergovernmental	\$ 178,923	\$ 192,000	\$ 192,000	\$ 103,000	\$ 133,000	-30.7%
<b>Charges for Services</b>						
Mass Transit Fares	\$ 76,605	\$ 71,000	\$ 19,741	\$ 55,000	\$ 34,000	72.2%
Charges for Services	\$ 76,605	\$ 71,000	\$ 19,741	\$ 55,000	\$ 34,000	72.2%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 2,345	\$ 1,710	\$ 1,026	\$ 350	\$ 350	-65.9%
Investment Income	\$ 2,345	\$ 1,710	\$ 1,026	\$ 350	\$ 350	-65.9%
<b>Oper Transfers In</b>						
Operating Trans In-General	\$ 1,614,560	\$ 1,710,828	\$ 963,111	\$ 1,235,980	\$ 1,446,735	50.2%
Oper Transfers In	\$ 1,614,560	\$ 1,710,828	\$ 963,111	\$ 1,235,980	\$ 1,446,735	50.2%
<b>TOTAL</b>	<b>\$ 1,872,433</b>	<b>\$ 1,975,538</b>	<b>\$ 1,175,878</b>	<b>\$ 1,394,330</b>	<b>\$ 1,614,085</b>	<b>37.3%</b>

<b>CDBG</b>						
<b>Grants</b>						
Grants-Operating	\$ 416,228	\$ 518,831	\$ 859,982	\$ 859,982	\$ 859,982	0.0%
Grants	\$ 416,228	\$ 518,831	\$ 859,982	\$ 859,982	\$ 859,982	0.0%
<b>Miscellaneous</b>						
Program Income	\$ 63,171	\$ -	\$ -	\$ 34,360	\$ -	-
Miscellaneous	\$ 63,171	\$ -	\$ -	\$ 34,360	\$ -	-
<b>TOTAL</b>	<b>\$ 479,399</b>	<b>\$ 518,831</b>	<b>\$ 859,982</b>	<b>\$ 894,342</b>	<b>\$ 859,982</b>	<b>0.0%</b>

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Development Contribution</b>						
Grants						
Grants-Capital	\$ -	\$ -	\$ -	\$ -	\$ -	-
Grants	\$ -	\$ -	\$ -	\$ -	\$ -	-
Investment Income						
Interest Earned on Investments	\$ 78,346	\$ 75,000	\$ 45,000	\$ 20,000	\$ 20,000	-55.6%
Increase/Decrease-Fair Value	\$ 3,158	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 81,504	\$ 75,000	\$ 45,000	\$ 20,000	\$ 20,000	-55.6%
Miscellaneous						
Street Lights	\$ 52,800	\$ 70,000	\$ 70,000	\$ 70,000	\$ 70,000	0.0%
Traffic Impact	\$ 21,409	\$ -	\$ -	\$ 29,645	\$ -	-
Parkway Trees	\$ 33,497	\$ 25,000	\$ 25,000	\$ 25,000	\$ 25,000	0.0%
Right of Way Improvements	\$ -	\$ -	\$ -	\$ 1,800	\$ -	-
PUD Street Light Program	\$ -	\$ -	\$ -	\$ 116,075	\$ -	-
Miscellaneous	\$ 107,706	\$ 95,000	\$ 95,000	\$ 242,520	\$ 95,000	0.0%
<b>TOTAL</b>	<b>\$ 189,210</b>	<b>\$ 170,000</b>	<b>\$ 140,000</b>	<b>\$ 262,520</b>	<b>\$ 115,000</b>	<b>-17.9%</b>

<b>Refuse Disposal Fund</b>						
Investment Income						
Interest Earned on Investments	\$ 8,642	\$ 9,500	\$ 5,700	\$ 2,500	\$ 2,500	-56.1%
Increase/Decrease-Fair Value	\$ 830	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 9,472	\$ 9,500	\$ 5,700	\$ 2,500	\$ 2,500	-56.1%
Oper Transfers In						
Operating Trans In-General	\$ 4,500,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000	\$ 5,000,000	5.3%
Oper Transfers In	\$ 4,500,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000	\$ 5,000,000	5.3%
<b>TOTAL</b>	<b>\$ 4,509,472</b>	<b>\$ 4,759,500</b>	<b>\$ 4,755,700</b>	<b>\$ 4,752,500</b>	<b>\$ 5,002,500</b>	<b>5.2%</b>

<b>Olde Schaumburg Historic Dist</b>						
Miscellaneous						
Miscellaneous Revenue	\$ 275	\$ 100	\$ 100	\$ 26,115	\$ 100	0.0%
Miscellaneous	\$ 275	\$ 100	\$ 100	\$ 26,115	\$ 100	0.0%
Oper Transfers In						
Operating Trans In-General	\$ 169,229	\$ 233,500	\$ 178,500	\$ 178,500	\$ 205,350	15.0%
Operating Transfer In-CIP	\$ 50,000	\$ 150,000	\$ 150,000	\$ 103,673	\$ 246,327	64.2%
Oper Transfers In	\$ 219,229	\$ 383,500	\$ 328,500	\$ 282,173	\$ 451,677	37.5%
<b>TOTAL</b>	<b>\$ 219,504</b>	<b>\$ 383,600</b>	<b>\$ 328,600</b>	<b>\$ 308,288</b>	<b>\$ 451,777</b>	<b>37.5%</b>

<b>2010A Debt Service</b>						
Taxes						
Telecommunications Tax	\$ 1,205,485	\$ 1,228,619	\$ 1,228,619	\$ 1,108,936	\$ -	-2.8%
Taxes	\$ 1,205,485	\$ 1,228,619	\$ 1,228,619	\$ 1,108,936	\$ -	-2.8%
Investment Income						
Interest Earned on Investments	\$ 3,384	\$ 3,750	\$ 2,250	\$ 206	\$ 229	-89.8%
Investment Income	\$ 3,384	\$ 3,750	\$ 2,250	\$ 206	\$ 229	-89.8%
<b>TOTAL</b>	<b>\$ 1,208,869</b>	<b>\$ 1,232,369</b>	<b>\$ 1,230,869</b>	<b>\$ 1,109,142</b>	<b>\$ 229</b>	<b>-100.0%</b>

<b>2010B Debt Service Fund</b>						
Taxes						
Property Tax	\$ 984,897	\$ -	\$ -	\$ -	\$ -	-
Taxes	\$ 984,897	\$ -	\$ -	\$ -	\$ -	-
Investment Income						
Interest Earned on Investments	\$ 6,403	\$ -	\$ -	\$ 3	\$ -	-
Investment Income	\$ 6,403	\$ -	\$ -	\$ 3	\$ -	-
<b>TOTAL</b>	<b>\$ 991,299</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3</b>	<b>\$ -</b>	<b>-</b>

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>2011 Debt Service</b>						
Taxes						
Telecommunications Tax	\$ 429,081	\$ 273,027	\$ 273,027	\$ 308,127	\$ 400,000	46.5%
Food and Beverage Tax	\$ 667,058	\$ 769,885	\$ 769,885	\$ 769,885	\$ 1,000,000	29.9%
Taxes	\$ 1,096,139	\$ 1,042,912	\$ 1,042,912	\$ 1,078,012	\$ 1,400,000	34.2%
Investment Income						
Interest Earned on Investments	\$ 4,556	\$ 5,250	\$ 3,150	\$ 265	\$ 265	-91.6%
Investment Income	\$ 4,556	\$ 5,250	\$ 3,150	\$ 265	\$ 265	-91.6%
TOTAL	\$ 1,100,694	\$ 1,048,162	\$ 1,046,062	\$ 1,078,277	\$ 1,400,265	33.9%

<b>2012 Debt Service</b>						
Taxes						
Telecommunications Tax	\$ 1,191,786	\$ 1,228,619	\$ 1,228,619	\$ 1,103,643	\$ 1,850,000	50.6%
Taxes	\$ 1,191,786	\$ 1,228,619	\$ 1,228,619	\$ 1,103,643	\$ 1,850,000	50.6%
Intergovernmental						
Use Tax	\$ 405,603	\$ 300,000	\$ 300,000	\$ 377,165	\$ 500,000	66.7%
Intergovernmental	\$ 405,603	\$ 300,000	\$ 300,000	\$ 377,165	\$ 500,000	66.7%
Investment Income						
Interest Earned on Investments	\$ 2,162	\$ 2,000	\$ 1,200	\$ 295	\$ 230	-80.8%
Investment Income	\$ 2,162	\$ 2,000	\$ 1,200	\$ 295	\$ 230	-80.8%
TOTAL	\$ 1,599,550	\$ 1,530,619	\$ 1,529,819	\$ 1,481,103	\$ 2,350,230	53.6%

<b>2012A Debt Service</b>						
Taxes						
Hotel/Motel Tax	\$ 308,402	\$ 393,500	\$ 393,500	\$ 376,014	\$ 200,000	-49.2%
Taxes	\$ 308,402	\$ 393,500	\$ 393,500	\$ 376,014	\$ 200,000	-49.2%
Investment Income						
Interest Earned on Investments	\$ 16,101	\$ 18,000	\$ 10,800	\$ 1,900	\$ 1,585	-85.3%
Investment Income	\$ 16,101	\$ 18,000	\$ 10,800	\$ 1,900	\$ 1,585	-85.3%
TOTAL	\$ 324,503	\$ 411,500	\$ 404,300	\$ 377,914	\$ 201,585	-50.1%

<b>2016A Debt Service</b>						
Oper Transfers In						
Operating Transfers In-NS TIF	\$ 2,759,100	\$ 2,870,100	\$ 2,871,100	\$ 2,871,100	\$ 3,079,100	7.2%
Oper Transfers In	\$ 2,759,100	\$ 2,870,100	\$ 2,871,100	\$ 2,871,100	\$ 3,079,100	7.2%
TOTAL	\$ 2,759,100	\$ 2,870,100	\$ 2,871,100	\$ 2,871,100	\$ 3,079,100	7.2%

<b>2017 Debt Service</b>						
Oper Transfers In						
Operating Transfer In-VSP(442)	\$ 629,644	\$ 687,700	\$ 687,700	\$ 687,701	\$ 743,919	8.2%
Oper Transfers In	\$ 629,644	\$ 687,700	\$ 687,700	\$ 687,701	\$ 743,919	8.2%
TOTAL	\$ 629,644	\$ 687,700	\$ 687,700	\$ 687,701	\$ 743,919	8.2%

<b>2020 Debt Service</b>						
Oper Transfers In						
Operating Transfer In-VSP(442)	\$ -	\$ 1,870,000	\$ -	\$ -	\$ -	-
Oper Transfers In	\$ -	\$ 1,870,000	\$ -	\$ -	\$ -	-
TOTAL	\$ -	\$ 1,870,000	\$ -	\$ -	\$ -	-

<b>2020A Debt Service</b>						
Oper Transfers In						
Operating Transfer In-VSP(442)	\$ -	\$ -	\$ -	\$ -	\$ 869,742	-
Oper Transfers In	\$ -	\$ -	\$ -	\$ -	\$ 869,742	-
TOTAL	\$ -	\$ -	\$ -	\$ -	\$ 869,742	-

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>2020B Debt Service</b>						
Oper Transfers In						
Operating Transfers In-NS TIF	\$ -	\$ -	\$ -	\$ -	\$ 274,197	-
Oper Transfers In	\$ -	\$ -	\$ -	\$ -	\$ 274,197	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 274,197</b>	<b>-</b>

<b>North Schaumburg TIF</b>						
Taxes						
TIF District Tax	\$ 11,953,234	\$ 14,869,111	\$ 14,869,111	\$ 15,424,127	\$ 14,836,838	-0.2%
Taxes	\$ 11,953,234	\$ 14,869,111	\$ 14,869,111	\$ 15,424,127	\$ 14,836,838	-0.2%
Grants						
Grants-Capital	\$ 1,171,328	\$ 429,731	\$ 329,731	\$ 180,527	\$ 843,084	155.7%
Grants	\$ 1,171,328	\$ 429,731	\$ 329,731	\$ 180,527	\$ 843,084	155.7%
Investment Income						
Interest Earned on Investments	\$ 235,246	\$ 170,000	\$ 102,000	\$ 44,000	\$ 50,000	-51.0%
Increase/Decrease-Fair Value	\$ 19,591	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 254,837	\$ 170,000	\$ 102,000	\$ 44,000	\$ 50,000	-51.0%
Miscellaneous						
Miscellaneous Revenue	\$ 17,818	\$ -	\$ -	\$ 37,340	\$ -	-
Miscellaneous	\$ 17,818	\$ -	\$ -	\$ 37,340	\$ -	-
Debt Proceeds						
Bond Proceeds	\$ -	\$ 11,700,000	\$ 11,700,000	\$ 12,085,000	\$ 10,000,000	-14.5%
Bond Premium	\$ -	\$ -	\$ -	\$ 245,433	\$ -	-
Debt Proceeds	\$ -	\$ 11,700,000	\$ 11,700,000	\$ 12,330,433	\$ 10,000,000	-14.5%
<b>TOTAL</b>	<b>\$ 13,397,217</b>	<b>\$ 27,168,842</b>	<b>\$ 27,000,842</b>	<b>\$ 28,016,427</b>	<b>\$ 25,729,922</b>	<b>-4.7%</b>

<b>Olde Schaumburg Centre - TIF</b>						
Investment Income						
Interest Earned on Investments	\$ 949	\$ 1,000	\$ 600	\$ 85	\$ 85	-85.8%
Sale of Land	\$ -	\$ -	\$ -	\$ 300,000	\$ -	-
Investment Income	\$ 949	\$ 1,000	\$ 600	\$ 300,085	\$ 85	-85.8%
<b>TOTAL</b>	<b>\$ 949</b>	<b>\$ 1,000</b>	<b>\$ 600</b>	<b>\$ 300,085</b>	<b>\$ 85</b>	<b>-85.8%</b>

<b>STAR Line TOD TIF Fund</b>						
Investment Income						
Interest Earned on Investments	\$ 6,314	\$ 6,500	\$ 3,900	\$ 670	\$ 670	-82.8%
Investment Income	\$ 6,314	\$ 6,500	\$ 3,900	\$ 670	\$ 670	-82.8%
<b>TOTAL</b>	<b>\$ 6,314</b>	<b>\$ 6,500</b>	<b>\$ 3,900</b>	<b>\$ 670</b>	<b>\$ 670</b>	<b>-82.8%</b>

<b>Capital Improvements</b>						
Taxes						
Hotel/Motel Tax	\$ 1,233,608	\$ 1,031,085	\$ 349,879	\$ 100,000	\$ 452,028	29.2%
Food and Beverage Tax	\$ 1,663,981	\$ 1,522,520	\$ 1,061,329	\$ 825,000	\$ 1,268,430	19.5%
Real Estate Transfer Tax	\$ 594,018	\$ 560,433	\$ 560,433	\$ 560,433	\$ 563,000	0.5%
Local Motor Fuel Tax	\$ 879,383	\$ 1,020,000	\$ 835,000	\$ 720,000	\$ 780,000	-6.6%
Taxes	\$ 4,370,990	\$ 4,134,038	\$ 2,806,641	\$ 2,205,433	\$ 3,063,458	9.2%
Intergovernmental						
Use Tax	\$ 2,237,183	\$ 2,320,143	\$ 2,817,534	\$ 2,817,534	\$ 2,803,013	-0.5%
Intergovernmental	\$ 2,237,183	\$ 2,320,143	\$ 2,817,534	\$ 2,817,534	\$ 2,803,013	-0.5%
Charges for Services						
Alarm Monitoring Savings	\$ 113,430	\$ 133,183	\$ 133,183	\$ 133,183	\$ 212,523	59.6%
Charges for Services	\$ 113,430	\$ 133,183	\$ 133,183	\$ 133,183	\$ 212,523	59.6%
Grants						
Grants-Capital	\$ (361,543)	\$ 1,052,376	\$ 1,052,376	\$ 508,724	\$ 652,500	-38.0%
Grants	\$ (361,543)	\$ 1,052,376	\$ 1,052,376	\$ 508,724	\$ 652,500	-38.0%
Investment Income						
Interest Earned on Investments	\$ 112,367	\$ 115,000	\$ 69,000	\$ 18,000	\$ 18,000	-73.9%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Gain/Loss-Sale of Investments	\$ 23,304	\$ -	\$ -	\$ -	\$ -	-
Increase/Decrease-Fair Value	\$ 1,976	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 137,647	\$ 115,000	\$ 69,000	\$ 18,000	\$ 18,000	-73.9%
<b>Miscellaneous</b>						
Apron Replacement	\$ 19,644	\$ 24,000	\$ 24,000	\$ 20,000	\$ 24,000	0.0%
50/50 EAB Program	\$ 2,250	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Miscellaneous Revenue	\$ 7,219	\$ -	\$ -	\$ -	\$ -	-
Miscellaneous Revenue	\$ 113,800	\$ -	\$ -	\$ -	\$ -	-
Miscellaneous	\$ 142,913	\$ 34,000	\$ 34,000	\$ 30,000	\$ 34,000	0.0%
<b>Oper Transfers In</b>						
Operating Trans In-General	\$ 1,259,845	\$ -	\$ -	\$ -	\$ 2,440,000	-
Operating Trans In-Water	\$ 1,711,266	\$ 2,862,326	\$ 2,510,072	\$ 2,510,072	\$ 2,552,358	1.7%
Operating Transfers In-NS TIF	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	-100.0%
Equity Transfer In -101	\$ 1,500,000	\$ -	\$ -	\$ -	\$ -	-
Oper Transfers In	\$ 4,471,111	\$ 3,912,326	\$ 3,560,072	\$ 3,560,072	\$ 4,992,358	40.2%
<b>TOTAL</b>	<b>\$ 11,111,731</b>	<b>\$ 11,701,066</b>	<b>\$ 10,472,806</b>	<b>\$ 9,272,946</b>	<b>\$ 11,775,852</b>	<b>12.4%</b>

<b>Vital Streets Program</b>						
<b>Grants</b>						
Grants-Capital	\$ 1,092,267	\$ 345,278	\$ 542,209	\$ 530,952	\$ 606,675	11.9%
Grants	\$ 1,092,267	\$ 345,278	\$ 542,209	\$ 530,952	\$ 606,675	11.9%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 123,513	\$ 145,000	\$ 87,000	\$ 26,427	\$ 7,000	-92.0%
Increase/Decrease-Fair Value	\$ 4,849	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 128,362	\$ 145,000	\$ 87,000	\$ 26,427	\$ 7,000	-92.0%
<b>Debt Proceeds</b>						
Bond Proceeds	\$ -	\$ 22,000,000	\$ 11,000,000	\$ 11,000,000	\$ -	-100.0%
Bond Premium	\$ -	\$ -	\$ -	\$ 1,666,354	\$ -	-
Debt Proceeds	\$ -	\$ 22,000,000	\$ 11,000,000	\$ 12,666,354	\$ -	-100.0%
<b>Oper Transfers In</b>						
Operating Trans In-MFT	\$ -	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	0.0%
Operating Transfer In-CIP	\$ 1,711,266	\$ 1,710,072	\$ 1,710,072	\$ 1,710,072	\$ 1,752,358	2.5%
Oper Transfers In	\$ 1,711,266	\$ 2,610,072	\$ 2,610,072	\$ 2,610,072	\$ 2,652,358	1.6%
<b>TOTAL</b>	<b>\$ 2,931,895</b>	<b>\$ 25,100,350</b>	<b>\$ 14,239,281</b>	<b>\$ 15,833,805</b>	<b>\$ 3,266,033</b>	<b>-77.1%</b>

<b>Schaumburg Airport</b>						
<b>Taxes</b>						
Aviation Fuel Tax - State	\$ 1,316	\$ 5,784	\$ 5,784	\$ 5,784	\$ 5,773	-0.2%
Aviation Fuel Tax - Home Rule	\$ 3,431	\$ 5,716	\$ 5,716	\$ 5,716	\$ 5,842	2.2%
Taxes	\$ 4,747	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,615	1.0%
<b>Charges for Services</b>						
Rental Income	\$ 392,835	\$ 398,410	\$ 398,410	\$ 392,000	\$ 395,640	-0.7%
Rental Income-Airport Rest	\$ 73,442	\$ 75,035	\$ 75,035	\$ 67,433	\$ 50,000	-33.4%
Other Penalty Fees	\$ 597	\$ 1,000	\$ 1,000	\$ 250	\$ 500	-50.0%
Charges for Services	\$ 466,874	\$ 474,445	\$ 474,445	\$ 459,683	\$ 446,140	-6.0%
<b>Grants</b>						
Grants-Operating	\$ -	\$ -	\$ -	\$ -	\$ 13,000	-
Grants-Capital	\$ 98,971	\$ 12,907	\$ 22,508	\$ 43,258	\$ 38,000	68.8%
Grants	\$ 98,971	\$ 12,907	\$ 22,508	\$ 43,258	\$ 51,000	126.6%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 14,387	\$ 12,000	\$ 7,200	\$ 2,500	\$ 3,000	-58.3%
Increase/Decrease-Fair Value	\$ 2,584	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 16,971	\$ 12,000	\$ 7,200	\$ 2,500	\$ 3,000	-58.3%
<b>Miscellaneous</b>						
Fuel Farm Lease	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ 18,000	0.0%
Village Special Events	\$ 2,010	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	0.0%
Miscellaneous Revenue	\$ -	\$ -	\$ -	\$ 1,839	\$ -	-
Miscellaneous	\$ 20,010	\$ 20,000	\$ 20,000	\$ 19,839	\$ 20,000	0.0%
<b>TOTAL</b>	<b>\$ 607,573</b>	<b>\$ 530,852</b>	<b>\$ 535,653</b>	<b>\$ 536,780</b>	<b>\$ 531,755</b>	<b>-0.7%</b>

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Commuter Parking Lot</b>						
<b>Charges for Services</b>						
Parking Fees- Monthly	\$ 61,476	\$ 70,400	\$ 3,000	\$ 3,200	\$ 25,920	764.0%
Parking Fees-Quarterly	\$ 142,359	\$ 181,035	\$ 7,000	\$ 7,857	\$ 56,700	710.0%
Parking Fees - Daily	\$ 102,870	\$ 113,750	\$ 10,000	\$ 6,594	\$ 37,781	277.8%
Rental Income	\$ 3,600	\$ 3,600	\$ 3,600	\$ 2,700	\$ 1,800	-50.0%
Charges for Services	\$ 310,305	\$ 368,785	\$ 23,600	\$ 20,351	\$ 122,201	417.8%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 35,719	\$ 35,000	\$ 21,000	\$ 6,000	\$ 7,000	-66.7%
Increase/Decrease-Fair Value	\$ 1,003	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 36,722	\$ 35,000	\$ 21,000	\$ 6,000	\$ 7,000	-66.7%
<b>Grants</b>						
Grants-Capital	\$ -	\$ -	\$ 140,000	\$ 126,618	\$ -	-100.0%
Grants	\$ -	\$ -	\$ 140,000	\$ 126,618	\$ -	-100.0%
<b>TOTAL</b>	<b>\$ 347,027</b>	<b>\$ 403,785</b>	<b>\$ 184,600</b>	<b>\$ 152,969</b>	<b>\$ 129,201</b>	<b>-30.0%</b>

<b>Baseball - Village/SPD</b>						
<b>Taxes</b>						
Amusement Surcharge	\$ -	\$ 30,800	\$ -	\$ 173	\$ -	-
Food and Beverage Tax	\$ -	\$ 21,500	\$ -	\$ -	\$ 10,000	-
Home Rule Sales Tax	\$ -	\$ 11,125	\$ -	\$ -	\$ 5,000	-
Taxes	\$ -	\$ 63,425	\$ -	\$ 173	\$ 15,000	-
<b>Intergovernmental</b>						
Sales Tax	\$ -	\$ 11,125	\$ -	\$ -	\$ 5,000	-
Intergovernmental	\$ -	\$ 11,125	\$ -	\$ -	\$ 5,000	-
<b>Charges for Services</b>						
Stadium Contract Revenues	\$ 110,000	\$ 110,000	\$ 9,500	\$ 9,500	\$ 75,000	689.5%
Charges for Services	\$ 110,000	\$ 110,000	\$ 9,500	\$ 9,500	\$ 75,000	689.5%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 5,423	\$ 25,000	\$ 15,000	\$ 3,000	\$ 3,000	-80.0%
Investment Income	\$ 5,423	\$ 25,000	\$ 15,000	\$ 3,000	\$ 3,000	-80.0%
<b>Miscellaneous</b>						
Sch Park District Reimbursemnt	\$ 1,152,226	\$ -	\$ -	\$ -	\$ -	-
Naming Rights	\$ -	\$ -	\$ -	\$ 7,250	\$ 7,250	-
Miscellaneous	\$ 1,152,226	\$ -	\$ -	\$ 7,250	\$ 7,250	-
<b>Oper Transfers In</b>						
Operating Trans In-General	\$ 360,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	0.0%
Oper Transfers In	\$ 360,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	0.0%
<b>TOTAL</b>	<b>\$ 1,627,649</b>	<b>\$ 909,550</b>	<b>\$ 724,500</b>	<b>\$ 719,923</b>	<b>\$ 805,250</b>	<b>11.1%</b>

<b>Water Utility</b>						
<b>Charges for Services</b>						
Tap on Fees-Residential Sewer	\$ 1,772	\$ 2,986	\$ 35,486	\$ 38,506	\$ 2,986	-91.6%
Tap on Fees-Residential Water	\$ 880	\$ 2,787	\$ 45,907	\$ 51,040	\$ 2,787	-93.9%
Tap on Fees-Non Residential	\$ 1,716	\$ 2,493	\$ 2,493	\$ 2,493	\$ 2,493	0.0%
Water Fees	\$ 24,605,445	\$ 26,244,000	\$ 26,008,069	\$ 26,008,069	\$ 26,908,780	3.5%
Water Penalty Fees	\$ 288,986	\$ 316,872	\$ 313,995	\$ 313,995	\$ 324,986	3.5%
Sewer Fees	\$ 5,079,778	\$ 5,443,200	\$ 5,394,287	\$ 5,394,287	\$ 5,589,863	3.6%
Water & Sewer Service Charge	\$ 2,325,401	\$ 2,514,240	\$ 2,514,240	\$ 2,514,240	\$ 2,548,512	1.4%
Charges for Services	\$ 32,303,978	\$ 34,526,578	\$ 34,314,477	\$ 34,322,630	\$ 35,380,407	3.1%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 328,607	\$ 93,785	\$ 56,271	\$ 15,000	\$ 15,000	-73.3%
Interest on S/A Advances	\$ 7,674	\$ 5,785	\$ 5,785	\$ 5,785	\$ 2,964	-48.8%
Increase/Decrease-Fair Value	\$ 1,307	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 337,588	\$ 99,570	\$ 62,056	\$ 20,785	\$ 17,964	-71.1%
<b>Miscellaneous</b>						
Auction of Vehicles	\$ 210	\$ -	\$ -	\$ 266	\$ -	-
Insurance Claim Settlements	\$ 13,195	\$ 28,164	\$ 28,164	\$ 28,164	\$ 30,000	6.5%



	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Developer Donations	\$ 488,625	\$ -	\$ -	\$ -	\$ -	-
Miscellaneous Revenue	\$ 34,460	\$ 25,500	\$ 25,500	\$ 25,500	\$ 41,500	62.7%
Water Meters	\$ 26,929	\$ 46,627	\$ 46,627	\$ 46,627	\$ 141,400	203.3%
Hydrant Meter Rentals	\$ 11,768	\$ 9,958	\$ 9,958	\$ 6,090	\$ 2,005	-79.9%
New England Village Streamwood	\$ 52,414	\$ 3,700	\$ 14,700	\$ 15,246	\$ 10,000	-32.0%
Turn on and Turn off Fees	\$ 26,664	\$ 40,503	\$ 12,503	\$ 10,000	\$ 50,000	299.9%
Gain/Loss on Sale of Assets	\$ 835,102	\$ -	\$ -	\$ -	\$ 65,000	-
Miscellaneous	\$ 1,489,366	\$ 154,452	\$ 137,452	\$ 131,893	\$ 339,905	147.3%
<b>Debt Proceeds</b>						
Bond Premium	\$ -	\$ 21,677	\$ 21,677	\$ 21,677	\$ -	-100.0%
Debt Proceeds	\$ -	\$ 21,677	\$ 21,677	\$ 21,677	\$ -	-100.0%
<b>TOTAL</b>	<b>\$ 34,130,932</b>	<b>\$ 34,802,277</b>	<b>\$ 34,535,662</b>	<b>\$ 34,496,985</b>	<b>\$ 35,738,276</b>	<b>3.5%</b>

<b>Vehicle Replacement</b>						
<b>Charges for Services</b>						
Charges for Services-Vehicles	\$ 2,364,359	\$ 530,312	\$ 530,312	\$ 530,312	\$ 2,600,000	390.3%
Charges for Services	\$ 2,364,359	\$ 530,312	\$ 530,312	\$ 530,312	\$ 2,600,000	390.3%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 76,266	\$ 40,000	\$ 24,000	\$ 20,000	\$ 20,000	-16.7%
Increase/Decrease-Fair Value	\$ 11,296	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 87,562	\$ 40,000	\$ 24,000	\$ 20,000	\$ 20,000	-16.7%
<b>Miscellaneous</b>						
Auction of Vehicles	\$ 219,840	\$ 195,277	\$ 195,277	\$ 70,767	\$ 195,277	0.0%
Gain/Loss on Sale Of Assets	\$ 41,546	\$ -	\$ -	\$ -	\$ -	-
Miscellaneous	\$ 261,386	\$ 195,277	\$ 195,277	\$ 70,767	\$ 195,277	0.0%
<b>TOTAL</b>	<b>\$ 2,713,307</b>	<b>\$ 765,589</b>	<b>\$ 749,589</b>	<b>\$ 621,079</b>	<b>\$ 2,815,277</b>	<b>275.6%</b>

<b>Technology Replacement</b>						
<b>Charges for Services</b>						
Charges for Services-Equipment	\$ 800,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
Charges for Services	\$ 800,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 18,247	\$ 21,000	\$ 12,600	\$ 3,000	\$ 3,000	-76.2%
Increase/Decrease-Fair Value	\$ -	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 18,247	\$ 21,000	\$ 12,600	\$ 3,000	\$ 3,000	-76.2%
<b>TOTAL</b>	<b>\$ 818,247</b>	<b>\$ 121,000</b>	<b>\$ 112,600</b>	<b>\$ 103,000</b>	<b>\$ 103,000</b>	<b>-8.5%</b>

<b>Building Replacement</b>						
<b>Charges for Services</b>						
Charges for Services-Buildings	\$ 1,186,659	\$ -	\$ -	\$ -	\$ -	-
Charges for Services	\$ 1,186,659	\$ -	\$ -	\$ -	\$ -	-
<b>Investment Income</b>						
Interest Earned on Investments	\$ 189,455	\$ 220,000	\$ 132,000	\$ 50,000	\$ 50,000	-62.1%
Increase/Decrease-Fair Value	\$ 10,678	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 200,133	\$ 220,000	\$ 132,000	\$ 50,000	\$ 50,000	-62.1%
<b>Oper Transfers In</b>						
Operating Transfer In- Veh Rep	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	-
Operating Transfer In-Tech Rep	\$ 750,000	\$ -	\$ -	\$ -	\$ -	-
Oper Transfers In	\$ 6,750,000	\$ -	\$ -	\$ -	\$ -	-
<b>TOTAL</b>	<b>\$ 8,136,792</b>	<b>\$ 220,000</b>	<b>\$ 132,000</b>	<b>\$ 50,000</b>	<b>\$ 50,000</b>	<b>-62.1%</b>

<b>Risk Management</b>						
<b>Charges for Services</b>						
Health Charges-General Fund	\$ 9,081,355	\$ 8,530,105	\$ 8,530,105	\$ 8,530,105	\$ 6,347,539	-25.6%
Health Charges-Water Fund	\$ 726,561	\$ 749,004	\$ 749,004	\$ 749,004	\$ 606,446	-19.0%
Health Charges-Airport Fund	\$ 25,657	\$ 25,693	\$ 25,693	\$ 25,693	\$ 19,780	-23.0%
Health Charges-Transp Fund	\$ 31,359	\$ 31,403	\$ 31,403	\$ 31,403	\$ 14,652	-53.3%
Health Charges CDBG Fund	\$ 5,702	\$ 5,710	\$ 5,710	\$ 5,710	\$ 4,835	-15.3%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Employee Health Contributions	\$ 311,441	\$ 352,163	\$ 352,163	\$ 377,981	\$ 352,163	0.0%
Retiree Health Contributions	\$ 1,238,538	\$ 1,141,198	\$ 1,141,198	\$ 1,141,198	\$ 1,141,198	0.0%
COBRA Health Contributions	\$ 16,965	\$ 15,662	\$ 15,662	\$ 15,662	\$ 15,662	0.0%
Health Charges - Baseball Fund	\$ 12,353	\$ 12,371	\$ 12,371	\$ 12,371	\$ 9,524	-23.0%
Employee Life Ins Contrib	\$ 61,399	\$ 65,137	\$ 65,137	\$ 65,137	\$ 65,137	0.0%
Tobacco User Surcharge	\$ 33,100	\$ 27,600	\$ 27,600	\$ 27,600	\$ 27,600	0.0%
Employee Dental & Vision Contr	\$ 354,541	\$ 339,382	\$ 339,382	\$ 339,382	\$ 339,382	0.0%
Retiree Dental & Vision Contr	\$ 2,416	\$ 4,061	\$ 4,061	\$ 5,448	\$ 4,061	0.0%
Workers Comp Chrg-Gen Fund	\$ 903,914	\$ 833,419	\$ 833,419	\$ 833,419	\$ 817,877	-1.9%
Workers Comp Chrg-Water Fund	\$ 96,635	\$ 69,375	\$ 69,375	\$ 69,375	\$ 69,375	0.0%
Workers Comp Chrg-Airport Fund	\$ 6	\$ 6	\$ 6	\$ 6	\$ 6	0.0%
Workers Comp Chrg-Transp Fund	\$ 9	\$ 7	\$ 7	\$ 7	\$ 7	0.0%
Workers Comp Chrg-CDBG Fund	\$ 2	\$ 1	\$ 1	\$ 1	\$ 1	0.0%
Workers Comp Chrgs-Baseball Fd	\$ 1,695	\$ 1,095	\$ 1,095	\$ 1,095	\$ 1,095	0.0%
Prop & Liab Chrg-Gen Fund	\$ 728,768	\$ 701,673	\$ 701,673	\$ 701,673	\$ 701,673	0.0%
Prop & Liab Chrg-Airport Fund	\$ 24,142	\$ 26,009	\$ 26,009	\$ 26,009	\$ 26,009	0.0%
Prop & Liab Chrg-Parking Fund	\$ 675	\$ 354	\$ 354	\$ 354	\$ 354	0.0%
Prop & Liab Chrg-Baseball Fund	\$ 2,955	\$ 1,105	\$ 1,105	\$ 1,105	\$ 1,105	0.0%
Prop & Liab Chrg-Water Fund	\$ 131,004	\$ 127,619	\$ 127,619	\$ 127,619	\$ 127,619	0.0%
Charges for Services	\$ 13,791,191	\$ 13,060,152	\$ 13,060,152	\$ 13,087,357	\$ 10,693,100	-18.1%
<b>Investment Income</b>						
Interest Earned on Investments	\$ 131,025	\$ 130,000	\$ 78,000	\$ 50,000	\$ 50,000	-35.9%
Increase/Decrease-Fair Value	\$ 394	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ 131,419	\$ 130,000	\$ 78,000	\$ 50,000	\$ 50,000	-35.9%
<b>Miscellaneous</b>						
Insurance Claim Settlements	\$ 308,112	\$ -	\$ -	\$ 104,863	\$ -	-
Miscellaneous Revenue	\$ 61	\$ -	\$ -	\$ -	\$ -	-
Recovery Reimbursement	\$ 52,924	\$ -	\$ -	\$ -	\$ -	-
Miscellaneous	\$ 361,098	\$ -	\$ -	\$ 104,863	\$ -	-
<b>TOTAL</b>	<b>\$ 14,283,708</b>	<b>\$ 13,190,152</b>	<b>\$ 13,138,152</b>	<b>\$ 13,242,220</b>	<b>\$ 10,743,100</b>	<b>-18.2%</b>

#### SSA #12

<b>Taxes</b>						
Property Tax	\$ 22,615	\$ 22,892	\$ 22,892	\$ 22,892	\$ 22,892	0.0%
Taxes	\$ 22,615	\$ 22,892	\$ 22,892	\$ 22,892	\$ 22,892	0.0%
<b>TOTAL</b>	<b>\$ 22,615</b>	<b>\$ 22,892</b>	<b>\$ 22,892</b>	<b>\$ 22,892</b>	<b>\$ 22,892</b>	<b>0.0%</b>

#### SSA #13

<b>Taxes</b>						
Property Tax	\$ 13,737	\$ 13,548	\$ 13,548	\$ 13,548	\$ 13,548	0.0%
Taxes	\$ 13,737	\$ 13,548	\$ 13,548	\$ 13,548	\$ 13,548	0.0%
<b>TOTAL</b>	<b>\$ 13,737</b>	<b>\$ 13,548</b>	<b>\$ 13,548</b>	<b>\$ 13,548</b>	<b>\$ 13,548</b>	<b>0.0%</b>

#### Police Pension

<b>Investment Income</b>						
Interest Earned on Investments	\$ 1,173,345	\$ 1,200,000	\$ 1,200,000	\$ 869,551	\$ 869,551	-27.5%
Gain/Loss-Sale of Investments	\$ 866,257	\$ -	\$ -	\$ 439,326	\$ -	-
Equity Appreciation	\$ (11,061,654)	\$ 7,500,000	\$ 7,500,000	\$ 27,000,000	\$ 7,500,000	0.0%
Increase/Decrease-Fair Value	\$ 1,465,405	\$ -	\$ -	\$ -	\$ -	-
Investment Income	\$ (7,556,647)	\$ 8,700,000	\$ 8,700,000	\$ 28,308,877	\$ 8,369,551	-3.8%
<b>Miscellaneous</b>						
Employer Pension Contributions	\$ 5,382,399	\$ 5,191,777	\$ 5,191,777	\$ 5,191,777	\$ 5,673,648	9.3%
Employee Pension Contributions	\$ 1,100,167	\$ 1,196,200	\$ 1,196,200	\$ 1,196,200	\$ 1,170,887	-2.1%
Miscellaneous Revenue	\$ 179	\$ 150	\$ 150	\$ 150	\$ 150	0.0%
Miscellaneous	\$ 6,482,746	\$ 6,388,127	\$ 6,388,127	\$ 6,388,127	\$ 6,844,685	7.1%
<b>TOTAL</b>	<b>\$ (1,073,901)</b>	<b>\$ 15,088,127</b>	<b>\$ 15,088,127</b>	<b>\$ 34,697,004</b>	<b>\$ 15,214,236</b>	<b>0.8%</b>

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Fire Pension</b>						
<b>Investment Income</b>						
Interest Earned on Investments	\$ 1,277,125	\$ 1,000,000	\$ 1,000,000	\$ 2,713,675	\$ 2,713,675	171.4%
Gain/Loss-Sale of Investments	\$ 491,941	\$ -	\$ -	\$ 291,152	\$ -	-
Equity Appreciation	\$ (11,748,902)	\$ 7,000,000	\$ 7,000,000	\$ 10,239,384	\$ 7,500,000	7.1%
Increase/Decrease-Fair Value	\$ 1,702,212	\$ -	\$ -	\$ 362,301	\$ -	-
Investment Income	\$ (8,277,625)	\$ 8,000,000	\$ 8,000,000	\$ 13,606,512	\$ 10,213,675	27.7%
<b>Miscellaneous</b>						
Employer Pension Contributions	\$ 4,416,831	\$ 4,428,092	\$ 4,428,092	\$ 4,428,092	\$ 4,797,710	8.3%
Employee Pension Contributions	\$ 1,162,525	\$ 1,194,455	\$ 1,194,455	\$ 1,194,455	\$ 1,209,702	1.3%
Miscellaneous Revenue	\$ 226	\$ -	\$ -	\$ -	\$ -	-
Reciprocity Contributions	\$ -	\$ -	\$ -	\$ 64,186	\$ -	-
Miscellaneous	\$ 5,579,583	\$ 5,622,547	\$ 5,622,547	\$ 5,686,733	\$ 6,007,412	6.8%
<b>TOTAL</b>	<b>\$ (2,698,042)</b>	<b>\$ 13,622,547</b>	<b>\$ 13,622,547</b>	<b>\$ 19,293,245</b>	<b>\$ 16,221,087</b>	<b>19.1%</b>
<b>Builder's Escrow</b>						
<b>Investment Income</b>						
Interest Earned on Investments	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	-
Investment Income	\$ -	\$ -	\$ -	\$ 1,000	\$ 1,000	-
<b>TOTAL</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,000</b>	<b>\$ 1,000</b>	<b>-</b>
<b>GRAND TOTAL</b>	<b>\$ 204,339,033</b>	<b>\$ 261,720,001</b>	<b>\$ 241,721,773</b>	<b>\$ 268,323,880</b>	<b>\$ 248,452,111</b>	<b>2.8%</b>

SCHAUMBURG, ILLINOIS  
**ANNUAL**  
BUDGET PROPOSAL  
**2021-2022**

**Appendix C**  
**Expense Summary**  
**(By Department)**



**VILLAGE OF SCHAUMBURG**  
PROGRESS THROUGH THOUGHTFUL PLANNING

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>President and Board</b>						
<b>General Fund</b>						
Salaries & Wages-Regular	\$ 84,347	\$ 83,590	\$ 86,598	\$ 86,598	\$ 85,264	-1.5%
Salaries & Wages-Part Time	\$ 72,960	\$ 74,558	\$ 72,419	\$ 72,419	\$ 76,757	6.0%
Salaries & Wages-Overtime	\$ 2,755	\$ 2,500	\$ 2,500	\$ 1,500	\$ 1,500	-40.0%
Salaries & Wages-Meetings	\$ 46,506	\$ 51,675	\$ 51,675	\$ 51,675	\$ 77,843	50.6%
Health & Life Benefit Charges	\$ 19,005	\$ 19,032	\$ 19,032	\$ 19,032	\$ 14,652	-23.0%
FICA	\$ 12,560	\$ 12,887	\$ 13,074	\$ 13,074	\$ 14,971	14.5%
Medicare	\$ 2,938	\$ 3,017	\$ 3,061	\$ 3,061	\$ 3,507	14.6%
IMRF	\$ 10,617	\$ 12,100	\$ 12,476	\$ 12,476	\$ 12,158	-2.5%
Contingency	\$ -	\$ 3,013	\$ 52,057	\$ -	\$ 2,557	-95.1%
Printing	\$ 626	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,250	25.0%
Meeting Supplies	\$ 6,853	\$ 7,000	\$ 1,000	\$ 100	\$ 7,000	600.0%
Operating Supplies	\$ 702	\$ 4,410	\$ 4,410	\$ 2,000	\$ 4,410	0.0%
Office Supplies	\$ 1,811	\$ 2,684	\$ 2,684	\$ 2,150	\$ 2,684	0.0%
Postage	\$ 967	\$ 1,855	\$ 1,855	\$ 1,625	\$ 1,025	-44.7%
Property & Casualty Ins Charge	\$ 1,594	\$ 1,516	\$ 1,516	\$ 1,516	\$ 1,516	0.0%
Workers Compensation Charges	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	0.0%
Utilities-Gas & Electric	\$ 242	\$ 241	\$ 241	\$ 241	\$ 297	23.2%
Communications	\$ 424	\$ 1,188	\$ 1,188	\$ 450	\$ 602	-49.3%
Travel Meetings & Training	\$ 15,638	\$ -	\$ -	\$ (150)	\$ 29,381	-
Dues Subscriptions Publications	\$ 50,858	\$ 51,992	\$ 51,792	\$ 50,013	\$ 51,598	-0.4%
Professional Services	\$ 1,794	\$ -	\$ -	\$ -	\$ 11,000	-
Office Furniture/Equip	\$ -	\$ -	\$ -	\$ -	\$ 2,500	-
<b>General Fund</b>	<b>\$ 333,200</b>	<b>\$ 334,262</b>	<b>\$ 378,582</b>	<b>\$ 318,784</b>	<b>\$ 402,476</b>	<b>6.3%</b>
<b>President and Board</b>	<b>\$ 333,200</b>	<b>\$ 334,262</b>	<b>\$ 378,582</b>	<b>\$ 318,784</b>	<b>\$ 402,476</b>	<b>6.3%</b>

<b>Boards and Commissions</b>						
<b>General Fund</b>						
Salaries & Wages-Part Time	\$ -	\$ -	\$ -	\$ -	\$ 35,420	-
Salaries & Wages-Overtime	\$ -	\$ 500	\$ 500	\$ -	\$ 300	-40.0%
Salaries & Wages-Stipends	\$ 64,272	\$ 78,760	\$ 52,460	\$ 52,095	\$ 78,760	50.1%
FICA	\$ 3,985	\$ 4,898	\$ 3,313	\$ 3,238	\$ 7,113	114.7%
Medicare	\$ 932	\$ 1,174	\$ 807	\$ 764	\$ 1,692	109.7%
IMRF	\$ -	\$ -	\$ -	\$ -	\$ 4,384	-
Printing	\$ 1,274	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	0.0%
Clothing and Linen	\$ -	\$ 200	\$ 200	\$ -	\$ 200	0.0%
Meeting Supplies	\$ 7,371	\$ 19,700	\$ 2,450	\$ 2,450	\$ 19,700	704.1%
Operating Supplies	\$ (525)	\$ 3,956	\$ 1,856	\$ 2,170	\$ 4,106	121.2%
Office Supplies	\$ 340	\$ 565	\$ 565	\$ 375	\$ 425	-24.8%
Postage	\$ 30	\$ 275	\$ 275	\$ 201	\$ 225	-18.2%
Travel Meetings & Training	\$ 479	\$ -	\$ -	\$ -	\$ 500	-
Advertising	\$ 9,016	\$ 8,100	\$ 8,100	\$ 8,300	\$ 10,300	27.2%
Dues Subscriptions Publications	\$ 2,460	\$ 2,620	\$ 415	\$ 415	\$ 510	22.9%
Professional Services	\$ 184,591	\$ 190,218	\$ 100,218	\$ 90,218	\$ 132,405	32.1%
<b>General Fund</b>	<b>\$ 274,225</b>	<b>\$ 312,566</b>	<b>\$ 172,759</b>	<b>\$ 161,826</b>	<b>\$ 297,640</b>	<b>72.3%</b>
<b>Boards and Commissions</b>	<b>\$ 274,225</b>	<b>\$ 312,566</b>	<b>\$ 172,759</b>	<b>\$ 161,826</b>	<b>\$ 297,640</b>	<b>72.3%</b>

<b>General Government</b>						
<b>General Fund</b>						
Salaries & Wages-Regular	\$ 676,482	\$ 660,929	\$ 666,484	\$ 662,887	\$ 599,473	-10.1%
Salaries & Wages-Part Time	\$ 25,265	\$ 26,610	\$ 26,610	\$ 26,610	\$ 81,277	205.4%
Salaries & Wages-Overtime	\$ -	\$ 300	\$ 300	\$ -	\$ 300	0.0%
Salaries & Wages-Longevity	\$ 4,000	\$ 3,900	\$ 3,900	\$ 3,900	\$ 2,700	-30.8%
Health & Life Benefit Charges	\$ 95,025	\$ 95,160	\$ 95,160	\$ 95,160	\$ 58,608	-38.4%
Health Insurance Allowance	\$ 13,956	\$ 13,070	\$ 13,070	\$ 13,070	\$ 503	-96.2%
FICA	\$ 33,516	\$ 33,233	\$ 34,037	\$ 33,814	\$ 33,371	-2.0%
Medicare	\$ 10,825	\$ 10,468	\$ 10,548	\$ 10,496	\$ 10,318	-2.2%
IMRF	\$ 75,033	\$ 84,611	\$ 85,304	\$ 84,855	\$ 75,437	-11.6%
Supplemental Pension	\$ 13,938	\$ 12,735	\$ 12,735	\$ 12,735	\$ 12,365	-2.9%
Transportation Allowance	\$ 13,249	\$ 13,148	\$ 13,148	\$ 13,148	\$ 13,148	0.0%
Star Leadership Award Program	\$ 2,300	\$ 5,000	\$ 5,000	\$ 3,000	\$ 5,000	0.0%
Communication Allowance	\$ 1,693	\$ 1,680	\$ 1,680	\$ 1,680	\$ 1,680	0.0%
Contingency	\$ -	\$ 23,986	\$ -	\$ -	\$ 12,261	0.0%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Meeting Supplies	\$ 1,060	\$ 1,550	\$ 1,000	\$ 25	\$ 800	-20.0%
Operating Supplies	\$ 62	\$ 250	\$ 250	\$ 100	\$ 250	0.0%
Office Supplies	\$ 2,578	\$ 3,844	\$ 3,844	\$ 2,750	\$ 3,844	0.0%
Postage	\$ 293	\$ 420	\$ 420	\$ 320	\$ 420	0.0%
Youth in Government Day Award	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	-
Property & Casualty Ins Charge	\$ 9,523	\$ 8,353	\$ 8,353	\$ 8,353	\$ 8,353	0.0%
Workers Compensation Charges	\$ 35	\$ 31	\$ 31	\$ 31	\$ 31	0.0%
Utilities-Gas & Electric	\$ 847	\$ 663	\$ 663	\$ 663	\$ 816	23.1%
Communications	\$ 3,645	\$ 3,867	\$ 3,867	\$ 3,867	\$ 4,239	9.6%
Travel Meetings & Training	\$ 13,978	\$ -	\$ -	\$ 15	\$ 6,210	-
Dues Subscriptions Publications	\$ 20,519	\$ 20,605	\$ 19,595	\$ 19,595	\$ 20,065	2.4%
Professional Services	\$ 708,264	\$ 615,155	\$ 567,155	\$ 527,000	\$ 589,000	3.9%
Equipment Usage Charges	\$ 2,167	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 36,121	\$ -	\$ -	\$ -	\$ -	-
Contingency	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	-
General Fund	\$ 1,764,374	\$ 1,669,568	\$ 1,573,154	\$ 1,524,074	\$ 1,570,469	-0.2%
General Government	\$ 1,764,374	\$ 1,669,568	\$ 1,573,154	\$ 1,524,074	\$ 1,570,469	-0.2%

Communications and Outreach						
General Fund						
Salaries & Wages-Regular	\$ 193,801	\$ 199,023	\$ 209,765	\$ 203,665	\$ 206,592	-1.5%
Salaries & Wages-Part Time	\$ 33,860	\$ 51,905	\$ 51,905	\$ 51,905	\$ 52,539	1.2%
Health & Life Benefit Charges	\$ 38,010	\$ 38,064	\$ 38,064	\$ 38,064	\$ 29,304	-23.0%
FICA	\$ 14,585	\$ 15,633	\$ 16,299	\$ 15,921	\$ 16,605	1.9%
Medicare	\$ 3,411	\$ 3,657	\$ 3,812	\$ 3,724	\$ 3,884	1.9%
IMRF	\$ 24,541	\$ 31,317	\$ 32,657	\$ 31,896	\$ 31,796	-2.6%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Communication Allowance	\$ 1,830	\$ 2,712	\$ 2,712	\$ 2,712	\$ 2,712	0.0%
Contingency	\$ -	\$ 9,044	\$ -	\$ -	\$ 7,609	-
Printing	\$ 31,571	\$ 29,700	\$ 26,700	\$ 27,800	\$ 27,700	3.7%
Meeting Supplies	\$ 19	\$ 50	\$ -	\$ -	\$ -	-
Operating Supplies	\$ 1,007	\$ 1,010	\$ 320	\$ 251	\$ 620	93.8%
Office Supplies	\$ 2,540	\$ 2,300	\$ 1,250	\$ 550	\$ 1,775	42.0%
Postage	\$ 28,682	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	0.0%
Property & Casualty Ins Charge	\$ -	\$ 2,350	\$ 2,350	\$ 2,350	\$ 2,350	0.0%
Workers Compensation Charges	\$ 5	\$ 9	\$ 9	\$ 9	\$ 9	0.0%
Utilities-Gas & Electric	\$ -	\$ 301	\$ 301	\$ 301	\$ 371	23.3%
Communications	\$ -	\$ 585	\$ 585	\$ 585	\$ 754	28.9%
Travel Meetings & Training	\$ 204	\$ -	\$ -	\$ -	\$ 1,900	-
Advertising	\$ 1,117	\$ 100,200	\$ 55,100	\$ 55,000	\$ 61,200	11.1%
Dues Subscriptions Publications	\$ 6,799	\$ 10,953	\$ 10,143	\$ 10,143	\$ 10,228	0.8%
Professional Services	\$ 16,914	\$ 121,000	\$ 150,000	\$ 121,000	\$ 106,000	-29.3%
Other Capital Outlay	\$ 1,900	\$ -	\$ -	\$ -	\$ -	-
General Fund	\$ 406,793	\$ 651,261	\$ 633,420	\$ 597,324	\$ 595,396	-6.0%
Communications and Outreach	\$ 406,793	\$ 651,261	\$ 633,420	\$ 597,324	\$ 595,396	-6.0%

Community Services						
General Fund						
Salaries & Wages-Longevity	\$ (1,400)	\$ -	\$ -	\$ -	\$ -	-
FICA	\$ (87)	\$ -	\$ -	\$ -	\$ -	-
Medicare	\$ (20)	\$ -	\$ -	\$ -	\$ -	-
General Fund	\$ (1,507)	\$ -	\$ -	\$ -	\$ -	-
Community Services	\$ (1,507)	\$ -	\$ -	\$ -	\$ -	-

Finance						
General Fund						
Salaries & Wages-Regular	\$ 1,114,397	\$ 1,049,242	\$ 1,027,646	\$ 1,021,361	\$ 1,108,418	7.9%
Salaries & Wages-Part Time	\$ 33,303	\$ 37,283	\$ 37,283	\$ 36,562	\$ 38,687	3.8%
Salaries & Wages-Overtime	\$ 1,219	\$ 400	\$ 400	\$ 719	\$ 400	0.0%
Salaries & Wages-Longevity	\$ 7,050	\$ 7,500	\$ 7,500	\$ 5,925	\$ 4,800	-36.0%
Health & Life Benefit Charges	\$ 309,212	\$ 271,587	\$ 271,587	\$ 271,587	\$ 209,084	-23.0%
FICA	\$ 69,400	\$ 64,296	\$ 65,799	\$ 65,565	\$ 70,361	6.9%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Medicare	\$ 16,597	\$ 15,275	\$ 15,625	\$ 15,571	\$ 16,777	7.4%
IMRF	\$ 121,747	\$ 134,179	\$ 137,210	\$ 136,739	\$ 140,658	2.5%
Transportation Allowance	\$ 5,814	\$ 5,771	\$ 5,771	\$ 5,771	\$ 5,771	0.0%
Communication Allowance	\$ 677	\$ 672	\$ 672	\$ 182	\$ -	0.0%
Contingency	\$ -	\$ 45,181	\$ -	\$ -	\$ 30,315	0.0%
Printing	\$ 4,498	\$ 4,049	\$ 4,049	\$ 3,320	\$ 4,416	9.1%
Operating Supplies	\$ 272	\$ -	\$ -	\$ 299	\$ -	0.0%
Office Supplies	\$ 9,325	\$ 9,969	\$ 9,669	\$ 7,014	\$ 9,620	-0.5%
Postage	\$ 8,636	\$ 14,520	\$ 14,420	\$ 10,493	\$ 11,320	-21.5%
Property & Casualty Ins Charge	\$ 14,643	\$ 14,071	\$ 14,071	\$ 14,071	\$ 14,071	0.0%
Workers Compensation Charges	\$ 66	\$ 58	\$ 58	\$ 58	\$ 58	0.0%
Utilities-Gas & Electric	\$ 2,661	\$ 2,713	\$ 2,713	\$ 2,713	\$ 2,743	1.1%
Communications	\$ 4,310	\$ 4,883	\$ 4,883	\$ 4,883	\$ 5,933	21.5%
Travel Meetings & Training	\$ 2,809	\$ -	\$ 1,595	\$ 2,145	\$ 2,500	56.7%
Advertising	\$ 8,398	\$ 7,525	\$ 7,525	\$ 6,525	\$ 7,525	0.0%
Dues Subscriptions Publications	\$ 2,901	\$ 3,230	\$ 4,292	\$ 5,042	\$ 16,342	280.8%
Actuarial Studies	\$ 4,200	\$ -	\$ -	\$ -	\$ 4,500	0.0%
Professional Services	\$ 120,477	\$ 89,100	\$ 124,334	\$ 104,574	\$ 83,575	-32.8%
Annual Audit	\$ 64,209	\$ 60,772	\$ 56,177	\$ 48,164	\$ 54,164	-3.6%
Equipment Usage Charges	\$ 5,711	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 21,673	\$ -	\$ -	\$ -	\$ -	-
Bank Fees	\$ 14,738	\$ 17,880	\$ 14,000	\$ 11,000	\$ 14,000	0.0%
Credit Card Processing Fees	\$ 13,770	\$ 15,000	\$ 700	\$ 349	\$ 2,000	185.7%
Bad Debt Expense	\$ 347,301	\$ 58,360	\$ 58,360	\$ 58,360	\$ 58,360	0.0%
General Fund	\$ 2,330,014	\$ 1,933,516	\$ 1,886,339	\$ 1,838,992	\$ 1,916,398	1.6%
<b>Commuter Parking Lot</b>						
Property & Casualty Ins Charge	\$ 675	\$ 354	\$ 354	\$ 354	\$ 354	0.0%
Bank Fees	\$ 155	\$ 204	\$ 204	\$ 204	\$ 204	0.0%
Credit Card Processing Fees	\$ 21,405	\$ 25,000	\$ 1,100	\$ 1,100	\$ 10,000	809.1%
Commuter Parking Lot	\$ 22,236	\$ 25,558	\$ 1,658	\$ 1,658	\$ 10,558	536.8%
<b>Water Utility</b>						
Salaries & Wages-Regular	\$ 190,688	\$ 184,082	\$ 190,899	\$ 176,000	\$ 187,426	-1.8%
Salaries & Wages-Part Time	\$ 49,016	\$ 46,082	\$ 46,082	\$ 42,000	\$ 47,967	4.1%
Salaries & Wages-Overtime	\$ 500	\$ 300	\$ 300	\$ 600	\$ 600	100.0%
Salaries & Wages-Longevity	\$ 600	\$ 600	\$ 600	\$ 600	\$ 600	0.0%
Health & Life Benefit Charges	\$ 74,727	\$ 70,989	\$ 70,989	\$ 70,989	\$ 54,652	-23.0%
FICA	\$ 14,775	\$ 14,195	\$ 14,617	\$ 14,610	\$ 14,630	0.1%
Medicare	\$ 3,467	\$ 3,331	\$ 3,430	\$ 3,428	\$ 3,435	0.1%
IMRF	\$ 24,627	\$ 22,677	\$ 23,528	\$ 23,514	\$ 23,122	-1.7%
Transportation Allowance	\$ 180	\$ 179	\$ 179	\$ 179	\$ 179	0.0%
Communication Allowance	\$ 169	\$ 168	\$ 168	\$ 46	\$ -	0.0%
Contingency	\$ -	\$ 9,109	\$ 1,060	\$ -	\$ 11,107	0.0%
Printing	\$ 203	\$ -	\$ -	\$ -	\$ -	-
Office Supplies	\$ 835	\$ 860	\$ 860	\$ 700	\$ 860	0.0%
Postage	\$ 107,093	\$ 109,200	\$ 109,200	\$ 107,500	\$ 109,350	0.1%
Workers Compensation Charges	\$ 10	\$ 9	\$ 9	\$ 9	\$ 9	0.0%
Communications	\$ 8,307	\$ 8,225	\$ 8,225	\$ 8,140	\$ 8,206	-0.2%
Professional Services	\$ 38,218	\$ 62,347	\$ 62,347	\$ 26,500	\$ 62,347	0.0%
Annual Audit	\$ 10,680	\$ 13,257	\$ 11,357	\$ 11,500	\$ 11,532	1.5%
Bank Fees	\$ 255	\$ 360	\$ 360	\$ 300	\$ 300	-16.7%
Credit Card Processing Fees	\$ 73	\$ 276	\$ 276	\$ 100	\$ 136	0.0%
Bad Debt Expense	\$ 9,030	\$ 700	\$ 700	\$ 17,000	\$ 1,000	42.9%
Water Utility	\$ 533,454	\$ 546,946	\$ 545,186	\$ 503,715	\$ 537,458	-1.4%
<b>Risk Management</b>						
Workers Comp Stop Loss Ins	\$ 153,088	\$ 137,763	\$ 137,763	\$ 124,968	\$ 132,172	-4.1%
Workers Compensation Claims	\$ 1,072,243	\$ 737,640	\$ 737,640	\$ 737,640	\$ 785,558	6.5%
Health Insurance-HMO Plan	\$ 1,809,461	\$ 1,842,596	\$ 1,842,596	\$ 1,806,467	\$ 2,244,423	21.8%
PPO Health Claims	\$ 7,340,249	\$ 7,999,546	\$ 7,999,546	\$ 6,910,654	\$ 6,825,530	-14.7%
Life Insurance	\$ 80,632	\$ 82,000	\$ 82,000	\$ 82,000	\$ 68,000	-17.1%
Dental Program	\$ 418,051	\$ 500,000	\$ 500,000	\$ 453,498	\$ 500,000	0.0%
Vision Program	\$ 71,528	\$ 71,000	\$ 71,000	\$ 50,353	\$ 51,000	-28.2%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Unemployment Insurance	\$ -	\$ 18,646	\$ 16,595	\$ 14,000	\$ 460,960	0.0%
Cafeteria Plan Payout	\$ 778,555	\$ 823,601	\$ 823,601	\$ 698,529	\$ 252,817	-69.3%
Medicare Solutions Premium	\$ 392,796	\$ 394,702	\$ 394,702	\$ 463,266	\$ 489,091	23.9%
Medicare	\$ -	\$ -	\$ -	\$ 3	\$ -	-
Property Insurance	\$ 126,814	\$ 142,313	\$ 142,313	\$ 156,805	\$ 142,313	0.0%
Liability Insurance	\$ 284,523	\$ 295,529	\$ 295,529	\$ 295,529	\$ 295,529	0.0%
Airport Liability Insurance	\$ 22,383	\$ 23,920	\$ 23,920	\$ 23,920	\$ 23,920	0.0%
Excess Liability Insurance	\$ 86,049	\$ 115,095	\$ 115,095	\$ 129,344	\$ 115,095	0.0%
Liability Claims	\$ 616,629	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	0.0%
Professional Services	\$ 152,680	\$ 224,053	\$ 224,053	\$ 195,220	\$ 212,553	-5.1%
Property Damage Claims	\$ 16,458	\$ -	\$ -	\$ -	\$ -	0.0%
Wellbeing Program	\$ 202,059	\$ 212,350	\$ 212,350	\$ 185,322	\$ 207,450	-2.3%
Employee Engagement Programs	\$ 34,043	\$ 73,025	\$ 73,025	\$ 73,025	\$ 73,025	0.0%
Risk Management	\$ 13,658,241	\$ 13,918,779	\$ 13,916,728	\$ 12,625,543	\$ 13,104,435	-5.8%
<b>Police Pension</b>						
Pensions-Retirements	\$ 8,577,877	\$ 8,847,133	\$ 8,847,133	\$ 8,847,133	\$ 9,510,096	7.5%
Pensions-Non-Duty Disability	\$ 107,490	\$ 110,715	\$ 110,715	\$ 110,715	\$ 120,955	9.2%
Pensions-Duty Disability	\$ 525,037	\$ 540,790	\$ 540,790	\$ 540,790	\$ 559,068	3.4%
Pensions-Surviving Spouse	\$ 370,141	\$ 368,092	\$ 368,092	\$ 506,222	\$ 657,071	78.5%
Pension Refunds	\$ 141,166	\$ -	\$ -	\$ 16,593	\$ -	0.0%
Office Supplies	\$ 70	\$ 500	\$ 500	\$ 500	\$ 250	-50.0%
Postage	\$ 333	\$ 400	\$ 400	\$ 400	\$ 400	0.0%
Fiduciary Liability Insurance	\$ 10,773	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000	0.0%
Travel Meetings & Training	\$ 500	\$ -	\$ -	\$ -	\$ -	-
Dues Subscriptions Publications	\$ 900	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Professional Services	\$ 16,606	\$ 15,000	\$ 15,000	\$ 23,657	\$ 20,500	36.7%
Legal Fees	\$ 15,300	\$ 8,000	\$ 8,000	\$ 16,959	\$ 10,000	25.0%
IDOI Compliance Fee	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	0.0%
Investment Mgrs-Advisor Fee	\$ 141,727	\$ 170,000	\$ 170,000	\$ 170,000	\$ 161,000	-5.3%
Bank Fees	\$ 12,777	\$ 12,000	\$ 12,000	\$ 12,000	\$ 13,000	8.3%
Police Pension	\$ 9,928,697	\$ 10,092,630	\$ 10,092,630	\$ 10,264,969	\$ 11,072,340	9.7%
<b>Fire Pension</b>						
Pensions-Retirements	\$ 6,562,169	\$ 6,756,654	\$ 6,756,654	\$ 6,756,654	\$ 7,798,726	15.4%
Pensions-Non-Duty Disability	\$ 45,606	\$ 54,815	\$ 54,815	\$ 54,815	\$ 53,815	-1.8%
Pensions-Duty Disability	\$ 1,425,767	\$ 1,468,800	\$ 1,468,800	\$ 1,468,800	\$ 1,600,050	8.9%
Pensions-Surviving Spouse	\$ 488,175	\$ 503,370	\$ 503,370	\$ 503,370	\$ 600,225	19.2%
Pensions-Occupational Disease	\$ 618,700	\$ 637,262	\$ 637,262	\$ 637,262	\$ 535,865	-15.9%
Office Supplies	\$ 186	\$ 500	\$ 500	\$ 500	\$ 250	-50.0%
Postage	\$ 314	\$ 500	\$ 500	\$ 500	\$ 50	-90.0%
Fiduciary Liability Insurance	\$ 11,215	\$ 11,500	\$ 11,500	\$ 11,500	\$ 11,500	0.0%
Travel Meetings & Training	\$ 550	\$ -	\$ -	\$ 500	\$ -	-
Dues Subscriptions Publications	\$ -	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Professional Services	\$ 11,976	\$ 21,000	\$ 21,000	\$ 23,919	\$ 46,500	121.4%
Legal Fees	\$ 23,326	\$ 30,000	\$ 30,000	\$ 30,000	\$ 25,000	-16.7%
IDOI Compliance Fee	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	0.0%
Investment Mgrs-Advisor Fee	\$ 138,439	\$ 177,000	\$ 177,000	\$ 177,000	\$ 167,500	-5.4%
Bank Fees	\$ -	\$ 100	\$ 100	\$ 100	\$ 100	0.0%
Fire Pension	\$ 9,334,424	\$ 9,670,001	\$ 9,670,001	\$ 9,673,420	\$ 10,848,081	12.2%
Finance	\$ 35,807,065	\$ 36,187,430	\$ 36,112,542	\$ 34,908,297	\$ 37,489,270	3.8%
<b>Information Technology</b>						
<b>General Fund</b>						
Salaries & Wages-Regular	\$ 1,561,647	\$ 1,512,617	\$ 1,533,130	\$ 1,527,955	\$ 1,526,328	-0.4%
Salaries & Wages-Part Time	\$ 293,923	\$ 233,254	\$ 241,053	\$ 233,254	\$ 249,988	3.7%
Salaries & Wages-Overtime	\$ 3,793	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,000	-25.9%
Salaries & Wages-Longevity	\$ 4,700	\$ 4,800	\$ 4,800	\$ 4,300	\$ 3,600	-25.0%
Health & Life Benefit Charges	\$ 304,081	\$ 285,480	\$ 279,145	\$ 279,145	\$ 219,780	-21.3%
FICA	\$ 109,880	\$ 106,195	\$ 107,950	\$ 107,606	\$ 109,236	1.2%
Medicare	\$ 27,080	\$ 25,243	\$ 25,654	\$ 25,574	\$ 25,961	1.2%
IMRF	\$ 166,010	\$ 188,646	\$ 192,179	\$ 191,487	\$ 186,943	-2.7%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Communication Allowance	\$ 1,693	\$ 1,680	\$ 1,680	\$ 1,680	\$ 1,680	0.0%



	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Contingency	\$ -	\$ 61,858	\$ -	\$ -	\$ 52,691	0.0%
Meeting Supplies	\$ 159	\$ -	\$ -	\$ -	\$ -	-
Operating Supplies	\$ 48,685	\$ 37,000	\$ 30,000	\$ 32,082	\$ 30,000	0.0%
Office Supplies	\$ 2,466	\$ 1,934	\$ 1,434	\$ 934	\$ 1,434	0.0%
Postage	\$ 1,075	\$ 1,000	\$ 1,000	\$ 600	\$ 1,000	0.0%
Property & Casualty Ins Charge	\$ 19,557	\$ 18,841	\$ 18,841	\$ 18,841	\$ 18,841	0.0%
Workers Compensation Charges	\$ 86	\$ 72	\$ 76	\$ 76	\$ 76	0.0%
Utilities-Gas & Electric	\$ 2,782	\$ 2,834	\$ 2,834	\$ 2,834	\$ 2,521	-11.0%
Communications	\$ 16,142	\$ 17,921	\$ 17,921	\$ 15,821	\$ 18,007	0.5%
Travel Meetings & Training	\$ 8,340	\$ -	\$ -	\$ 117	\$ 2,150	-
Dues Subscriptions Publications	\$ 107,835	\$ 208,340	\$ 149,299	\$ 152,599	\$ 156,382	4.7%
ERP Software Expense	\$ 323,008	\$ 323,008	\$ 323,008	\$ 323,008	\$ 323,008	0.0%
Professional Services	\$ 432,917	\$ 316,315	\$ 302,575	\$ 302,575	\$ 274,322	-9.3%
Maintenance of Mach & Equip	\$ 293,926	\$ 466,293	\$ 410,177	\$ 410,177	\$ 470,346	14.7%
Equipment Usage Charges	\$ 351,893	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 17,338	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ -	\$ -	\$ -	\$ 7	\$ 200	-
Other Capital Outlay	\$ 74,623	\$ 6,000	\$ 6,000	\$ 2,000	\$ -	-100.0%
Software Acquisition	\$ 5,205	\$ -	\$ -	\$ -	\$ -	-
General Fund	\$ 4,184,837	\$ 3,827,979	\$ 3,657,404	\$ 3,641,320	\$ 3,682,442	0.7%
<b>Technology Replacement</b>						
Operating Equipment Repl	\$ 498,758	\$ 290,550	\$ 290,550	\$ 290,550	\$ 159,150	-45.2%
Interest Expense-Misc	\$ 12	\$ -	\$ -	\$ -	\$ -	-
Depreciation Expense	\$ 99,329	\$ 75,808	\$ 75,808	\$ 75,808	\$ 75,808	0.0%
Technology Replacement	\$ 598,099	\$ 366,358	\$ 366,358	\$ 366,358	\$ 234,958	-35.9%
Information Technology	\$ 4,782,937	\$ 4,194,337	\$ 4,023,762	\$ 4,007,678	\$ 3,917,400	-2.6%

<b>Human Resources</b>						
<b>General Fund</b>						
Salaries & Wages-Regular	\$ 650,561	\$ 720,243	\$ 743,207	\$ 737,468	\$ 744,457	0.2%
Health & Life Benefit Charges	\$ 152,041	\$ 152,255	\$ 152,255	\$ 152,255	\$ 117,216	-23.0%
Unemployment Insurance	\$ 471	\$ -	\$ -	\$ -	\$ -	-
FICA	\$ 37,998	\$ 42,247	\$ 43,672	\$ 43,314	\$ 44,598	2.1%
Medicare	\$ 9,596	\$ 10,333	\$ 10,659	\$ 10,582	\$ 10,929	2.5%
IMRF	\$ 70,823	\$ 89,889	\$ 92,755	\$ 92,037	\$ 91,348	-1.5%
Transportation Allowance	\$ 5,994	\$ 5,949	\$ 5,949	\$ 5,949	\$ 5,949	0.0%
Sick Time Incentive	\$ 13,050	\$ -	\$ -	\$ -	\$ -	-
Communication Allowance	\$ 3,059	\$ 3,038	\$ 3,038	\$ 3,038	\$ 3,038	0.0%
Contingency	\$ -	\$ 25,661	\$ -	\$ -	\$ 22,321	0.0%
Printing	\$ 118	\$ 207	\$ 207	\$ 207	\$ 207	0.0%
Meeting Supplies	\$ 3,346	\$ 3,225	\$ 950	\$ 500	\$ 1,575	65.8%
Operating Supplies	\$ 1,502	\$ 1,644	\$ 594	\$ 649	\$ 2,939	394.8%
Office Supplies	\$ 1,424	\$ 1,800	\$ 500	\$ 500	\$ 250	-50.0%
Postage	\$ 52	\$ 200	\$ 200	\$ 75	\$ 100	-50.0%
Property & Casualty Ins Charge	\$ 8,721	\$ 8,300	\$ 8,300	\$ 8,300	\$ 8,300	0.0%
Workers Compensation Charges	\$ 111	\$ 102	\$ 102	\$ 102	\$ 102	0.0%
Utilities-Gas & Electric	\$ 908	\$ 965	\$ 965	\$ 965	\$ 1,186	22.9%
Communications	\$ 1,575	\$ 2,592	\$ 2,592	\$ 1,872	\$ 3,132	20.8%
Travel Meetings & Training	\$ 5,376	\$ -	\$ -	\$ -	\$ 3,450	-
Tuition Reimbursement	\$ 30,426	\$ 37,900	\$ 5,838	\$ 5,838	\$ 42,342	625.3%
Advertising	\$ 10,579	\$ 11,000	\$ 9,000	\$ 5,000	\$ 9,160	1.8%
Dues Subscriptions Publications	\$ 230,896	\$ 212,350	\$ 203,996	\$ 204,139	\$ 204,644	0.3%
Professional Services	\$ 308,841	\$ 254,441	\$ 109,701	\$ 92,300	\$ 156,800	42.9%
Equipment Usage Charges	\$ 3,100	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 18,783	\$ -	\$ -	\$ -	\$ -	-
Office Furniture/Equipment	\$ 4,228	\$ -	\$ -	\$ -	\$ -	-
Minor Capital Outlay	\$ -	\$ 800	\$ -	\$ -	\$ -	0.0%
General Fund	\$ 1,573,580	\$ 1,585,141	\$ 1,394,480	\$ 1,365,090	\$ 1,474,043	5.7%
Human Resources	\$ 1,573,580	\$ 1,585,141	\$ 1,394,480	\$ 1,365,090	\$ 1,474,043	5.7%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Cultural Services</b>						
<b>General Fund</b>						
Salaries & Wages-Regular	\$ 810,810	\$ 742,493	\$ 491,999	\$ 492,000	\$ 490,277	-0.4%
Salaries & Wages-Part Time	\$ 223,693	\$ 180,766	\$ 47,141	\$ 47,142	\$ 103,721	120.0%
Salaries & Wages-Overtime	\$ 129,505	\$ 130,634	\$ -	\$ -	\$ 132,500	-
Salaries & Wages-Longevity	\$ 7,900	\$ 8,100	\$ 6,600	\$ 1,500	\$ 7,200	9.1%
Health & Life Benefit Charges	\$ 190,050	\$ 180,805	\$ 178,676	\$ 178,676	\$ 131,868	-26.2%
FICA	\$ 67,082	\$ 62,164	\$ 36,341	\$ 36,091	\$ 45,788	26.0%
Medicare	\$ 16,411	\$ 15,545	\$ 9,001	\$ 8,944	\$ 10,774	19.7%
IMRF	\$ 102,292	\$ 105,679	\$ 63,426	\$ 62,923	\$ 80,510	26.9%
Transportation Allowance	\$ 5,994	\$ 5,949	\$ 5,949	\$ 5,949	\$ 5,949	0.0%
Communication Allowance	\$ 2,540	\$ 2,520	\$ 1,680	\$ 1,680	\$ 2,520	50.0%
Contingency	\$ -	\$ 37,670	\$ -	\$ -	\$ 15,981	0.0%
Printing	\$ 13,568	\$ 14,765	\$ 3,300	\$ -	\$ 5,825	76.5%
Clothing and Linen	\$ 1,052	\$ 1,400	\$ -	\$ 200	\$ 300	-
Meeting Supplies	\$ 9,469	\$ 13,530	\$ 2,949	\$ -	\$ 5,000	69.5%
Operating Supplies	\$ 30,309	\$ 32,050	\$ 4,150	\$ 1,781	\$ 9,950	139.8%
Office Supplies	\$ 2,368	\$ 3,326	\$ 776	\$ 150	\$ 1,006	29.6%
Postage	\$ 3,461	\$ 4,900	\$ 1,425	\$ 686	\$ 1,450	1.8%
Minor Apparatus & Tools	\$ 2,077	\$ 2,145	\$ -	\$ -	\$ 1,800	-
Property & Casualty Ins Charge	\$ 12,336	\$ 11,956	\$ 11,956	\$ 11,956	\$ 11,956	0.0%
Workers Compensation Charges	\$ 251	\$ 227	\$ 227	\$ 227	\$ 227	0.0%
Utilities-Gas & Electric	\$ 23,743	\$ 31,345	\$ 31,345	\$ 18,000	\$ 27,908	-11.0%
Communications	\$ 7,890	\$ 6,735	\$ 3,985	\$ 5,600	\$ 4,435	11.3%
Travel Meetings & Training	\$ 6,385	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 39,722	\$ 44,175	\$ 8,600	\$ 80	\$ 25,000	190.7%
Dues Subscriptions Publications	\$ 2,036	\$ 100	\$ -	\$ -	\$ 2,975	-
Professional Services	\$ 430,756	\$ 481,925	\$ 1,800	\$ 575	\$ 217,650	11991.7%
Maintenance of Mach & Equip	\$ -	\$ -	\$ -	\$ -	\$ 600	0.0%
Other Contractual Services	\$ 257,129	\$ 269,275	\$ 3,100	\$ 3,300	\$ 17,600	467.7%
Equipment Usage Charges	\$ 18,524	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 196,953	\$ -	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ 6,438	\$ 22,500	\$ -	\$ -	\$ -	-
Minor Capital Outlay	\$ -	\$ 1,000	\$ -	\$ -	\$ -	0.0%
<b>General Fund</b>	<b>\$ 2,620,742</b>	<b>\$ 2,413,679</b>	<b>\$ 914,427</b>	<b>\$ 877,460</b>	<b>\$ 1,360,770</b>	<b>48.8%</b>
<b>Cultural Services</b>	<b>\$ 2,620,742</b>	<b>\$ 2,413,679</b>	<b>\$ 914,427</b>	<b>\$ 877,460</b>	<b>\$ 1,360,770</b>	<b>48.8%</b>

<b>Police</b>						
<b>General Fund</b>						
Salaries & Wages-Regular	\$ 14,711,711	\$ 14,517,756	\$ 14,373,067	\$ 14,491,871	\$ 14,728,666	2.5%
Salaries & Wages-Part Time	\$ 795,572	\$ 840,831	\$ 775,241	\$ 773,768	\$ 769,543	-0.7%
Salaries & Wages-Overtime	\$ 1,748,684	\$ 1,564,689	\$ 1,699,689	\$ 1,704,060	\$ 1,564,000	-8.0%
Salaries & Wages-Longevity	\$ 91,625	\$ 88,350	\$ 88,350	\$ 86,950	\$ 78,900	-10.7%
Salaries & Wages-Other Details	\$ 338,454	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.0%
Health & Life Benefit Charges	\$ 3,078,810	\$ 2,902,380	\$ 2,837,408	\$ 2,864,370	\$ 2,315,016	-18.4%
PSEBA Health Insurance	\$ 62,961	\$ 51,654	\$ 51,654	\$ 51,654	\$ 53,378	3.3%
FICA	\$ 235,242	\$ 219,013	\$ 222,177	\$ 223,496	\$ 242,299	9.1%
Medicare	\$ 247,669	\$ 226,892	\$ 223,979	\$ 225,490	\$ 233,550	4.3%
IMRF	\$ 298,213	\$ 318,726	\$ 334,569	\$ 333,610	\$ 324,118	-3.1%
Supplemental Pension	\$ 34,252	\$ 58,019	\$ 58,019	\$ 58,019	\$ 59,450	2.5%
Police Pension	\$ 5,382,399	\$ 5,191,777	\$ 5,140,381	\$ 5,191,777	\$ 5,673,647	10.4%
Physical Exams-Employees	\$ -	\$ 500	\$ 500	\$ 600	\$ 500	0.0%
Educational Incentive Allow	\$ 540	\$ 540	\$ 540	\$ -	\$ 540	0.0%
Safety Incentive Allowance	\$ 6,789	\$ 8,662	\$ 8,662	\$ 8,662	\$ 8,662	0.0%
Clothing Allowance	\$ 60,586	\$ 51,650	\$ 51,650	\$ 55,248	\$ 53,550	3.7%
Communication Allowance	\$ 7,435	\$ 7,560	\$ 7,560	\$ 7,560	\$ 5,040	-33.3%
Contingency	\$ -	\$ 139,813	\$ -	\$ -	\$ 124,339	0.0%
Printing	\$ 8,943	\$ 12,143	\$ 13,143	\$ 10,824	\$ 14,284	8.7%
Clothing and Linen	\$ 4,662	\$ 5,000	\$ 4,500	\$ 4,000	\$ 4,000	-11.1%
Quartermaster Program	\$ 123,275	\$ 120,450	\$ 117,117	\$ 114,450	\$ 123,617	5.6%
Meeting Supplies	\$ 6,139	\$ 5,950	\$ 5,550	\$ 4,275	\$ 4,400	-20.7%
Drugs and Chemicals	\$ 4,152	\$ 7,500	\$ 7,500	\$ 5,500	\$ 7,000	-6.7%
Operating Supplies	\$ 128,906	\$ 126,947	\$ 119,847	\$ 124,566	\$ 137,281	14.5%
Office Supplies	\$ 21,309	\$ 27,272	\$ 26,272	\$ 17,131	\$ 26,272	0.0%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Postage	\$ 8,760	\$ 13,211	\$ 13,211	\$ 11,350	\$ 12,026	-9.0%
Minor Apparatus & Tools	\$ 2,109	\$ 4,165	\$ 4,165	\$ 1,887	\$ 3,245	-22.1%
Property & Casualty Ins Charge	\$ 262,436	\$ 252,176	\$ 252,176	\$ 252,176	\$ 252,176	0.0%
Workers Compensation Charges	\$ 249,248	\$ 325,404	\$ 321,535	\$ 326,257	\$ 326,257	1.5%
Utilities-Gas & Electric	\$ 16,458	\$ 16,967	\$ 16,967	\$ 16,967	\$ 15,100	-11.0%
Communications	\$ 121,425	\$ 135,919	\$ 135,919	\$ 135,919	\$ 137,991	1.5%
Travel Meetings & Training	\$ 151,089	\$ -	\$ 75,010	\$ 77,970	\$ 156,350	108.4%
Advertising	\$ 180	\$ 2,100	\$ 100	\$ 92	\$ 100	0.0%
Dues Subscriptions Publications	\$ 55,415	\$ 66,503	\$ 61,049	\$ 54,222	\$ 58,973	-3.4%
Northwest Central Dispatch	\$ 1,162,890	\$ 1,070,881	\$ 912,574	\$ 912,574	\$ 992,289	8.7%
Professional Services	\$ 281,572	\$ 529,833	\$ 513,961	\$ 431,060	\$ 641,476	24.8%
Maintenance of Mach & Equip	\$ 130,268	\$ 160,992	\$ 357,592	\$ 149,822	\$ 340,614	-4.7%
Other Contractual Services	\$ 1,211	\$ 1,570	\$ -	\$ -	\$ 320	-
Vehicle Usage Charges	\$ 172,221	\$ -	\$ -	\$ -	\$ 186,236	-
Equipment Usage Charges	\$ 172,950	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 304,601	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ 4,598	\$ 5,981	\$ 5,981	\$ 3,750	\$ 4,669	-21.9%
Operating Equipment Repl	\$ 1,980	\$ 10,750	\$ 5,750	\$ 5,750	\$ 8,750	52.2%
Other Capital Outlay	\$ 31,508	\$ 36,449	\$ 173,704	\$ 41,304	\$ 163,255	-6.0%
New Vehicular Equipment	\$ 647	\$ 7,670	\$ 7,670	\$ 5,000	\$ 6,400	-16.6%
Minor Capital Outlay	\$ 1,780	\$ -	\$ -	\$ -	\$ 4,265	-
Seizure Fund Expense	\$ -	\$ -	\$ 700	\$ 700	\$ -	0.0%
Dui Technology Expense	\$ 16,106	\$ 17,750	\$ 17,750	\$ 17,750	\$ 16,950	-4.5%
Child Pass Safety Prog Exp	\$ -	\$ 100	\$ 100	\$ -	\$ 100	0.0%
Community Assistance Expenses	\$ 11,792	\$ 7,334	\$ 17,552	\$ 20,000	\$ 7,500	-57.3%
Support Social Service	\$ -	\$ -	\$ -	\$ -	\$ 15,250	0.0%
General Fund	\$ 30,559,569	\$ 29,319,829	\$ 29,220,841	\$ 28,982,431	\$ 30,062,344	2.9%
Police	\$ 30,559,569	\$ 29,319,829	\$ 29,220,841	\$ 28,982,431	\$ 30,062,344	2.9%

Fire						
General Fund						
Salaries & Wages-Regular	\$ 13,634,575	\$ 13,754,551	\$ 13,339,391	\$ 13,526,014	\$ 13,682,770	2.6%
Salaries & Wages-Part Time	\$ 103,703	\$ 68,699	\$ 62,555	\$ 67,254	\$ 66,152	5.8%
Salaries & Wages-Overtime	\$ 544,278	\$ 497,700	\$ 456,610	\$ 538,991	\$ 487,593	6.8%
Salaries & Wages-OT Public Ed	\$ 19,302	\$ 28,000	\$ 235	\$ 237	\$ 18,000	7559.6%
Salaries & Wages-Holiday	\$ 38,764	\$ 39,923	\$ 39,923	\$ 39,508	\$ 41,282	3.4%
Salaries & Wages-Longevity	\$ 94,050	\$ 95,700	\$ 95,700	\$ 88,625	\$ 75,000	-21.6%
Salaries & Wages-Retro Pay	\$ -	\$ -	\$ -	\$ 13	\$ -	0.0%
Health & Life Benefit Charges	\$ 2,622,690	\$ 2,559,804	\$ 2,448,892	\$ 2,483,784	\$ 1,978,020	-19.2%
PSEBA Health Insurance	\$ 279,511	\$ 252,917	\$ 252,917	\$ 252,917	\$ 243,702	-3.6%
FICA	\$ 87,187	\$ 81,787	\$ 79,865	\$ 80,794	\$ 86,666	8.5%
Medicare	\$ 194,717	\$ 198,264	\$ 192,187	\$ 195,139	\$ 197,363	2.7%
IMRF	\$ 113,283	\$ 125,786	\$ 123,021	\$ 124,533	\$ 128,953	4.8%
Supplemental Pension	\$ 43,378	\$ 43,064	\$ 43,064	\$ 43,064	\$ 44,476	3.3%
Firefighters Pension	\$ 4,416,831	\$ 4,428,092	\$ 4,357,215	\$ 4,428,092	\$ 4,797,710	10.1%
Physical Exams-Employees	\$ 9,762	\$ 8,927	\$ 8,927	\$ 9,483	\$ 39,464	342.1%
Clothing Allowance	\$ 51,935	\$ 53,425	\$ 53,425	\$ 54,025	\$ 49,575	-7.2%
Sick Time Incentive	\$ -	\$ 13,750	\$ 13,750	\$ 14,150	\$ 13,750	0.0%
Communication Allowance	\$ 3,622	\$ 3,360	\$ 3,360	\$ 6,665	\$ 5,880	75.0%
Contingency	\$ -	\$ 51,217	\$ -	\$ -	\$ 57,761	0.0%
Printing	\$ 1,717	\$ 1,896	\$ 1,858	\$ 611	\$ 1,080	-41.9%
Clothing and Linen	\$ 15,484	\$ -	\$ -	\$ 25,000	\$ 37,602	-
Quartermaster Program	\$ 91,563	\$ 94,012	\$ 94,012	\$ 105,556	\$ 103,185	9.8%
Meeting Supplies	\$ 4,326	\$ 3,025	\$ 1,938	\$ 1,946	\$ 4,525	133.5%
Drugs and Chemicals	\$ 1,299	\$ 1,300	\$ 1,300	\$ 800	\$ 1,200	-7.7%
Operating Supplies	\$ 121,950	\$ 110,302	\$ 166,786	\$ 180,485	\$ 131,132	-21.4%
Office Supplies	\$ 7,534	\$ 8,190	\$ 8,190	\$ 7,690	\$ 8,190	0.0%
Postage	\$ 2,390	\$ 2,330	\$ 2,030	\$ 1,323	\$ 2,032	0.1%
Janitorial Supplies	\$ 760	\$ 750	\$ 750	\$ 750	\$ 750	0.0%
Minor Apparatus & Tools	\$ 13,339	\$ 14,950	\$ 14,950	\$ 14,950	\$ 15,250	2.0%
Property & Casualty Ins Charge	\$ 170,783	\$ 167,448	\$ 167,448	\$ 167,448	\$ 167,448	0.0%
Workers Compensation Charges	\$ 479,381	\$ 405,723	\$ 391,168	\$ 397,615	\$ 397,615	1.6%
Utilities-Gas & Electric	\$ 24,253	\$ 29,679	\$ 29,679	\$ 29,679	\$ 27,100	-8.7%
Communications	\$ 109,114	\$ 104,002	\$ 103,282	\$ 103,192	\$ 93,912	-9.1%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Travel Meetings & Training	\$ 110,913	\$ -	\$ 30,915	\$ 17,595	\$ 98,555	218.8%
Dues Subscriptions Publications	\$ 34,093	\$ 37,696	\$ 36,062	\$ 36,621	\$ 35,754	-0.9%
Foreign Fire Insurance Exp	\$ 144,203	\$ 110,000	\$ 110,000	\$ 90,000	\$ 110,000	0.0%
Northwest Central Dispatch	\$ 387,630	\$ 356,961	\$ 304,192	\$ 304,192	\$ 330,763	8.7%
Professional Services	\$ 132,894	\$ 126,363	\$ 109,823	\$ 109,339	\$ 122,549	11.6%
Maintenance of Mach & Equip	\$ 86,317	\$ 74,777	\$ 71,741	\$ 53,870	\$ 85,866	19.7%
Vehicle Usage Charges	\$ 1,104,555	\$ -	\$ -	\$ -	\$ 1,194,441	-
Equipment Usage Charges	\$ 74,912	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 227,593	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ -	\$ 12,520	\$ 12,020	\$ 6,940	\$ 15,320	0.0%
Office Furniture/Equipment	\$ 6,147	\$ -	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ 63,515	\$ 495,590	\$ 15,340	\$ 15,112	\$ 502,180	3173.7%
Other Capital Outlay	\$ 92,351	\$ 284,701	\$ 274,441	\$ 267,781	\$ 31,000	-88.7%
Minor Capital Outlay	\$ 90,235	\$ 14,765	\$ 7,175	\$ 7,916	\$ 7,445	3.8%
Barn Expenses	\$ 7,673	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	0.0%
General Fund	\$ 25,864,513	\$ 24,769,946	\$ 23,534,137	\$ 23,907,699	\$ 25,547,011	8.6%
Fire	\$ 25,864,513	\$ 24,769,946	\$ 23,534,137	\$ 23,907,699	\$ 25,547,011	8.6%

Engineering and Public Works						
General Fund						
Salaries & Wages-Regular	\$ 4,097,547	\$ 4,215,314	\$ 4,017,489	\$ 4,244,954	\$ 3,936,683	-2.0%
Salaries & Wages-Part Time	\$ 96,013	\$ 88,642	\$ 121,972	\$ 126,972	\$ 117,303	-3.8%
Salaries & Wages-Overtime	\$ 99,847	\$ 170,000	\$ 85,300	\$ 83,800	\$ 110,500	29.5%
Salaries & Wages-OT Snow Removal	\$ 430,023	\$ 400,000	\$ 400,000	\$ 614,140	\$ 400,000	0.0%
Salaries & Wages-Longevity	\$ 28,050	\$ 27,000	\$ 27,000	\$ 25,850	\$ 14,100	-47.8%
Salaries & Wages-PT Snow & Ice	\$ 994	\$ 8,500	\$ 8,500	\$ 5,500	\$ 8,500	0.0%
Health & Life Benefit Charges	\$ 1,099,440	\$ 1,003,462	\$ 941,678	\$ 916,356	\$ 697,875	-25.9%
FICA	\$ 323,622	\$ 300,759	\$ 287,873	\$ 294,050	\$ 285,451	-0.8%
Medicare	\$ 76,101	\$ 70,555	\$ 67,542	\$ 69,101	\$ 67,031	-0.8%
IMRF	\$ 564,298	\$ 586,102	\$ 560,166	\$ 582,130	\$ 547,903	-2.2%
Transportation Allowance	\$ 5,124	\$ 5,948	\$ 5,948	\$ 4,472	\$ 4,461	-25.0%
Clothing Allowance	\$ 26,385	\$ 27,210	\$ 27,210	\$ 24,162	\$ 21,312	-21.7%
Tool Allowance	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%
Communication Allowance	\$ 10,755	\$ 11,076	\$ 11,076	\$ 10,936	\$ 9,569	-13.6%
Contingency	\$ -	\$ 78,964	\$ -	\$ -	\$ 57,195	0.0%
Printing	\$ 2,466	\$ 2,875	\$ 1,875	\$ 855	\$ 1,725	-8.0%
Clothing and Linen	\$ 4,425	\$ -	\$ -	\$ -	\$ -	-
Quartermaster Program	\$ 17,596	\$ 25,557	\$ 25,251	\$ 12,125	\$ 16,755	-33.6%
Meeting Supplies	\$ 2,640	\$ 3,000	\$ 600	\$ 600	\$ 600	0.0%
Drugs and Chemicals	\$ 1,887	\$ 6,025	\$ 2,531	\$ 2,441	\$ 7,212	184.9%
Operating Supplies	\$ 166,874	\$ 174,935	\$ 263,901	\$ 240,321	\$ 187,590	-28.9%
Inventory Purch-Janitorial Sup	\$ 80,276	\$ 76,000	\$ 76,000	\$ 60,000	\$ 70,000	-7.9%
Maint & Repair Supplies	\$ 423,603	\$ 405,000	\$ 415,000	\$ 462,000	\$ 475,000	14.5%
Office Supplies	\$ 5,704	\$ 7,357	\$ 6,857	\$ 4,600	\$ 6,732	-1.8%
Postage	\$ -	\$ 100	\$ 100	\$ 60	\$ 100	0.0%
Minor Apparatus & Tools	\$ 27,436	\$ 23,780	\$ 22,780	\$ 16,866	\$ 16,900	-25.8%
Median Vegetation Replacement	\$ 28,963	\$ 58,000	\$ 5,500	\$ 10,000	\$ 26,000	372.7%
Plant Material	\$ 34,207	\$ 39,000	\$ 39,000	\$ 35,000	\$ 89,912	130.5%
Sign Materials	\$ 3,744	\$ 3,000	\$ 3,000	\$ 3,000	\$ 2,500	-16.7%
Salt	\$ 39,732	\$ 40,000	\$ 40,000	\$ 39,993	\$ 40,000	0.0%
Street Maintenance Materials	\$ -	\$ 4,000	\$ 4,000	\$ 4,000	\$ 2,000	-50.0%
Banner Replacements	\$ 74,008	\$ 40,950	\$ 15,950	\$ 8,000	\$ 9,950	-37.6%
Fuel Purchases	\$ 417,194	\$ 450,000	\$ 400,000	\$ 400,000	\$ 425,000	6.3%
Holiday Decorations	\$ 113,726	\$ 112,550	\$ 112,550	\$ 90,000	\$ 48,750	-56.7%
Parkway Tree Replacements	\$ 53,632	\$ 3,700	\$ 17,700	\$ 3,700	\$ 3,700	-79.1%
Property & Casualty Ins Charge	\$ 179,325	\$ 169,456	\$ 169,456	\$ 169,456	\$ 169,456	0.0%
Workers Compensation Charges	\$ 173,626	\$ 100,789	\$ 93,060	\$ 92,448	\$ 92,487	-0.6%
Utilities-Gas & Electric	\$ 42,044	\$ 45,745	\$ 45,745	\$ 45,745	\$ 35,973	-21.4%
Communications	\$ 47,328	\$ 55,142	\$ 51,692	\$ 51,692	\$ 58,453	13.1%
Travel Meetings & Training	\$ 45,396	\$ -	\$ 7,782	\$ 4,465	\$ 48,827	527.4%
Dues Subscriptions Publications	\$ 7,378	\$ 10,415	\$ 4,780	\$ 4,720	\$ 5,773	20.8%
Professional Services	\$ 257,829	\$ 203,365	\$ 184,715	\$ 174,690	\$ 306,676	66.0%
Safety Incentive Program	\$ 5,575	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	0.0%
Repair & Maintenance of Bldg.	\$ 225,238	\$ 259,366	\$ 200,296	\$ 177,220	\$ 194,945	-2.7%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Maintenance of Mach & Equip	\$ 256,872	\$ 333,175	\$ 285,261	\$ 278,755	\$ 296,330	3.9%
Other Contractual Services	\$ 65,016	\$ 96,500	\$ 70,400	\$ 67,500	\$ 28,500	-59.5%
Vehicle Usage Charges	\$ 568,798	\$ -	\$ -	\$ -	\$ 615,085	-
Equipment Usage Charges	\$ 54,110	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 313,028	\$ -	\$ -	\$ -	\$ -	-
Custodial Services	\$ 124,039	\$ 127,782	\$ 127,782	\$ 124,450	\$ 127,782	0.0%
Municipal Parking Lot Snow Rem	\$ 86,149	\$ 50,000	\$ 73,000	\$ 100,000	\$ 75,000	2.7%
Fire & Security Alarm Service	\$ 46,045	\$ 61,910	\$ 56,910	\$ 56,500	\$ 51,910	-8.8%
HVAC Maintenance & Repair	\$ 109,076	\$ 113,595	\$ 81,845	\$ 83,700	\$ 99,650	21.8%
Maint & Repair-Irrigation Sys	\$ 173,363	\$ 178,150	\$ 167,720	\$ 165,000	\$ 175,000	4.3%
Parkway Restoration	\$ 45,213	\$ 57,000	\$ 47,000	\$ 37,000	\$ 47,000	0.0%
Landscape Bed Maintenance	\$ 190,249	\$ 219,100	\$ 187,100	\$ 187,100	\$ 199,100	6.4%
Lawn Maintenance	\$ 215,197	\$ 231,200	\$ 231,200	\$ 216,200	\$ 269,200	16.4%
PUD Snow Removal Reimb	\$ 182,808	\$ 190,000	\$ 167,000	\$ 160,000	\$ 187,500	12.3%
Tree Trimming	\$ 317,518	\$ 255,500	\$ 153,600	\$ 150,500	\$ 193,500	26.0%
Mileage Reimbursement	\$ 88	\$ 500	\$ 500	\$ -	\$ -	-100.0%
Maintenance of Monument Signs	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000	-
Building Improvements	\$ 198,978	\$ 68,000	\$ -	\$ -	\$ 55,500	-
Office Furniture/Equipment	\$ 39,074	\$ 6,100	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ 825	\$ 1,000	\$ 1,000	\$ 825	\$ 1,000	0.0%
New Vehicular Equipment	\$ -	\$ 42,202	\$ -	\$ -	\$ 43,000	-
Minor Capital Outlay	\$ 37,737	\$ 74,200	\$ 58,571	\$ 56,100	\$ 8,000	-86.3%
General Fund	\$ 12,372,235	\$ 11,433,253	\$ 10,490,464	\$ 10,809,750	\$ 11,107,656	5.9%
<b>Motor Fuel Tax</b>						
Asphalt Mix	\$ 195,632	\$ 195,000	\$ 262,728	\$ 262,728	\$ 230,000	-12.5%
Sign Materials	\$ 37,999	\$ 38,000	\$ 38,000	\$ 35,000	\$ 38,000	0.0%
Salt	\$ 566,467	\$ 400,000	\$ 400,000	\$ 398,278	\$ 400,000	0.0%
De-Icing Chemicals	\$ 24,843	\$ 51,000	\$ 51,000	\$ 51,000	\$ 51,000	0.0%
Street Maintenance Materials	\$ 18,190	\$ 20,000	\$ 20,000	\$ 10,000	\$ 12,000	-40.0%
Streetlight Fixtures	\$ 17,628	\$ 20,000	\$ 20,000	\$ 15,000	\$ 20,000	0.0%
Streetlight Maint Supplies	\$ 26,163	\$ 40,000	\$ 10,000	\$ 10,000	\$ 15,000	50.0%
Utilities-Gas & Electric	\$ 140,626	\$ 144,738	\$ 144,738	\$ 90,000	\$ 145,800	0.7%
Professional Services	\$ -	\$ 29,000	\$ 4,000	\$ 3,500	\$ 4,000	0.0%
Repair & Maintenance	\$ -	\$ -	\$ -	\$ -	\$ 30,000	-
Other Contractual Services	\$ 199,225	\$ 210,000	\$ 102,937	\$ 100,500	\$ 135,000	31.1%
Paving Marking/Reflectors	\$ 157,156	\$ 157,200	\$ 36,156	\$ 34,200	\$ 60,000	65.9%
Snow Removal-Cul De Sacs	\$ 177,000	\$ 300,000	\$ 300,000	\$ 400,000	\$ 300,000	0.0%
CCHD Signal Maintenance	\$ 60,406	\$ 104,000	\$ 104,000	\$ 104,000	\$ 143,500	38.0%
IDOT Signal Maintenance	\$ 16,869	\$ 29,150	\$ 24,150	\$ 18,000	\$ 21,000	-13.0%
Village Signal Maintenance	\$ 85,850	\$ 153,236	\$ 75,000	\$ 75,000	\$ 141,400	88.5%
Street Light Repairs	\$ 80,848	\$ 50,000	\$ 25,000	\$ 22,000	\$ 65,000	160.0%
Minor Capital Outlay	\$ 23,218	\$ -	\$ -	\$ -	\$ -	-
Roadway Improvements	\$ 49,912	\$ 50,000	\$ -	\$ -	\$ -	-
Motor Fuel Tax	\$ 1,878,032	\$ 1,991,324	\$ 1,617,709	\$ 1,629,206	\$ 1,811,700	12.0%
<b>Olde Schaumburg Historic Dist</b>						
Operating Supplies	\$ -	\$ 1,000	\$ 1,000	\$ 500	\$ 500	-50.0%
Streetlight Fixtures	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -	-
Streetlight Maint Supplies	\$ 676	\$ 1,500	\$ 1,500	\$ -	\$ 1,500	0.0%
Holiday Decorations	\$ 24,999	\$ 40,250	\$ 40,250	\$ 40,250	\$ 20,150	-49.9%
Dues Subscriptions Publications	\$ 20,220	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	0.0%
Professional Services	\$ 2,292	\$ 10,300	\$ 3,000	\$ 3,000	\$ 3,000	0.0%
Repair & Maintenance of Bldg.	\$ 4,719	\$ -	\$ -	\$ -	\$ -	-
Other Contractual Services	\$ 16,420	\$ 25,500	\$ 5,505	\$ -	\$ 28,800	423.2%
Municipal Parking Lot Snow Rem	\$ 43,165	\$ 55,000	\$ 55,000	\$ 65,000	\$ 55,000	0.0%
Maint & Repair-Irrigation Sys	\$ 24,967	\$ 44,050	\$ 29,145	\$ 8,000	\$ 49,100	68.5%
Landscape Bed Maintenance	\$ 11,904	\$ 12,200	\$ 12,200	\$ 12,200	\$ 12,600	3.3%
Lawn Maintenance	\$ 8,096	\$ 8,500	\$ 8,500	\$ 8,500	\$ 9,500	11.8%
Paving Marking/Reflectors	\$ -	\$ 2,800	\$ -	\$ -	\$ 2,800	-
Olde Schaumburg Historic Dist	\$ 167,458	\$ 232,100	\$ 177,100	\$ 158,450	\$ 203,950	15.2%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Schaumburg Airport</b>						
Operating Supplies	\$ 3,231	\$ 4,700	\$ 3,200	\$ 2,800	\$ 4,700	46.9%
Plant Material	\$ -	\$ 9,000	\$ -	\$ -	\$ -	0.0%
De-Icing Chemicals	\$ 9,082	\$ 12,000	\$ 12,000	\$ 15,000	\$ 12,000	0.0%
Repair & Maintenance of Bldg.	\$ 25,727	\$ 44,076	\$ 29,076	\$ 39,076	\$ 48,576	67.1%
Custodial Services	\$ 13,104	\$ 13,604	\$ 13,604	\$ 13,604	\$ 13,604	0.0%
Municipal Parking Lot Snow Rem	\$ 9,720	\$ 7,000	\$ 7,000	\$ 14,000	\$ 7,000	0.0%
Fire & Security Alarm Service	\$ 4,495	\$ 14,724	\$ 24,724	\$ 14,724	\$ 7,224	-70.8%
HVAC Maintenance & Repair	\$ 6,280	\$ 7,500	\$ 7,500	\$ 5,000	\$ 7,075	-5.7%
Maint & Repair-Irrigation Sys	\$ 4,036	\$ 6,000	\$ 6,000	\$ 4,000	\$ 6,000	0.0%
Landscape Bed Maintenance	\$ 9,000	\$ 9,200	\$ 9,200	\$ 9,200	\$ 9,200	0.0%
Lawn Maintenance	\$ 7,600	\$ 7,800	\$ 7,800	\$ 7,800	\$ 7,800	0.0%
Paving Marking/Reflectors	\$ 3,200	\$ 8,000	\$ -	\$ -	\$ 8,000	-
Building Improvements	\$ -	\$ 34,500	\$ -	\$ -	\$ 25,000	0.0%
<b>Schaumburg Airport</b>	<b>\$ 95,474</b>	<b>\$ 178,104</b>	<b>\$ 120,104</b>	<b>\$ 125,204</b>	<b>\$ 156,179</b>	<b>30.0%</b>
<b>Commuter Parking Lot</b>						
Operating Supplies	\$ 4	\$ 4,000	\$ 3,000	\$ 600	\$ 3,880	29.3%
Minor Apparatus & Tools	\$ -	\$ 500	\$ -	\$ -	\$ -	-
Plant Material	\$ -	\$ 18,100	\$ 3,000	\$ 3,000	\$ -	0.0%
Salt	\$ 3,973	\$ 4,000	\$ 4,000	\$ 3,976	\$ 4,000	0.0%
De-Icing Chemicals	\$ -	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000	0.0%
Utilities-Gas & Electric	\$ 9,676	\$ 10,723	\$ 10,723	\$ 10,723	\$ 9,370	-12.6%
Communications	\$ 902	\$ 699	\$ 699	\$ 699	\$ 1,068	52.8%
Professional Services	\$ 12,750	\$ 12,750	\$ 12,750	\$ 4,000	\$ 6,000	-52.9%
Repair & Maintenance of Bldg.	\$ 7,201	\$ 10,380	\$ 10,140	\$ 10,140	\$ 9,350	-7.8%
Maintenance of Mach & Equip	\$ 738	\$ 1,600	\$ 1,840	\$ 1,840	\$ 1,600	-13.0%
Other Contractual Services	\$ 5,760	\$ 3,840	\$ 3,840	\$ 3,840	\$ 3,840	0.0%
Custodial Services	\$ 8,004	\$ 10,416	\$ 10,416	\$ 10,416	\$ 10,416	0.0%
Municipal Parking Lot Snow Rem	\$ 41,092	\$ 35,000	\$ 35,000	\$ 50,000	\$ 35,000	0.0%
Fire & Security Alarm Service	\$ 685	\$ 1,660	\$ 1,660	\$ 1,200	\$ 1,660	0.0%
HVAC Maintenance & Repair	\$ 1,212	\$ 2,045	\$ 2,045	\$ 1,000	\$ 1,650	-19.3%
Maint & Repair-Irrigation Sys	\$ 5,951	\$ 6,000	\$ 6,000	\$ 4,000	\$ 5,000	-16.7%
Landscape Bed Maintenance	\$ 4,000	\$ 4,100	\$ 4,100	\$ 4,100	\$ 4,100	0.0%
Lawn Maintenance	\$ 9,000	\$ 9,200	\$ 9,200	\$ 9,200	\$ 9,200	0.0%
Paving Marking/Reflectors	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ 4,950	-38.1%
Public Improvements	\$ -	\$ 25,000	\$ -	\$ -	\$ 43,000	0.0%
Sidewalk Improvements	\$ -	\$ 148,500	\$ 148,500	\$ 214,481	\$ -	0.0%
Depreciation Expense	\$ 8,856	\$ 28,781	\$ 28,781	\$ 28,781	\$ 28,781	0.0%
<b>Commuter Parking Lot</b>	<b>\$ 119,804</b>	<b>\$ 347,294</b>	<b>\$ 305,694</b>	<b>\$ 363,996</b>	<b>\$ 184,865</b>	<b>-39.5%</b>
<b>Baseball - Village/SPD</b>						
Repair & Maintenance of Bldg.	\$ 10,133	\$ 15,760	\$ 15,760	\$ 10,000	\$ 12,970	-17.7%
Custodial Services	\$ 700	\$ -	\$ -	\$ -	\$ -	-
Fire & Security Alarm Service	\$ 21,235	\$ 10,360	\$ 10,360	\$ 10,360	\$ 10,360	0.0%
HVAC Maintenance & Repair	\$ 15,599	\$ 16,755	\$ 16,755	\$ 8,000	\$ 13,550	-19.1%
Maint & Repair-Irrigation Sys	\$ 1,550	\$ 7,800	\$ 7,800	\$ 7,800	\$ 7,800	0.0%
Landscape Bed Maintenance	\$ 7,000	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	0.0%
Lawn Maintenance	\$ 7,000	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	0.0%
<b>Baseball - Village/SPD</b>	<b>\$ 63,216</b>	<b>\$ 65,075</b>	<b>\$ 65,075</b>	<b>\$ 50,560</b>	<b>\$ 59,080</b>	<b>-9.2%</b>
<b>Water Utility</b>						
Salaries & Wages-Regular	\$ 2,314,463	\$ 3,032,473	\$ 3,052,109	\$ 3,052,109	\$ 3,285,933	7.7%
Salaries & Wages-Part Time	\$ 73,849	\$ 43,581	\$ 89,434	\$ 60,185	\$ 110,641	23.7%
Salaries & Wages-Overtime	\$ 234,655	\$ 259,000	\$ 234,000	\$ 204,028	\$ 242,500	3.6%
Salaries & Wages-Longevity	\$ 12,900	\$ 12,900	\$ 12,900	\$ 13,200	\$ 12,900	0.0%
Salaries & Wages-Retro Pay	\$ 117	\$ -	\$ -	\$ -	\$ -	0.0%
Health & Life Benefit Charges	\$ 691,170	\$ 678,015	\$ 678,015	\$ 678,015	\$ 551,794	-18.6%
FICA	\$ 176,778	\$ 203,874	\$ 205,090	\$ 205,090	\$ 227,601	11.0%
Medicare	\$ 41,451	\$ 47,758	\$ 48,043	\$ 48,043	\$ 53,342	11.0%
IMRF	\$ 392,089	\$ 406,230	\$ 408,680	\$ 408,680	\$ 434,627	6.3%
Transportation Allowance	\$ -	\$ -	\$ -	\$ 1,487	\$ 1,487	-
Clothing Allowance	\$ 18,300	\$ 18,000	\$ 18,000	\$ 19,248	\$ 19,098	6.1%
Communication Allowance	\$ 3,732	\$ 3,600	\$ 3,600	\$ 3,854	\$ 3,190	-11.4%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Contingency	\$ -	\$ 22,058	\$ (1,669)	\$ -	\$ 26,132	0.0%
Printing	\$ 3,898	\$ 4,140	\$ 4,140	\$ 3,710	\$ 3,685	-11.0%
Clothing and Linen	\$ 3,089	\$ 700	\$ 700	\$ 350	\$ 2,700	285.7%
Quartermaster Program	\$ 12,331	\$ 18,000	\$ 18,000	\$ 13,100	\$ 14,500	-19.4%
Meeting Supplies	\$ 2,136	\$ 2,400	\$ -	\$ -	\$ -	-
Drugs and Chemicals	\$ 12,248	\$ 9,025	\$ 9,025	\$ 8,575	\$ 9,025	0.0%
Operating Supplies	\$ 223,062	\$ 214,050	\$ 214,050	\$ 191,550	\$ 214,200	0.1%
Inventory Purch-Janitorial Sup	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%
Water Meters	\$ 17,524	\$ 41,050	\$ 26,050	\$ 25,000	\$ 61,600	136.5%
Office Supplies	\$ 841	\$ 1,300	\$ 1,300	\$ 850	\$ 1,000	-23.1%
Postage	\$ -	\$ 100	\$ 100	\$ 20	\$ 75	-25.0%
Minor Apparatus & Tools	\$ 17,187	\$ 13,200	\$ 13,200	\$ 8,700	\$ 12,500	-5.3%
Gravel	\$ 67,183	\$ 62,700	\$ 62,700	\$ 62,700	\$ 62,700	0.0%
Commercial Water Meters	\$ 24,402	\$ 50,000	\$ 50,000	\$ 40,000	\$ 41,150	-17.7%
Property & Casualty Ins Charge	\$ 131,004	\$ 127,619	\$ 127,619	\$ 127,619	\$ 127,619	0.0%
Workers Compensation Charges	\$ 96,625	\$ 69,366	\$ 69,366	\$ 69,366	\$ 69,366	0.0%
Utilities-Gas & Electric	\$ 161,452	\$ 172,513	\$ 172,513	\$ 172,513	\$ 176,870	2.5%
Communications	\$ 41,277	\$ 48,847	\$ 48,847	\$ 48,847	\$ 51,341	5.1%
Travel Meetings & Training	\$ 29,594	\$ -	\$ 11,250	\$ 11,250	\$ 36,578	225.1%
Dues Subscriptions Publications	\$ 4,890	\$ 4,150	\$ 1,700	\$ 1,604	\$ 1,900	11.8%
Professional Services	\$ 129,857	\$ 169,550	\$ 168,285	\$ 145,985	\$ 199,426	18.5%
Safety Incentive Program	\$ 5,575	\$ 5,700	\$ 5,700	\$ 5,700	\$ 5,700	0.0%
Repair & Maintenance of Bldg.	\$ 11,080	\$ 19,500	\$ 36,700	\$ 36,700	\$ 19,500	-46.9%
Maintenance of Mach & Equip	\$ 112,888	\$ 133,163	\$ 135,700	\$ 125,907	\$ 202,783	49.4%
Other Contractual Services	\$ 372,957	\$ 394,290	\$ 221,235	\$ 244,000	\$ 231,400	4.6%
Vehicle Usage Charges	\$ 514,866	\$ 530,313	\$ 530,313	\$ 530,313	\$ 600,000	13.1%
Equipment Usage Charges	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
Custodial Services	\$ 123,327	\$ 124,989	\$ 124,989	\$ 124,989	\$ 124,989	0.0%
Fire & Security Alarm Service	\$ 8,110	\$ 8,800	\$ 8,800	\$ 8,800	\$ 8,800	0.0%
HVAC Maintenance & Repair	\$ 91,949	\$ 111,810	\$ 64,000	\$ 50,000	\$ 97,800	52.8%
Parkway Restoration	\$ 50,933	\$ 55,000	\$ 55,000	\$ 51,000	\$ 52,000	-5.5%
Landscape Bed Maintenance	\$ 9,400	\$ 8,600	\$ 9,600	\$ 8,600	\$ 9,600	0.0%
Lawn Maintenance	\$ 24,719	\$ 23,900	\$ 22,900	\$ 19,000	\$ 22,900	0.0%
Dumping Charges	\$ 45,630	\$ 56,000	\$ 64,100	\$ 56,000	\$ 56,000	-12.6%
Tree Trimming	\$ 8,825	\$ 10,000	\$ -	\$ -	\$ 10,000	-
Concrete Repairs	\$ 287,720	\$ 290,000	\$ 285,000	\$ 265,000	\$ 269,000	-5.6%
Meter Testing	\$ 55,718	\$ 60,000	\$ 60,000	\$ 50,000	\$ 60,000	0.0%
Main Valve Operating	\$ 28,392	\$ 40,000	\$ 36,900	\$ 40,000	\$ 36,500	-1.1%
Hydrant Painting	\$ 35,120	\$ -	\$ -	\$ -	\$ 36,000	-
Purchase of Water	\$ 16,498,781	\$ 15,147,000	\$ 15,147,000	\$ 15,311,045	\$ 15,718,142	3.8%
Property Damage Repairs	\$ 29,332	\$ 35,000	\$ 35,000	\$ 25,000	\$ 30,000	-14.3%
Building Improvements	\$ 44,223	\$ 63,000	\$ -	\$ -	\$ 67,000	-
Operating Equipment Repl	\$ 54,061	\$ 63,625	\$ 59,083	\$ 53,450	\$ 98,000	65.9%
Minor Capital Outlay	\$ -	\$ 26,500	\$ 4,350	\$ 4,350	\$ -	-100.0%
Water Utility	\$ 23,455,711	\$ 23,047,389	\$ 22,757,417	\$ 22,739,532	\$ 23,915,595	5.1%
<b>Building Replacement</b>						
Professional Services	\$ 7,075	\$ 50,000	\$ 50,000	\$ 50,000	\$ -	-100.0%
Building Improvements	\$ 133,084	\$ 1,121,500	\$ 994,770	\$ 397,140	\$ 1,354,100	36.1%
Other Capital Outlay	\$ 191,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 50,000	-62.4%
Depreciation Expense	\$ 793,081	\$ 963,150	\$ 963,150	\$ 963,150	\$ 963,150	0.0%
Building Replacement	\$ 1,124,241	\$ 2,267,650	\$ 2,140,920	\$ 1,543,290	\$ 2,367,250	10.6%
Engineering and Public Works	\$ 39,276,172	\$ 39,562,189	\$ 37,674,483	\$ 37,419,988	\$ 39,806,274	5.7%
<b>Community Development</b>						
<b>General Fund</b>						
Salaries & Wages-Regular	\$ 2,938,440	\$ 2,694,684	\$ 2,785,632	\$ 2,779,924	\$ 2,972,468	6.7%
Salaries & Wages-Part Time	\$ 158,519	\$ 155,416	\$ 103,289	\$ 103,289	\$ 36,809	-64.4%
Salaries & Wages-Overtime	\$ 23,451	\$ 15,500	\$ 10,500	\$ 12,900	\$ 13,500	28.6%
Salaries & Wages-Longevity	\$ 24,100	\$ 23,400	\$ 23,400	\$ 22,025	\$ 20,400	-12.8%
Health & Life Benefit Charges	\$ 697,484	\$ 603,314	\$ 604,898	\$ 604,898	\$ 493,332	-18.4%
FICA	\$ 188,127	\$ 176,831	\$ 179,628	\$ 179,274	\$ 189,128	5.3%
Medicare	\$ 44,165	\$ 41,450	\$ 42,106	\$ 42,023	\$ 44,433	5.5%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
IMRF	\$ 322,265	\$ 345,255	\$ 357,392	\$ 356,680	\$ 357,780	0.1%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Clothing Allowance	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	\$ 7,200	0.0%
Communication Allowance	\$ 1,531	\$ 1,680	\$ 1,680	\$ 1,680	\$ 1,680	0.0%
Contingency	\$ -	\$ 106,350	\$ -	\$ -	\$ 88,903	0.0%
Printing	\$ 5,916	\$ 6,058	\$ 5,758	\$ 3,586	\$ 3,484	-39.5%
Clothing and Linen	\$ 222	\$ 100	\$ 100	\$ 100	\$ -	-100.0%
Meeting Supplies	\$ 43	\$ -	\$ -	\$ -	\$ -	0.0%
Drugs and Chemicals	\$ 243	\$ 340	\$ 340	\$ 140	\$ 340	0.0%
Operating Supplies	\$ 650	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Office Supplies	\$ 9,338	\$ 10,308	\$ 8,898	\$ 7,298	\$ 8,998	1.1%
Postage	\$ 2,224	\$ 2,505	\$ 2,505	\$ 2,525	\$ 2,120	-15.4%
Minor Apparatus & Tools	\$ 1,230	\$ 2,000	\$ -	\$ -	\$ -	-
Property & Casualty Ins Charge	\$ 35,685	\$ 34,339	\$ 34,339	\$ 34,339	\$ 34,339	0.0%
Workers Compensation Charges	\$ 924	\$ 839	\$ 850	\$ 850	\$ 850	0.0%
Utilities-Gas & Electric	\$ 9,310	\$ 10,360	\$ 10,360	\$ 10,360	\$ 10,330	-0.3%
Communications	\$ 33,997	\$ 37,215	\$ 37,215	\$ 37,215	\$ 37,079	-0.4%
Travel Meetings & Training	\$ 5,896	\$ -	\$ -	\$ 933	\$ 9,640	-
Advertising	\$ 2,000	\$ -	\$ -	\$ -	\$ -	-
Dues Subscriptions Publications	\$ 10,884	\$ 11,452	\$ 5,229	\$ 6,391	\$ 10,779	106.1%
Professional Services	\$ 903,047	\$ 820,725	\$ 748,357	\$ 751,332	\$ 921,961	23.2%
Other Contractual Services	\$ 7,622	\$ 8,015	\$ 8,015	\$ 7,851	\$ 8,616	7.5%
Vehicle Usage Charges	\$ 3,919	\$ -	\$ -	\$ -	\$ 4,238	-
Equipment Usage Charges	\$ 15,075	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 32,302	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ 33,168	\$ 34,300	\$ 26,300	\$ 26,100	\$ 33,271	26.5%
Other Capital Outlay	\$ 3,658	\$ 4,000	\$ 400	\$ -	\$ 400	0.0%
<b>General Fund</b>	<b>\$ 5,528,628</b>	<b>\$ 5,160,084</b>	<b>\$ 5,010,839</b>	<b>\$ 5,005,361</b>	<b>\$ 5,318,526</b>	<b>6.1%</b>

CDBG						
Salaries & Wages-Regular	\$ 26,538	\$ 20,810	\$ 49,024	\$ 36,791	\$ 45,062	-8.1%
Salaries & Wages-Part Time	\$ 658	\$ 1,394	\$ 1,394	\$ 500	\$ 1,394	0.0%
Health & Life Benefit Charges	\$ 5,702	\$ 5,710	\$ 5,710	\$ 5,710	\$ 4,835	-15.3%
FICA	\$ 1,686	\$ 1,377	\$ 2,506	\$ 1,750	\$ 2,795	11.5%
Medicare	\$ 394	\$ 322	\$ 586	\$ 410	\$ 740	26.3%
IMRF	\$ 2,852	\$ 2,597	\$ 4,377	\$ 3,185	\$ 5,530	26.3%
Office Supplies	\$ 199	\$ 250	\$ 450	\$ 350	\$ 315	-30.0%
Postage	\$ 306	\$ 400	\$ 400	\$ 170	\$ 400	0.0%
Workers Compensation Charges	\$ 2	\$ 1	\$ 1	\$ 1	\$ 1	0.0%
Travel Meetings & Training	\$ 518	\$ -	\$ -	\$ 60	\$ 500	-
Advertising	\$ 691	\$ 1,100	\$ 1,300	\$ 1,237	\$ 1,050	-19.2%
Dues Subscriptions Publications	\$ 50	\$ 500	\$ 500	\$ 520	\$ 50	-90.0%
Professional Services	\$ 30,974	\$ 544	\$ 544	\$ 544	\$ 10,122	1760.7%
Annual Audit	\$ 875	\$ 875	\$ 875	\$ 875	\$ 875	0.0%
Public Services	\$ 118,020	\$ 164,464	\$ 369,679	\$ 303,815	\$ 886,507	139.8%
Building Improvements	\$ 30,236	\$ 59,498	\$ 154,498	\$ 133,500	\$ -	-100.0%
Sidewalk Improvements	\$ 259,697	\$ 424,183	\$ 268,138	\$ 35,688	\$ 255,000	-4.9%
<b>CDBG</b>	<b>\$ 479,399</b>	<b>\$ 684,025</b>	<b>\$ 859,982</b>	<b>\$ 525,106</b>	<b>\$ 1,215,176</b>	<b>41.3%</b>
<b>Community Development</b>	<b>\$ 6,008,027</b>	<b>\$ 5,844,109</b>	<b>\$ 5,870,821</b>	<b>\$ 5,530,467</b>	<b>\$ 6,533,702</b>	<b>11.3%</b>

Economic Development						
General Fund						
Salaries & Wages-Regular	\$ 358,129	\$ 353,534	\$ 366,812	\$ 361,325	\$ 368,015	0.3%
Salaries & Wages-Longevity	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	0.0%
Health & Life Benefit Charges	\$ 76,020	\$ 76,128	\$ 76,128	\$ 76,128	\$ 58,608	-23.0%
FICA	\$ 21,695	\$ 21,798	\$ 22,621	\$ 22,281	\$ 22,828	0.9%
Medicare	\$ 5,236	\$ 5,195	\$ 5,387	\$ 5,308	\$ 5,443	1.0%
IMRF	\$ 38,754	\$ 44,272	\$ 45,929	\$ 45,244	\$ 45,305	-1.4%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Contingency	\$ -	\$ 12,522	\$ -	\$ -	\$ 11,035	0.0%
Printing	\$ 1,316	\$ -	\$ -	\$ -	\$ -	-
Office Supplies	\$ 567	\$ 3,455	\$ 955	\$ 450	\$ 1,205	26.2%
Postage	\$ 23	\$ 450	\$ 200	\$ 250	\$ 300	0.0%



	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Property & Casualty Ins Charge	\$ 7,388	\$ 6,305	\$ 6,305	\$ 6,305	\$ 6,305	0.0%
Workers Compensation Charges	\$ 19	\$ 17	\$ 17	\$ 17	\$ 17	0.0%
Utilities-Gas & Electric	\$ 483	\$ 482	\$ 482	\$ 482	\$ 593	23.0%
Communications	\$ 2,880	\$ 3,096	\$ 3,096	\$ 3,096	\$ 3,367	8.8%
Travel Meetings & Training	\$ 12,078	\$ -	\$ -	\$ -	\$ 5,150	-
Advertising	\$ 8,189	\$ -	\$ 12,195	\$ 15,000	\$ -	-100.0%
Dues Subscriptions Publications	\$ 34,765	\$ 29,673	\$ 29,573	\$ 29,573	\$ 31,168	5.4%
Professional Services	\$ 112,796	\$ 110,897	\$ 113,702	\$ 110,897	\$ 535,897	371.3%
Convention Center/Bureau	\$ 366,368	\$ 291,495	\$ 107,940	\$ 107,940	\$ 125,304	16.1%
Equipment Usage Charges	\$ 651	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 3,819	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ 368	\$ 500	\$ 500	\$ 250	\$ 250	-50.0%
Woodfield Green Expense	\$ 647,251	\$ 760,205	\$ 685,205	\$ 685,205	\$ 558,700	-18.5%
General Fund	\$ 1,705,992	\$ 1,727,172	\$ 1,484,195	\$ 1,476,899	\$ 1,786,638	20.4%
Economic Development	\$ 1,705,992	\$ 1,727,172	\$ 1,484,195	\$ 1,476,899	\$ 1,786,638	20.4%

Transportation						
General Fund						
Salaries & Wages-Regular	\$ 304,123	\$ 223,725	\$ 232,128	\$ 227,549	\$ 220,773	-4.9%
Salaries & Wages-Part Time	\$ 14,214	\$ 4,770	\$ 4,770	\$ 4,176	\$ 24,193	407.2%
Salaries & Wages-Overtime	\$ -	\$ 100	\$ 100	\$ 78	\$ 75	-25.0%
Salaries & Wages-Longevity	\$ 760	\$ 825	\$ 825	\$ 825	\$ 825	0.0%
Health & Life Benefit Charges	\$ 57,015	\$ 38,063	\$ 38,063	\$ 38,063	\$ 24,176	-36.5%
FICA	\$ 18,744	\$ 13,544	\$ 14,063	\$ 13,780	\$ 14,517	3.2%
Medicare	\$ 4,535	\$ 3,325	\$ 3,446	\$ 3,380	\$ 3,630	5.3%
IMRF	\$ 32,586	\$ 28,034	\$ 29,083	\$ 28,511	\$ 27,193	-6.5%
Transportation Allowance	\$ 4,495	\$ 4,462	\$ 4,462	\$ 4,462	\$ 4,462	0.0%
Communication Allowance	\$ 296	\$ 294	\$ 294	\$ 294	\$ 294	0.0%
Contingency	\$ -	\$ 11,313	\$ -	\$ -	\$ 12,783	0.0%
Printing	\$ 276	\$ 69	\$ 69	\$ -	\$ 69	0.0%
Clothing and Linen	\$ 269	\$ 160	\$ -	\$ -	\$ -	-
Meeting Supplies	\$ 262	\$ 450	\$ 100	\$ -	\$ 450	350.0%
Operating Supplies	\$ 178	\$ 550	\$ 210	\$ 310	\$ 800	281.0%
Office Supplies	\$ 444	\$ 510	\$ 510	\$ 250	\$ 510	0.0%
Postage	\$ 83	\$ 105	\$ 105	\$ 120	\$ 105	0.0%
Minor Apparatus & Tools	\$ 10,855	\$ 400	\$ 300	\$ 300	\$ 425	41.7%
Property & Casualty Ins Charge	\$ 6,777	\$ 6,562	\$ 6,562	\$ 6,562	\$ 6,562	0.0%
Workers Compensation Charges	\$ 158	\$ 144	\$ 144	\$ 144	\$ 144	0.0%
Utilities-Gas & Electric	\$ 725	\$ 904	\$ 904	\$ 904	\$ 741	-18.0%
Communications	\$ 6,144	\$ 6,553	\$ 8,308	\$ 8,308	\$ 11,017	32.6%
Travel Meetings & Training	\$ 3,144	\$ -	\$ -	\$ 10	\$ 2,425	-
Dues Subscriptions Publications	\$ 1,575	\$ 1,938	\$ 1,498	\$ 1,461	\$ 1,966	31.2%
Professional Services	\$ 4,722	\$ 4,683	\$ 4,308	\$ 3,500	\$ 50,815	1079.5%
Maintenance of Mach & Equip	\$ 75	\$ 330	\$ 330	\$ 100	\$ 195	-40.9%
Equipment Usage Charges	\$ 907	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 14,448	\$ -	\$ -	\$ -	\$ -	-
General Fund	\$ 487,811	\$ 351,813	\$ 350,582	\$ 343,087	\$ 409,145	16.7%
Schaumburg Transit Program						
Salaries & Wages-Regular	\$ 157,967	\$ 156,668	\$ 162,241	\$ 162,241	\$ 109,961	-32.2%
Salaries & Wages-Longevity	\$ 420	\$ 525	\$ 525	\$ 525	\$ 525	0.0%
Health & Life Benefit Charges	\$ 31,359	\$ 31,403	\$ 31,403	\$ 31,403	\$ 14,652	-53.3%
FICA	\$ 9,727	\$ 9,786	\$ 10,131	\$ 10,131	\$ 8,860	-12.5%
Medicare	\$ 2,275	\$ 2,294	\$ 2,374	\$ 2,374	\$ 2,076	-12.6%
IMRF	\$ 17,091	\$ 19,622	\$ 20,316	\$ 20,316	\$ 17,462	-14.0%
Communication Allowance	\$ 550	\$ 546	\$ 546	\$ 546	\$ 546	0.0%
Contingency	\$ -	\$ 5,650	\$ (1,042)	\$ -	\$ -	0.0%
Printing	\$ 1,132	\$ 2,400	\$ 1,300	\$ -	\$ 1,300	0.0%
Operating Supplies	\$ 72,415	\$ 73,000	\$ 45,000	\$ 45,000	\$ 52,000	15.6%
Office Supplies	\$ 50	\$ 200	\$ 100	\$ 35	\$ 50	-50.0%
Postage	\$ 59	\$ 100	\$ 100	\$ 35	\$ 70	-30.0%
Workers Compensation Charges	\$ 9	\$ 7	\$ 7	\$ 7	\$ 7	0.0%
Communications	\$ 676	\$ 720	\$ 720	\$ 720	\$ 720	0.0%
Travel Meetings & Training	\$ 3,166	\$ -	\$ -	\$ -	\$ -	-

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Advertising	\$ 20,306	\$ 21,700	\$ 100	\$ -	\$ 10,555	10455.0%
Dues Subscriptions Publications	\$ 750	\$ 750	\$ -	\$ -	\$ -	-
Senior Citizen Cab Program	\$ 7,431	\$ 8,100	\$ 4,000	\$ 3,000	\$ 6,000	50.0%
Professional Services	\$ 22	\$ -	\$ -	\$ 175	\$ 375	
Service Contract Cost	\$ 1,547,027	\$ 1,642,067	\$ 950,000	\$ 950,000	\$ 1,336,200	40.7%
Schaumburg Transit Program	\$ 1,872,433	\$ 1,975,538	\$ 1,227,821	\$ 1,226,508	\$ 1,561,359	27.2%
<b>Schaumburg Airport</b>						
Salaries & Wages-Regular	\$ 124,893	\$ 123,940	\$ 128,536	\$ 127,010	\$ 129,550	0.8%
Salaries & Wages-Longevity	\$ 120	\$ 150	\$ 150	\$ 150	\$ 150	0.0%
Health & Life Benefit Charges	\$ 26,421	\$ 25,693	\$ 25,693	\$ 25,693	\$ 19,780	-23.0%
FICA	\$ 7,471	\$ 7,415	\$ 7,700	\$ 7,605	\$ 7,797	1.3%
Medicare	\$ 1,798	\$ 1,790	\$ 1,856	\$ 1,834	\$ 1,905	2.6%
IMRF	\$ 40,774	\$ 15,488	\$ 16,061	\$ 15,871	\$ 15,916	-0.9%
Transportation Allowance	\$ 1,498	\$ 1,487	\$ 1,487	\$ 1,487	\$ 1,487	0.0%
Communication Allowance	\$ -	\$ 4,398	\$ (1,122)	\$ -	\$ 2,484	-321.4%
Contingency	\$ -	\$ 75	\$ -	\$ -	\$ 35	0.0%
Meeting Supplies	\$ -	\$ 500	\$ -	\$ -	\$ -	-
Operating Supplies	\$ 224	\$ 250	\$ 250	\$ 200	\$ 250	0.0%
Office Supplies	\$ 293	\$ 100	\$ 100	\$ 93	\$ 100	0.0%
Postage	\$ 24,142	\$ 26,009	\$ 26,009	\$ 26,009	\$ 26,009	0.0%
Property & Casualty Ins Charge	\$ 6	\$ 6	\$ 6	\$ 6	\$ 6	0.0%
Workers Compensation Charges	\$ 35,685	\$ 38,154	\$ 38,154	\$ 38,154	\$ 34,500	-9.6%
Utilities-Gas & Electric	\$ 12,836	\$ 13,444	\$ 13,444	\$ 13,444	\$ 7,247	-46.1%
Communications	\$ 3,287	\$ -	\$ -	\$ -	\$ 2,850	-
Travel Meetings & Training	\$ 1,775	\$ 2,050	\$ 1,775	\$ 1,775	\$ 1,775	0.0%
Dues Subscriptions Publications	\$ 58,241	\$ 162,000	\$ 116,250	\$ 57,000	\$ 63,500	-45.4%
Professional Services	\$ 6,518	\$ -	\$ -	\$ -	\$ -	-
Maintenance of Mach & Equip	\$ 127	\$ 132	\$ 132	\$ 132	\$ 132	0.0%
Other Contractual Services	\$ -	\$ -	\$ -	\$ -	\$ 14,750	0.0%
Bank Fees	\$ 290,358	\$ 26,586	\$ 24,255	\$ 20,072	\$ 53,000	118.5%
Airport Construction Projects	\$ 1,625	\$ -	\$ -	\$ -	\$ -	-
Depreciation Expense	\$ 464,224	\$ 487,535	\$ 487,535	\$ 487,535	\$ 487,535	0.0%
Schaumburg Airport	\$ 1,102,316	\$ 937,202	\$ 888,271	\$ 824,070	\$ 870,758	-2.0%
Transportation	\$ 3,462,560	\$ 3,264,553	\$ 2,466,674	\$ 2,393,665	\$ 2,841,262	15.2%

<b>Baseball Stadium</b>						
<b>Baseball - Village/SPD</b>						
Salaries & Wages-Regular	\$ 47,002	\$ 48,824	\$ 48,824	\$ 48,824	\$ 65,383	33.9%
Salaries & Wages-Part Time	\$ 28,344	\$ 30,122	\$ 12,000	\$ 16,000	\$ 18,409	53.4%
Salaries & Wages-Overtime	\$ 19,193	\$ 17,504	\$ 3,000	\$ 3,000	\$ 23,000	666.7%
Health & Life Benefit Charges	\$ 12,353	\$ 12,371	\$ 12,371	\$ 12,371	\$ 9,524	-23.0%
FICA	\$ 5,040	\$ 5,280	\$ 5,280	\$ 5,280	\$ 5,408	2.4%
Medicare	\$ 1,374	\$ 1,403	\$ 1,403	\$ 1,403	\$ 1,558	11.0%
IMRF	\$ 5,555	\$ 6,844	\$ 6,844	\$ 6,844	\$ 8,392	22.6%
Clothing Allowance	\$ 390	\$ 390	\$ 390	\$ 390	\$ 390	0.0%
Contingency	\$ -	\$ 1,737	\$ 1,737	\$ -	\$ 496	0.0%
Operating Supplies	\$ 11,291	\$ 21,000	\$ 15,000	\$ 15,000	\$ 33,000	120.0%
Property & Casualty Ins Charge	\$ 2,955	\$ 1,105	\$ 1,105	\$ 1,105	\$ 1,105	0.0%
Workers Compensation Charges	\$ 1,695	\$ 1,095	\$ 1,095	\$ 1,095	\$ 1,095	0.0%
Utilities-Gas & Electric	\$ 2,074	\$ 2,073	\$ 2,073	\$ 2,073	\$ 2,100	1.3%
Communications	\$ 10,114	\$ 9,492	\$ 9,492	\$ 9,492	\$ 5,363	-43.5%
Professional Services	\$ -	\$ 3,800	\$ 3,800	\$ -	\$ 3,800	0.0%
Annual Audit	\$ 5,350	\$ 5,750	\$ 5,750	\$ -	\$ 5,750	0.0%
Repair & Maintenance of Bldg.	\$ 45,222	\$ 57,900	\$ 57,900	\$ 87,900	\$ 25,000	-56.8%
Building Improvements	\$ 370,957	\$ 624,000	\$ 154,000	\$ 126,800	\$ 228,000	48.1%
Depreciation Expense	\$ 720,944	\$ 708,658	\$ 708,658	\$ 708,658	\$ 720,944	1.7%
Baseball - Village/SPD	\$ 1,289,851	\$ 1,559,348	\$ 1,050,722	\$ 1,046,235	\$ 1,158,717	10.3%
Baseball Stadium	\$ 1,289,851	\$ 1,559,348	\$ 1,050,722	\$ 1,046,235	\$ 1,158,717	10.3%

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Refuse Disposal</b>						
<b>Refuse Disposal Fund</b>						
Refuse Disposal Services	\$ 4,724,115	\$ 4,876,954	\$ 4,876,954	\$ 4,876,954	\$ 5,023,939	3.0%
Refuse Disposal Fund	\$ 4,724,115	\$ 4,876,954	\$ 4,876,954	\$ 4,876,954	\$ 5,023,939	3.0%
<b>Refuse Disposal</b>	<b>\$ 4,724,115</b>	<b>\$ 4,876,954</b>	<b>\$ 4,876,954</b>	<b>\$ 4,876,954</b>	<b>\$ 5,023,939</b>	<b>3.0%</b>

<b>Capital Projects</b>						
<b>Development Contribution</b>						
Traffic Impact	\$ -	\$ 22,300	\$ 22,300	\$ 22,300	\$ 22,300	0.0%
Public Improvements	\$ 1,018	\$ 10,122	\$ 10,122	\$ 9,104	\$ -	-100.0%
Street Lighting Improvements	\$ 56,989	\$ -	\$ -	\$ -	\$ -	-
Bad Debt Expense	\$ 20,613	\$ -	\$ -	\$ -	\$ -	0.0%
<b>Development Contribution</b>	<b>\$ 78,620</b>	<b>\$ 32,422</b>	<b>\$ 32,422</b>	<b>\$ 31,404</b>	<b>\$ 22,300</b>	<b>-31.2%</b>

<b>Olde Schaumburg Historic Dist</b>						
Operating Supplies	\$ 294	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
Public Improvements	\$ -	\$ 150,000	\$ 150,000	\$ 103,673	\$ 246,327	0.0%
Roadway Improvements	\$ 51,751	\$ -	\$ -	\$ -	\$ -	-
<b>Olde Schaumburg Historic Dist</b>	<b>\$ 52,045</b>	<b>\$ 151,500</b>	<b>\$ 151,500</b>	<b>\$ 105,173</b>	<b>\$ 247,827</b>	<b>63.6%</b>

<b>North Schaumburg TIF</b>						
Postage	\$ 122	\$ 100	\$ 100	\$ 100	\$ 100	0.0%
Advertising	\$ 18,220	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
Professional Services	\$ 243,290	\$ 135,000	\$ 135,000	\$ 135,000	\$ 110,000	-18.5%
Annual Audit	\$ 2,843	\$ 2,929	\$ 2,529	\$ 2,929	\$ 2,809	11.1%
Woodfield Green Expense	\$ 1,503,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	0.0%
Other Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 30,000	-
Public Improvements	\$ 263,091	\$ 3,429,105	\$ 1,184,534	\$ 1,004,783	\$ 4,308,000	263.7%
Roadway Improvements	\$ 6,704,162	\$ 1,090,141	\$ 872,244	\$ 463,133	\$ 1,406,868	61.3%
Sidewalk Improvements	\$ 1,014,187	\$ -	\$ 108,332	\$ 93,659	\$ 14,673	-86.5%
Interest Expense-Misc.	\$ 221,809	\$ 1,202,546	\$ 1,202,546	\$ 1,111,628	\$ 1,106,603	-8.0%
Bond Issuance Costs	\$ -	\$ -	\$ -	\$ 357,000	\$ -	-
Redevelopment Agreements	\$ 6,959,780	\$ 8,219,715	\$ 8,219,715	\$ 6,854,125	\$ 3,123,248	-62.0%
Developer Reimbursements	\$ -	\$ 11,700,000	\$ 11,700,000	\$ 11,700,000	\$ 10,000,000	0.0%
<b>North Schaumburg TIF</b>	<b>\$ 16,930,503</b>	<b>\$ 27,879,536</b>	<b>\$ 25,525,000</b>	<b>\$ 23,822,357</b>	<b>\$ 22,202,301</b>	<b>-13.0%</b>

<b>Experior TIF District</b>						
Professional Services	\$ -	\$ -	\$ -	\$ 56,455	\$ -	-
<b>Experior TIF District</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 56,455</b>	<b>\$ -</b>	<b>-</b>

<b>Olde Schaumburg Centre - TIF</b>						
Professional Services	\$ -	\$ 10,000	\$ 10,000	\$ 41,923	\$ 10,000	0.0%
Annual Audit	\$ 844	\$ 870	\$ 870	\$ 870	\$ 750	-13.8%
<b>Olde Schaumburg Centre</b>	<b>\$ 844</b>	<b>\$ 10,870</b>	<b>\$ 10,870</b>	<b>\$ 42,793</b>	<b>\$ 10,750</b>	<b>-1.1%</b>

<b>Capital Improvements</b>						
Bikeways Improvements	\$ 578,001	\$ 890,000	\$ 892,669	\$ 595,000	\$ 1,141,000	27.8%
Building Improvements	\$ 11,530	\$ -	\$ -	\$ -	\$ -	-
Public Improvements	\$ 715,539	\$ 486,600	\$ 349,906	\$ 309,200	\$ 359,753	2.8%
Roadway Improvements	\$ 8,892,993	\$ 8,550,000	\$ 8,290,300	\$ 8,301,444	\$ 8,841,300	6.6%
Sidewalk Improvements	\$ 623,587	\$ 250,000	\$ 250,000	\$ 250,000	\$ 723,383	189.4%
Street Lighting Improvements	\$ 33,638	\$ 52,456	\$ 52,456	\$ 52,456	\$ 10,000	-80.9%
Traffic Signal Improvements	\$ 9,146	\$ 819,455	\$ 829,155	\$ 627,692	\$ 463,000	-44.2%
<b>Capital Improvements</b>	<b>\$ 10,864,433</b>	<b>\$ 11,048,511</b>	<b>\$ 10,664,486</b>	<b>\$ 10,135,792</b>	<b>\$ 11,538,436</b>	<b>8.2%</b>

<b>Vital Streets Program</b>						
Professional Services	\$ -	\$ -	\$ 9,133	\$ 9,133	\$ 10,000	9.5%
Roadway Improvements	\$ 10,701,987	\$ 5,370,959	\$ 6,579,539	\$ 6,233,915	\$ 3,943,642	-40.1%
Bond Issuance Costs	\$ -	\$ -	\$ -	\$ 138,483	\$ -	-
<b>Vital Streets Program</b>	<b>\$ 10,701,987</b>	<b>\$ 5,370,959</b>	<b>\$ 6,588,672</b>	<b>\$ 6,381,531</b>	<b>\$ 3,953,642</b>	<b>-40.0%</b>

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Water Utility</b>						
Building Improvements	\$ 2,484	\$ 83,500	\$ 83,500	\$ 17,582	\$ 84,000	0.6%
Water/Sewer Improvements	\$ 275,523	\$ 6,271,575	\$ 4,846,350	\$ 4,129,830	\$ 5,307,335	9.5%
Stormwater Improvements	\$ 473,310	\$ 1,857,704	\$ 1,413,290	\$ 477,363	\$ 3,659,409	158.9%
Depreciation Expense	\$ 2,240,726	\$ 2,383,418	\$ 2,383,418	\$ 2,383,418	\$ 2,383,418	0.0%
Water Utility	\$ 2,992,042	\$ 10,596,197	\$ 8,726,558	\$ 7,008,193	\$ 11,434,162	31.0%
<b>Vehicle Replacement</b>						
New Vehicular Equipment	\$ 9,058	\$ 3,325,194	\$ 3,325,194	\$ 1,444,600	\$ 1,570,794	-52.8%
Depreciation Expense	\$ 1,697,422	\$ 1,903,504	\$ 1,903,504	\$ 1,903,504	\$ 1,941,829	2.0%
Vehicle Replacement	\$ 1,706,480	\$ 5,228,698	\$ 5,228,698	\$ 3,348,104	\$ 3,512,623	-32.8%
Capital Projects	\$ 43,326,954	\$ 60,318,693	\$ 56,928,206	\$ 50,931,802	\$ 52,922,041	-7.0%
<b>Debt Projects</b>						
<b>General Fund</b>						
Equity Transfers Out	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	-
General Fund	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	-
<b>2010A Debt Service</b>						
Professional Services	\$ 500	\$ 500	\$ 500	\$ 500	\$ -	-100.0%
Principal Tax Exempt Bonds	\$ 1,180,000	\$ 1,160,000	\$ 1,160,000	\$ 1,160,000	\$ -	-100.0%
Interest Exp-Tax Exempt Bonds	\$ 82,980	\$ 46,400	\$ 46,400	\$ 46,400	\$ -	-100.0%
2010A Debt Service	\$ 1,263,480	\$ 1,206,900	\$ 1,206,900	\$ 1,206,900	\$ -	-100.0%
<b>2010B Debt Service Fund</b>						
Professional Services	\$ 250	\$ -	\$ -	\$ -	\$ -	-
Principal Tax Exempt Bonds	\$ 965,000	\$ -	\$ -	\$ -	\$ -	-
Interest Exp-Tax Exempt Bonds	\$ 31,363	\$ -	\$ -	\$ -	\$ -	-
2010B Debt Service Fund	\$ 996,613	\$ -	\$ -	\$ -	\$ -	-
<b>2011 Debt Service</b>						
Professional Services	\$ 500	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Principal Tax Exempt Bonds	\$ 1,040,000	\$ 1,055,000	\$ 1,055,000	\$ 1,055,000	\$ 1,070,000	1.4%
Interest Exp-Tax Exempt Bonds	\$ 140,238	\$ 119,438	\$ 119,438	\$ 119,438	\$ 98,338	-17.7%
2011 Debt Service	\$ 1,180,738	\$ 1,174,938	\$ 1,174,938	\$ 1,174,938	\$ 1,168,838	-0.5%
<b>2012 Debt Service</b>						
Professional Services	\$ 550	\$ 550	\$ 550	\$ 550	\$ 550	0.0%
Principal Tax Exempt Bonds	\$ 1,165,000	\$ 1,210,000	\$ 1,210,000	\$ 1,210,000	\$ 1,260,000	4.1%
Interest Exp-Tax Exempt Bonds	\$ 337,300	\$ 290,700	\$ 290,700	\$ 290,700	\$ 242,300	-16.6%
2012 Debt Service	\$ 1,502,850	\$ 1,501,250	\$ 1,501,250	\$ 1,501,250	\$ 1,502,850	0.1%
<b>2012A Debt Service</b>						
Professional Services	\$ 525	\$ 525	\$ 525	\$ 525	\$ 525	0.0%
Principal Tax Exempt Bonds	\$ 282,412	\$ 293,274	\$ 293,274	\$ 293,274	\$ 309,567	5.6%
Interest Exp-Tax Exempt Bonds	\$ 71,710	\$ 60,413	\$ 60,413	\$ 60,414	\$ 49,811	-17.5%
2012A Debt Service	\$ 354,647	\$ 354,212	\$ 354,212	\$ 354,213	\$ 359,903	1.6%
<b>2016A Debt Service</b>						
Professional Services	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Principal Tax Exempt Bonds	\$ 1,950,000	\$ 2,100,000	\$ 2,100,000	\$ 2,100,000	\$ 2,350,000	11.9%
Interest Exp-Tax Exempt Bonds	\$ 808,100	\$ 769,100	\$ 769,100	\$ 769,100	\$ 727,100	-5.5%
2016A Debt Service	\$ 2,759,100	\$ 2,870,100	\$ 2,870,100	\$ 2,870,100	\$ 3,078,100	7.2%
<b>2017 Debt Service</b>						
Professional Services	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Principal Tax Exempt Bonds	\$ 455,000	\$ 525,000	\$ 525,000	\$ 525,000	\$ 595,000	13.3%
Interest Exp-Tax Exempt Bonds	\$ 173,644	\$ 161,700	\$ 161,700	\$ 161,701	\$ 147,919	-8.5%
2017 Debt Service	\$ 629,644	\$ 687,700	\$ 687,700	\$ 687,701	\$ 743,919	8.2%
<b>2019 Debt Service</b>						
Principal Tax Exempt Bonds	\$ -	\$ 1,210,000	\$ -	\$ -	\$ -	-
Interest Exp-Tax Exempt Bonds	\$ -	\$ 660,000	\$ -	\$ -	\$ -	-
2019 Debt Service	\$ -	\$ 1,870,000	\$ -	\$ -	\$ -	-

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>2020A Debt Service</b>						
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ 1,000	-
Principal Tax Exempt Bonds	\$ -	\$ -	\$ -	\$ -	\$ 455,000	-
Interest Exp-Tax Exempt Bonds	\$ -	\$ -	\$ -	\$ -	\$ 413,742	-
<b>2020A Debt Service</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 869,742</b>	<b>-</b>
<b>2020B Debt Service</b>						
Professional Services	\$ -	\$ -	\$ -	\$ -	\$ 1,000	-
Principal Tax Exempt Bonds	\$ -	\$ -	\$ -	\$ -	\$ -	-
Interest Exp-Tax Exempt Bonds	\$ -	\$ -	\$ -	\$ -	\$ 273,197	-
<b>2020B Debt Service</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 274,197</b>	<b>-</b>
<b>Commuter Parking Lot</b>						
Building Improvements	\$ 13,050	\$ -	\$ -	\$ -	\$ -	-
Commuter Parking Lot	\$ 13,050	\$ -	\$ -	\$ -	\$ -	-
<b>Water Utility</b>						
Interest Exp-Tax Exempt Bonds	\$ 13,348	\$ -	\$ -	\$ -	\$ -	-
Amortized Deferred Other Charge	\$ -	\$ -	\$ -	\$ -	\$ -	-
Water Utility	\$ 13,348	\$ -	\$ -	\$ -	\$ -	-
<b>SSA #12</b>						
Principal-Taxable Bonds	\$ 22,615	\$ 22,892	\$ 22,892	\$ 22,892	\$ 22,892	0.0%
SSA #12	\$ 22,615	\$ 22,892	\$ 22,892	\$ 22,892	\$ 22,892	0.0%
<b>SSA #13</b>						
Principal-Taxable Bonds	\$ 13,737	\$ 13,548	\$ 13,548	\$ 13,548	\$ 13,548	0.0%
SSA #13	\$ 13,737	\$ 13,548	\$ 13,548	\$ 13,548	\$ 13,548	0.0%
<b>Debt Projects</b>	<b>\$ 11,749,820</b>	<b>\$ 9,701,540</b>	<b>\$ 7,831,540</b>	<b>\$ 7,831,542</b>	<b>\$ 8,033,989</b>	<b>2.6%</b>
<b>Operating Transfers</b>						
<b>General Fund</b>						
Operating Trans Out-Transit	\$ 1,614,560	\$ 1,710,828	\$ 963,111	\$ 963,111	\$ 1,446,735	50.2%
Operating Trans Out-CIP	\$ 1,259,845	\$ -	\$ -	\$ -	\$ 2,440,000	-
Operating Trans Out-Baseball	\$ 360,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	0.0%
Operating Trans Out-Perf Arts	\$ 340,000	\$ -	\$ -	\$ -	\$ -	-
Operating Trans Out-Refuse Dsp	\$ 4,500,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000	\$ 5,000,000	5.3%
Oper Transfer Out-OS Hist Dist	\$ 169,229	\$ 233,500	\$ 178,500	\$ 178,500	\$ 205,350	15.0%
<b>General Fund</b>	<b>\$ 8,243,633</b>	<b>\$ 7,394,328</b>	<b>\$ 6,591,611</b>	<b>\$ 6,591,611</b>	<b>\$ 9,792,085</b>	<b>48.6%</b>
<b>Motor Fuel Tax</b>						
Operating Trans Out-General	\$ -	\$ 540,000	\$ 559,324	\$ 559,324	\$ 540,000	0.0%
Operating Trans Out - VSP	\$ -	\$ 900,000	\$ 900,000	\$ 900,000	\$ 900,000	0.0%
Labor Charge	\$ 773,044	\$ -	\$ -	\$ -	\$ -	-
Roadway Improvements	\$ -	\$ -	\$ 99,392	\$ 59,400	\$ 2,114,992	-
Equipment Usage Charge	\$ 354,483	\$ -	\$ -	\$ -	\$ -	-
<b>Motor Fuel Tax</b>	<b>\$ 1,127,526</b>	<b>\$ 1,440,000</b>	<b>\$ 1,558,716</b>	<b>\$ 1,518,724</b>	<b>\$ 3,554,992</b>	<b>0.0%</b>
<b>North Schaumburg TIF</b>						
Operating Trans Out-CIP	\$ -	\$ 1,050,000	\$ 1,050,000	\$ 1,050,000	\$ -	0.0%
Operating Trans Out-2016A DS	\$ 2,759,100	\$ 2,871,100	\$ 2,871,100	\$ 2,871,100	\$ 3,353,297	16.8%
<b>North Schaumburg TIF</b>	<b>\$ 2,759,100</b>	<b>\$ 3,921,100</b>	<b>\$ 3,921,100</b>	<b>\$ 3,921,100</b>	<b>\$ 3,353,297</b>	<b>-14.5%</b>
<b>Capital Improvements</b>						
Operating Trans Out - VSP	\$ 1,711,266	\$ 1,711,266	\$ 1,710,072	\$ 1,710,072	\$ 1,752,358	2.5%
Oper Transfer Out-OS Hist Dist	\$ 50,000	\$ 150,000	\$ 150,000	\$ 103,673	\$ 246,327	64.2%
<b>Capital Improvements</b>	<b>\$ 1,761,266</b>	<b>\$ 1,861,266</b>	<b>\$ 1,860,072</b>	<b>\$ 1,813,745</b>	<b>\$ 1,998,685</b>	<b>7.5%</b>
<b>Vital Streets Program</b>						
Operating Transfer Out-2017 DS	\$ 629,644	\$ 687,700	\$ 687,700	\$ 687,701	\$ 743,919	8.2%
Operating Transfer Out-2019 DS	\$ -	\$ 1,870,000	\$ -	\$ -	\$ 869,742	-
<b>Vital Streets Program</b>	<b>\$ 629,644</b>	<b>\$ 2,557,700</b>	<b>\$ 687,700</b>	<b>\$ 687,701</b>	<b>\$ 1,613,661</b>	<b>134.6%</b>

	FY 2019/20 Actual	FY 2020/21 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Water Utility</b>						
Operating Trans Out-General	\$ 710,838	\$ 790,583	\$ 790,583	\$ 790,583	\$ 765,048	-3.2%
Operating Trans Out-CIP	\$ 1,711,266		\$ 2,510,072	\$ 2,510,072	\$ 2,552,358	1.7%
Water Utility	\$ 2,422,104	\$ 3,600,655	\$ 3,300,655	\$ 3,300,655	\$ 3,317,406	0.5%
<b>Vehicle Replacement</b>						
Operating Trans Out - BldgRepl	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	-
Vehicle Replacement	\$ 6,000,000	\$ -	\$ -	\$ -	\$ -	-
<b>Technology Replacement</b>						
Operating Trans Out - BldgRepl	\$ 750,000	\$ -	\$ -	\$ -	\$ -	-
Technology Replacement	\$ 750,000	\$ -	\$ -	\$ -	\$ -	-
Operating Transfers	\$ 23,693,273	\$ 20,775,049	\$ 17,919,854	\$ 17,833,536	\$ 23,630,126	31.9%
<b>GRAND TOTAL</b>	<b>\$ 239,222,254</b>	<b>\$ 249,067,626</b>	<b>\$ 234,061,553</b>	<b>\$ 225,991,752</b>	<b>\$ 244,453,508</b>	<b>4.4%</b>

SCHAUMBURG, ILLINOIS  
**ANNUAL**  
BUDGET PROPOSAL  
**2021-2022**

**Appendix D**  
**Expense Summary**  
**(By Division)**



**VILLAGE OF SCHAUMBURG**  
PROGRESS THROUGH THOUGHTFUL PLANNING

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>President and Board</b>						
<b>Mayor's Office</b>						
Salaries & Wages-Regular	\$ 84,347	\$ 83,590	\$ 86,598	\$ 86,598	\$ 85,264	-1.5%
Salaries & Wages-Part Time	\$ 63,848	\$ 65,241	\$ 63,374	\$ 63,374	\$ 67,161	6.0%
Salaries & Wages-Overtime	\$ 2,755	\$ 2,500	\$ 2,500	\$ 1,500	\$ 1,500	-40.0%
Salaries & Wages-Meetings	\$ 43,084	\$ 48,000	\$ 48,000	\$ 48,000	\$ 70,574	47.0%
Health & Life Benefit Charges	\$ 19,005	\$ 19,032	\$ 19,032	\$ 19,032	\$ 14,652	-23.0%
FICA	\$ 11,783	\$ 12,081	\$ 12,268	\$ 12,268	\$ 13,925	13.5%
Medicare	\$ 2,756	\$ 2,828	\$ 2,872	\$ 2,872	\$ 3,262	13.6%
IMRF	\$ 10,617	\$ 12,100	\$ 12,476	\$ 12,476	\$ 12,158	-2.5%
Contingency	\$ -	\$ 3,013	\$ 52,057	\$ -	\$ 2,557	-95.1%
Printing	\$ 626	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,250	25.0%
Meeting Supplies	\$ 6,853	\$ 7,000	\$ 1,000	\$ 100	\$ 7,000	600.0%
Operating Supplies	\$ 702	\$ 4,410	\$ 4,410	\$ 2,000	\$ 4,410	0.0%
Office Supplies	\$ 1,195	\$ 2,284	\$ 2,284	\$ 1,750	\$ 2,284	0.0%
Postage	\$ 962	\$ 1,805	\$ 1,805	\$ 1,600	\$ 1,000	-44.6%
Property & Casualty Ins Charge	\$ 1,536	\$ 1,461	\$ 1,461	\$ 1,461	\$ 1,461	0.0%
Workers Compensation Charges	\$ 4	\$ 4	\$ 4	\$ 4	\$ 4	0.0%
Utilities-Gas & Electric	\$ 242	\$ 241	\$ 241	\$ 241	\$ 297	23.2%
Communications	\$ 424	\$ 1,188	\$ 1,188	\$ 450	\$ 602	-49.3%
Travel Meetings & Training	\$ 11,565	\$ -	\$ -	\$ -	\$ 25,800	-
Dues Subscriptions Publ	\$ 50,298	\$ 51,279	\$ 51,279	\$ 49,500	\$ 51,073	-0.4%
Professional Services	\$ 1,794	\$ -	\$ -	\$ -	\$ 11,000	-
Office Furniture/Equipment	\$ -	\$ -	\$ -	\$ -	\$ 2,500	-
Mayor's Office	\$ 314,396	\$ 319,057	\$ 363,849	\$ 304,226	\$ 379,734	4%
<b>Clerk's Office</b>						
Salaries & Wages-Part Time	\$ 9,112	\$ 9,317	\$ 9,045	\$ 9,045	\$ 9,596	6.1%
Salaries & Wages-Meetings	\$ 3,422	\$ 3,675	\$ 3,675	\$ 3,675	\$ 7,269	97.8%
FICA	\$ 777	\$ 806	\$ 806	\$ 806	\$ 1,046	29.8%
Medicare	\$ 182	\$ 189	\$ 189	\$ 189	\$ 245	29.6%
Office Supplies	\$ 616	\$ 400	\$ 400	\$ 400	\$ 400	0.0%
Postage	\$ 5	\$ 50	\$ 50	\$ 25	\$ 25	-50.0%
Property & Casualty Ins Charge	\$ 58	\$ 55	\$ 55	\$ 55	\$ 55	0.0%
Travel Meetings & Training	\$ 4,073	\$ -	\$ -	\$ (150)	\$ 3,581	-
Dues Subscriptions Publ	\$ 560	\$ 713	\$ 513	\$ 513	\$ 525	2.3%
Clerk's Office	\$ 18,804	\$ 15,205	\$ 14,733	\$ 14,558	\$ 22,742	-35.7%
President and Board	\$ 333,200	\$ 334,262	\$ 378,582	\$ 318,784	\$ 402,476	6.3%

<b>Boards and Commissions</b>						
<b>Plan Commission</b>						
Salaries & Wages-Stipends	\$ 3,080	\$ 4,530	\$ 4,530	\$ 3,950	\$ 4,530	0.0%
FICA	\$ 191	\$ 280	\$ 280	\$ 245	\$ 280	0.0%
Medicare	\$ 45	\$ 67	\$ 67	\$ 58	\$ 67	0.0%
Operating Supplies	\$ 110	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 598	\$ 500	\$ 500	\$ 700	\$ 700	40.0%
Dues Subscriptions Publ	\$ 585	\$ 585	\$ -	\$ -	\$ -	-
Plan Commission	\$ 4,609	\$ 5,962	\$ 5,377	\$ 4,953	\$ 5,577	3.7%

<b>Zoning Board</b>						
Salaries & Wages-Stipends	\$ 8,961	\$ 9,500	\$ 9,500	\$ 7,928	\$ 9,500	0.0%
FICA	\$ 556	\$ 600	\$ 600	\$ 492	\$ 600	0.0%
Medicare	\$ 130	\$ 150	\$ 150	\$ 115	\$ 150	0.0%
Advertising	\$ 7,524	\$ 7,000	\$ 7,000	\$ 7,000	\$ 9,000	28.6%
Dues Subscriptions Publ	\$ 570	\$ 700	\$ -	\$ -	\$ -	-
Zoning Board	\$ 17,741	\$ 17,950	\$ 17,250	\$ 15,535	\$ 19,250	11.6%

<b>Blood Program Committee</b>						
Salaries & Wages-Stipends	\$ 2,680	\$ 4,000	\$ 4,000	\$ 2,390	\$ 4,000	0.0%
FICA	\$ 166	\$ 247	\$ 247	\$ 149	\$ 247	0.0%
Medicare	\$ 39	\$ 58	\$ 58	\$ 35	\$ 58	0.0%
Operating Supplies	\$ 487	\$ 710	\$ 710	\$ 710	\$ 710	0.0%
Postage	\$ 9	\$ 25	\$ 25	\$ 25	\$ 25	0.0%
Blood Program Committee	\$ 3,381	\$ 5,040	\$ 5,040	\$ 3,309	\$ 5,040	0.0%



	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Fire &amp; Police Commission</b>						
Salaries & Wages-Part Time	\$ -	\$ -	\$ -	\$ -	\$ 35,420	-
Salaries & Wages-Overtime	\$ -	\$ 500	\$ 500	\$ -	\$ 300	-40.0%
Salaries & Wages-Stipends	\$ 2,600	\$ 2,600	\$ 2,600	\$ 1,880	\$ 2,600	0.0%
FICA	\$ 161	\$ 193	\$ 193	\$ 117	\$ 2,408	1147.7%
Medicare	\$ 38	\$ 45	\$ 45	\$ 28	\$ 563	1151.1%
IMRF	\$ -	\$ -	\$ -	\$ -	\$ 4,384	-
Office Supplies	\$ 116	\$ 100	\$ 100	\$ 100	\$ 100	0.0%
Postage	\$ 2	\$ 100	\$ 100	\$ 25	\$ 50	-50.0%
Travel Meetings & Training	\$ 479	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 894	\$ 600	\$ 600	\$ 600	\$ 600	0.0%
Dues Subscriptions Publ	\$ 375	\$ 375	\$ 375	\$ 375	\$ 375	0.0%
Professional Services	\$ 184,591	\$ 190,218	\$ 100,218	\$ 90,218	\$ 132,405	32.1%
<b>Fire &amp; Police Commission</b>	<b>\$ 189,254</b>	<b>\$ 194,731</b>	<b>\$ 104,731</b>	<b>\$ 93,343</b>	<b>\$ 179,205</b>	<b>71.1%</b>
<b>Board of Health</b>						
Salaries & Wages-Stipends	\$ 1,890	\$ 2,500	\$ 2,500	\$ 1,690	\$ 2,500	0.0%
FICA	\$ 117	\$ 160	\$ 160	\$ 105	\$ 160	0.0%
Medicare	\$ 27	\$ 45	\$ 45	\$ 25	\$ 45	0.0%
<b>Board of Health</b>	<b>\$ 2,035</b>	<b>\$ 2,705</b>	<b>\$ 2,705</b>	<b>\$ 1,820</b>	<b>\$ 2,705</b>	<b>0.0%</b>
<b>FCC Advisory Committee</b>						
Salaries & Wages-Stipends	\$ 1,420	\$ 1,500	\$ 1,500	\$ 1,360	\$ 1,500	0.0%
FICA	\$ 88	\$ 100	\$ 100	\$ 85	\$ 100	0.0%
Medicare	\$ 21	\$ 35	\$ 35	\$ 20	\$ 35	0.0%
<b>FCC Advisory Committee</b>	<b>\$ 1,529</b>	<b>\$ 1,635</b>	<b>\$ 1,635</b>	<b>\$ 1,465</b>	<b>\$ 1,635</b>	<b>0.0%</b>
<b>Environmental Committee</b>						
Salaries & Wages-Stipends	\$ 3,702	\$ 4,920	\$ 4,920	\$ 2,030	\$ 4,920	0.0%
FICA	\$ 230	\$ 306	\$ 306	\$ 126	\$ 306	0.0%
Medicare	\$ 54	\$ 74	\$ 74	\$ 30	\$ 74	0.0%
Clothing And Linen	\$ -	\$ 200	\$ 200	\$ -	\$ 200	0.0%
Operating Supplies	\$ 18	\$ 450	\$ 450	\$ 900	\$ 900	100.0%
Office Supplies	\$ 61	\$ 265	\$ 265	\$ 75	\$ 125	-52.8%
<b>Environmental Committee</b>	<b>\$ 4,065</b>	<b>\$ 6,215</b>	<b>\$ 6,215</b>	<b>\$ 3,161</b>	<b>\$ 6,525</b>	<b>5.0%</b>
<b>Business Devel Commission</b>						
Meeting Supplies	\$ 6,324	\$ 15,000	\$ 1,500	\$ 1,500	\$ 15,000	900.0%
Operating Supplies	\$ 44	\$ 196	\$ 196	\$ 60	\$ 196	0.0%
<b>Business Devel Commission</b>	<b>\$ 6,368</b>	<b>\$ 15,196</b>	<b>\$ 1,696</b>	<b>\$ 1,560</b>	<b>\$ 15,196</b>	<b>796.0%</b>
<b>Olde Schaumburg Commission</b>						
Salaries & Wages-Stipends	\$ 3,485	\$ 4,000	\$ 4,000	\$ 2,220	\$ 4,000	0.0%
FICA	\$ 216	\$ 250	\$ 250	\$ 138	\$ 250	0.0%
Medicare	\$ 51	\$ 65	\$ 65	\$ 33	\$ 65	0.0%
<b>Olde Schaumburg Commission</b>	<b>\$ 3,752</b>	<b>\$ 4,315</b>	<b>\$ 4,315</b>	<b>\$ 2,391</b>	<b>\$ 4,315</b>	<b>0.0%</b>
<b>Electrical Commission</b>						
Salaries & Wages-Stipends	\$ 1,750	\$ 2,000	\$ 2,000	\$ -	\$ 2,000	0.0%
FICA	\$ 109	\$ 124	\$ 124	\$ -	\$ 124	0.0%
Medicare	\$ 25	\$ 28	\$ 28	\$ -	\$ 28	0.0%
<b>Electrical Commission</b>	<b>\$ 1,884</b>	<b>\$ 2,152</b>	<b>\$ 2,152</b>	<b>\$ -</b>	<b>\$ 2,152</b>	<b>0.0%</b>
<b>Teen Center Advisory Board</b>						
Salaries & Wages-Stipends	\$ 2,650	\$ 3,440	\$ 3,440	\$ 1,690	\$ 3,440	0.0%
FICA	\$ 164	\$ 212	\$ 212	\$ 105	\$ 212	0.0%
Medicare	\$ 38	\$ 51	\$ 51	\$ 25	\$ 51	0.0%
<b>Teen Center Advisory Board</b>	<b>\$ 2,853</b>	<b>\$ 3,703</b>	<b>\$ 3,703</b>	<b>\$ 1,820</b>	<b>\$ 3,703</b>	<b>0.0%</b>
<b>Committee on Aging</b>						
Salaries & Wages-Stipends	\$ 6,470	\$ 7,950	\$ 7,950	\$ 4,810	\$ 7,950	0.0%
FICA	\$ 401	\$ 498	\$ 498	\$ 299	\$ 498	0.0%
Medicare	\$ 94	\$ 113	\$ 113	\$ 70	\$ 113	0.0%
Printing	\$ 1,274	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	0.0%
Meeting Supplies	\$ 214	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Operating Supplies	\$ 422	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Office Supplies	\$ 162	\$ 200	\$ 200	\$ 200	\$ 200	0.0%
Postage	\$ 20	\$ 150	\$ 150	\$ 150	\$ 150	0.0%
<b>Committee on Aging</b>	<b>\$ 9,057</b>	<b>\$ 11,511</b>	<b>\$ 11,511</b>	<b>\$ 8,129</b>	<b>\$ 11,511</b>	<b>0.0%</b>

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Bikeways Advisory Committee</b>						
Salaries & Wages-Stipends	\$ 3,060	\$ 3,350	\$ 3,350	\$ 2,860	\$ 3,350	0.0%
FICA	\$ 190	\$ 209	\$ 209	\$ 178	\$ 209	0.0%
Medicare	\$ 44	\$ 50	\$ 50	\$ 42	\$ 50	0.0%
Dues Subscriptions Publ	\$ 70	\$ 75	\$ 40	\$ 40	\$ 75	87.5%
<b>Bikeways Advisory Committee</b>	<b>\$ 3,364</b>	<b>\$ 3,684</b>	<b>\$ 3,649</b>	<b>\$ 3,120</b>	<b>\$ 3,684</b>	<b>1.0%</b>
<b>Peer Jury</b>						
Salaries & Wages-Stipends	\$ 1,290	\$ 1,800	\$ 1,800	\$ 1,130	\$ 1,800	0.0%
FICA	\$ 80	\$ 111	\$ 111	\$ 71	\$ 111	0.0%
Medicare	\$ 19	\$ 26	\$ 26	\$ 17	\$ 26	0.0%
Meeting Supplies	\$ 136	\$ 450	\$ 450	\$ 450	\$ 450	0.0%
<b>Peer Jury</b>	<b>\$ 1,524</b>	<b>\$ 2,387</b>	<b>\$ 2,387</b>	<b>\$ 1,668</b>	<b>\$ 2,387</b>	<b>0.0%</b>
<b>Cultural Commission</b>						
Salaries & Wages-Stipends	\$ 4,509	\$ 5,650	\$ -	\$ 3,997	\$ 5,650	-
FICA	\$ 280	\$ 350	\$ -	\$ 248	\$ 350	-
Medicare	\$ 65	\$ 80	\$ -	\$ 58	\$ 80	-
Operating Supplies	\$ 295	\$ 300	\$ -	\$ -	\$ -	-
<b>Cultural Commission</b>	<b>\$ 5,149</b>	<b>\$ 6,380</b>	<b>\$ -</b>	<b>\$ 4,303</b>	<b>\$ 6,080</b>	<b>-</b>
<b>Sister Cities Commission</b>						
Salaries & Wages-Stipends	\$ 3,770	\$ 5,550	\$ -	\$ 3,590	\$ 5,550	-
FICA	\$ 234	\$ 345	\$ -	\$ 223	\$ 345	-
Medicare	\$ 55	\$ 86	\$ -	\$ 53	\$ 86	-
Meeting Supplies	\$ 698	\$ 3,750	\$ -	\$ -	\$ 3,750	-
Operating Supplies	\$ (1,900)	\$ 1,800	\$ -	\$ -	\$ 1,800	-
Postage	\$ -	\$ -	\$ -	\$ 1	\$ -	-
Travel Meetings	\$ -	\$ -	\$ -	\$ -	\$ 500	-
Dues Subscriptions Publ	\$ 860	\$ 885	\$ -	\$ -	\$ 60	-
<b>Sister Cities Commission</b>	<b>\$ 3,716</b>	<b>\$ 12,416</b>	<b>\$ -</b>	<b>\$ 3,867</b>	<b>\$ 12,091</b>	<b>-</b>
<b>Septemberfest Committee</b>						
Salaries & Wages-Stipends	\$ 12,955	\$ 15,100	\$ -	\$ 10,550	\$ 15,100	-
FICA	\$ 803	\$ 890	\$ -	\$ 655	\$ 890	-
Medicare	\$ 188	\$ 201	\$ -	\$ 154	\$ 201	-
<b>Septemberfest Committee</b>	<b>\$ 13,946</b>	<b>\$ 16,191</b>	<b>\$ -</b>	<b>\$ 11,359</b>	<b>\$ 16,191</b>	<b>-</b>
<b>1% For Art Committee</b>						
Salaries & Wages-Stipends	\$ -	\$ 370	\$ 370	\$ 20	\$ 370	0.0%
FICA	\$ -	\$ 23	\$ 23	\$ 2	\$ 23	0.0%
Medicare	\$ -	\$ -	\$ -	\$ 1	\$ -	-
<b>1% For Art Committee</b>	<b>\$ -</b>	<b>\$ 393</b>	<b>\$ 393</b>	<b>\$ 23</b>	<b>\$ 393</b>	<b>0.0%</b>
<b>Boards and Commissions</b>	<b>\$ 274,225</b>	<b>\$ 312,566</b>	<b>\$ 172,759</b>	<b>\$ 161,826</b>	<b>\$ 297,640</b>	<b>72.3%</b>

<b>General Government Management</b>						
Salaries & Wages-Regular	\$ 676,482	\$ 660,929	\$ 666,484	\$ 662,887	\$ 599,473	-10.1%
Salaries & Wages-Part Time	\$ 25,265	\$ 26,610	\$ 26,610	\$ 26,610	\$ 81,277	205.4%
Salaries & Wages-Overtime	\$ -	\$ 300	\$ 300	\$ -	\$ 300	0.0%
Salaries & Wages-Longevity	\$ 4,000	\$ 3,900	\$ 3,900	\$ 3,900	\$ 2,700	-30.8%
Health & Life Benefit Charges	\$ 95,025	\$ 95,160	\$ 95,160	\$ 95,160	\$ 58,608	-38.4%
Health Insurance Allowance	\$ 13,956	\$ 13,070	\$ 13,070	\$ 13,070	\$ 503	-96.2%
FICA	\$ 33,516	\$ 33,233	\$ 34,037	\$ 33,814	\$ 33,371	-2.0%
Medicare	\$ 10,825	\$ 10,468	\$ 10,548	\$ 10,496	\$ 10,318	-2.2%
IMRF	\$ 75,033	\$ 84,611	\$ 85,304	\$ 84,855	\$ 75,437	-11.6%
Supplemental Pension	\$ 13,938	\$ 12,735	\$ 12,735	\$ 12,735	\$ 12,365	-2.9%
Transportation Allowance	\$ 13,249	\$ 13,148	\$ 13,148	\$ 13,148	\$ 13,148	0.0%
Star Leadership Award Program	\$ 2,300	\$ 5,000	\$ 5,000	\$ 3,000	\$ 5,000	0.0%
Communication Allowance	\$ 1,693	\$ 1,680	\$ 1,680	\$ 1,680	\$ 1,680	0.0%
Contingency	\$ -	\$ 23,986	\$ -	\$ -	\$ 12,261	-
Meeting Supplies	\$ 1,060	\$ 1,550	\$ 1,000	\$ 25	\$ 800	-20.0%
Operating Supplies	\$ 62	\$ 250	\$ 250	\$ 100	\$ 250	0.0%
Office Supplies	\$ 2,578	\$ 3,844	\$ 3,844	\$ 2,750	\$ 3,844	0.0%
Postage	\$ 272	\$ 270	\$ 270	\$ 270	\$ 270	0.0%
Youth in Government Day Award	\$ -	\$ 5,000	\$ -	\$ -	\$ 5,000	-
Property & Casualty Ins Charge	\$ 9,523	\$ 8,353	\$ 8,353	\$ 8,353	\$ 8,353	0.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Workers Compensation Charges	\$ 35	\$ 31	\$ 31	\$ 31	\$ 31	0.0%
Utilities-Gas & Electric	\$ 847	\$ 663	\$ 663	\$ 663	\$ 816	23.1%
Communications	\$ 3,645	\$ 3,867	\$ 3,867	\$ 3,867	\$ 4,239	9.6%
Travel Meetings & Training	\$ 13,978	\$ -	\$ -	\$ 15	\$ 6,210	-
Dues Subscriptions Publ	\$ 7,679	\$ 7,060	\$ 6,050	\$ 6,050	\$ 6,520	7.8%
Professional Services	\$ 167,525	\$ 152,000	\$ 152,000	\$ 152,000	\$ 190,000	25.0%
Equipment Usage Charges	\$ 2,167	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 36,121	\$ -	\$ -	\$ -	\$ -	-
Contingency	\$ -	\$ 25,000	\$ -	\$ -	\$ 25,000	-
Management	\$ 1,210,774	\$ 1,192,718	\$ 1,144,304	\$ 1,135,479	\$ 1,157,774	1.2%
<b>Legal Services</b>						
Postage	\$ 21	\$ 150	\$ 150	\$ 50	\$ 150	0.0%
Dues Subscriptions Publ	\$ 12,840	\$ 13,545	\$ 13,545	\$ 13,545	\$ 13,545	0.0%
Professional Services	\$ 540,739	\$ 463,155	\$ 415,155	\$ 375,000	\$ 399,000	-3.9%
Legal Services	\$ 553,600	\$ 476,850	\$ 428,850	\$ 388,595	\$ 412,695	-3.8%
General Government	\$ 1,764,374	\$ 1,669,568	\$ 1,573,154	\$ 1,524,074	\$ 1,570,469	-0.2%

<b>Communications and Outreach</b>						
<b>Administration</b>						
Salaries & Wages-Regular	\$ 193,801	\$ 199,023	\$ 209,765	\$ 203,665	\$ 206,592	-1.5%
Salaries & Wages-Part Time	\$ 33,860	\$ 51,905	\$ 51,905	\$ 51,905	\$ 52,539	1.2%
Health & Life Benefit Charges	\$ 38,010	\$ 38,064	\$ 38,064	\$ 38,064	\$ 29,304	-23.0%
FICA	\$ 14,585	\$ 15,633	\$ 16,299	\$ 15,921	\$ 16,605	1.9%
Medicare	\$ 3,411	\$ 3,657	\$ 3,812	\$ 3,724	\$ 3,884	1.9%
IMRF	\$ 24,541	\$ 31,317	\$ 32,657	\$ 31,896	\$ 31,796	-2.6%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Communication Allowance	\$ 1,830	\$ 2,712	\$ 2,712	\$ 2,712	\$ 2,712	0.0%
Contingency	\$ -	\$ 9,044	\$ -	\$ -	\$ 7,609	-
Printing	\$ 31,571	\$ 29,700	\$ 26,700	\$ 27,800	\$ 27,700	3.7%
Meeting Supplies	\$ 19	\$ 50	\$ -	\$ -	\$ -	-
Operating Supplies	\$ 1,007	\$ 1,010	\$ 320	\$ 251	\$ 620	93.8%
Office Supplies	\$ 2,540	\$ 2,300	\$ 1,250	\$ 550	\$ 1,775	42.0%
Postage	\$ 28,682	\$ 25,500	\$ 25,500	\$ 25,500	\$ 25,500	0.0%
Property & Casualty Ins Charge	\$ -	\$ 2,350	\$ 2,350	\$ 2,350	\$ 2,350	0.0%
Workers Compensation Charges	\$ 5	\$ 9	\$ 9	\$ 9	\$ 9	0.0%
Utilities-Gas & Electric	\$ -	\$ 301	\$ 301	\$ 301	\$ 371	23.3%
Communications	\$ -	\$ 585	\$ 585	\$ 585	\$ 754	28.9%
Travel Meetings & Training	\$ 204	\$ -	\$ -	\$ -	\$ 1,900	-
Advertising	\$ 1,117	\$ 100,200	\$ 55,100	\$ 55,000	\$ 61,200	11.1%
Dues Subscriptions Publ	\$ 6,799	\$ 10,953	\$ 10,143	\$ 10,143	\$ 10,228	0.8%
Professional Services	\$ 16,914	\$ 121,000	\$ 150,000	\$ 121,000	\$ 106,000	-29.3%
Other Capital Outlay	\$ 1,900	\$ -	\$ -	\$ -	\$ -	-
Administration	\$ 406,793	\$ 651,261	\$ 633,420	\$ 597,324	\$ 595,396	-6.0%
Communications and Outreach	\$ 406,793	\$ 651,261	\$ 633,420	\$ 597,324	\$ 595,396	-6.0%

<b>Community Services</b>						
<b>Human Services</b>						
Salaries & Wages-Longevity	\$ (1,000)	\$ -	\$ -	\$ -	\$ -	-
FICA	\$ (62)	\$ -	\$ -	\$ -	\$ -	-
Medicare	\$ (15)	\$ -	\$ -	\$ -	\$ -	-
Human Services	\$ (1,077)	\$ -	\$ -	\$ -	\$ -	-
<b>Nursing and Senior Services</b>						
Salaries & Wages-Longevity	\$ (400)	\$ -	\$ -	\$ -	\$ -	-
FICA	\$ (25)	\$ -	\$ -	\$ -	\$ -	-
Medicare	\$ (6)	\$ -	\$ -	\$ -	\$ -	-
Nursing and Senior Services	\$ (431)	\$ -	\$ -	\$ -	\$ -	-
Community Services	\$ (1,507)	\$ -	\$ -	\$ -	\$ -	-

<b>Finance</b>						
<b>Financial Management</b>						
Salaries & Wages-Regular	\$ 291,678	\$ 283,396	\$ 269,010	\$ 269,010	\$ 348,129	29.4%
Salaries & Wages-Longevity	\$ 1,050	\$ 1,050	\$ 1,050	\$ 900	\$ 450	-57.1%
Health & Life Benefit Charges	\$ 57,965	\$ 56,144	\$ 56,144	\$ 56,144	\$ 52,015	-7.4%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
FICA	\$ 17,042	\$ 16,279	\$ 16,682	\$ 16,501	\$ 20,835	24.9%
Medicare	\$ 4,269	\$ 3,980	\$ 4,074	\$ 4,032	\$ 5,114	25.5%
IMRF	\$ 30,623	\$ 34,857	\$ 35,669	\$ 35,305	\$ 42,768	19.9%
Transportation Allowance	\$ 4,495	\$ 4,461	\$ 4,461	\$ 4,461	\$ 4,461	0.0%
Communication Allowance	\$ 254	\$ 252	\$ 252	\$ 68	\$ -	-100.0%
Contingency	\$ -	\$ 45,181	\$ -	\$ -	\$ 30,315	-
Printing	\$ 535	\$ 515	\$ 515	\$ 543	\$ 550	6.8%
Operating Supplies	\$ 272	\$ -	\$ -	\$ 299	\$ -	-
Office Supplies	\$ 2,234	\$ 2,649	\$ 2,449	\$ 1,800	\$ 2,400	-2.0%
Postage	\$ 391	\$ 850	\$ 750	\$ 300	\$ 600	-20.0%
Property & Casualty Ins Charge	\$ 14,643	\$ 14,071	\$ 14,071	\$ 14,071	\$ 14,071	0.0%
Workers Compensation Charges	\$ 16	\$ 17	\$ 17	\$ 17	\$ 17	0.0%
Utilities-Gas & Electric	\$ 2,661	\$ 2,713	\$ 2,713	\$ 2,713	\$ 2,743	1.1%
Communications	\$ 4,310	\$ 4,883	\$ 4,883	\$ 4,883	\$ 5,933	21.5%
Travel Meetings & Training	\$ 2,289	\$ -	\$ -	\$ -	\$ 1,000	-
Advertising	\$ 2,826	\$ 3,025	\$ 3,025	\$ 3,025	\$ 3,025	0.0%
Dues Subscriptions Publ	\$ 1,787	\$ 2,332	\$ 1,632	\$ 1,632	\$ 2,432	49.0%
Actuarial Studies	\$ 4,200	\$ -	\$ -	\$ -	\$ 4,500	-
Professional Services	\$ 575	\$ 730	\$ 45,964	\$ 45,964	\$ 705	-98.5%
Equipment Usage Charges	\$ 5,711	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 21,673	\$ -	\$ -	\$ -	\$ -	-
Bank Fees	\$ 14,738	\$ 17,880	\$ 14,000	\$ 11,000	\$ 14,000	0.0%
Financial Management	\$ 486,238	\$ 495,265	\$ 477,361	\$ 472,668	\$ 556,063	16.5%
<b>Pension Funds</b>						
Pensions-Retirement	\$ 15,140,046	\$ 15,603,787	\$ 15,603,787	\$ 15,603,787	\$ 17,308,822	10.9%
Pensions-Non-Duty Disability	\$ 153,096	\$ 165,530	\$ 165,530	\$ 165,530	\$ 174,770	5.6%
Pensions-Duty Disability	\$ 1,950,804	\$ 2,009,590	\$ 2,009,590	\$ 2,009,590	\$ 2,159,118	7.4%
Pensions-Surviving Spouse	\$ 858,316	\$ 871,462	\$ 871,462	\$ 1,009,592	\$ 1,257,296	44.3%
Pensions-Occupational	\$ 618,700	\$ 637,262	\$ 637,262	\$ 637,262	\$ 535,865	-15.9%
Pension Refunds	\$ 141,166	\$ -	\$ -	\$ 16,593	\$ -	-
Office Supplies	\$ 256	\$ 1,000	\$ 1,000	\$ 1,000	\$ 500	-50.0%
Postage	\$ 647	\$ 900	\$ 900	\$ 900	\$ 450	-50.0%
Fiduciary Liability Insurance	\$ 21,988	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	0.0%
Travel Meetings & Training	\$ 1,050	\$ -	\$ -	\$ 500	\$ -	-
Dues Subscriptions Publ	\$ 900	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
Professional Services	\$ 28,582	\$ 36,000	\$ 36,000	\$ 47,576	\$ 67,000	86.1%
Legal Fees	\$ 38,626	\$ 38,000	\$ 38,000	\$ 46,959	\$ 35,000	-7.9%
IDOI Compliance Fee	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	\$ 16,000	0.0%
Investment Mgrs.-Advisor Fee	\$ 280,166	\$ 347,000	\$ 347,000	\$ 347,000	\$ 328,500	-5.3%
Bank Fees	\$ 12,777	\$ 12,100	\$ 12,100	\$ 12,100	\$ 13,100	8.3%
Pension Funds	\$ 19,263,120	\$ 19,762,631	\$ 19,762,631	\$ 19,938,389	\$ 21,920,421	10.9%
<b>Financial Reporting</b>						
Salaries & Wages-Regular	\$ 258,502	\$ 286,662	\$ 280,046	\$ 271,000	\$ 290,035	3.6%
Salaries & Wages-Part Time	\$ 4,166	\$ 5,700	\$ 5,700	\$ 4,979	\$ 6,000	5.3%
Salaries & Wages-Longevity	\$ 1,215	\$ 1,215	\$ 1,215	\$ 1,215	\$ 1,215	0.0%
Health & Life Benefit Charges	\$ 68,418	\$ 68,515	\$ 68,515	\$ 68,515	\$ 52,747	-23.0%
FICA	\$ 15,853	\$ 17,744	\$ 18,107	\$ 18,071	\$ 18,261	0.9%
Medicare	\$ 3,764	\$ 4,190	\$ 4,274	\$ 4,266	\$ 4,321	1.1%
IMRF	\$ 27,235	\$ 35,292	\$ 36,024	\$ 35,951	\$ 35,738	-0.8%
Transportation Allowance	\$ 899	\$ 893	\$ 893	\$ 893	\$ 893	0.0%
Communication Allowance	\$ 254	\$ 252	\$ 252	\$ 68	\$ -	-100.0%
Printing	\$ 557	\$ 550	\$ 550	\$ 607	\$ 550	0.0%
Office Supplies	\$ 1,119	\$ 800	\$ 700	\$ 700	\$ 700	0.0%
Postage	\$ 95	\$ 70	\$ 70	\$ 143	\$ 120	71.4%
Workers Compensation Charges	\$ 15	\$ 14	\$ 14	\$ 14	\$ 14	0.0%
Travel Meetings & Training	\$ 520	\$ -	\$ 1,595	\$ 2,145	\$ 1,500	-6.0%
Dues Subscriptions Publ	\$ 800	\$ 410	\$ 410	\$ 410	\$ 410	0.0%
Professional Services	\$ 610	\$ 610	\$ 610	\$ 610	\$ 610	0.0%
Annual Audit	\$ 47,279	\$ 38,772	\$ 34,177	\$ 33,164	\$ 34,594	1.2%
Bad Debt Expense	\$ 347,301	\$ 58,360	\$ 58,360	\$ 58,360	\$ 58,360	0.0%
Financial Reporting	\$ 778,604	\$ 520,049	\$ 511,512	\$ 501,111	\$ 506,068	-1.1%
<b>Procurement</b>						
Salaries & Wages-Regular	\$ 258,269	\$ 187,805	\$ 181,091	\$ 184,124	\$ 238,261	31.6%
Salaries & Wages-Overtime	\$ 802	\$ -	\$ -	\$ 119	\$ -	-
Salaries & Wages-Longevity	\$ 3,160	\$ 3,660	\$ 3,660	\$ 2,460	\$ 2,460	-32.8%
Health & Life Benefit Charges	\$ 89,324	\$ 53,290	\$ 53,290	\$ 53,290	\$ 41,026	-23.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
FICA	\$ 16,024	\$ 11,153	\$ 11,510	\$ 11,510	\$ 14,855	29.1%
Medicare	\$ 3,748	\$ 2,611	\$ 2,695	\$ 2,695	\$ 3,475	28.9%
IMRF	\$ 27,822	\$ 23,685	\$ 24,406	\$ 24,406	\$ 29,539	21.0%
Communication Allowance	\$ 85	\$ 84	\$ 84	\$ 23	\$ -	-100.0%
Printing	\$ 1,230	\$ 1,000	\$ 1,000	\$ 850	\$ 1,000	0.0%
Office Supplies	\$ 1,262	\$ 1,050	\$ 1,050	\$ 750	\$ 1,050	0.0%
Postage	\$ 2,434	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,500	-16.7%
Workers Compensation Charges	\$ 19	\$ 13	\$ 13	\$ 13	\$ 13	0.0%
Advertising	\$ 5,572	\$ 4,500	\$ 4,500	\$ 3,500	\$ 4,500	0.0%
Dues Subscriptions Publ	\$ 314	\$ 488	\$ 2,250	\$ 3,000	\$ 13,500	500.0%
Professional Services	\$ 467	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Procurement	\$ 410,531	\$ 292,839	\$ 289,049	\$ 289,240	\$ 352,679	22.0%
<b>Revenue Management</b>						
Salaries & Wages-Regular	\$ 362,516	\$ 346,471	\$ 356,134	\$ 340,963	\$ 322,589	-9.4%
Salaries & Wages-Part Time	\$ 59,214	\$ 57,136	\$ 57,136	\$ 53,054	\$ 59,408	4.0%
Salaries & Wages-Overtime	\$ 500	\$ 300	\$ 300	\$ 600	\$ 600	100.0%
Salaries & Wages-Longevity	\$ 1,665	\$ 1,635	\$ 1,635	\$ 1,485	\$ 1,035	-36.7%
Health & Life Benefit Charges	\$ 123,950	\$ 120,282	\$ 120,282	\$ 120,282	\$ 86,740	-27.9%
FICA	\$ 25,840	\$ 24,575	\$ 25,174	\$ 25,150	\$ 23,677	-5.9%
Medicare	\$ 6,081	\$ 5,776	\$ 5,916	\$ 5,910	\$ 5,576	-5.7%
IMRF	\$ 44,394	\$ 44,455	\$ 45,662	\$ 45,614	\$ 41,165	-9.8%
Transportation Allowance	\$ 599	\$ 596	\$ 596	\$ 596	\$ 596	0.0%
Communication Allowance	\$ 169	\$ 168	\$ 168	\$ 46	\$ -	-100.0%
Contingency	\$ -	\$ 9,109	\$ 1,060	\$ -	\$ 11,107	947.8%
Printing	\$ 568	\$ 790	\$ 790	\$ 790	\$ 1,122	42.0%
Office Supplies	\$ 2,059	\$ 2,060	\$ 2,060	\$ 1,900	\$ 2,060	0.0%
Postage	\$ 107,138	\$ 109,300	\$ 109,300	\$ 107,550	\$ 109,450	0.1%
Property & Casualty Insurance	\$ 675	\$ 354	\$ 354	\$ 354	\$ 354	0.0%
Workers Compensation Charges	\$ 19	\$ 17	\$ 17	\$ 17	\$ 17	0.0%
Communications	\$ 8,307	\$ 8,225	\$ 8,225	\$ 8,140	\$ 8,206	-0.2%
Professional Services	\$ 105,911	\$ 137,847	\$ 137,847	\$ 84,000	\$ 132,347	-4.0%
Annual Audit	\$ 27,610	\$ 35,257	\$ 33,357	\$ 26,500	\$ 31,102	-6.8%
Bank Fees	\$ 411	\$ 564	\$ 564	\$ 504	\$ 504	-10.6%
Credit Card Processing	\$ 35,249	\$ 40,276	\$ 2,076	\$ 1,549	\$ 12,136	484.6%
Bad Debt Expense	\$ 9,030	\$ 700	\$ 700	\$ 17,000	\$ 1,000	42.9%
Revenue Management	\$ 921,905	\$ 945,893	\$ 909,353	\$ 842,004	\$ 850,791	-6.4%
<b>Licensing</b>						
Salaries & Wages-Regular	\$ 134,121	\$ 128,990	\$ 132,264	\$ 132,264	\$ 96,830	-26.8%
Salaries & Wages-Part Time	\$ 18,939	\$ 20,529	\$ 20,529	\$ 20,529	\$ 21,246	3.5%
Salaries & Wages-Overtime	\$ 417	\$ 400	\$ 400	\$ 600	\$ 400	0.0%
Salaries & Wages-Longevity	\$ 560	\$ 540	\$ 540	\$ 465	\$ 240	-55.6%
Health & Life Benefit Charges	\$ 44,282	\$ 44,345	\$ 44,345	\$ 44,345	\$ 31,209	-29.6%
FICA	\$ 9,415	\$ 8,740	\$ 8,943	\$ 8,943	\$ 7,363	-17.7%
Medicare	\$ 2,202	\$ 2,049	\$ 2,096	\$ 2,096	\$ 1,726	-17.7%
IMRF	\$ 16,301	\$ 18,567	\$ 18,977	\$ 18,977	\$ 14,570	-23.2%
Communication Allowance	\$ 85	\$ 84	\$ 84	\$ 23	\$ -	-100.0%
Printing	\$ 1,810	\$ 1,194	\$ 1,194	\$ 530	\$ 1,194	0.0%
Office Supplies	\$ 3,484	\$ 4,270	\$ 4,270	\$ 2,564	\$ 4,270	0.0%
Postage	\$ 5,672	\$ 10,500	\$ 10,500	\$ 8,000	\$ 8,000	-23.8%
Workers Compensation Charges	\$ 7	\$ 6	\$ 6	\$ 6	\$ 6	0.0%
Professional Services	\$ 51,133	\$ 11,760	\$ 1,760	\$ -	\$ 11,760	568.2%
Licensing	\$ 288,426	\$ 251,974	\$ 245,908	\$ 239,342	\$ 198,814	-19.2%
<b>Property &amp; Casualty Program</b>						
Property Insurance	\$ 126,814	\$ 142,313	\$ 142,313	\$ 156,805	\$ 142,313	0.0%
Liability Insurance	\$ 284,523	\$ 295,529	\$ 295,529	\$ 295,529	\$ 295,529	0.0%
Airport Liability Insurance	\$ 22,383	\$ 23,920	\$ 23,920	\$ 23,920	\$ 23,920	0.0%
Excess Liability Insurance	\$ 86,049	\$ 115,095	\$ 115,095	\$ 129,344	\$ 115,095	0.0%
Liability Claims	\$ 616,629	\$ 225,000	\$ 225,000	\$ 225,000	\$ 225,000	0.0%
Professional Services	\$ 51,075	\$ 54,903	\$ 54,903	\$ 54,903	\$ 54,903	0.0%
Property Damage Claims	\$ 16,458	\$ -	\$ -	\$ -	\$ -	-
Property & Casualty Program	\$ 1,203,931	\$ 856,760	\$ 856,760	\$ 885,501	\$ 856,760	0.0%
<b>Workers Comp Program</b>						
Workers Comp Stop Loss	\$ 153,088	\$ 137,763	\$ 137,763	\$ 124,968	\$ 132,172	-4.1%
Workers Compensation Charges	\$ 1,072,243	\$ 737,640	\$ 737,640	\$ 737,640	\$ 785,558	6.5%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Unemployment Insurance	\$ -	\$ 18,646	\$ 16,595	\$ 14,000	\$ 460,960	2677.7%
Medicare	\$ -	\$ -	\$ -	\$ 3	\$ -	-
Professional Services	\$ 28,943	\$ 33,500	\$ 58,500	\$ 33,500	\$ 33,500	-42.7%
Workers Comp Program	\$ 1,254,273	\$ 927,549	\$ 950,498	\$ 910,111	\$ 1,412,190	48.6%
<b>Employee Benefits Program</b>						
Health Insurance-HMO Plan	\$ 1,809,461	\$ 1,842,596	\$ 1,842,596	\$ 1,806,467	\$ 2,244,423	21.8%
PPO Health Claims	\$ 7,340,249	\$ 7,999,546	\$ 7,999,546	\$ 6,910,654	\$ 6,825,530	-14.7%
Life Insurance	\$ 80,632	\$ 82,000	\$ 82,000	\$ 82,000	\$ 68,000	-17.1%
Dental Program	\$ 418,051	\$ 500,000	\$ 500,000	\$ 453,498	\$ 500,000	0.0%
Vision Program	\$ 71,528	\$ 71,000	\$ 71,000	\$ 50,353	\$ 51,000	-28.2%
Cafeteria Plan Payout	\$ 778,555	\$ 823,601	\$ 823,601	\$ 698,529	\$ 252,817	-69.3%
Medicare Solutions Premiums	\$ 392,796	\$ 394,702	\$ 394,702	\$ 463,266	\$ 489,091	23.9%
Professional Services	\$ 72,663	\$ 135,650	\$ 110,650	\$ 106,817	\$ 124,150	12.2%
Wellbeing Program	\$ 202,059	\$ 212,350	\$ 212,350	\$ 185,322	\$ 207,450	-2.3%
Employee Engagement Programs	\$ 34,043	\$ 73,025	\$ 73,025	\$ 73,025	\$ 73,025	0.0%
Employee Benefits Program	\$ 11,200,037	\$ 12,134,470	\$ 12,109,470	\$ 10,829,931	\$ 10,835,485	-10.5%
Finance	\$ 35,807,065	\$ 36,187,430	\$ 36,112,542	\$ 34,908,297	\$ 37,489,270	3.8%

<b>Information Technology</b>						
<b>Support Services</b>						
Salaries & Wages-Regular	\$ 396,875	\$ 383,578	\$ 397,229	\$ 391,686	\$ 394,518	-0.7%
Salaries & Wages-Part Time	\$ 47,529	\$ 36,504	\$ 36,504	\$ 36,504	\$ 37,235	2.0%
Salaries & Wages-Longevity	\$ 25	\$ -	\$ -	\$ -	\$ -	-
Health & Life Benefit Charges	\$ 66,518	\$ 61,854	\$ 61,854	\$ 61,854	\$ 47,619	-23.0%
FICA	\$ 24,543	\$ 24,201	\$ 25,048	\$ 24,704	\$ 25,461	1.6%
Medicare	\$ 6,300	\$ 6,059	\$ 6,257	\$ 6,177	\$ 6,361	1.7%
IMRF	\$ 42,041	\$ 47,615	\$ 49,319	\$ 48,627	\$ 48,149	-2.4%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Communication Allowance	\$ 847	\$ 840	\$ 840	\$ 840	\$ 840	0.0%
Contingency	\$ -	\$ 61,858	\$ -	\$ -	\$ 52,691	-
Operating Supplies	\$ -	\$ -	\$ -	\$ 2,082	\$ -	-
Office Supplies	\$ 2,089	\$ 1,534	\$ 1,034	\$ 534	\$ 1,034	0.0%
Postage	\$ 1,075	\$ 1,000	\$ 1,000	\$ 600	\$ 1,000	0.0%
Property & Casualty Insurance	\$ 19,557	\$ 18,841	\$ 18,841	\$ 18,841	\$ 18,841	0.0%
Workers Compensation Charges	\$ 22	\$ 18	\$ 18	\$ 18	\$ 18	0.0%
Utilities-Gas & Electric	\$ 2,782	\$ 2,834	\$ 2,834	\$ 2,834	\$ 2,521	-11.0%
Communications	\$ 9,751	\$ 11,501	\$ 11,501	\$ 9,401	\$ 10,987	-4.5%
Travel Meetings & Training	\$ 1,328	\$ -	\$ -	\$ -	\$ 1,150	-
Dues Subscriptions Publ	\$ 106,774	\$ 162,840	\$ 145,799	\$ 149,099	\$ 134,882	-7.5%
ERP Software Expense	\$ 323,008	\$ 323,008	\$ 323,008	\$ 323,008	\$ 323,008	0.0%
Professional Services	\$ 432,917	\$ 308,315	\$ 302,575	\$ 302,575	\$ 274,322	-9.3%
Equipment Usage Charges	\$ 351,893	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 17,338	\$ -	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ 498,758	\$ 290,550	\$ 290,550	\$ 290,550	\$ 159,150	-45.2%
Other Capital Outlay	\$ 74,623	\$ 6,000	\$ 6,000	\$ 2,000	\$ -	-100.0%
Interest Expense-Misc.	\$ 12	\$ -	\$ -	\$ -	\$ -	-
Depreciation Expense	\$ 99,329	\$ 75,808	\$ 75,808	\$ 75,808	\$ 75,808	0.0%
Support Services	\$ 2,531,928	\$ 1,830,706	\$ 1,761,967	\$ 1,753,690	\$ 1,621,543	-8.0%
<b>Application Acq &amp; Dev</b>						
Salaries & Wages-Regular	\$ 630,641	\$ 624,329	\$ 648,321	\$ 648,321	\$ 640,089	-1.3%
Salaries & Wages-Longevity	\$ 2,200	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	0.0%
Health & Life Benefit Charges	\$ 123,533	\$ 123,708	\$ 123,708	\$ 123,708	\$ 95,238	-23.0%
FICA	\$ 38,719	\$ 37,658	\$ 39,145	\$ 39,145	\$ 39,838	1.8%
Medicare	\$ 9,055	\$ 8,810	\$ 9,158	\$ 9,158	\$ 9,319	1.8%
IMRF	\$ 67,932	\$ 77,705	\$ 80,698	\$ 80,698	\$ 78,321	-2.9%
Workers Compensation Charges	\$ 33	\$ 30	\$ 30	\$ 30	\$ 30	0.0%
Communications	\$ 704	\$ 720	\$ 720	\$ 720	\$ 1,440	100.0%
Travel Meetings & Training	\$ 730	\$ -	\$ -	\$ -	\$ -	-
Dues Subscriptions Publ	\$ 65	\$ -	\$ -	\$ -	\$ -	-
Professional Services	\$ -	\$ 8,000	\$ -	\$ -	\$ -	-
Maintenance of Mach & Equip	\$ 26,700	\$ 61,800	\$ 28,000	\$ 28,000	\$ 61,800	120.7%
Software Acquisition	\$ 5,205	\$ -	\$ -	\$ -	\$ -	-
Application Acq & Dev	\$ 905,518	\$ 945,160	\$ 932,180	\$ 932,180	\$ 928,475	-0.4%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Maintenance</b>						
Salaries & Wages-Regular	\$ 414,485	\$ 411,847	\$ 391,371	\$ 391,371	\$ 395,144	1.0%
Salaries & Wages-Overtime	\$ 1,590	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Salaries & Wages-Longevity	\$ 2,400	\$ 2,400	\$ 2,400	\$ 1,900	\$ 1,200	-50.0%
Health & Life Benefit Charges	\$ 80,771	\$ 80,886	\$ 74,551	\$ 74,551	\$ 62,271	-16.5%
FICA	\$ 24,781	\$ 24,938	\$ 23,668	\$ 23,668	\$ 24,658	4.2%
Medicare	\$ 6,618	\$ 5,834	\$ 5,537	\$ 5,537	\$ 5,768	4.2%
IMRF	\$ 44,958	\$ 51,492	\$ 48,937	\$ 48,937	\$ 48,438	-1.0%
Communication Allowance	\$ 847	\$ 840	\$ 840	\$ 840	\$ 840	0.0%
Operating Supplies	\$ 48,685	\$ 37,000	\$ 30,000	\$ 30,000	\$ 30,000	0.0%
Office Supplies	\$ 377	\$ 400	\$ 400	\$ 400	\$ 400	0.0%
Workers Compensation Charges	\$ 22	\$ 20	\$ 24	\$ 24	\$ 24	0.0%
Communications	\$ 5,013	\$ 4,980	\$ 4,980	\$ 4,980	\$ 4,860	-2.4%
Travel Meetings & Training	\$ 6,281	\$ -	\$ -	\$ 117	\$ 1,000	-
Dues Subscriptions Publ	\$ 347	\$ 45,500	\$ 3,500	\$ 3,500	\$ 21,500	514.3%
Maintenance of Mach & Equip	\$ 267,226	\$ 404,493	\$ 382,177	\$ 382,177	\$ 408,546	6.9%
Mileage Reimbursement	\$ -	\$ -	\$ -	\$ 7	\$ 200	-
<b>Maintenance</b>	<b>\$ 904,400</b>	<b>\$ 1,071,130</b>	<b>\$ 968,885</b>	<b>\$ 968,509</b>	<b>\$ 1,005,349</b>	<b>3.8%</b>
<b>Training</b>						
Salaries & Wages-Regular	\$ 26,069	\$ -	\$ -	\$ -	\$ -	-
Salaries & Wages-Longevity	\$ 75	\$ -	\$ -	\$ -	\$ -	-
Health & Life Benefit Charges	\$ 14,254	\$ -	\$ -	\$ -	\$ -	-
FICA	\$ 618	\$ -	\$ -	\$ -	\$ -	-
Medicare	\$ 144	\$ -	\$ -	\$ -	\$ -	-
IMRF	\$ 978	\$ -	\$ -	\$ -	\$ -	-
Meeting Supplies	\$ 159	\$ -	\$ -	\$ -	\$ -	-
Workers Compensation Charges	\$ 4	\$ -	\$ -	\$ -	\$ -	-
Dues Subscriptions Publ	\$ 649	\$ -	\$ -	\$ -	\$ -	-
<b>Training</b>	<b>\$ 42,951</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>-</b>
<b>Customer Service Center</b>						
Salaries & Wages-Regular	\$ 93,577	\$ 92,863	\$ 96,209	\$ 96,577	\$ 96,577	0.4%
Salaries & Wages-Part Time	\$ 246,395	\$ 196,750	\$ 204,549	\$ 196,750	\$ 212,753	4.0%
Salaries & Wages-Overtime	\$ 2,203	\$ 2,200	\$ 2,200	\$ 2,200	\$ 1,500	-31.8%
Health & Life Benefit Charges	\$ 19,005	\$ 19,032	\$ 19,032	\$ 19,032	\$ 14,652	-23.0%
FICA	\$ 21,218	\$ 19,398	\$ 20,089	\$ 20,089	\$ 19,279	-4.0%
Medicare	\$ 4,962	\$ 4,540	\$ 4,702	\$ 4,702	\$ 4,513	-4.0%
IMRF	\$ 10,101	\$ 11,834	\$ 13,225	\$ 13,225	\$ 12,035	-9.0%
Workers Compensation Charges	\$ 5	\$ 4	\$ 4	\$ 4	\$ 4	0.0%
Communications	\$ 674	\$ 720	\$ 720	\$ 720	\$ 720	0.0%
<b>Customer Service Center</b>	<b>\$ 398,139</b>	<b>\$ 347,341</b>	<b>\$ 360,730</b>	<b>\$ 353,299</b>	<b>\$ 362,033</b>	<b>0.4%</b>
<b>Information Technology</b>	<b>\$ 4,782,937</b>	<b>\$ 4,194,337</b>	<b>\$ 4,023,762</b>	<b>\$ 4,007,678</b>	<b>\$ 3,917,400</b>	<b>-2.6%</b>
<b>Human Resources</b>						
<b>Administration</b>						
Salaries & Wages-Regular	\$ 113,057	\$ 166,577	\$ 169,751	\$ 169,177	\$ 171,623	1.1%
Health & Life Benefit Charges	\$ 42,761	\$ 41,870	\$ 41,870	\$ 41,870	\$ 32,234	-23.0%
Unemployment Insurance	\$ 471	\$ -	\$ -	\$ -	\$ -	-
FICA	\$ 6,690	\$ 10,080	\$ 10,277	\$ 10,241	\$ 10,474	1.9%
Medicare	\$ 1,618	\$ 2,396	\$ 2,441	\$ 2,434	\$ 2,493	2.1%
IMRF	\$ 12,602	\$ 20,789	\$ 21,185	\$ 21,113	\$ 21,058	-0.6%
Transportation Allowance	\$ 599	\$ 595	\$ 595	\$ 595	\$ 595	0.0%
Communication Allowance	\$ 221	\$ 220	\$ 220	\$ 220	\$ 220	0.0%
Contingency	\$ -	\$ 25,661	\$ -	\$ -	\$ 22,321	-
Printing	\$ 118	\$ 207	\$ 207	\$ 207	\$ 207	0.0%
Operating Supplies	\$ 1,277	\$ 1,144	\$ 594	\$ 649	\$ 1,639	175.9%
Office Supplies	\$ 1,424	\$ 1,800	\$ 500	\$ 500	\$ 250	-50.0%
Postage	\$ 52	\$ 200	\$ 200	\$ 75	\$ 100	-50.0%
Property & Casualty Ins Charges	\$ 8,721	\$ 8,300	\$ 8,300	\$ 8,300	\$ 8,300	0.0%
Workers Compensation Charges	\$ 5	\$ 8	\$ 8	\$ 8	\$ 8	0.0%
Utilities-Gas & Electric	\$ 908	\$ 965	\$ 965	\$ 965	\$ 1,186	22.9%
Communications	\$ 1,575	\$ 1,872	\$ 1,872	\$ 1,872	\$ 2,412	28.8%
Dues Subscriptions Publ	\$ 440	\$ 1,669	\$ 1,050	\$ 1,162	\$ 400	-61.9%
Professional Services	\$ 3,000	\$ -	\$ -	\$ -	\$ -	-
Equipment Usage Charges	\$ 3,100	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 18,783	\$ -	\$ -	\$ -	\$ -	-

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Office Furniture/Equipment	\$ 4,228	\$ -	\$ -	\$ -	\$ -	-
Minor Capital Outlay	\$ -	\$ 800	\$ -	\$ -	\$ -	-
Administration	\$ 221,651	\$ 285,153	\$ 260,035	\$ 259,388	\$ 275,520	6.0%
<b>Benefits</b>						
Salaries & Wages-Regular	\$ 127,449	\$ 126,379	\$ 130,913	\$ 130,339	\$ 130,425	-0.4%
Health & Life Benefit Charges	\$ 29,458	\$ 25,693	\$ 25,693	\$ 25,693	\$ 19,780	-23.0%
FICA	\$ 7,519	\$ 7,527	\$ 7,808	\$ 7,772	\$ 7,948	1.8%
Medicare	\$ 1,984	\$ 1,808	\$ 1,872	\$ 1,865	\$ 1,911	2.1%
IMRF	\$ 13,756	\$ 15,772	\$ 16,338	\$ 16,266	\$ 16,003	-2.1%
Transportation Allowance	\$ 599	\$ 595	\$ 595	\$ 595	\$ 595	0.0%
Sick Time Incentive	\$ 13,050	\$ -	\$ -	\$ -	\$ -	-
Communication Allowance	\$ 560	\$ 556	\$ 556	\$ 556	\$ 556	0.0%
Workers Compensation Charges	\$ 8	\$ 6	\$ 6	\$ 6	\$ 6	0.0%
Travel Meetings & Training	\$ 1,514	\$ -	\$ -	\$ -	\$ 700	-
Dues Subscriptions Publ	\$ -	\$ 295	\$ -	\$ -	\$ 295	-
Benefits	\$ 195,898	\$ 178,631	\$ 183,781	\$ 183,092	\$ 178,219	-3.0%
<b>Organizational Development</b>						
Salaries & Wages-Regular	\$ 139,318	\$ 159,081	\$ 164,794	\$ 164,220	\$ 164,936	0.1%
Health & Life Benefit Charges	\$ 20,906	\$ 35,209	\$ 35,209	\$ 35,209	\$ 27,106	-23.0%
FICA	\$ 8,475	\$ 9,634	\$ 9,988	\$ 9,952	\$ 10,099	1.1%
Medicare	\$ 2,036	\$ 2,299	\$ 2,380	\$ 2,373	\$ 2,412	1.3%
IMRF	\$ 15,253	\$ 19,853	\$ 20,566	\$ 20,494	\$ 20,238	-1.6%
Transportation Allowance	\$ 599	\$ 595	\$ 595	\$ 595	\$ 595	0.0%
Communication Allowance	\$ 772	\$ 766	\$ 766	\$ 766	\$ 766	0.0%
Meeting Supplies	\$ 3,346	\$ 2,525	\$ 950	\$ 500	\$ 1,575	65.8%
Operating Supplies	\$ -	\$ -	\$ -	\$ -	\$ 1,300	-
Workers Compensation Charges	\$ 7	\$ 8	\$ 8	\$ 8	\$ 8	0.0%
Travel Meetings & Training	\$ 1,380	\$ -	\$ -	\$ -	\$ 650	-
Tuition Reimbursement	\$ 30,426	\$ 37,900	\$ 5,838	\$ 5,838	\$ 42,342	625.3%
Dues Subscriptions Publ	\$ 178,698	\$ 179,574	\$ 179,352	\$ 179,353	\$ 178,540	-0.5%
Professional Services	\$ 146,386	\$ 123,141	\$ 19,901	\$ 9,500	\$ 68,600	244.7%
Organizational Development	\$ 547,601	\$ 570,585	\$ 440,347	\$ 428,808	\$ 519,167	17.9%
<b>Risk Management/Safety</b>						
Salaries & Wages-Regular	\$ 82,432	\$ 81,705	\$ 84,631	\$ 84,057	\$ 84,152	-0.6%
Health & Life Benefit Charges	\$ 14,254	\$ 14,274	\$ 14,274	\$ 14,274	\$ 10,989	-23.0%
FICA	\$ 4,836	\$ 4,846	\$ 5,028	\$ 4,992	\$ 5,074	0.9%
Medicare	\$ 1,185	\$ 1,180	\$ 1,221	\$ 1,214	\$ 1,238	1.4%
IMRF	\$ 8,897	\$ 10,198	\$ 10,563	\$ 10,491	\$ 10,326	-2.2%
Transportation Allowance	\$ 599	\$ 595	\$ 595	\$ 595	\$ 595	0.0%
Communication Allowance	\$ 475	\$ 472	\$ 472	\$ 472	\$ 472	0.0%
Operating Supplies	\$ 225	\$ 500	\$ -	\$ -	\$ -	-
Workers Compensation Charges	\$ 79	\$ 71	\$ 71	\$ 71	\$ 71	0.0%
Travel Meetings & Training	\$ 463	\$ -	\$ -	\$ -	\$ 200	-
Dues Subscriptions Publ	\$ 1,595	\$ 1,670	\$ 1,485	\$ 1,485	\$ 1,485	0.0%
Professional Services	\$ 20,160	\$ 20,300	\$ 17,800	\$ 13,800	\$ 17,800	0.0%
Risk Management/Safety	\$ 135,200	\$ 135,811	\$ 136,140	\$ 131,451	\$ 132,402	-2.7%
<b>Employee Labor Relations</b>						
Salaries & Wages-Regular	\$ 83,096	\$ 81,966	\$ 84,835	\$ 81,966	\$ 84,835	0.0%
Health & Life Benefit Charges	\$ 19,005	\$ 9,516	\$ 9,516	\$ 9,516	\$ 7,326	-23.0%
FICA	\$ 4,143	\$ 4,270	\$ 4,448	\$ 4,270	\$ 4,428	-0.4%
Medicare	\$ 1,237	\$ 1,225	\$ 1,267	\$ 1,225	\$ 1,285	1.4%
IMRF	\$ 8,964	\$ 10,230	\$ 10,588	\$ 10,230	\$ 10,410	-1.7%
Transportation Allowance	\$ 2,997	\$ 2,974	\$ 2,974	\$ 2,974	\$ 2,974	0.0%
Communication Allowance	\$ 683	\$ 678	\$ 678	\$ 678	\$ 678	0.0%
Workers Compensation Charges	\$ 7	\$ 4	\$ 4	\$ 4	\$ 4	0.0%
Communications	\$ -	\$ 720	\$ 720	\$ -	\$ 720	0.0%
Travel Meetings & Training	\$ 2,020	\$ -	\$ -	\$ -	\$ 1,700	-
Dues Subscriptions Publ	\$ 414	\$ 1,303	\$ 449	\$ 449	\$ 1,085	141.6%
Professional Services	\$ 127,270	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	0.0%
Employee Labor Relations	\$ 249,835	\$ 172,886	\$ 175,479	\$ 171,312	\$ 175,445	0.0%
<b>Recruitment and Compensation</b>						
Salaries & Wages-Regular	\$ 105,210	\$ 104,535	\$ 108,283	\$ 107,709	\$ 108,486	0.2%
Health & Life Benefit Charges	\$ 25,657	\$ 25,693	\$ 25,693	\$ 25,693	\$ 19,780	-23.0%



	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
FICA	\$ 6,334	\$ 5,890	\$ 6,123	\$ 6,087	\$ 6,575	7.4%
Medicare	\$ 1,535	\$ 1,425	\$ 1,478	\$ 1,471	\$ 1,590	7.6%
IMRF	\$ 11,352	\$ 13,047	\$ 13,515	\$ 13,443	\$ 13,313	-1.5%
Transportation Allowance	\$ 599	\$ 595	\$ 595	\$ 595	\$ 595	0.0%
Communication Allowance	\$ 348	\$ 346	\$ 346	\$ 346	\$ 346	0.0%
Meeting Supplies	\$ -	\$ 700	\$ -	\$ -	\$ -	-
Workers Compensation Charges	\$ 5	\$ 5	\$ 5	\$ 5	\$ 5	0.0%
Travel Meetings	\$ -	\$ -	\$ -	\$ -	\$ 200	-
Advertising	\$ 10,579	\$ 11,000	\$ 9,000	\$ 5,000	\$ 9,160	1.8%
Dues Subscriptions Publ	\$ 49,749	\$ 27,839	\$ 21,660	\$ 21,690	\$ 22,839	5.4%
Professional Services	\$ 12,026	\$ 51,000	\$ 12,000	\$ 9,000	\$ 10,400	-13.3%
Recruitment and Compensation	\$ 223,395	\$ 242,075	\$ 198,698	\$ 191,039	\$ 193,289	-2.7%
Human Resources	\$ 1,573,580	\$ 1,585,141	\$ 1,394,480	\$ 1,365,090	\$ 1,474,043	5.7%

Cultural Services						
Operations and Administration						
Salaries & Wages-Regular	\$ 426,404	\$ 362,405	\$ 280,000	\$ 280,000	\$ 264,226	-5.6%
Salaries & Wages-Part Time	\$ 98,848	\$ 90,993	\$ 30,000	\$ 30,000	\$ 70,624	135.4%
Salaries & Wages-Overtime	\$ 2,153	\$ 2,500	\$ -	\$ -	\$ 2,000	-
Salaries & Wages-Longevity	\$ 4,100	\$ 4,200	\$ 2,700	\$ 1,050	\$ 3,825	41.7%
Health & Life Benefit Charges	\$ 100,727	\$ 100,870	\$ 98,741	\$ 98,741	\$ 66,667	-32.5%
FICA	\$ 32,414	\$ 28,649	\$ 18,206	\$ 18,031	\$ 21,298	17.0%
Medicare	\$ 7,673	\$ 6,688	\$ 4,252	\$ 4,211	\$ 5,011	17.9%
IMRF	\$ 49,463	\$ 48,946	\$ 32,286	\$ 31,934	\$ 36,260	12.3%
Transportation Allowance	\$ 4,196	\$ 4,164	\$ 4,164	\$ 4,164	\$ 4,164	0.0%
Communication Allowance	\$ 1,439	\$ 1,428	\$ 1,008	\$ 1,008	\$ 1,638	62.5%
Contingency	\$ -	\$ 37,670	\$ -	\$ -	\$ 15,981	-
Printing	\$ 724	\$ 150	\$ -	\$ -	\$ 150	-
Clothing and Linen	\$ -	\$ 300	\$ -	\$ -	\$ 300	-
Operating Supplies	\$ 9,248	\$ 9,750	\$ 2,000	\$ 2,000	\$ 9,200	360.0%
Office Supplies	\$ 2,368	\$ 3,176	\$ 776	\$ 150	\$ 1,006	29.6%
Postage	\$ 662	\$ 1,300	\$ 325	\$ 385	\$ 250	-23.1%
Minor Apparatus & Tools	\$ 2,077	\$ 2,145	\$ -	\$ -	\$ 1,800	-
Property & Casualty Ins Charges	\$ 12,336	\$ 11,956	\$ 11,956	\$ 11,956	\$ 11,956	0.0%
Workers Compensation Charges	\$ 22	\$ 20	\$ 20	\$ 20	\$ 20	0.0%
Utilities-Gas & Electric	\$ 23,743	\$ 31,345	\$ 31,345	\$ 18,000	\$ 27,908	-11.0%
Communications	\$ 7,001	\$ 6,485	\$ 3,985	\$ 5,600	\$ 4,435	11.3%
Travel Meetings & Training	\$ 1,221	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 2,237	\$ 2,500	\$ 2,500	\$ -	\$ -	-100.0%
Dues Subscriptions Publ	\$ 575	\$ 25	\$ -	\$ -	\$ 1,525	-
Professional Services	\$ 620	\$ 1,000	\$ 500	\$ -	\$ 550	10.0%
Maintenance of Mach & Equip	\$ -	\$ -	\$ -	\$ -	\$ 600	-
Other Contractual Services	\$ 10,875	\$ 14,600	\$ 3,100	\$ 3,300	\$ 12,600	306.5%
Equipment Usage Charges	\$ 18,524	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 196,953	\$ -	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ 6,438	\$ 6,000	\$ -	\$ -	\$ -	-
Minor Capital Outlay	\$ -	\$ 1,000	\$ -	\$ -	\$ -	-
Operations and Administration	\$ 1,023,040	\$ 780,265	\$ 527,863	\$ 510,550	\$ 563,994	6.8%
Special Events						
Salaries & Wages-Regular	\$ 159,744	\$ 158,146	\$ 89,000	\$ 89,000	\$ 72,431	-18.6%
Salaries & Wages-Part Time	\$ 13,011	\$ 7,844	\$ 280	\$ 280	\$ 3,215	1048.2%
Salaries & Wages-Overtime	\$ 126,960	\$ 126,134	\$ -	\$ -	\$ 129,000	-
Salaries & Wages-Longevity	\$ 2,110	\$ 2,130	\$ 2,130	\$ 150	\$ 2,070	-2.8%
Health & Life Benefit Charges	\$ 31,358	\$ 31,403	\$ 31,403	\$ 31,403	\$ 23,443	-25.3%
FICA	\$ 13,879	\$ 14,404	\$ 7,643	\$ 7,618	\$ 12,861	68.3%
Medicare	\$ 3,850	\$ 4,374	\$ 2,290	\$ 2,284	\$ 3,022	31.9%
IMRF	\$ 22,547	\$ 26,307	\$ 14,041	\$ 13,991	\$ 25,000	78.0%
Transportation Allowance	\$ 599	\$ 595	\$ 595	\$ 595	\$ 595	0.0%
Communication Allowance	\$ 339	\$ 336	\$ 210	\$ 210	\$ 294	40.0%
Printing	\$ 3,032	\$ 3,440	\$ 400	\$ -	\$ 400	0.0%
Clothing and Linen	\$ 311	\$ 200	\$ -	\$ 200	\$ -	-
Meeting Supplies	\$ 7,834	\$ 10,550	\$ 2,100	\$ -	\$ 3,000	42.9%
Operating Supplies	\$ 10,476	\$ 12,550	\$ -	\$ 351	\$ -	-
Office Supplies	\$ -	\$ 150	\$ -	\$ -	\$ -	-
Postage	\$ 613	\$ 900	\$ 400	\$ 151	\$ 200	-50.0%
Workers Compensation Charges	\$ 96	\$ 86	\$ 86	\$ 86	\$ 86	0.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Communications	\$ 890	\$ 250	\$ -	\$ -	\$ -	-
Advertising	\$ 3,512	\$ 6,675	\$ 6,000	\$ -	\$ 6,000	0.0%
Professional Services	\$ 120,375	\$ 130,025	\$ 900	\$ 900	\$ 16,100	1688.9%
Other Contractual Services	\$ 232,129	\$ 239,375	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ -	\$ 16,500	\$ -	\$ -	\$ -	-
Special Events	\$ 753,665	\$ 792,374	\$ 157,478	\$ 147,220	\$ 297,717	89.1%
<b>Prairie Center Programing</b>						
Salaries & Wages-Regular	\$ 224,662	\$ 221,942	\$ 123,000	\$ 123,000	\$ 153,620	24.9%
Salaries & Wages-Part Time	\$ 111,835	\$ 81,929	\$ 16,862	\$ 16,862	\$ 29,882	77.2%
Salaries & Wages-Overtime	\$ 392	\$ 2,000	\$ -	\$ -	\$ 1,500	-
Salaries & Wages-Longevity	\$ 1,690	\$ 1,770	\$ 1,770	\$ 300	\$ 1,305	-26.3%
Health & Life Benefit Charges	\$ 57,965	\$ 48,532	\$ 48,532	\$ 48,532	\$ 41,758	-14.0%
FICA	\$ 20,789	\$ 19,111	\$ 10,492	\$ 10,442	\$ 11,629	10.8%
Medicare	\$ 4,888	\$ 4,483	\$ 2,459	\$ 2,449	\$ 2,741	11.5%
IMRF	\$ 30,282	\$ 30,426	\$ 17,099	\$ 16,998	\$ 19,250	12.6%
Transportation Allowance	\$ 1,199	\$ 1,190	\$ 1,190	\$ 1,190	\$ 1,190	0.0%
Communication Allowance	\$ 762	\$ 756	\$ 462	\$ 462	\$ 588	27.3%
Printing	\$ 9,812	\$ 11,175	\$ 2,900	\$ -	\$ 5,275	81.9%
Clothing and Linen	\$ 741	\$ 900	\$ -	\$ -	\$ -	-
Meeting Supplies	\$ 1,634	\$ 2,980	\$ 849	\$ -	\$ 2,000	135.6%
Operating Supplies	\$ 10,584	\$ 9,750	\$ 2,150	\$ (570)	\$ 750	-65.1%
Postage	\$ 2,187	\$ 2,700	\$ 700	\$ 150	\$ 1,000	42.9%
Workers Compensation Charges	\$ 133	\$ 121	\$ 121	\$ 121	\$ 121	0.0%
Travel Meetings & Training	\$ 5,164	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 33,973	\$ 35,000	\$ 100	\$ 80	\$ 19,000	18900.0%
Dues Subscriptions Publ	\$ 1,461	\$ 75	\$ -	\$ -	\$ 1,450	-
Professional Services	\$ 309,761	\$ 350,900	\$ 400	\$ (325)	\$ 201,000	50150.0%
Other Contractual Services	\$ 14,125	\$ 15,300	\$ -	\$ -	\$ 5,000	-
Prairie Center Program	\$ 844,038	\$ 841,040	\$ 229,085	\$ 219,690	\$ 499,059	117.8%
Cultural Services	\$ 2,620,742	\$ 2,413,679	\$ 914,427	\$ 877,460	\$ 1,360,770	48.8%

<b>Police</b>						
<b>Support Services</b>						
Salaries & Wages-Regular	\$ 1,594,628	\$ 1,584,950	\$ 1,636,441	\$ 1,628,756	\$ 1,630,381	-0.4%
Salaries & Wages-Part Time	\$ 13,596	\$ 25,320	\$ 25,320	\$ 25,320	\$ 20,466	-19.2%
Salaries & Wages-Overtime	\$ 9,082	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	0.0%
Salaries & Wages-Longevity	\$ 12,400	\$ 11,700	\$ 11,700	\$ 11,700	\$ 11,700	0.0%
Health & Life Benefit Charges	\$ 456,120	\$ 418,704	\$ 418,704	\$ 418,704	\$ 322,344	-23.0%
PSEBA Health Insurance	\$ 62,961	\$ 51,654	\$ 51,654	\$ 51,654	\$ 53,378	3.3%
FICA	\$ 79,864	\$ 78,573	\$ 81,436	\$ 80,960	\$ 83,270	2.3%
Medicare	\$ 22,681	\$ 22,753	\$ 23,500	\$ 23,389	\$ 24,187	2.9%
IMRF	\$ 122,890	\$ 143,338	\$ 149,764	\$ 148,805	\$ 145,067	-3.1%
Supplemental Pension	\$ 25,965	\$ 25,617	\$ 25,617	\$ 25,617	\$ 26,564	3.7%
Police Pension	\$ 118,412	\$ 114,218	\$ 114,218	\$ 114,218	\$ 124,820	9.3%
Physical Exams-Employees	\$ -	\$ 500	\$ 500	\$ 600	\$ 500	0.0%
Safety Incentive Allowance	\$ 71	\$ 72	\$ 72	\$ 72	\$ 72	0.0%
Clothing Allowance	\$ 522	\$ 450	\$ 450	\$ 450	\$ 450	0.0%
Communication Allowance	\$ 847	\$ 840	\$ 840	\$ 840	\$ 840	0.0%
Contingency	\$ -	\$ 139,813	\$ -	\$ -	\$ 124,339	-
Printing	\$ 5,817	\$ 8,188	\$ 9,188	\$ 8,188	\$ 11,155	21.4%
Quartermaster Program	\$ 111,760	\$ 112,950	\$ 112,950	\$ 112,950	\$ 120,950	7.1%
Meeting Supplies	\$ 1,733	\$ 1,750	\$ 1,750	\$ 1,250	\$ 600	-65.7%
Drugs and Chemicals	\$ 1,990	\$ 3,200	\$ 3,200	\$ 3,200	\$ 3,200	0.0%
Operating Supplies	\$ 43,933	\$ 28,100	\$ 28,100	\$ 38,294	\$ 44,659	58.9%
Office Supplies	\$ 14,176	\$ 17,322	\$ 16,322	\$ 12,000	\$ 17,322	6.1%
Postage	\$ 4,791	\$ 7,000	\$ 7,000	\$ 7,000	\$ 7,000	0.0%
Minor Apparatus & Tools	\$ 1,128	\$ 1,170	\$ 1,170	\$ 700	\$ 1,000	-14.5%
Property & Casualty Ins Charges	\$ 262,436	\$ 252,176	\$ 252,176	\$ 252,176	\$ 252,176	0.0%
Workers Compensation Charges	\$ 28,131	\$ 36,306	\$ 36,306	\$ 36,306	\$ 36,306	0.0%
Utilities-Gas & Electric	\$ 16,458	\$ 16,967	\$ 16,967	\$ 16,967	\$ 15,100	-11.0%
Communications	\$ 64,975	\$ 73,903	\$ 73,903	\$ 73,903	\$ 76,929	4.1%
Travel Meetings & Training	\$ 149,383	\$ -	\$ 72,985	\$ 76,720	\$ 154,325	111.4%
Advertising	\$ 158	\$ 2,050	\$ 50	\$ 50	\$ 50	0.0%
Dues Subscriptions Publ	\$ 22,223	\$ 23,751	\$ 21,146	\$ 21,146	\$ 24,575	16.2%
Northwest Central Dispatch	\$ 1,162,890	\$ 1,070,881	\$ 912,574	\$ 912,574	\$ 992,289	8.7%
Professional Services	\$ 65,465	\$ 113,944	\$ 193,546	\$ 114,189	\$ 180,612	-6.7%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Maintenance of Mach & Equip	\$ 65,342	\$ 80,015	\$ 280,000	\$ 73,150	\$ 260,000	-7.1%
Vehicle Usage Charges	\$ 3,627	\$ -	\$ -	\$ -	\$ 3,923	-
Equipment Usage Charges	\$ 172,950	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 304,601	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ 3,179	\$ 3,400	\$ 3,400	\$ 3,000	\$ 3,250	-4.4%
Other Capital Outlay	\$ 31,508	\$ 36,449	\$ 173,704	\$ 41,304	\$ 151,755	-12.6%
Minor Capital Outlay	\$ 1,780	\$ -	\$ -	\$ -	\$ 4,265	-
Support Services	\$ 5,060,473	\$ 4,514,024	\$ 4,762,653	\$ 4,342,152	\$ 4,935,819	3.6%
<b>Patrol Services</b>						
Salaries & Wages-Regular	\$ 8,078,471	\$ 7,991,012	\$ 7,735,551	\$ 7,862,040	\$ 8,165,685	5.6%
Salaries & Wages-Overtime	\$ 1,257,646	\$ 1,250,000	\$ 1,200,000	\$ 1,200,000	\$ 1,250,000	4.2%
Salaries & Wages-Longevity	\$ 44,850	\$ 47,550	\$ 47,550	\$ 46,325	\$ 43,200	-9.1%
Salaries & Wages-Other	\$ 338,454	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	0.0%
Health & Life Benefit Charges	\$ 1,634,430	\$ 1,532,076	\$ 1,467,104	\$ 1,494,066	\$ 1,274,724	-13.1%
FICA	\$ 33,043	\$ 23,785	\$ 24,478	\$ 24,478	\$ 25,723	5.1%
Medicare	\$ 136,805	\$ 124,687	\$ 121,118	\$ 122,740	\$ 128,204	5.9%
IMRF	\$ 51,494	\$ 42,374	\$ 44,396	\$ 44,396	\$ 43,093	-2.9%
Police Pension	\$ 3,557,766	\$ 3,431,765	\$ 3,380,369	\$ 3,431,765	\$ 3,750,281	10.9%
Educational Incentive	\$ 540	\$ 540	\$ 540	\$ -	\$ 540	0.0%
Safety Incentive Allowance	\$ 4,425	\$ 5,790	\$ 5,790	\$ 5,790	\$ 5,790	0.0%
Clothing Allowance	\$ 33,238	\$ 30,650	\$ 30,650	\$ 31,210	\$ 30,250	-1.3%
Communication Allowance	\$ 1,693	\$ 1,680	\$ 1,680	\$ 1,680	\$ 840	-50.0%
Printing	\$ 295	\$ 1,180	\$ 1,180	\$ 450	\$ 354	-70.0%
Clothing and Linen	\$ 4,662	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%
Quartermaster Program	\$ 11,515	\$ 5,000	\$ 1,667	\$ 500	\$ 1,667	0.0%
Meeting Supplies	\$ 2,099	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	0.0%
Drugs and Chemicals	\$ 714	\$ 3,000	\$ 3,000	\$ 1,000	\$ 2,500	-16.7%
Operating Supplies	\$ 44,570	\$ 49,631	\$ 48,331	\$ 48,331	\$ 49,631	2.7%
Office Supplies	\$ 2,163	\$ 2,250	\$ 2,250	\$ 1,031	\$ 2,250	0.0%
Postage	\$ 1,210	\$ 1,250	\$ 1,250	\$ 1,200	\$ 1,250	0.0%
Minor Apparatus & Tools	\$ 736	\$ 300	\$ 300	\$ -	\$ 300	0.0%
Workers Compensation Charges	\$ 143,511	\$ 184,426	\$ 180,557	\$ 185,279	\$ 185,279	2.6%
Communications	\$ 23,547	\$ 24,934	\$ 24,934	\$ 24,934	\$ 22,834	-8.4%
Dues Subscriptions Publ	\$ 6,828	\$ 7,524	\$ 7,019	\$ 7,019	\$ 7,314	4.2%
Professional Services	\$ 28,290	\$ 31,375	\$ 29,975	\$ 29,975	\$ 29,975	0.0%
Maintenance of Mach & Equip	\$ 46,718	\$ 53,409	\$ 53,957	\$ 53,409	\$ 56,605	4.9%
Vehicle Usage Charges	\$ 150,586	\$ -	\$ -	\$ -	\$ 162,840	-
Operating Equipment Repl	\$ -	\$ 5,000	\$ 5,000	\$ 5,000	\$ 3,000	-40.0%
Other Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 11,500	-
New Vehicular Equipment	\$ 647	\$ 7,670	\$ 7,670	\$ 5,000	\$ 6,400	-16.6%
Dui Technology Expense	\$ 16,106	\$ 17,750	\$ 17,750	\$ 17,750	\$ 16,950	-4.5%
Patrol Services	\$ 15,657,052	\$ 15,043,108	\$ 14,610,566	\$ 14,811,868	\$ 15,445,479	5.7%
<b>Traffic Services</b>						
Salaries & Wages-Regular	\$ 1,764,425	\$ 1,761,799	\$ 1,791,845	\$ 1,791,845	\$ 1,640,034	-8.5%
Salaries & Wages-Part Time	\$ 735,950	\$ 787,378	\$ 722,418	\$ 722,418	\$ 720,718	-0.2%
Salaries & Wages-Overtime	\$ 233,588	\$ 155,000	\$ 255,000	\$ 260,000	\$ 155,000	-39.2%
Salaries & Wages-Longevity	\$ 11,550	\$ 9,600	\$ 9,600	\$ 8,725	\$ 5,700	-40.6%
Health & Life Benefit Charges	\$ 285,075	\$ 342,576	\$ 342,576	\$ 342,576	\$ 234,432	-31.6%
FICA	\$ 63,314	\$ 63,033	\$ 60,867	\$ 60,867	\$ 68,586	12.7%
Medicare	\$ 38,943	\$ 36,151	\$ 35,645	\$ 35,645	\$ 33,878	-5.0%
IMRF	\$ 26,142	\$ 27,880	\$ 31,627	\$ 31,627	\$ 29,346	-7.2%
Supplemental Pension	\$ 4,922	\$ 16,201	\$ 16,201	\$ 16,201	\$ 16,443	1.5%
Police Pension	\$ 737,389	\$ 711,274	\$ 711,274	\$ 711,274	\$ 777,290	9.3%
Safety Incentive Allowance	\$ 869	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	0.0%
Clothing Allowance	\$ 6,399	\$ 5,400	\$ 5,400	\$ 5,627	\$ 4,950	-8.3%
Communication Allowance	\$ 1,981	\$ 2,520	\$ 2,520	\$ 2,520	\$ 1,680	-33.3%
Printing	\$ 371	\$ 407	\$ 407	\$ 118	\$ 407	0.0%
Quartermaster Program	\$ -	\$ 2,500	\$ 2,500	\$ 1,000	\$ 1,000	-60.0%
Meeting Supplies	\$ -	\$ 120	\$ 120	\$ -	\$ 120	0.0%
Operating Supplies	\$ 585	\$ 1,700	\$ 1,700	\$ 1,700	\$ 1,700	0.0%
Office Supplies	\$ 1,448	\$ 2,200	\$ 2,200	\$ 500	\$ 1,550	-29.5%
Postage	\$ 1,009	\$ 2,000	\$ 2,000	\$ 1,050	\$ 1,400	-30.0%
Minor Apparatus & Tools	\$ 42	\$ 2,100	\$ 2,100	\$ 592	\$ 1,350	-35.7%
Workers Compensation Charges	\$ 27,402	\$ 41,863	\$ 41,863	\$ 41,863	\$ 41,863	0.0%
Communications	\$ 15,698	\$ 16,560	\$ 16,560	\$ 16,560	\$ 17,280	4.3%
Advertising	\$ 22	\$ 50	\$ 50	\$ 42	\$ 50	0.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Dues Subscriptions Publ	\$ 355	\$ 1,370	\$ 425	\$ 150	\$ 720	69.4%
Professional Services	\$ 119,093	\$ 154,139	\$ 144,315	\$ 144,315	\$ 202,139	40.1%
Maintenance of Mach & Equip	\$ 2,521	\$ 2,650	\$ 2,650	\$ 2,850	\$ 2,850	7.5%
Operating Equipment Repl	\$ 1,980	\$ 5,750	\$ 750	\$ 750	\$ 5,750	666.7%
Child Pass Safety Prog Exp	\$ -	\$ 100	\$ 100	\$ -	\$ 100	0.0%
Traffic Services	\$ 4,081,071	\$ 4,153,521	\$ 4,203,913	\$ 4,202,015	\$ 3,967,536	-5.6%
<b>Investigative Services</b>						
Salaries & Wages-Regular	\$ 2,627,491	\$ 2,603,566	\$ 2,616,374	\$ 2,616,374	\$ 2,699,275	3.2%
Salaries & Wages-Part Time	\$ 1,826	\$ 2,903	\$ 2,273	\$ 800	\$ 2,860	25.8%
Salaries & Wages-Overtime	\$ 235,176	\$ 150,000	\$ 235,000	\$ 235,000	\$ 150,000	-36.2%
Salaries & Wages-Longevity	\$ 19,050	\$ 16,800	\$ 16,800	\$ 17,500	\$ 15,600	-7.1%
Health & Life Benefit Charges	\$ 532,140	\$ 494,832	\$ 494,832	\$ 494,832	\$ 395,604	-20.1%
FICA	\$ 27,453	\$ 24,569	\$ 25,324	\$ 27,119	\$ 34,176	35.0%
Medicare	\$ 39,865	\$ 34,615	\$ 34,792	\$ 34,792	\$ 38,210	9.8%
IMRF	\$ 45,577	\$ 48,619	\$ 50,217	\$ 50,217	\$ 49,347	-1.7%
Supplemental Pension	\$ 3,365	\$ 16,201	\$ 16,201	\$ 16,201	\$ 16,443	1.5%
Police Pension	\$ 915,008	\$ 882,602	\$ 882,602	\$ 882,602	\$ 964,520	9.3%
Safety Incentive Allowance	\$ 1,355	\$ 1,600	\$ 1,600	\$ 1,600	\$ 1,600	0.0%
Clothing Allowance	\$ 19,577	\$ 14,300	\$ 14,300	\$ 17,111	\$ 17,050	19.2%
Communication Allowance	\$ 2,914	\$ 2,520	\$ 2,520	\$ 2,520	\$ 1,680	-33.3%
Printing	\$ 799	\$ 700	\$ 700	\$ 700	\$ 700	0.0%
Clothing and Linen	\$ -	\$ 1,000	\$ 500	\$ -	\$ -	-100.0%
Meeting Supplies	\$ 1,414	\$ 450	\$ 450	\$ 450	\$ 450	0.0%
Drugs and Chemicals	\$ 1,448	\$ 1,300	\$ 1,300	\$ 1,300	\$ 1,300	0.0%
Operating Supplies	\$ 19,485	\$ 23,016	\$ 23,016	\$ 23,016	\$ 23,516	2.2%
Office Supplies	\$ 2,303	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	0.0%
Postage	\$ 1,152	\$ 2,000	\$ 2,000	\$ 1,500	\$ 1,415	-29.3%
Minor Apparatus & Tools	\$ 203	\$ 350	\$ 350	\$ 350	\$ 350	0.0%
Workers Compensation Charges	\$ 46,791	\$ 58,393	\$ 58,393	\$ 58,393	\$ 58,393	0.0%
Communications	\$ 14,287	\$ 17,282	\$ 17,282	\$ 17,282	\$ 17,708	2.5%
Dues Subscriptions Publ	\$ 23,731	\$ 30,190	\$ 29,270	\$ 22,718	\$ 23,013	-21.4%
Professional Services	\$ 3,685	\$ 5,125	\$ 5,125	\$ 4,625	\$ 3,500	-31.7%
Maintenance of Mach & Equip	\$ 15,688	\$ 24,234	\$ 20,301	\$ 20,301	\$ 20,955	3.2%
Vehicle Usage Charges	\$ 18,008	\$ -	\$ -	\$ -	\$ 19,473	-
Seizure Fund Expense	\$ -	\$ -	\$ 700	\$ 700	\$ -	-100.0%
Investigative Services	\$ 4,619,792	\$ 4,459,667	\$ 4,554,722	\$ 4,550,503	\$ 4,559,638	0.1%
<b>Crime Prevention Services</b>						
Salaries & Wages-Regular	\$ 193,787	\$ 195,350	\$ 197,651	\$ 197,651	\$ 199,576	1.0%
Salaries & Wages-Overtime	\$ 13,191	\$ 3,000	\$ 3,000	\$ 3,060	\$ 3,000	0.0%
Salaries & Wages-Longevity	\$ 900	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	0.0%
Health & Life Benefit Charges	\$ 38,010	\$ 38,064	\$ 38,064	\$ 38,064	\$ 29,304	-23.0%
FICA	\$ 4,176	\$ 4,178	\$ 4,321	\$ 4,321	\$ 4,456	3.1%
Medicare	\$ 2,969	\$ 2,867	\$ 2,900	\$ 2,900	\$ 2,969	2.4%
IMRF	\$ 7,602	\$ 8,702	\$ 8,989	\$ 8,989	\$ 8,770	-2.4%
Police Pension	\$ 53,824	\$ 51,918	\$ 51,918	\$ 51,918	\$ 56,736	9.3%
Safety Incentive Allowance	\$ 71	\$ -	\$ -	\$ -	\$ -	-
Clothing Allowance	\$ 850	\$ 850	\$ 850	\$ 850	\$ 850	0.0%
Printing	\$ 500	\$ 500	\$ 500	\$ 200	\$ 500	0.0%
Meeting Supplies	\$ 554	\$ 730	\$ 330	\$ 25	\$ 330	0.0%
Operating Supplies	\$ 19,564	\$ 23,750	\$ 17,950	\$ 12,975	\$ 17,200	-4.2%
Office Supplies	\$ 668	\$ 1,000	\$ 1,000	\$ 500	\$ 1,000	0.0%
Postage	\$ 500	\$ 861	\$ 861	\$ 500	\$ 861	0.0%
Minor Apparatus & Tools	\$ -	\$ 245	\$ 245	\$ 245	\$ 245	0.0%
Workers Compensation Charges	\$ 3,359	\$ 4,381	\$ 4,381	\$ 4,381	\$ 4,381	0.0%
Dues Subscriptions Publ	\$ 35	\$ 279	\$ -	\$ -	\$ 279	-
Professional Services	\$ 225	\$ 250	\$ 250	\$ -	\$ 250	0.0%
Maintenance of Mach & Equip	\$ -	\$ 408	\$ 408	\$ 112	\$ 204	-50.0%
Other Contractual Services	\$ 1,211	\$ 1,570	\$ -	\$ -	\$ 320	-
Crime Prevention Services	\$ 341,995	\$ 340,103	\$ 334,818	\$ 327,891	\$ 332,431	-0.7%
<b>Human Services</b>						
Salaries & Wages-Regular	\$ 452,909	\$ 381,079	\$ 395,205	\$ 395,205	\$ 393,715	-0.4%
Salaries & Wages-Part Time	\$ 44,199	\$ 25,230	\$ 25,230	\$ 25,230	\$ 25,499	1.1%
Salaries & Wages-Overtime	\$ -	\$ 689	\$ 689	\$ -	\$ -	-100.0%
Salaries & Wages-Longevity	\$ 2,875	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
Health & Life Benefit Charges	\$ 133,035	\$ 76,128	\$ 76,128	\$ 76,128	\$ 58,608	-23.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
FICA	\$ 27,392	\$ 24,875	\$ 25,751	\$ 25,751	\$ 26,088	1.3%
Medicare	\$ 6,406	\$ 5,819	\$ 6,024	\$ 6,024	\$ 6,102	1.3%
IMRF	\$ 44,508	\$ 47,813	\$ 49,576	\$ 49,576	\$ 48,495	-2.2%
Printing	\$ 1,161	\$ 1,168	\$ 1,168	\$ 1,168	\$ 1,168	0.0%
Meeting Supplies	\$ 338	\$ 400	\$ 400	\$ 50	\$ 400	0.0%
Operating Supplies	\$ 769	\$ 750	\$ 750	\$ 250	\$ 575	-23.3%
Office Supplies	\$ 552	\$ 2,000	\$ 2,000	\$ 600	\$ 1,650	-17.5%
Postage	\$ 97	\$ 100	\$ 100	\$ 100	\$ 100	0.0%
Workers Compensation Charges	\$ 54	\$ 35	\$ 35	\$ 35	\$ 35	0.0%
Communications	\$ 2,916	\$ 3,240	\$ 3,240	\$ 3,240	\$ 3,240	0.0%
Travel Meetings & Training	\$ 1,705	\$ -	\$ 2,025	\$ 1,250	\$ 2,025	0.0%
Dues Subscriptions Publ	\$ 2,243	\$ 3,389	\$ 3,189	\$ 3,189	\$ 3,072	-3.7%
Professional Services	\$ 64,815	\$ 225,000	\$ 140,750	\$ 137,956	\$ 225,000	59.9%
Maintenance of Mach & Equip	\$ -	\$ 276	\$ 276	\$ -	\$ -	-100.0%
Mileage Reimbursement	\$ 1,419	\$ 2,581	\$ 2,581	\$ 750	\$ 1,419	-45.0%
Community Assistance Expenses	\$ 11,792	\$ 7,334	\$ 17,552	\$ 20,000	\$ 7,500	-57.3%
Support Social Services	\$ -	\$ -	\$ -	\$ -	\$ 15,250	-
Human Services	\$ 799,187	\$ 809,406	\$ 754,169	\$ 748,002	\$ 821,441	8.9%
Police	\$ 30,559,569	\$ 29,319,829	\$ 29,220,841	\$ 28,982,431	\$ 30,062,344	2.9%

Fire						
Support Services						
Salaries & Wages-Regular	\$ 633,350	\$ 633,636	\$ 655,882	\$ 650,285	\$ 636,374	-3.0%
Salaries & Wages-Overtime	\$ 1,356	\$ -	\$ -	\$ 81	\$ -	-
Salaries & Wages-Longevity	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	0.0%
Health & Life Benefit Charges	\$ 133,035	\$ 114,192	\$ 114,192	\$ 114,192	\$ 87,912	-23.0%
PSEBA Health Insurance	\$ 279,511	\$ 252,917	\$ 252,917	\$ 252,917	\$ 243,702	-3.6%
FICA	\$ 28,502	\$ 27,377	\$ 28,442	\$ 28,095	\$ 29,191	2.6%
Medicare	\$ 9,082	\$ 8,776	\$ 9,098	\$ 9,017	\$ 9,288	2.1%
IMRF	\$ 21,940	\$ 25,837	\$ 28,612	\$ 27,914	\$ 24,066	-15.9%
Supplemental Pension	\$ 43,378	\$ 43,064	\$ 43,064	\$ 43,064	\$ 44,476	3.3%
Firefighters Pension	\$ 48,584	\$ 48,708	\$ 48,708	\$ 48,708	\$ 52,775	8.3%
Physical Exams-Employees	\$ 2,400	\$ 2,137	\$ 2,137	\$ 2,137	\$ 2,460	15.1%
Clothing Allowance	\$ 400	\$ 400	\$ 400	\$ 400	\$ -	-100.0%
Communication Allowance	\$ 1,693	\$ 1,680	\$ 1,680	\$ 3,110	\$ 2,520	50.0%
Contingency	\$ -	\$ 51,217	\$ -	\$ -	\$ 57,761	-
Printing	\$ 401	\$ 250	\$ 212	\$ 115	\$ 212	0.0%
Clothing and Linen	\$ 15,484	\$ -	\$ -	\$ 25,000	\$ 37,602	-
Quartermaster Program	\$ 21,907	\$ 34,012	\$ 38,443	\$ 35,556	\$ 38,185	-0.7%
Meeting Supplies	\$ 1,504	\$ 1,000	\$ 538	\$ 538	\$ 1,000	85.9%
Drugs and Chemicals	\$ 530	\$ -	\$ -	\$ -	\$ -	-
Operating Supplies	\$ 37,620	\$ 16,275	\$ 94,575	\$ 114,575	\$ 51,075	-46.0%
Office Supplies	\$ 6,739	\$ 7,290	\$ 7,290	\$ 6,790	\$ 7,290	0.0%
Postage	\$ 1,670	\$ 1,700	\$ 1,400	\$ 1,000	\$ 1,400	0.0%
Janitorial Supplies	\$ 760	\$ 750	\$ 750	\$ 750	\$ 750	0.0%
Property & Casualty Ins Charges	\$ 170,783	\$ 167,448	\$ 167,448	\$ 167,448	\$ 167,448	0.0%
Workers Compensation Charges	\$ 22,466	\$ 18,799	\$ 18,799	\$ 18,799	\$ 18,799	0.0%
Utilities-Gas & Electric	\$ 24,253	\$ 29,679	\$ 29,679	\$ 29,679	\$ 27,100	-8.7%
Communications	\$ 97,855	\$ 90,262	\$ 90,262	\$ 90,262	\$ 82,332	-8.8%
Travel Meetings & Training	\$ 6,944	\$ -	\$ -	\$ 225	\$ 650	-
Dues Subscriptions Publ	\$ 2,870	\$ 3,252	\$ 3,067	\$ 3,067	\$ 1,417	-53.8%
Foreign Fire Insurance	\$ 144,203	\$ 110,000	\$ 110,000	\$ 90,000	\$ 110,000	0.0%
Professional Services	\$ 11,662	\$ 13,755	\$ 13,755	\$ 13,271	\$ 13,887	1.0%
Maintenance of Mach & Equip	\$ 4,023	\$ 4,000	\$ 4,000	\$ 3,000	\$ 4,000	0.0%
Vehicle Usage Charges	\$ 9,082	\$ -	\$ -	\$ -	\$ 9,821	-
Equipment Usage Charges	\$ 74,912	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 227,593	\$ -	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ 930	\$ 832	\$ 832	\$ 832	\$ 600	-27.9%
Minor Capital Outlay	\$ 87,285	\$ 9,850	\$ 3,000	\$ 4,133	\$ 3,000	0.0%
Support Services	\$ 2,177,108	\$ 1,721,495	\$ 1,771,582	\$ 1,787,360	\$ 1,769,493	-0.1%
Special Operations						
Salaries & Wages-Overtime	\$ 52,017	\$ 17,700	\$ 17,700	\$ 30,000	\$ 18,143	2.5%
Medicare	\$ 740	\$ 293	\$ 293	\$ 500	\$ 263	-10.2%
Physical Exams-Employees	\$ 7,194	\$ 6,590	\$ 6,590	\$ 7,146	\$ 36,804	458.5%
Operating Supplies	\$ 15,023	\$ 18,150	\$ 17,650	\$ 15,000	\$ 15,000	-15.0%
Minor Apparatus & Tools	\$ 4,046	\$ 4,400	\$ 4,400	\$ 4,400	\$ 4,700	6.8%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Travel Meetings & Training	\$ 7,276	\$ -	\$ -	\$ -	\$ -	-
Maintenance of Mach & Equip	\$ 2,290	\$ 2,500	\$ 2,500	\$ 2,500	\$ 3,250	30.0%
Operating Equipment Repl	\$ 3,779	\$ 4,280	\$ 4,280	\$ 4,280	\$ 23,580	450.9%
Special Operations	\$ 92,366	\$ 53,913	\$ 53,413	\$ 63,826	\$ 101,740	90.5%
<b>Fire Suppression</b>						
Salaries & Wages-Regular	\$ 8,389,936	\$ 8,419,669	\$ 8,026,658	\$ 8,200,903	\$ 8,491,892	5.8%
Salaries & Wages-Overtime	\$ 436,726	\$ 435,000	\$ 405,000	\$ 465,000	\$ 415,125	2.5%
Salaries & Wages-Holiday	\$ 26,586	\$ 29,417	\$ 29,417	\$ 28,500	\$ 30,513	3.7%
Salaries & Wages-Longevity	\$ 62,750	\$ 63,150	\$ 63,150	\$ 57,550	\$ 46,050	-27.1%
Salaries & Wages-Retro Pay	\$ -	\$ -	\$ -	\$ 13	\$ -	-
Health & Life Benefit Charges	\$ 1,634,430	\$ 1,513,044	\$ 1,421,137	\$ 1,456,029	\$ 1,172,160	-17.5%
Medicare	\$ 116,510	\$ 119,742	\$ 114,042	\$ 116,569	\$ 120,955	6.1%
Firefighters Pension	\$ 3,166,869	\$ 3,174,943	\$ 3,104,066	\$ 3,174,943	\$ 3,439,958	10.8%
Clothing Allowance	\$ 34,635	\$ 35,025	\$ 35,025	\$ 35,025	\$ 31,825	-9.1%
Sick Time Incentive	\$ -	\$ 13,750	\$ 13,750	\$ 14,150	\$ 13,750	0.0%
Quartermaster Program	\$ 69,656	\$ 60,000	\$ 55,569	\$ 70,000	\$ 65,000	17.0%
Drugs and Chemicals	\$ 769	\$ 1,300	\$ 1,300	\$ 800	\$ 1,200	-7.7%
Operating Supplies	\$ 14,681	\$ 13,675	\$ 10,855	\$ 10,855	\$ 14,963	37.8%
Postage	\$ 215	\$ 160	\$ 160	\$ 53	\$ 160	0.0%
Minor Apparatus & Tools	\$ 9,293	\$ 10,550	\$ 10,550	\$ 10,550	\$ 10,550	0.0%
Workers Compensation Charges	\$ 314,104	\$ 255,628	\$ 241,087	\$ 247,534	\$ 247,534	2.7%
Communications	\$ 674	\$ 720	\$ 720	\$ 720	\$ 720	0.0%
Travel Meetings & Training	\$ 47,612	\$ -	\$ 18,750	\$ 10,000	\$ 39,400	110.1%
Dues Subscriptions Publ	\$ 5,000	\$ 5,750	\$ 5,000	\$ 5,494	\$ 5,600	12.0%
Professional Services	\$ 5,826	\$ 6,740	\$ 6,740	\$ 6,740	\$ 6,740	0.0%
Maintenance of Mach & Equip	\$ 9,439	\$ 16,446	\$ 15,746	\$ 13,896	\$ 12,950	-17.8%
Vehicle Usage Charges	\$ 1,095,473	\$ -	\$ -	\$ -	\$ 1,184,620	-
Operating Equipment Repl	\$ 19,805	\$ 490,478	\$ 10,228	\$ 10,000	\$ 438,000	4182.4%
Other Capital Outlay	\$ 51,096	\$ 10,000	\$ 9,740	\$ 9,740	\$ 10,000	2.7%
Minor Capital Outlay	\$ 2,850	\$ 2,975	\$ 3,235	\$ 2,963	\$ 2,975	-8.0%
<b>Fire Suppression</b>	<b>\$ 15,514,938</b>	<b>\$ 14,678,162</b>	<b>\$ 13,601,925</b>	<b>\$ 13,948,027</b>	<b>\$ 15,802,640</b>	<b>16.2%</b>
<b>Emergency Medical Services</b>						
Salaries & Wages-Regular	\$ 3,823,198	\$ 4,009,113	\$ 4,015,447	\$ 4,015,447	\$ 3,809,795	-5.1%
Salaries & Wages-Overtime	\$ 28,963	\$ 30,000	\$ 30,000	\$ 40,000	\$ 30,750	2.5%
Salaries & Wages-Holiday	\$ 12,178	\$ 10,506	\$ 10,506	\$ 11,008	\$ 10,769	2.5%
Salaries & Wages-Longevity	\$ 27,550	\$ 30,150	\$ 30,150	\$ 28,675	\$ 26,550	-11.9%
Health & Life Benefit Charges	\$ 665,175	\$ 742,248	\$ 742,248	\$ 742,248	\$ 571,428	-23.0%
FICA	\$ 6,468	\$ 6,704	\$ 7,097	\$ 7,097	\$ 5,390	-24.1%
Medicare	\$ 55,584	\$ 57,986	\$ 58,078	\$ 58,078	\$ 54,336	-6.4%
IMRF	\$ 11,707	\$ 13,566	\$ 14,357	\$ 14,357	\$ 10,614	-26.1%
Firefighters Pension	\$ 1,201,378	\$ 1,204,441	\$ 1,204,441	\$ 1,204,441	\$ 1,304,977	8.3%
Physical Exams-Employees	\$ 168	\$ 200	\$ 200	\$ 200	\$ 200	0.0%
Clothing Allowance	\$ 14,875	\$ 16,575	\$ 16,575	\$ 16,575	\$ 15,300	-7.7%
Printing	\$ 865	\$ 900	\$ 900	\$ -	\$ 500	-44.4%
Operating Supplies	\$ 20,795	\$ 17,500	\$ 17,500	\$ 17,500	\$ 24,600	40.6%
Workers Compensation Charges	\$ 130,121	\$ 121,319	\$ 121,319	\$ 121,319	\$ 121,319	0.0%
Communications	\$ 4,068	\$ 4,320	\$ 4,320	\$ 4,320	\$ 4,320	0.0%
Travel Meetings & Training	\$ 35,488	\$ -	\$ 10,950	\$ 6,950	\$ 53,420	387.9%
Dues Subscriptions Publ	\$ 1,212	\$ 2,200	\$ 1,500	\$ 1,500	\$ 1,660	10.7%
Professional Services	\$ 4,282	\$ 4,660	\$ 4,660	\$ 4,660	\$ 4,960	6.4%
Maintenance of Mach & Equip	\$ 38,410	\$ 34,200	\$ 33,950	\$ 21,795	\$ 49,427	45.6%
Mileage Reimbursement	\$ -	\$ 800	\$ 800	\$ 500	\$ 800	0.0%
Other Capital Outlay	\$ 41,255	\$ 274,701	\$ 264,701	\$ 258,041	\$ 21,000	-92.1%
<b>Emergency Medical Services</b>	<b>\$ 6,123,741</b>	<b>\$ 6,582,089</b>	<b>\$ 6,589,699</b>	<b>\$ 6,574,711</b>	<b>\$ 6,122,115</b>	<b>-7.1%</b>
<b>Emergency Management Agency</b>						
Salaries & Wages-Regular	\$ -	\$ -	\$ -	\$ 17,975	\$ 103,856	-
Salaries & Wages-Part Time	\$ 39,822	\$ -	\$ -	\$ 2,158	\$ -	-
Health & Life Benefit Charges	\$ -	\$ -	\$ -	\$ -	\$ 14,652	-
FICA	\$ 2,486	\$ -	\$ -	\$ 1,276	\$ 6,518	-
Medicare	\$ 581	\$ -	\$ -	\$ 299	\$ 1,525	-
IMRF	\$ -	\$ -	\$ -	\$ 2,210	\$ 12,744	-
Clothing Allowance	\$ -	\$ -	\$ -	\$ -	\$ 425	-
Communication Allowance	\$ -	\$ -	\$ -	\$ 146	\$ 840	-
Operating Supplies	\$ -	\$ 500	\$ 500	\$ -	\$ -	-100.0%
Communications	\$ 1,056	\$ 1,140	\$ 420	\$ 330	\$ 420	0.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Travel Meetings & Training	\$ -	\$ -	\$ -	\$ -	\$ 2,910	-
Dues Subscriptions Publ	\$ 22,086	\$ 22,372	\$ 22,613	\$ 22,678	\$ 24,413	8.0%
Maintenance of Mach & Equip	\$ 6,340	\$ 5,334	\$ 3,748	\$ 2,182	\$ 4,966	32.5%
Operating Equipment Repl	\$ 39,000	\$ -	\$ -	\$ -	\$ 40,000	-
Minor Capital Outlay	\$ 100	\$ 1,000	\$ -	\$ -	\$ 1,000	-
Emergency Management Agency	\$ 111,471	\$ 30,346	\$ 27,281	\$ 49,254	\$ 214,269	685.4%
<b>Community Risk Reduction</b>						
Salaries & Wages-Regular	\$ 285,092	\$ 241,578	\$ 249,687	\$ 249,687	\$ 250,711	0.4%
Salaries & Wages-Part Time	\$ 63,881	\$ 68,699	\$ 49,363	\$ 49,363	\$ 6,002	-87.8%
Salaries & Wages-Overtime	\$ 25,215	\$ 15,000	\$ 3,910	\$ 3,910	\$ 23,575	502.9%
Salaries & Wages-OT Public Ed	\$ 19,302	\$ 28,000	\$ 235	\$ 237	\$ 18,000	7559.6%
Salaries & Wages-Longevity	\$ 750	\$ -	\$ -	\$ -	\$ -	-
Health & Life Benefit Charges	\$ 57,015	\$ 57,096	\$ 57,096	\$ 57,096	\$ 43,956	-23.0%
FICA	\$ 20,416	\$ 20,514	\$ 19,964	\$ 19,964	\$ 17,534	-12.2%
Medicare	\$ 5,363	\$ 5,106	\$ 4,978	\$ 4,978	\$ 4,436	-10.9%
IMRF	\$ 28,309	\$ 30,150	\$ 31,162	\$ 31,162	\$ 33,656	8.0%
Clothing Allowance	\$ 1,625	\$ 1,025	\$ 1,025	\$ 1,625	\$ 1,625	58.5%
Communication Allowance	\$ 94	\$ -	\$ -	\$ 889	\$ 840	-
Printing	\$ 181	\$ 500	\$ 500	\$ 250	\$ 250	-50.0%
Operating Supplies	\$ 17,364	\$ 21,196	\$ 6,800	\$ 4,900	\$ 7,134	4.9%
Workers Compensation Charges	\$ 9,299	\$ 7,167	\$ 7,167	\$ 7,167	\$ 7,167	0.0%
Communications	\$ 3,322	\$ 4,320	\$ 4,320	\$ 4,320	\$ 2,160	-50.0%
Travel Meetings & Training	\$ 10,119	\$ -	\$ 1,090	\$ 295	\$ 2,000	83.5%
Dues Subscriptions Publ	\$ 2,925	\$ 3,596	\$ 3,106	\$ 3,106	\$ 2,154	-30.7%
Professional Services	\$ 16,602	\$ 7,000	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ -	\$ 8,400	\$ 7,900	\$ 3,240	\$ 8,400	6.3%
Community Risk Reduction	\$ 566,874	\$ 519,347	\$ 448,303	\$ 442,189	\$ 429,600	-4.2%
<b>Logistical Support</b>						
Salaries & Wages-Regular	\$ 90,135	\$ 88,577	\$ 91,501	\$ 91,501	\$ 90,360	-1.2%
Health & Life Benefit Charges	\$ 19,005	\$ 19,032	\$ 19,032	\$ 19,032	\$ 14,652	-23.0%
FICA	\$ 5,541	\$ 5,500	\$ 5,681	\$ 5,681	\$ 5,663	-0.3%
Medicare	\$ 1,296	\$ 1,287	\$ 1,329	\$ 1,329	\$ 1,325	-0.3%
IMRF	\$ 9,728	\$ 11,055	\$ 11,420	\$ 11,420	\$ 11,088	-2.9%
Clothing Allowance	\$ 400	\$ 400	\$ 400	\$ 400	\$ 400	0.0%
Communication Allowance	\$ -	\$ -	\$ -	\$ 840	\$ 840	-
Operating Supplies	\$ 7,909	\$ 16,325	\$ 14,275	\$ 14,275	\$ 6,925	-51.5%
Workers Compensation Charges	\$ 3,177	\$ 2,628	\$ 2,628	\$ 2,628	\$ 2,628	0.0%
Communications	\$ 674	\$ 720	\$ 720	\$ 720	\$ -	-100.0%
Travel Meetings & Training	\$ 197	\$ -	\$ -	\$ -	\$ -	-
Dues Subscriptions Publ	\$ -	\$ -	\$ 500	\$ 500	\$ -	-100.0%
Northwest Central Dispatch	\$ 387,630	\$ 356,961	\$ 304,192	\$ 304,192	\$ 330,763	8.7%
Maintenance of Mach & Equip	\$ 25,815	\$ 11,297	\$ 10,797	\$ 10,497	\$ 10,273	-4.9%
Mileage Reimbursement	\$ -	\$ 120	\$ 120	\$ -	\$ 120	0.0%
Logistical Support	\$ 551,508	\$ 513,902	\$ 462,595	\$ 463,015	\$ 475,037	2.7%
<b>Nursing &amp; Senior Services</b>						
Salaries & Wages-Regular	\$ 412,863	\$ 361,978	\$ 300,216	\$ 300,216	\$ 299,782	-0.1%
Salaries & Wages-Part Time	\$ -	\$ -	\$ 13,192	\$ 15,733	\$ 60,150	356.0%
Salaries & Wages-Longevity	\$ 600	\$ -	\$ -	\$ -	\$ -	-
Health & Life Benefit Charges	\$ 114,030	\$ 114,192	\$ 95,187	\$ 95,187	\$ 73,260	-23.0%
FICA	\$ 23,774	\$ 21,692	\$ 18,681	\$ 18,681	\$ 22,370	19.7%
Medicare	\$ 5,560	\$ 5,074	\$ 4,369	\$ 4,369	\$ 5,235	19.8%
IMRF	\$ 41,599	\$ 45,178	\$ 37,470	\$ 37,470	\$ 36,785	-1.8%
Communication Allowance	\$ 1,835	\$ 1,680	\$ 1,680	\$ 1,680	\$ 840	-50.0%
Printing	\$ 270	\$ 246	\$ 246	\$ 246	\$ 118	-52.0%
Meeting Supplies	\$ 2,821	\$ 2,025	\$ 1,400	\$ 1,408	\$ 3,525	151.8%
Operating Supplies	\$ 8,558	\$ 6,681	\$ 4,631	\$ 3,380	\$ 11,435	146.9%
Office Supplies	\$ 795	\$ 900	\$ 900	\$ 900	\$ 900	0.0%
Postage	\$ 505	\$ 470	\$ 470	\$ 270	\$ 472	0.4%
Workers Compensation Charges	\$ 214	\$ 182	\$ 168	\$ 168	\$ 168	0.0%
Communications	\$ 1,465	\$ 2,520	\$ 2,520	\$ 2,520	\$ 3,960	57.1%
Travel Meetings & Training	\$ 3,277	\$ -	\$ 125	\$ 125	\$ 175	40.0%
Dues Subscriptions Publ	\$ -	\$ 526	\$ 276	\$ 276	\$ 510	84.8%
Professional Services	\$ 94,521	\$ 94,208	\$ 84,668	\$ 84,668	\$ 96,962	14.5%
Maintenance of Mach & Equip	\$ -	\$ 1,000	\$ 1,000	\$ -	\$ 1,000	0.0%
Mileage Reimbursement	\$ -	\$ 3,200	\$ 3,200	\$ 3,200	\$ 6,000	87.5%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Office Furniture/Equipment	\$ 6,147	\$ -	\$ -	\$ -	\$ -	-
Minor Capital Outlay	\$ -	\$ 940	\$ 940	\$ 820	\$ 470	-50.0%
Barn Expenses	\$ 7,673	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	0.0%
Nursing & Senior Services	\$ 726,507	\$ 670,692	\$ 579,339	\$ 579,317	\$ 632,117	9.1%
Fire	\$ 25,864,513	\$ 24,769,946	\$ 23,534,137	\$ 23,907,699	\$ 25,547,011	8.6%

#### Engineering and Public Works

##### Administration

Salaries & Wages-Regular	\$ 767,087	\$ 831,308	\$ 855,317	\$ 866,796	\$ 929,119	8.6%
Salaries & Wages-Part Time	\$ 34,342	\$ 43,489	\$ 34,489	\$ 43,489	\$ 20,188	-41.5%
Salaries & Wages-Overtime	\$ 5,920	\$ 8,000	\$ 8,000	\$ 500	\$ 2,000	-75.0%
Salaries & Wages-Longevity	\$ 1,500	\$ 1,500	\$ 1,500	\$ 2,700	\$ 2,700	80.0%
Health & Life Benefit Charges	\$ 216,637	\$ 161,772	\$ 161,772	\$ 161,772	\$ 158,242	-2.2%
FICA	\$ 48,725	\$ 52,156	\$ 53,644	\$ 53,404	\$ 58,287	8.7%
Medicare	\$ 11,682	\$ 12,525	\$ 12,873	\$ 12,817	\$ 13,966	8.5%
IMRF	\$ 90,076	\$ 104,755	\$ 107,752	\$ 107,268	\$ 114,553	6.3%
Transportation Allowance	\$ 5,124	\$ 5,948	\$ 5,948	\$ 5,959	\$ 5,948	0.0%
Clothing Allowance	\$ 750	\$ 600	\$ 600	\$ 912	\$ 912	52.0%
Communication Allowance	\$ 3,059	\$ 3,036	\$ 3,036	\$ 3,755	\$ 2,709	-10.8%
Contingency	\$ -	\$ 101,022	\$ (1,669)	\$ -	\$ 83,327	-5092.6%
Printing	\$ 207	\$ 560	\$ 560	\$ 300	\$ 500	-10.7%
Quartermaster Program	\$ -	\$ 20,000	\$ 19,694	\$ 13,000	\$ 14,000	-28.9%
Meeting Supplies	\$ 4,775	\$ 5,400	\$ 600	\$ 600	\$ 600	0.0%
Drugs and Chemicals	\$ 3,158	\$ 7,850	\$ 4,356	\$ 4,356	\$ 9,037	107.5%
Operating Supplies	\$ 25,167	\$ 1,710	\$ 133,201	\$ 120,210	\$ 49,160	-63.1%
Office Supplies	\$ 2,755	\$ 3,482	\$ 3,482	\$ 2,400	\$ 3,282	-5.7%
Postage	\$ -	\$ 200	\$ 200	\$ 80	\$ 175	-12.5%
Property & Casualty Ins Charges	\$ 310,329	\$ 297,075	\$ 297,075	\$ 297,075	\$ 297,075	0.0%
Workers Compensation Charges	\$ 33,955	\$ 18,651	\$ 18,651	\$ 18,651	\$ 18,651	0.0%
Utilities-Gas & Electric	\$ 33,858	\$ 36,654	\$ 36,654	\$ 36,654	\$ 33,973	-7.3%
Communications	\$ 77,967	\$ 91,469	\$ 88,019	\$ 88,019	\$ 96,194	9.3%
Travel Meetings & Training	\$ 19,511	\$ -	\$ 1,160	\$ 1,160	\$ 7,740	567.2%
Dues Subscriptions Publ	\$ 8,918	\$ 8,610	\$ 5,060	\$ 4,964	\$ 6,169	21.9%
Professional Services	\$ 172,236	\$ 125,200	\$ 124,700	\$ 123,700	\$ 121,852	-2.3%
Safety Incentive Program	\$ 11,150	\$ 11,400	\$ 11,400	\$ 11,400	\$ 11,400	0.0%
Maintenance of Mach & Equip	\$ 78,495	\$ 83,475	\$ 83,475	\$ 83,475	\$ 85,490	2.4%
Other Contractual Services	\$ 10,000	\$ 4,000	\$ 4,000	\$ 2,500	\$ 4,000	0.0%
Vehicle Usage Charges	\$ 7,936	\$ -	\$ -	\$ -	\$ 8,582	-
Equipment Usage Charges	\$ 154,110	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
Administration	\$ 2,139,432	\$ 2,141,847	\$ 2,175,549	\$ 2,167,916	\$ 2,259,831	3.9%

##### Building Maintenance

Salaries & Wages-Regular	\$ 492,136	\$ 541,316	\$ 547,162	\$ 535,236	\$ 419,056	-23.4%
Salaries & Wages-Part Time	\$ 11,326	\$ 10,668	\$ 10,668	\$ 10,668	\$ 14,978	40.4%
Salaries & Wages-Overtime	\$ 18,105	\$ 30,000	\$ 20,000	\$ 18,000	\$ 21,000	5.0%
Salaries & Wages-Longevity	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ -	-100.0%
Health & Life Benefit Charges	\$ 139,687	\$ 120,853	\$ 120,853	\$ 120,853	\$ 72,967	-39.6%
FICA	\$ 35,331	\$ 35,782	\$ 36,144	\$ 36,144	\$ 28,732	-20.5%
Medicare	\$ 8,263	\$ 8,304	\$ 8,389	\$ 8,389	\$ 6,722	-19.9%
IMRF	\$ 60,167	\$ 70,640	\$ 71,370	\$ 71,370	\$ 54,487	-23.7%
Clothing Allowance	\$ 3,935	\$ 3,810	\$ 3,810	\$ 3,588	\$ 2,988	-21.6%
Communication Allowance	\$ 1,435	\$ 840	\$ 840	\$ 1,440	\$ 1,370	63.1%
Clothing and Linen	\$ 227	\$ -	\$ -	\$ -	\$ -	-
Quartermaster Program	\$ 3,670	\$ 2,800	\$ 2,800	\$ 1,000	\$ 1,500	-46.4%
Operating Supplies	\$ 40,553	\$ 58,500	\$ 48,000	\$ 45,300	\$ 48,350	0.7%
Inventory Purch-Janitorial Sup	\$ 84,276	\$ 80,000	\$ 80,000	\$ 64,000	\$ 74,000	-7.5%
Office Supplies	\$ 105	\$ 100	\$ 100	\$ 50	\$ 100	0.0%
Minor Apparatus & Tools	\$ 2,735	\$ 2,100	\$ 2,100	\$ 2,100	\$ 2,100	0.0%
Workers Compensation Charges	\$ 20,631	\$ 12,145	\$ 12,145	\$ 12,145	\$ 12,145	0.0%
Utilities-Gas & Electric	\$ 17,862	\$ 19,814	\$ 19,814	\$ 19,814	\$ 11,370	-42.6%
Communications	\$ 902	\$ 699	\$ 699	\$ 699	\$ 1,068	52.8%
Travel Meetings & Training	\$ 4,823	\$ -	\$ 745	\$ 745	\$ 6,959	834.1%
Dues Subscriptions Publ	\$ -	\$ 150	\$ -	\$ -	\$ -	-
Professional Services	\$ 14,697	\$ 59,100	\$ 59,100	\$ 56,500	\$ 7,100	-88.0%
Repair & Maintenance of Bldg.	\$ 229,607	\$ 303,126	\$ 245,586	\$ 234,826	\$ 250,506	2.0%
Maintenance of Mach & Equip	\$ 738	\$ 3,200	\$ 3,440	\$ 2,440	\$ 2,600	-24.4%
Other Contractual Services	\$ 5,760	\$ 3,840	\$ 3,840	\$ 3,840	\$ 3,840	0.0%



	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Vehicle Usage Charges	\$ 4,385	\$ -	\$ -	\$ -	\$ 4,742	-
Building Usage Charges	\$ 313,028	\$ -	\$ -	\$ -	\$ -	-
Custodial Services	\$ 269,174	\$ 276,791	\$ 276,791	\$ 273,459	\$ 276,791	0.0%
Fire & Security Alarm	\$ 80,570	\$ 97,454	\$ 102,454	\$ 91,584	\$ 79,954	-22.0%
HVAC Maintenance & Rep	\$ 224,116	\$ 251,705	\$ 166,275	\$ 147,700	\$ 219,725	32.1%
Building Improvements	\$ 332,062	\$ 1,287,000	\$ 994,770	\$ 397,140	\$ 1,501,600	50.9%
Office Furniture/Equipment	\$ 39,074	\$ 6,100	\$ -	\$ -	\$ -	-
Other Capital Outlay	\$ 191,000	\$ 133,000	\$ 133,000	\$ 133,000	\$ 50,000	-62.4%
Depreciation Expense	\$ 801,938	\$ 991,931	\$ 991,931	\$ 991,931	\$ 991,931	0.0%
Building Maintenance	\$ 3,453,518	\$ 4,412,968	\$ 3,964,026	\$ 3,285,161	\$ 4,168,681	5.2%
<b>Engineering Services</b>						
Salaries & Wages-Regular	\$ 626,037	\$ 504,057	\$ 515,268	\$ 549,715	\$ 462,982	-10.1%
Salaries & Wages-Part Time	\$ 5,840	\$ 6,012	\$ 6,012	\$ 6,012	\$ 6,012	0.0%
Salaries & Wages-Overtime	\$ 36,321	\$ 55,000	\$ 21,000	\$ 15,000	\$ 41,000	95.2%
Salaries & Wages-Longevity	\$ 4,600	\$ 4,500	\$ 4,500	\$ 3,625	\$ -	-100.0%
Health & Life Benefit Charges	\$ 134,064	\$ 133,224	\$ 133,224	\$ 133,224	\$ 82,930	-37.8%
FICA	\$ 41,302	\$ 34,283	\$ 34,978	\$ 34,978	\$ 31,710	-9.3%
Medicare	\$ 9,721	\$ 8,021	\$ 8,184	\$ 8,184	\$ 7,422	-9.3%
IMRF	\$ 73,722	\$ 67,378	\$ 68,777	\$ 68,777	\$ 61,841	-10.1%
Clothing Allowance	\$ 1,800	\$ 1,800	\$ 1,800	\$ 1,800	\$ 600	-66.7%
Communication Allowance	\$ 504	\$ 1,680	\$ 1,680	\$ 840	\$ 840	-50.0%
Printing	\$ 276	\$ 300	\$ 300	\$ 250	\$ 250	-16.7%
Quartermaster Program	\$ 378	\$ 500	\$ 500	\$ 225	\$ 500	0.0%
Operating Supplies	\$ -	\$ 55	\$ 55	\$ 55	\$ 55	0.0%
Office Supplies	\$ 2,335	\$ 2,750	\$ 2,750	\$ 2,000	\$ 2,750	0.0%
Minor Apparatus & Tools	\$ 280	\$ 700	\$ 700	\$ 300	\$ 700	0.0%
Workers Compensation Charges	\$ 22,637	\$ 15,587	\$ 15,587	\$ 15,587	\$ 15,587	0.0%
Travel Meetings & Training	\$ 4,520	\$ -	\$ -	\$ -	\$ 900	-
Dues Subscriptions Publ	\$ 1,133	\$ 3,255	\$ 260	\$ 260	\$ 225	-13.5%
Professional Services	\$ 96,217	\$ 79,600	\$ 77,300	\$ 77,300	\$ 202,300	161.7%
Maintenance of Mach & Equip	\$ 4,448	\$ 5,910	\$ 5,210	\$ 5,210	\$ 3,595	-31.0%
Other Contractual Services	\$ 22,836	\$ 50,000	\$ 25,000	\$ 25,000	\$ 25,000	0.0%
Vehicle Usage Charges	\$ 7,806	\$ -	\$ -	\$ -	\$ 8,441	-
Mileage Reimbursement	\$ 88	\$ 500	\$ 500	\$ -	\$ -	-100.0%
Engineering Services	\$ 1,096,867	\$ 975,112	\$ 923,585	\$ 948,342	\$ 955,640	3.5%
<b>Landscape Services</b>						
Salaries & Wages-Regular	\$ 534,587	\$ 693,948	\$ 491,143	\$ 578,132	\$ 592,673	20.7%
Salaries & Wages-Part Time	\$ 40,274	\$ 24,261	\$ 52,211	\$ 52,211	\$ 66,302	27.0%
Salaries & Wages-Overtime	\$ 25,983	\$ 30,000	\$ 17,500	\$ 14,000	\$ 17,500	0.0%
Salaries & Wages-Longevity	\$ 4,200	\$ 4,200	\$ 4,200	\$ 3,900	\$ 1,500	-64.3%
Health & Life Benefit Charges	\$ 152,040	\$ 157,014	\$ 107,918	\$ 69,908	\$ 106,227	-1.6%
FICA	\$ 43,480	\$ 46,258	\$ 33,684	\$ 33,684	\$ 42,393	25.9%
Medicare	\$ 10,169	\$ 10,822	\$ 7,881	\$ 8,000	\$ 9,922	25.9%
IMRF	\$ 71,742	\$ 90,554	\$ 65,244	\$ 65,000	\$ 75,054	15.0%
Clothing Allowance	\$ 4,800	\$ 4,800	\$ 4,800	\$ 4,350	\$ 3,750	-21.9%
Communication Allowance	\$ 2,460	\$ 2,460	\$ 2,460	\$ 2,460	\$ 2,130	-13.4%
Printing	\$ 1,914	\$ 2,000	\$ 1,000	\$ 375	\$ 900	-10.0%
Clothing and Linen	\$ 1,935	\$ -	\$ -	\$ -	\$ -	-
Quartermaster Program	\$ 4,031	\$ 2,950	\$ 2,950	\$ 1,500	\$ 2,000	-32.2%
Drugs and Chemicals	\$ 272	\$ 450	\$ 450	\$ 360	\$ 450	0.0%
Operating Supplies	\$ 31,198	\$ 24,700	\$ 11,700	\$ 11,606	\$ 11,700	0.0%
Office Supplies	\$ 105	\$ 275	\$ 275	\$ 100	\$ 150	-45.5%
Minor Apparatus & Tools	\$ 5,148	\$ 4,800	\$ 4,300	\$ 2,596	\$ 2,800	-34.9%
Median Vegetation Repl	\$ 28,963	\$ 58,000	\$ 5,500	\$ 10,000	\$ 26,000	372.7%
Plant Material	\$ 34,207	\$ 66,100	\$ 42,000	\$ 38,000	\$ 89,912	114.1%
Holiday Decorations	\$ 138,726	\$ 152,800	\$ 152,800	\$ 130,250	\$ 68,900	-54.9%
Parkway Tree Replacements	\$ 53,632	\$ 3,700	\$ 17,700	\$ 3,700	\$ 3,700	-79.1%
Workers Compensation Charges	\$ 23,081	\$ 15,570	\$ 9,977	\$ 7,268	\$ 7,268	-27.2%
Travel Meetings & Training	\$ 5,983	\$ -	\$ 955	\$ 955	\$ 5,507	476.6%
Dues Subscriptions Publ	\$ 21,795	\$ 22,850	\$ 21,750	\$ 21,600	\$ 21,250	-2.3%
Professional Services	\$ 16,506	\$ 18,665	\$ 7,665	\$ 5,390	\$ 8,000	4.4%
Repair & Maintenance of Bldg.	\$ 36,820	\$ 19,706	\$ 20,136	\$ 16,810	\$ 21,335	6.0%
Other Contractual Services	\$ 16,420	\$ 29,500	\$ 8,405	\$ -	\$ 29,000	245.0%
Vehicle Usage Charges	\$ 108,423	\$ -	\$ -	\$ -	\$ 117,246	-
Maint & Repair-Irrigation	\$ 209,867	\$ 242,000	\$ 216,665	\$ 188,800	\$ 242,900	12.1%
Parkway Restoration	\$ 45,213	\$ 57,000	\$ 47,000	\$ 37,000	\$ 47,000	0.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Landscape Bed Maintenance	\$ 222,153	\$ 251,800	\$ 219,800	\$ 219,800	\$ 232,200	5.6%
Lawn Maintenance	\$ 246,893	\$ 263,900	\$ 263,900	\$ 248,900	\$ 302,900	14.8%
Tree Trimming	\$ 317,518	\$ 255,500	\$ 153,600	\$ 150,500	\$ 193,500	26.0%
Maintenance of Monuments	\$ 4,000	\$ 4,000	\$ -	\$ -	\$ 4,000	-
Minor Capital Outlay	\$ 925	\$ -	\$ -	\$ -	\$ -	-
<b>Landscape Services</b>	<b>\$ 2,465,460</b>	<b>\$ 2,560,583</b>	<b>\$ 1,995,569</b>	<b>\$ 1,927,155</b>	<b>\$ 2,356,069</b>	<b>18.1%</b>
<b>Street Maintenance</b>						
Salaries & Wages-Regular	\$ 507,520	\$ 826,621	\$ 830,440	\$ 820,921	\$ 855,873	3.1%
Salaries & Wages-Part Time	\$ 3,305	\$ 6,012	\$ 14,000	\$ 10,000	\$ 6,011	-57.1%
Salaries & Wages-Overtime	\$ 5,700	\$ 15,000	\$ 2,800	\$ 15,000	\$ 10,000	257.1%
Salaries & Wages-OT Snow Remvl	\$ 394,131	\$ 350,000	\$ 350,000	\$ 556,457	\$ 350,000	0.0%
Salaries & Wages-Longevity	\$ 7,125	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	0.0%
Salaries & Wages-PT Snow & Ice	\$ 994	\$ 8,500	\$ 8,500	\$ 5,500	\$ 8,500	0.0%
Health & Life Benefit Charges	\$ 209,055	\$ 195,078	\$ 195,078	\$ 195,078	\$ 150,183	-23.0%
FICA	\$ 74,439	\$ 75,060	\$ 75,297	\$ 78,035	\$ 76,648	1.8%
Medicare	\$ 17,418	\$ 17,559	\$ 17,614	\$ 18,250	\$ 17,931	1.8%
IMRF	\$ 134,060	\$ 140,555	\$ 141,031	\$ 156,319	\$ 149,928	6.3%
Clothing Allowance	\$ 6,075	\$ 6,600	\$ 6,600	\$ 6,150	\$ 6,150	-6.8%
Communication Allowance	\$ 2,451	\$ 2,220	\$ 2,220	\$ 2,220	\$ 2,430	9.5%
Printing	\$ -	\$ 75	\$ 75	\$ -	\$ 75	0.0%
Clothing and Linen	\$ 315	\$ -	\$ -	\$ -	\$ -	-
Quartermaster Program	\$ 2,811	\$ 3,100	\$ 3,100	\$ 2,000	\$ 2,600	-16.1%
Operating Supplies	\$ 12,776	\$ 19,000	\$ 9,625	\$ 4,100	\$ 9,925	3.1%
Office Supplies	\$ 489	\$ 1,000	\$ 500	\$ 250	\$ 500	0.0%
Minor Apparatus & Tools	\$ 6,989	\$ 6,550	\$ 6,050	\$ 4,500	\$ 4,000	-33.9%
Asphalt Mix	\$ 195,632	\$ 195,000	\$ 262,728	\$ 262,728	\$ 230,000	-12.5%
Sign Materials	\$ 41,743	\$ 41,000	\$ 41,000	\$ 38,000	\$ 40,500	-1.2%
Salt	\$ 610,173	\$ 444,000	\$ 444,000	\$ 442,247	\$ 444,000	0.0%
De-Icing Chemicals	\$ 33,925	\$ 65,000	\$ 65,000	\$ 68,000	\$ 65,000	0.0%
Street Maintenance Materials	\$ 18,190	\$ 24,000	\$ 24,000	\$ 14,000	\$ 14,000	-41.7%
Workers Compensation Charges	\$ 31,680	\$ 20,481	\$ 20,481	\$ 20,481	\$ 20,481	0.0%
Travel Meetings & Training	\$ 4,345	\$ -	\$ 1,165	\$ 1,165	\$ 6,037	418.2%
Professional Services	\$ 13,302	\$ 24,950	\$ 14,650	\$ 14,150	\$ 14,650	0.0%
Repair & Maintenance of Bldg.	\$ 8,341	\$ 12,750	\$ 12,750	\$ 8,000	\$ 30,000	135.3%
Maintenance of Mach &	\$ -	\$ 3,175	\$ 3,175	\$ 3,245	\$ -	-100.0%
Other Contractual Services	\$ 241,404	\$ 252,500	\$ 145,437	\$ 143,000	\$ 138,300	-4.9%
Vehicle Usage Charges	\$ 386,300	\$ -	\$ -	\$ -	\$ 417,736	-
Municipal Parking Lot	\$ 180,126	\$ 147,000	\$ 170,000	\$ 229,000	\$ 172,000	1.2%
PUD Snow Removal Reimb	\$ 182,808	\$ 190,000	\$ 167,000	\$ 160,000	\$ 187,500	12.3%
Paving Marking/Reflect	\$ 160,356	\$ 176,000	\$ 44,156	\$ 34,200	\$ 75,750	71.6%
Snow Removal-Cul De Sacs	\$ 177,000	\$ 300,000	\$ 300,000	\$ 400,000	\$ 300,000	0.0%
New Vehicular Equipment	\$ -	\$ 42,202	\$ -	\$ -	\$ 43,000	-
Minor Capital Outlay	\$ 31,669	\$ -	\$ -	\$ -	\$ -	-
Roadway Improvements	\$ 49,912	\$ 50,000	\$ -	\$ -	\$ -	-
<b>Street Maintenance</b>	<b>\$ 3,752,559</b>	<b>\$ 3,666,988</b>	<b>\$ 3,384,472</b>	<b>\$ 3,718,996</b>	<b>\$ 3,855,708</b>	<b>13.9%</b>
<b>Storm Sewer Systems</b>						
Salaries & Wages-Regular	\$ 667,732	\$ 767,821	\$ 772,651	\$ 772,651	\$ 788,839	2.1%
Salaries & Wages-Part Time	\$ 14,006	\$ 12,024	\$ 6,012	\$ 5,478	\$ -	-100.0%
Salaries & Wages-Overtime	\$ 21,242	\$ 36,000	\$ 26,500	\$ 20,049	\$ 26,000	-1.9%
Salaries & Wages-Longevity	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700	\$ 2,700	0.0%
Health & Life Benefit Charges	\$ 185,314	\$ 176,046	\$ 176,046	\$ 176,046	\$ 135,531	-23.0%
FICA	\$ 48,321	\$ 49,739	\$ 50,038	\$ 50,038	\$ 51,096	2.1%
Medicare	\$ 11,301	\$ 11,635	\$ 11,705	\$ 11,705	\$ 11,955	2.1%
IMRF	\$ 106,849	\$ 99,860	\$ 100,463	\$ 100,463	\$ 100,290	-0.2%
Clothing Allowance	\$ 5,450	\$ 5,400	\$ 5,400	\$ 5,550	\$ 5,550	2.8%
Communication Allowance	\$ 2,237	\$ 2,220	\$ 2,220	\$ 2,220	\$ 1,380	-37.8%
Printing	\$ 69	\$ 155	\$ 155	\$ 110	\$ 110	-29.0%
Clothing and Linen	\$ 392	\$ -	\$ -	\$ -	\$ -	-
Quartermaster Program	\$ 4,753	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,500	-16.7%
Operating Supplies	\$ 66,710	\$ 62,000	\$ 62,000	\$ 55,000	\$ 60,000	-3.2%
Office Supplies	\$ 137	\$ 250	\$ 250	\$ 100	\$ 200	-20.0%
Minor Apparatus & Tools	\$ 9,062	\$ 2,900	\$ 2,900	\$ 2,200	\$ 2,700	-6.9%
Gravel	\$ 18,000	\$ 20,900	\$ 20,900	\$ 20,900	\$ 20,900	0.0%
Workers Compensation Charges	\$ 26,508	\$ 17,227	\$ 17,227	\$ 17,227	\$ 17,227	0.0%
Travel Meetings & Training	\$ 8,312	\$ -	\$ 1,910	\$ 1,910	\$ 12,171	537.2%
Professional Services	\$ 29,445	\$ 47,900	\$ 46,635	\$ 40,635	\$ 36,500	-21.7%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Repair & Maintenance of Bldg.	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Other Contractual Services	\$ 84,831	\$ 54,790	\$ 11,500	\$ 11,500	\$ 8,100	-29.6%
Vehicle Usage Charges	\$ 169,917	\$ 110,577	\$ 110,577	\$ 110,577	\$ 198,013	79.1%
Dumping Charges	\$ 15,210	\$ 22,000	\$ 24,700	\$ 22,000	\$ 22,000	-10.9%
Tree Trimming	\$ 8,825	\$ 10,000	\$ -	\$ -	\$ 10,000	-
Operating Equipment Repl	\$ 22,152	\$ -	\$ -	\$ -	\$ -	-
Minor Capital Outlay	\$ -	\$ 26,500	\$ -	\$ -	\$ -	-
Storm Sewer Systems	\$ 1,530,475	\$ 1,542,644	\$ 1,456,489	\$ 1,432,059	\$ 1,514,762	4.0%
<b>Commuter Parking Lot</b>						
Operating Supplies	\$ -	\$ -	\$ -	\$ -	\$ 2,080	-
Professional Services	\$ 12,750	\$ 12,750	\$ 12,750	\$ 4,000	\$ 6,000	-52.9%
Public Improvements	\$ -	\$ 25,000	\$ -	\$ -	\$ 43,000	-
Sidewalk Improvements	\$ -	\$ 148,500	\$ 148,500	\$ 214,481	\$ -	-100.0%
Commuter Parking Lot	\$ 12,750	\$ 186,250	\$ 161,250	\$ 218,481	\$ 51,080	-68.3%
<b>Olde Schaumburg Historic Dist.</b>						
Operating Supplies	\$ 294	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
Public Improvements	\$ -	\$ 150,000	\$ 150,000	\$ 103,673	\$ 246,327	64.2%
Roadway Improvements	\$ 51,751	\$ -	\$ -	\$ -	\$ -	-
Olde Schaumburg Historic Dist.	\$ 52,045	\$ 151,500	\$ 151,500	\$ 105,173	\$ 247,827	63.6%
<b>Water Distribution</b>						
Salaries & Wages-Regular	\$ 851,841	\$ 1,029,984	\$ 1,035,342	\$ 1,035,342	\$ 1,060,686	2.4%
Salaries & Wages-Part Time	\$ 32,459	\$ 6,014	\$ 64,014	\$ 35,299	\$ 78,431	22.5%
Salaries & Wages-Overtime	\$ 157,800	\$ 180,000	\$ 176,500	\$ 160,000	\$ 178,500	1.1%
Salaries & Wages-Longevity	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	0.0%
Salaries & Wages-Retro Pay	\$ 117	\$ -	\$ -	\$ -	\$ -	-
Health & Life Benefit Charges	\$ 245,414	\$ 233,142	\$ 233,142	\$ 233,142	\$ 179,487	-23.0%
FICA	\$ 69,525	\$ 74,511	\$ 74,843	\$ 74,843	\$ 82,621	10.4%
Medicare	\$ 16,368	\$ 17,433	\$ 17,511	\$ 17,511	\$ 19,332	10.4%
IMRF	\$ 155,952	\$ 146,867	\$ 147,535	\$ 147,535	\$ 152,951	3.7%
Clothing Allowance	\$ 7,150	\$ 7,200	\$ 7,200	\$ 7,350	\$ 7,350	2.1%
Communication Allowance	\$ 330	\$ 540	\$ 540	\$ 50	\$ -	-100.0%
Printing	\$ 3,249	\$ 3,550	\$ 3,550	\$ 3,300	\$ 3,200	-9.9%
Clothing and Linen	\$ 50	\$ -	\$ -	\$ -	\$ 2,000	-
Quartermaster Program	\$ 4,696	\$ 3,000	\$ 3,000	\$ 2,000	\$ 2,500	-16.7%
Drugs and Chemicals	\$ 859	\$ 750	\$ 750	\$ 300	\$ 750	0.0%
Operating Supplies	\$ 117,376	\$ 111,500	\$ 111,500	\$ 105,000	\$ 116,500	4.5%
Water Meters	\$ 17,524	\$ 41,050	\$ 26,050	\$ 25,000	\$ 61,600	136.5%
Office Supplies	\$ 116	\$ 200	\$ 200	\$ 150	\$ 150	-25.0%
Minor Apparatus & Tools	\$ 4,508	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	0.0%
Gravel	\$ 31,183	\$ 20,900	\$ 20,900	\$ 20,900	\$ 20,900	0.0%
Commercial Water Meter	\$ 24,402	\$ 50,000	\$ 50,000	\$ 40,000	\$ 41,150	-17.7%
Workers Compensation Charges	\$ 35,576	\$ 23,109	\$ 23,109	\$ 23,109	\$ 23,109	0.0%
Utilities-Gas & Electric	\$ 136,853	\$ 147,773	\$ 147,773	\$ 147,773	\$ 156,665	6.0%
Communications	\$ 8,646	\$ 9,820	\$ 9,820	\$ 9,820	\$ 9,820	0.0%
Travel Meetings & Training	\$ 6,673	\$ -	\$ 6,545	\$ 6,545	\$ 14,164	116.4%
Professional Services	\$ 27,302	\$ 39,300	\$ 39,300	\$ 33,000	\$ 34,000	-13.5%
Repair & Maintenance of Bldg.	\$ 8,330	\$ 12,500	\$ 12,500	\$ 12,500	\$ 12,500	0.0%
Maintenance of Mach & Equip	\$ 35,779	\$ 64,688	\$ 63,281	\$ 54,188	\$ 129,429	104.5%
Other Contractual Services	\$ 138,020	\$ 208,100	\$ 168,435	\$ 150,000	\$ 127,800	-24.1%
Vehicle Usage Charges	\$ 171,670	\$ 157,297	\$ 157,297	\$ 157,297	\$ 200,056	27.2%
Parkway Restoration	\$ 50,933	\$ 55,000	\$ 55,000	\$ 51,000	\$ 52,000	-5.5%
Landscape Bed Maintenance	\$ 9,400	\$ 8,600	\$ 9,600	\$ 8,600	\$ 9,600	0.0%
Lawn Maintenance	\$ 24,719	\$ 23,900	\$ 22,900	\$ 19,000	\$ 22,900	0.0%
Dumping Charges	\$ 15,210	\$ 17,000	\$ 19,700	\$ 17,000	\$ 17,000	-13.7%
Concrete Repairs	\$ 287,720	\$ 290,000	\$ 285,000	\$ 265,000	\$ 269,000	-5.6%
Meter Testing	\$ 55,718	\$ 60,000	\$ 60,000	\$ 50,000	\$ 60,000	0.0%
Main Valve Operating	\$ 28,392	\$ 40,000	\$ 36,900	\$ 40,000	\$ 36,500	-1.1%
Hydrant Painting	\$ 35,120	\$ -	\$ -	\$ -	\$ 36,000	-
Purchase of Water	\$ 16,498,781	\$ 15,147,000	\$ 15,147,000	\$ 15,311,045	\$ 15,718,142	3.8%
Property Damage Repair	\$ 29,332	\$ 35,000	\$ 15,000	\$ 25,000	\$ 30,000	100.0%
Building Improvements	\$ 44,223	\$ -	\$ -	\$ -	\$ -	-
Operating Equipment Repl	\$ 24,097	\$ 27,800	\$ 23,450	\$ 23,450	\$ 33,250	41.8%
Minor Capital Outlay	\$ -	\$ -	\$ 4,350	\$ 4,350	\$ -	-100.0%
Water Distribution	\$ 19,419,414	\$ 18,304,028	\$ 18,290,037	\$ 18,326,899	\$ 19,010,543	3.9%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Sanitary Sewer</b>						
Salaries & Wages-Regular	\$ 430,177	\$ 485,798	\$ 490,271	\$ 490,271	\$ 556,767	13.6%
Salaries & Wages-Part Time	\$ 9,262	\$ 6,135	\$ -	\$ -	\$ 12,022	-
Salaries & Wages-Overtime	\$ 53,548	\$ 38,000	\$ 26,000	\$ 20,000	\$ 35,000	34.6%
Salaries & Wages-Longevity	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	0.0%
Health & Life Benefit Charges	\$ 145,246	\$ 137,982	\$ 137,982	\$ 137,982	\$ 106,227	-23.0%
FICA	\$ 33,768	\$ 32,340	\$ 32,617	\$ 32,617	\$ 37,719	15.6%
Medicare	\$ 7,898	\$ 7,566	\$ 7,631	\$ 7,631	\$ 8,827	15.7%
IMRF	\$ 74,649	\$ 64,474	\$ 65,032	\$ 65,032	\$ 72,737	11.8%
Clothing Allowance	\$ 4,275	\$ 4,200	\$ 4,200	\$ 3,750	\$ 3,750	-10.7%
Communication Allowance	\$ -	\$ -	\$ -	\$ 25	\$ -	-
Printing	\$ 580	\$ 275	\$ 275	\$ 200	\$ 275	0.0%
Clothing and Linen	\$ 2,150	\$ -	\$ -	\$ -	\$ -	-
Quartermaster Program	\$ 2,881	\$ 2,000	\$ 2,000	\$ 1,100	\$ 1,500	-25.0%
Drugs and Chemicals	\$ 9,846	\$ 6,000	\$ 6,000	\$ 6,000	\$ 6,000	0.0%
Operating Supplies	\$ 37,440	\$ 36,500	\$ 36,500	\$ 30,000	\$ 34,500	-5.5%
Office Supplies	\$ 250	\$ 300	\$ 300	\$ 200	\$ 300	0.0%
Minor Apparatus & Tools	\$ 2,119	\$ 3,800	\$ 3,800	\$ 1,000	\$ 3,800	0.0%
Gravel	\$ 18,000	\$ 20,900	\$ 20,900	\$ 20,900	\$ 20,900	0.0%
Workers Compensation Charges	\$ 19,436	\$ 12,229	\$ 12,229	\$ 12,229	\$ 12,229	0.0%
Utilities-Gas & Electric	\$ 24,599	\$ 24,740	\$ 24,740	\$ 24,740	\$ 20,205	-18.3%
Communications	\$ 1,991	\$ 2,700	\$ 2,700	\$ 2,700	\$ 3,780	40.0%
Travel Meetings & Training	\$ 7,908	\$ -	\$ 2,185	\$ 2,185	\$ 8,699	298.1%
Professional Services	\$ 9,570	\$ 21,000	\$ 21,000	\$ 11,000	\$ 69,000	228.6%
Maintenance of Mach & Equip	\$ 31,115	\$ 24,000	\$ 27,944	\$ 27,944	\$ 27,944	0.0%
Other Contractual Services	\$ 140,106	\$ 127,400	\$ 57,300	\$ 80,000	\$ 91,500	59.7%
Vehicle Usage Charges	\$ 173,279	\$ 262,439	\$ 262,439	\$ 262,439	\$ 201,931	-23.1%
Dumping Charges	\$ 15,210	\$ 17,000	\$ 19,700	\$ 17,000	\$ 17,000	-13.7%
Operating Equipment Repl	\$ 7,812	\$ 35,825	\$ 35,633	\$ 30,000	\$ 64,750	81.7%
<b>Sanitary Sewer</b>	<b>\$ 1,264,313</b>	<b>\$ 1,374,803</b>	<b>\$ 1,300,578</b>	<b>\$ 1,288,145</b>	<b>\$ 1,418,562</b>	<b>9.1%</b>
<b>After Hours Customer Service</b>						
Salaries & Wages-Regular	\$ 561,322	\$ 669,333	\$ 649,758	\$ 673,054	\$ 693,849	6.8%
Salaries & Wages-Overtime	\$ 8,392	\$ 22,000	\$ 6,000	\$ 10,279	\$ 12,000	100.0%
Salaries & Wages-Longevity	\$ 5,525	\$ 5,700	\$ 5,700	\$ 5,700	\$ 4,500	-21.1%
Health & Life Benefit Charges	\$ 154,098	\$ 157,014	\$ 149,084	\$ 157,014	\$ 121,026	-18.8%
FICA	\$ 38,341	\$ 43,609	\$ 41,775	\$ 43,609	\$ 44,383	6.2%
Medicare	\$ 8,967	\$ 10,201	\$ 9,772	\$ 10,201	\$ 10,384	6.3%
IMRF	\$ 72,758	\$ 88,010	\$ 84,319	\$ 88,010	\$ 87,165	3.4%
Clothing Allowance	\$ 4,275	\$ 4,800	\$ 4,800	\$ 4,956	\$ 4,356	-9.3%
Communication Allowance	\$ 1,164	\$ 840	\$ 840	\$ 940	\$ 1,060	26.2%
Clothing and Linen	\$ 497	\$ 700	\$ 700	\$ 350	\$ 700	0.0%
Quartermaster Program	\$ 2,758	\$ 4,300	\$ 4,300	\$ 1,500	\$ 2,955	-31.3%
Operating Supplies	\$ 5,242	\$ 8,500	\$ 7,500	\$ 4,500	\$ 7,700	2.7%
Minor Apparatus & Tools	\$ 9,653	\$ 6,330	\$ 5,830	\$ 3,000	\$ 3,000	-48.5%
Banner Replacements	\$ 74,008	\$ 40,950	\$ 15,950	\$ 8,000	\$ 9,950	-37.6%
Streetlight Fixtures	\$ 27,628	\$ 30,000	\$ 20,000	\$ 15,000	\$ 20,000	0.0%
Streetlight Maint Supplies	\$ 26,839	\$ 41,500	\$ 11,500	\$ 10,000	\$ 16,500	43.5%
Workers Compensation Charges	\$ 22,530	\$ 15,017	\$ 13,952	\$ 15,017	\$ 15,017	7.6%
Utilities-Gas & Electric	\$ 140,626	\$ 144,738	\$ 144,738	\$ 90,000	\$ 145,800	0.7%
Travel Meetings & Training	\$ 3,160	\$ -	\$ 850	\$ 850	\$ 7,175	744.1%
Dues Subscriptions Publ	\$ 191	\$ 200	\$ -	\$ -	\$ -	-
Professional Services	\$ 1,279	\$ 26,500	\$ 500	\$ 500	\$ 500	0.0%
Vehicle Usage Charges	\$ 38,908	\$ -	\$ -	\$ -	\$ 42,074	-
CCHD Signal Maintenance	\$ 60,406	\$ 104,000	\$ 104,000	\$ 104,000	\$ 143,500	38.0%
IDOT Signal Maintenance	\$ 16,869	\$ 29,150	\$ 24,150	\$ 18,000	\$ 21,000	-13.0%
Village Signal Maintenance	\$ 85,850	\$ 153,236	\$ 75,000	\$ 75,000	\$ 141,400	88.5%
Street Light Repairs	\$ 80,848	\$ 50,000	\$ 25,000	\$ 22,000	\$ 65,000	160.0%
<b>After Hours Customer Service</b>	<b>\$ 1,452,137</b>	<b>\$ 1,656,628</b>	<b>\$ 1,406,018</b>	<b>\$ 1,361,480</b>	<b>\$ 1,620,993</b>	<b>15.3%</b>
<b>Fleet Operations</b>						
Salaries & Wages-Regular	\$ 973,570	\$ 897,601	\$ 882,246	\$ 974,945	\$ 862,772	-2.2%
Salaries & Wages-Part Time	\$ 19,048	\$ 17,608	\$ 24,000	\$ 24,000	\$ 24,000	0.0%
Salaries & Wages-Overtime	\$ 1,491	\$ 15,000	\$ 15,000	\$ 15,000	\$ 10,000	-33.3%
Salaries & Wages-OT Snow Remvl	\$ 35,892	\$ 50,000	\$ 50,000	\$ 57,683	\$ 50,000	0.0%
Salaries & Wages-Longevity	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,025	\$ 2,400	-65.2%
Health & Life Benefit Charges	\$ 209,055	\$ 209,352	\$ 204,594	\$ 209,352	\$ 136,850	-33.1%
FICA	\$ 67,168	\$ 60,895	\$ 59,943	\$ 61,788	\$ 59,463	-0.8%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Medicare	\$ 15,767	\$ 14,247	\$ 14,025	\$ 14,456	\$ 13,912	-0.8%
IMRF	\$ 116,411	\$ 119,239	\$ 117,323	\$ 121,036	\$ 113,524	-3.2%
Clothing Allowance	\$ 6,175	\$ 6,000	\$ 6,000	\$ 5,004	\$ 5,004	-16.6%
Tool Allowance	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	\$ 4,000	0.0%
Communication Allowance	\$ 847	\$ 840	\$ 840	\$ 840	\$ 840	0.0%
Printing	\$ 69	\$ 100	\$ 100	\$ 30	\$ 100	0.0%
Clothing and Linen	\$ 1,948	\$ -	\$ -	\$ -	\$ -	-
Quartermaster Program	\$ 3,948	\$ 1,907	\$ 1,907	\$ 900	\$ 1,200	-37.1%
Operating Supplies	\$ 56,709	\$ 76,220	\$ 65,070	\$ 60,000	\$ 70,900	9.0%
Maint & Repair Supplies	\$ 423,603	\$ 405,000	\$ 415,000	\$ 462,000	\$ 475,000	14.5%
Office Supplies	\$ 252	\$ 300	\$ 300	\$ 200	\$ 300	0.0%
Minor Apparatus & Tools	\$ 4,129	\$ 5,800	\$ 5,800	\$ 5,370	\$ 5,800	0.0%
Fuel Purchases	\$ 417,194	\$ 450,000	\$ 400,000	\$ 400,000	\$ 425,000	6.3%
Workers Compensation Charges	\$ 34,217	\$ 20,139	\$ 19,068	\$ 20,100	\$ 20,139	5.6%
Travel Meetings & Training	\$ 9,755	\$ -	\$ 3,517	\$ 200	\$ 16,055	356.5%
Dues Subscriptions Publ	\$ 450	\$ 500	\$ 410	\$ 500	\$ 1,029	151.0%
Professional Services	\$ 16,498	\$ 20,000	\$ 19,150	\$ 15,000	\$ 19,200	0.3%
Maintenance of Mach & Equip	\$ 219,924	\$ 283,490	\$ 236,276	\$ 230,000	\$ 251,655	6.5%
Vehicle Usage Charges	\$ 15,040	\$ -	\$ -	\$ -	\$ 16,264	-
Operating Equipment Repl	\$ 825	\$ 1,000	\$ 1,000	\$ 825	\$ 1,000	0.0%
Minor Capital Outlay	\$ 28,360	\$ 74,200	\$ 58,571	\$ 56,100	\$ 8,000	-86.3%
Equipment Usage Charges	\$ 354,483	\$ -	\$ -	\$ -	\$ -	-
Fleet Operations	\$ 3,043,730	\$ 2,740,338	\$ 2,611,040	\$ 2,745,354	\$ 2,594,407	-0.6%
Engineering and Public Works	\$ 39,630,654	\$ 39,562,189	\$ 37,668,613	\$ 37,419,988	\$ 39,806,274	5.7%

Community Development						
Management and Administration						
Salaries & Wages-Regular	\$ 362,169	\$ 380,098	\$ 384,223	\$ 378,515	\$ 351,715	-8.5%
Salaries & Wages-Part Time	\$ 3,698	\$ -	\$ -	\$ -	\$ -	-
Salaries & Wages-Longevity	\$ 1,300	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	0.0%
Health & Life Benefit Charges	\$ 76,020	\$ 85,644	\$ 85,644	\$ 85,644	\$ 65,934	-23.0%
FICA	\$ 21,589	\$ 23,088	\$ 23,964	\$ 23,610	\$ 21,511	-10.2%
Medicare	\$ 5,217	\$ 5,483	\$ 5,688	\$ 5,605	\$ 5,217	-8.3%
IMRF	\$ 39,423	\$ 47,587	\$ 49,349	\$ 48,637	\$ 43,305	-12.2%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Communication Allowance	\$ 288	\$ 840	\$ 840	\$ 840	\$ 840	0.0%
Contingency	\$ -	\$ 106,350	\$ -	\$ -	\$ 88,903	-
Printing	\$ 966	\$ 760	\$ 760	\$ 760	\$ 760	0.0%
Meeting Supplies	\$ 43	\$ -	\$ -	\$ -	\$ -	-
Operating Supplies	\$ 650	\$ 500	\$ 500	\$ 500	\$ 500	0.0%
Office Supplies	\$ 2,937	\$ 2,198	\$ 2,198	\$ 1,798	\$ 1,798	-18.2%
Postage	\$ 35	\$ 25	\$ 25	\$ 15	\$ 15	-40.0%
Minor Apparatus & Tools	\$ 193	\$ -	\$ -	\$ -	\$ -	-
Property & Casualty Ins Charges	\$ 35,685	\$ 34,339	\$ 34,339	\$ 34,339	\$ 34,339	0.0%
Workers Compensation Charges	\$ 14	\$ 18	\$ 18	\$ 18	\$ 18	0.0%
Utilities-Gas & Electric	\$ 4,778	\$ 4,583	\$ 4,583	\$ 4,583	\$ 5,190	13.2%
Communications	\$ 9,071	\$ 10,335	\$ 10,335	\$ 10,335	\$ 12,899	24.8%
Travel Meetings & Training	\$ 957	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 2,000	\$ -	\$ -	\$ -	\$ -	-
Dues Subscriptions Publ	\$ 1,258	\$ 2,482	\$ 670	\$ 668	\$ 2,340	249.3%
Professional Services	\$ 4,376	\$ 1,725	\$ 1,725	\$ 500	\$ 1,725	0.0%
Equipment Usage Charges	\$ 15,075	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 32,302	\$ -	\$ -	\$ -	\$ -	-
Management and Administration	\$ 626,037	\$ 713,203	\$ 612,009	\$ 603,515	\$ 644,157	5.3%
Permit Services						
Salaries & Wages-Regular	\$ 1,277,007	\$ 1,071,828	\$ 1,028,253	\$ 1,028,253	\$ 1,206,799	17.4%
Salaries & Wages-Part Time	\$ 56,309	\$ 57,000	\$ 19,000	\$ 19,000	\$ 2	-100.0%
Salaries & Wages-Overtime	\$ 16,386	\$ 15,000	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Salaries & Wages-OT Fast Track	\$ -	\$ -	\$ -	\$ -	\$ -	-
Salaries & Wages-Longevity	\$ 10,925	\$ 9,900	\$ 9,900	\$ 8,525	\$ 6,900	-30.3%
Salaries & Wages-Retro Pay	\$ -	\$ -	\$ -	\$ -	\$ -	-
Health & Life Benefit Charges	\$ 342,090	\$ 266,448	\$ 268,032	\$ 268,032	\$ 219,780	-18.0%
FICA	\$ 80,894	\$ 70,153	\$ 70,146	\$ 70,146	\$ 76,329	8.8%
Medicare	\$ 18,919	\$ 16,413	\$ 16,412	\$ 16,412	\$ 17,857	8.8%
IMRF	\$ 143,259	\$ 142,707	\$ 147,436	\$ 147,436	\$ 150,305	1.9%
Clothing Allowance	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	\$ 3,000	0.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Communication Allowance	\$ 1,244	\$ 840	\$ 840	\$ 840	\$ 840	0.0%
Printing	\$ 3,963	\$ 4,198	\$ 4,198	\$ 2,325	\$ 2,485	-40.8%
Clothing and Linen	\$ 137	\$ -	\$ -	\$ -	\$ -	-
Office Supplies	\$ 3,513	\$ 4,500	\$ 4,000	\$ 3,000	\$ 4,500	12.5%
Postage	\$ 204	\$ 500	\$ 500	\$ 125	\$ 125	-75.0%
Minor Apparatus & Tools	\$ 1,038	\$ 2,000	\$ -	\$ -	\$ -	-
Workers Compensation Charges	\$ 75	\$ 60	\$ 71	\$ 71	\$ 71	0.0%
Communications	\$ 9,873	\$ 10,620	\$ 10,620	\$ 10,620	\$ 9,540	-10.2%
Travel Meetings & Training	\$ 2,483	\$ -	\$ -	\$ 734	\$ 6,680	-
Dues Subscriptions Publ	\$ 5,819	\$ 5,580	\$ 2,789	\$ 3,149	\$ 4,860	74.3%
Professional Services	\$ 766,867	\$ 677,000	\$ 711,132	\$ 711,132	\$ 748,236	5.2%
Maintenance of Mach & Equip	\$ -	\$ -	\$ -	\$ -	\$ -	-
Other Contractual Services	\$ -	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ 18,507	\$ 17,000	\$ 17,000	\$ 17,000	\$ 17,000	0.0%
Other Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	-
Minor Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ -	-
Permit Services	\$ 2,762,511	\$ 2,374,747	\$ 2,323,329	\$ 2,319,800	\$ 2,485,309	7.0%
<b>Inspection Services</b>						
Salaries & Wages-Regular	\$ 836,873	\$ 844,205	\$ 874,484	\$ 874,484	\$ 867,783	-0.8%
Salaries & Wages-Part Time	\$ 80,003	\$ 79,580	\$ 79,580	\$ 79,580	\$ 19,317	-75.7%
Salaries & Wages-Overtime	\$ 6,900	\$ -	\$ -	\$ 2,000	\$ 2,500	-
Salaries & Wages-Longevity	\$ 9,475	\$ 9,900	\$ 9,900	\$ 9,900	\$ 9,900	0.0%
Health & Life Benefit Charges	\$ 171,045	\$ 171,288	\$ 171,288	\$ 171,288	\$ 131,868	-23.0%
FICA	\$ 56,936	\$ 58,266	\$ 60,143	\$ 60,143	\$ 56,126	-6.7%
Medicare	\$ 13,315	\$ 13,630	\$ 14,069	\$ 14,069	\$ 13,131	-6.7%
IMRF	\$ 89,625	\$ 104,920	\$ 108,699	\$ 108,699	\$ 96,733	-11.0%
Clothing Allowance	\$ 4,200	\$ 4,200	\$ 4,200	\$ 4,200	\$ 4,200	0.0%
Printing	\$ 987	\$ 1,100	\$ 800	\$ 501	\$ 239	-70.1%
Clothing and Linen	\$ 85	\$ 100	\$ 100	\$ 100	\$ -	-100.0%
Drugs and Chemicals	\$ 243	\$ 340	\$ 340	\$ 140	\$ 340	0.0%
Office Supplies	\$ 1,161	\$ 2,110	\$ 1,200	\$ 1,000	\$ 1,200	0.0%
Postage	\$ 1,671	\$ 1,430	\$ 1,430	\$ 2,070	\$ 1,430	0.0%
Workers Compensation Charges	\$ 806	\$ 738	\$ 738	\$ 738	\$ 738	0.0%
Communications	\$ 13,030	\$ 13,680	\$ 13,680	\$ 13,680	\$ 12,060	-11.8%
Travel Meetings & Training	\$ 1,240	\$ -	\$ -	\$ -	\$ 1,405	-
Dues Subscriptions Publ	\$ 1,397	\$ 870	\$ 280	\$ 360	\$ 1,325	373.2%
Professional Services	\$ 91,307	\$ 103,000	\$ 33,000	\$ 37,200	\$ 172,000	421.2%
Vehicle Usage Charges	\$ 3,919	\$ -	\$ -	\$ -	\$ 4,238	-
Mileage Reimbursement	\$ 14,393	\$ 17,000	\$ 9,000	\$ 9,000	\$ 16,121	79.1%
Other Capital Outlay	\$ 3,658	\$ 4,000	\$ 400	\$ -	\$ 400	0.0%
Inspection Services	\$ 1,402,267	\$ 1,430,357	\$ 1,383,331	\$ 1,389,152	\$ 1,413,054	2.1%
<b>Planning</b>						
Salaries & Wages-Regular	\$ 462,391	\$ 398,553	\$ 498,672	\$ 498,672	\$ 546,171	9.5%
Salaries & Wages-Part Time	\$ 18,509	\$ 18,836	\$ 4,709	\$ 4,709	\$ 17,490	271.4%
Salaries & Wages-Overtime	\$ 166	\$ 500	\$ 500	\$ 900	\$ 1,000	100.0%
Salaries & Wages-Longevity	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	\$ 2,400	0.0%
Health & Life Benefit Charges	\$ 108,329	\$ 79,934	\$ 79,934	\$ 79,934	\$ 75,750	-5.2%
FICA	\$ 28,708	\$ 25,324	\$ 25,375	\$ 25,375	\$ 35,162	38.6%
Medicare	\$ 6,714	\$ 5,924	\$ 5,937	\$ 5,937	\$ 8,228	38.6%
IMRF	\$ 49,958	\$ 50,041	\$ 51,908	\$ 51,908	\$ 67,437	29.9%
Office Supplies	\$ 1,728	\$ 1,500	\$ 1,500	\$ 1,500	\$ 1,500	0.0%
Postage	\$ 314	\$ 550	\$ 550	\$ 315	\$ 550	0.0%
Workers Compensation Charges	\$ 29	\$ 23	\$ 23	\$ 23	\$ 23	0.0%
Utilities-Gas & Electric	\$ 4,532	\$ 5,777	\$ 5,777	\$ 5,777	\$ 5,140	-11.0%
Communications	\$ 2,022	\$ 2,580	\$ 2,580	\$ 2,580	\$ 2,580	0.0%
Travel Meetings & Training	\$ 1,217	\$ -	\$ -	\$ 199	\$ 1,555	-
Dues Subscriptions Publ	\$ 2,410	\$ 2,520	\$ 1,490	\$ 2,214	\$ 2,254	51.3%
Professional Services	\$ 40,497	\$ 39,000	\$ 2,500	\$ 2,500	\$ -	-100.0%
Other Contractual Services	\$ 7,622	\$ 8,015	\$ 8,015	\$ 7,851	\$ 8,616	7.5%
Mileage Reimbursement	\$ 268	\$ 300	\$ 300	\$ 100	\$ 150	-50.0%
Planning	\$ 737,814	\$ 641,777	\$ 692,170	\$ 692,894	\$ 776,006	12.1%
<b>CDBG</b>						
Salaries & Wages-Regular	\$ 26,538	\$ 20,810	\$ 49,024	\$ 36,791	\$ 45,062	-8.1%
Salaries & Wages-Part Time	\$ 658	\$ 1,394	\$ 1,394	\$ 500	\$ 1,394	0.0%
Health & Life Benefit Charges	\$ 5,702	\$ 5,710	\$ 5,710	\$ 5,710	\$ 4,835	-15.3%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
FICA	\$ 1,686	\$ 1,377	\$ 2,506	\$ 1,750	\$ 2,795	11.5%
Medicare	\$ 394	\$ 322	\$ 586	\$ 410	\$ 740	26.3%
IMRF	\$ 2,852	\$ 2,597	\$ 4,377	\$ 3,185	\$ 5,530	26.3%
Office Supplies	\$ 199	\$ 250	\$ 450	\$ 350	\$ 315	-30.0%
Postage	\$ 306	\$ 400	\$ 400	\$ 170	\$ 400	0.0%
Workers Compensation Charges	\$ 2	\$ 1	\$ 1	\$ 1	\$ 1	0.0%
Travel Meetings & Training	\$ 518	\$ -	\$ -	\$ 60	\$ 500	-
Advertising	\$ 691	\$ 1,100	\$ 1,300	\$ 1,237	\$ 1,050	-19.2%
Dues Subscriptions Publ	\$ 50	\$ 500	\$ 500	\$ 520	\$ 50	-90.0%
Professional Services	\$ 30,974	\$ 544	\$ 544	\$ 544	\$ 10,122	1760.7%
Annual Audit	\$ 875	\$ 875	\$ 875	\$ 875	\$ 875	0.0%
Public Services	\$ 118,020	\$ 164,464	\$ 369,679	\$ 303,815	\$ 886,507	139.8%
Building Improvements	\$ 30,236	\$ 59,498	\$ 154,498	\$ 133,500	\$ -	-100.0%
Sidewalk Improvements	\$ 259,697	\$ 424,183	\$ 268,138	\$ 35,688	\$ 255,000	-4.9%
CDBG	\$ 479,399	\$ 684,025	\$ 859,982	\$ 525,106	\$ 1,215,176	41.3%
Community Development	\$ 6,008,027	\$ 5,844,109	\$ 5,870,821	\$ 5,530,467	\$ 6,533,702	11.3%

Economic Development						
Administration						
Salaries & Wages-Regular	\$ 358,129	\$ 353,534	\$ 366,812	\$ 361,325	\$ 368,015	0.3%
Salaries & Wages-Longevity	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	\$ 1,200	0.0%
Health & Life Benefit Charges	\$ 76,020	\$ 76,128	\$ 76,128	\$ 76,128	\$ 58,608	-23.0%
FICA	\$ 21,695	\$ 21,798	\$ 22,621	\$ 22,281	\$ 22,828	0.9%
Medicare	\$ 5,236	\$ 5,195	\$ 5,387	\$ 5,308	\$ 5,443	1.0%
IMRF	\$ 38,754	\$ 44,272	\$ 45,929	\$ 45,244	\$ 45,305	-1.4%
Transportation Allowance	\$ 5,994	\$ 5,948	\$ 5,948	\$ 5,948	\$ 5,948	0.0%
Contingency	\$ -	\$ 12,522	\$ -	\$ -	\$ 11,035	-
Printing	\$ 1,316	\$ -	\$ -	\$ -	\$ -	-
Office Supplies	\$ 567	\$ 3,455	\$ 955	\$ 450	\$ 1,205	26.2%
Postage	\$ 23	\$ 450	\$ 200	\$ 250	\$ 300	50.0%
Property & Casualty Ins Charges	\$ 7,388	\$ 6,305	\$ 6,305	\$ 6,305	\$ 6,305	0.0%
Workers Compensation Charges	\$ 19	\$ 17	\$ 17	\$ 17	\$ 17	0.0%
Utilities-Gas & Electric	\$ 483	\$ 482	\$ 482	\$ 482	\$ 593	23.0%
Communications	\$ 2,880	\$ 3,096	\$ 3,096	\$ 3,096	\$ 3,367	8.8%
Travel Meetings & Training	\$ 12,078	\$ -	\$ -	\$ -	\$ 5,150	-
Advertising	\$ 8,189	\$ -	\$ 12,195	\$ 15,000	\$ -	-100.0%
Dues Subscriptions Publ	\$ 34,765	\$ 29,673	\$ 29,573	\$ 29,573	\$ 31,168	5.4%
Professional Services	\$ 112,796	\$ 110,897	\$ 113,702	\$ 110,897	\$ 535,897	371.3%
Convention Center/Bureau	\$ 366,368	\$ 291,495	\$ 107,940	\$ 107,940	\$ 125,304	16.1%
Equipment Usage Charges	\$ 651	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 3,819	\$ -	\$ -	\$ -	\$ -	-
Mileage Reimbursement	\$ 368	\$ 500	\$ 500	\$ 250	\$ 250	-50.0%
Woodfield Green Expenses	\$ 647,251	\$ 760,205	\$ 685,205	\$ 685,205	\$ 558,700	-18.5%
Administration	\$ 1,705,992	\$ 1,727,172	\$ 1,484,195	\$ 1,476,899	\$ 1,786,638	20.4%
Economic Development	\$ 1,705,992	\$ 1,727,172	\$ 1,484,195	\$ 1,476,899	\$ 1,786,638	20.4%

Transportation						
Administration						
Salaries & Wages-Regular	\$ 112,546	\$ 111,660	\$ 115,854	\$ 113,412	\$ 109,275	-5.7%
Salaries & Wages-Part Time	\$ -	\$ -	\$ -	\$ -	\$ 19,000	-
Salaries & Wages-Overtime	\$ -	\$ 100	\$ 100	\$ 78	\$ 75	-25.0%
Salaries & Wages-Longevity	\$ 500	\$ 525	\$ 525	\$ 525	\$ 525	0.0%
Health & Life Benefit Charges	\$ 18,055	\$ 18,080	\$ 18,080	\$ 18,080	\$ 10,989	-39.2%
FICA	\$ 6,538	\$ 6,584	\$ 6,843	\$ 6,692	\$ 7,590	10.9%
Medicare	\$ 1,610	\$ 1,619	\$ 1,679	\$ 1,644	\$ 1,896	12.9%
IMRF	\$ 12,189	\$ 14,009	\$ 14,532	\$ 14,227	\$ 13,473	-7.3%
Transportation Allowance	\$ 2,398	\$ 2,380	\$ 2,380	\$ 2,380	\$ 2,380	0.0%
Contingency	\$ -	\$ 21,361	\$ (2,164)	\$ -	\$ 15,267	-805.5%
Printing	\$ 276	\$ 69	\$ 69	\$ -	\$ 69	0.0%
Operating Supplies	\$ -	\$ -	\$ -	\$ 100	\$ -	-
Office Supplies	\$ 444	\$ 510	\$ 510	\$ 250	\$ 510	0.0%
Postage	\$ 63	\$ 60	\$ 60	\$ 75	\$ 60	0.0%
Property & Casualty Ins Charges	\$ 6,777	\$ 6,562	\$ 6,562	\$ 6,562	\$ 6,562	0.0%
Workers Compensation Charges	\$ 6	\$ 5	\$ 5	\$ 5	\$ 5	0.0%
Utilities-Gas & Electric	\$ 725	\$ 904	\$ 904	\$ 904	\$ 741	-18.0%
Communications	\$ 2,003	\$ 2,053	\$ 2,053	\$ 2,053	\$ 2,197	7.0%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Travel Meetings & Training	\$ 2,569	\$ -	\$ -	\$ 10	\$ 1,800	-
Dues Subscriptions Publ	\$ 636	\$ 764	\$ 618	\$ 618	\$ 618	0.0%
Equipment Usage Charges	\$ 907	\$ -	\$ -	\$ -	\$ -	-
Building Usage Charges	\$ 14,448	\$ -	\$ -	\$ -	\$ -	-
Administration	\$ 182,689	\$ 187,245	\$ 168,610	\$ 167,615	\$ 193,032	14.5%
<b>Bikeways</b>						
Salaries & Wages-Regular	\$ 52,182	\$ 51,762	\$ 53,607	\$ 53,607	\$ 48,918	-8.7%
Salaries & Wages-Part Time	\$ 14,214	\$ 4,770	\$ 4,770	\$ 4,176	\$ 5,193	8.9%
Salaries & Wages-Longevity	\$ 130	\$ 150	\$ 150	\$ 150	\$ 150	0.0%
Health & Life Benefit Charges	\$ 11,403	\$ 11,419	\$ 11,419	\$ 11,419	\$ 6,593	-42.3%
FICA	\$ 4,111	\$ 3,533	\$ 3,647	\$ 3,647	\$ 3,382	-7.3%
Medicare	\$ 962	\$ 827	\$ 854	\$ 854	\$ 792	-7.3%
IMRF	\$ 5,644	\$ 6,479	\$ 6,710	\$ 6,710	\$ 6,022	-10.3%
Communication Allowance	\$ 296	\$ 294	\$ 294	\$ 294	\$ 294	0.0%
Clothing and Linen	\$ 269	\$ 160	\$ -	\$ -	\$ -	-
Meeting Supplies	\$ 262	\$ 450	\$ 100	\$ -	\$ 450	350.0%
Operating Supplies	\$ 178	\$ 550	\$ 210	\$ 210	\$ 800	281.0%
Postage	\$ 2	\$ 25	\$ 25	\$ 25	\$ 25	0.0%
Workers Compensation Charges	\$ 3	\$ 2	\$ 2	\$ 2	\$ 2	0.0%
Travel Meetings & Training	\$ 275	\$ -	\$ -	\$ -	\$ 625	-
Dues Subscriptions Publ	\$ 568	\$ 590	\$ 570	\$ 533	\$ 590	3.5%
Professional Services	\$ 340	\$ 375	\$ -	\$ -	\$ 375	-
Maintenance of Mach & Equip	\$ 75	\$ 330	\$ 330	\$ 100	\$ 195	-40.9%
Bikeways	\$ 90,914	\$ 81,716	\$ 82,688	\$ 81,727	\$ 74,406	-10.0%
<b>Airport</b>						
Salaries & Wages-Regular	\$ 124,893	\$ 123,940	\$ 128,536	\$ 127,010	\$ 129,550	0.8%
Salaries & Wages-Longevity	\$ 120	\$ 150	\$ 150	\$ 150	\$ 150	0.0%
Health & Life Benefit Charges	\$ 26,421	\$ 25,693	\$ 25,693	\$ 25,693	\$ 19,780	-23.0%
FICA	\$ 7,471	\$ 7,415	\$ 7,700	\$ 7,605	\$ 7,797	1.3%
Medicare	\$ 1,798	\$ 1,790	\$ 1,856	\$ 1,834	\$ 1,905	2.6%
IMRF	\$ 40,774	\$ 15,488	\$ 16,061	\$ 15,871	\$ 15,916	-0.9%
Transportation Allowance	\$ 1,498	\$ 1,487	\$ 1,487	\$ 1,487	\$ 1,487	0.0%
Meeting Supplies	\$ -	\$ 75	\$ -	\$ -	\$ 35	-
Operating Supplies	\$ -	\$ 500	\$ -	\$ -	\$ -	-
Office Supplies	\$ 224	\$ 250	\$ 250	\$ 200	\$ 250	0.0%
Postage	\$ 293	\$ 100	\$ 100	\$ 93	\$ 100	0.0%
Property & Casualty Ins Charges	\$ 24,142	\$ 26,009	\$ 26,009	\$ 26,009	\$ 26,009	0.0%
Workers Compensation Charges	\$ 6	\$ 6	\$ 6	\$ 6	\$ 6	0.0%
Utilities-Gas & Electric	\$ 35,685	\$ 38,154	\$ 38,154	\$ 38,154	\$ 34,500	-9.6%
Communications	\$ 12,836	\$ 13,444	\$ 13,444	\$ 13,444	\$ 7,247	-46.1%
Travel Meetings & Training	\$ 3,287	\$ -	\$ -	\$ -	\$ 2,850	-
Dues Subscriptions Publ	\$ 1,775	\$ 2,050	\$ 1,775	\$ 1,775	\$ 1,775	0.0%
Professional Services	\$ 58,241	\$ 162,000	\$ 116,250	\$ 57,000	\$ 63,500	-45.4%
Other Contractual Services	\$ 6,518	\$ -	\$ -	\$ -	\$ -	-
Bank Fees	\$ 127	\$ 132	\$ 132	\$ 132	\$ 132	0.0%
Special Events	\$ -	\$ -	\$ -	\$ -	\$ 14,750	-
Airport Construction Projects	\$ 290,358	\$ 26,586	\$ 24,255	\$ 20,072	\$ 53,000	118.5%
Bad Debt Expense	\$ 1,625	\$ -	\$ -	\$ -	\$ -	-
Depreciation Expense	\$ 464,224	\$ 487,535	\$ 487,535	\$ 487,535	\$ 487,535	0.0%
Airport	\$ 1,102,316	\$ 932,804	\$ 889,393	\$ 824,070	\$ 868,274	-2.4%
<b>Traffic</b>						
Salaries & Wages-Regular	\$ 139,395	\$ 60,303	\$ 62,667	\$ 60,530	\$ 62,580	-0.1%
Salaries & Wages-Longevity	\$ 130	\$ 150	\$ 150	\$ 150	\$ 150	0.0%
Health & Life Benefit Charges	\$ 27,557	\$ 8,564	\$ 8,564	\$ 8,564	\$ 6,593	-23.0%
FICA	\$ 8,095	\$ 3,427	\$ 3,573	\$ 3,441	\$ 3,545	-0.8%
Medicare	\$ 1,964	\$ 879	\$ 913	\$ 882	\$ 942	3.2%
IMRF	\$ 14,753	\$ 7,546	\$ 7,841	\$ 7,574	\$ 7,698	-1.8%
Transportation Allowance	\$ 2,098	\$ 2,082	\$ 2,082	\$ 2,082	\$ 2,082	0.0%
Postage	\$ 18	\$ 20	\$ 20	\$ 20	\$ 20	0.0%
Minor Apparatus & Tools	\$ 10,855	\$ 400	\$ 300	\$ 300	\$ 425	41.7%
Workers Compensation Charges	\$ 149	\$ 137	\$ 137	\$ 137	\$ 137	0.0%
Communications	\$ 4,141	\$ 4,500	\$ 6,255	\$ 6,255	\$ 8,820	41.0%
Travel Meetings & Training	\$ 300	\$ -	\$ -	\$ -	\$ -	-
Dues Subscriptions Publ	\$ 371	\$ 584	\$ 310	\$ 310	\$ 758	144.5%
Professional Services	\$ 4,382	\$ 4,308	\$ 4,308	\$ 3,500	\$ 50,440	1070.8%
Traffic	\$ 214,208	\$ 92,900	\$ 97,120	\$ 93,745	\$ 144,190	48.5%



	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
<b>Dart</b>						
Salaries & Wages-Regular	\$ 85,860	\$ 85,154	\$ 88,180	\$ 88,180	\$ 77,137	-12.5%
Salaries & Wages-Longevity	\$ 240	\$ 300	\$ 300	\$ 300	\$ 300	0.0%
Health & Life Benefit Charges	\$ 17,105	\$ 17,129	\$ 17,129	\$ 17,129	\$ 8,059	-53.0%
FICA	\$ 5,287	\$ 5,319	\$ 5,506	\$ 5,506	\$ 4,822	-12.4%
Medicare	\$ 1,236	\$ 1,246	\$ 1,290	\$ 1,290	\$ 1,129	-12.5%
IMRF	\$ 9,290	\$ 10,667	\$ 11,044	\$ 11,044	\$ 9,503	-14.0%
Communication Allowance	\$ 296	\$ 294	\$ 294	\$ 294	\$ 294	0.0%
Printing	\$ -	\$ 1,100	\$ -	\$ -	\$ -	-
Operating Supplies	\$ 72,415	\$ 73,000	\$ 45,000	\$ 45,000	\$ 52,000	15.6%
Office Supplies	\$ -	\$ 100	\$ 50	\$ 35	\$ 25	-50.0%
Postage	\$ 8	\$ 25	\$ 25	\$ 15	\$ 25	0.0%
Workers Compensation Charges	\$ 5	\$ 4	\$ 4	\$ 4	\$ 4	0.0%
Communications	\$ 676	\$ 720	\$ 720	\$ 720	\$ 720	0.0%
Advertising	\$ -	\$ 100	\$ 100	\$ -	\$ 100	0.0%
Professional Services	\$ 22	\$ -	\$ -	\$ 175	\$ 375	-
Service Contract Cost	\$ 1,285,614	\$ 1,336,500	\$ 950,000	\$ 950,000	\$ 1,161,200	22.2%
<b>Dart</b>	<b>\$ 1,478,055</b>	<b>\$ 1,531,658</b>	<b>\$ 1,119,642</b>	<b>\$ 1,119,692</b>	<b>\$ 1,315,693</b>	<b>17.5%</b>
<b>Sen &amp; Disab Taxi Subsidy Program</b>						
Salaries & Wages-Regular	\$ 6,942	\$ 6,889	\$ 7,116	\$ 7,116	\$ 7,028	-1.2%
Salaries & Wages-Longevity	\$ 120	\$ 150	\$ 150	\$ 150	\$ 150	0.0%
Health & Life Benefit Charges	\$ 1,901	\$ 1,903	\$ 1,903	\$ 1,903	\$ 1,465	-23.0%
FICA	\$ 432	\$ 438	\$ 452	\$ 452	\$ 446	-1.3%
Medicare	\$ 101	\$ 103	\$ 106	\$ 106	\$ 105	-0.9%
IMRF	\$ 761	\$ 879	\$ 907	\$ 907	\$ 882	-2.8%
Office Supplies	\$ 50	\$ 50	\$ 50	\$ -	\$ 25	-50.0%
Postage	\$ 44	\$ 60	\$ 60	\$ 20	\$ 30	-50.0%
Senior Citizen Cab Program	\$ 7,431	\$ 8,100	\$ 4,000	\$ 3,000	\$ 6,000	50.0%
<b>Sen &amp; Disab Taxi Subsidy Program</b>	<b>\$ 17,783</b>	<b>\$ 18,572</b>	<b>\$ 14,744</b>	<b>\$ 13,654</b>	<b>\$ 16,131</b>	<b>9.4%</b>
<b>Pace Route 602</b>						
Salaries & Wages-Regular	\$ 6,684	\$ 6,626	\$ 6,866	\$ 6,866	\$ -	-100.0%
Health & Life Benefit Charges	\$ 950	\$ 952	\$ 952	\$ 952	\$ -	-100.0%
FICA	\$ 406	\$ 411	\$ 426	\$ 426	\$ -	-100.0%
Medicare	\$ 95	\$ 97	\$ 100	\$ 100	\$ -	-100.0%
IMRF	\$ 721	\$ 827	\$ 857	\$ 857	\$ -	-100.0%
Workers Compensation Charges	\$ 1	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ -	\$ 100	\$ -	\$ -	\$ -	-
Service Contract Cost	\$ 16,392	\$ 11,567	\$ -	\$ -	\$ -	-
<b>Pace Route 602</b>	<b>\$ 25,250</b>	<b>\$ 20,580</b>	<b>\$ 9,201</b>	<b>\$ 9,201</b>	<b>\$ -</b>	<b>-100.0%</b>
<b>Sch Woodfield Trolley</b>						
Salaries & Wages-Regular	\$ 58,481	\$ 57,999	\$ 60,079	\$ 60,079	\$ 25,796	-57.1%
Salaries & Wages-Longevity	\$ 60	\$ 75	\$ 75	\$ 75	\$ 75	0.0%
Health & Life Benefit Charges	\$ 11,403	\$ 11,419	\$ 11,419	\$ 11,419	\$ 5,128	-55.1%
FICA	\$ 3,601	\$ 3,618	\$ 3,747	\$ 3,747	\$ 3,592	-4.1%
Medicare	\$ 842	\$ 848	\$ 878	\$ 878	\$ 842	-4.1%
IMRF	\$ 6,318	\$ 7,249	\$ 7,508	\$ 7,508	\$ 7,077	-5.7%
Communication Allowance	\$ 254	\$ 252	\$ 252	\$ 252	\$ 252	0.0%
Printing	\$ 1,132	\$ 1,300	\$ 1,300	\$ -	\$ 1,300	0.0%
Office Supplies	\$ -	\$ 50	\$ -	\$ -	\$ -	-
Postage	\$ 7	\$ 15	\$ 15	\$ -	\$ 15	0.0%
Workers Compensation Charges	\$ 3	\$ 3	\$ 3	\$ 3	\$ 3	0.0%
Travel Meetings & Training	\$ 3,166	\$ -	\$ -	\$ -	\$ -	-
Advertising	\$ 20,306	\$ 21,500	\$ -	\$ -	\$ 10,455	-
Dues Subscriptions Publ	\$ 750	\$ 750	\$ -	\$ -	\$ -	-
Service Contract Cost	\$ 245,021	\$ 294,000	\$ -	\$ -	\$ 175,000	-
<b>Sch Woodfield Trolley</b>	<b>\$ 351,344</b>	<b>\$ 399,078</b>	<b>\$ 85,276</b>	<b>\$ 83,961</b>	<b>\$ 229,535</b>	<b>169.2%</b>
<b>Transportation</b>	<b>\$ 3,462,560</b>	<b>\$ 3,264,553</b>	<b>\$ 2,466,674</b>	<b>\$ 2,393,665</b>	<b>\$ 2,841,262</b>	<b>15.2%</b>
<b>Baseball Stadium</b>						
<b>Operations</b>						
Salaries & Wages-Regular	\$ 47,002	\$ 48,824	\$ 48,824	\$ 48,824	\$ 65,383	33.9%
Salaries & Wages-Part Time	\$ 28,344	\$ 30,122	\$ 12,000	\$ 16,000	\$ 18,409	53.4%
Salaries & Wages-Overtime	\$ 19,193	\$ 17,504	\$ 3,000	\$ 3,000	\$ 23,000	666.7%
Health & Life Benefit Charges	\$ 12,353	\$ 12,371	\$ 12,371	\$ 12,371	\$ 9,524	-23.0%
FICA	\$ 5,040	\$ 5,280	\$ 5,280	\$ 5,280	\$ 5,408	2.4%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Medicare	\$ 1,374	\$ 1,403	\$ 1,403	\$ 1,403	\$ 1,558	11.0%
IMRF	\$ 5,555	\$ 6,844	\$ 6,844	\$ 6,844	\$ 8,392	22.6%
Clothing Allowance	\$ 390	\$ 390	\$ 390	\$ 390	\$ 390	0.0%
Contingency	\$ -	\$ 1,737	\$ 1,737	\$ -	\$ 496	-71.4%
Operating Supplies	\$ 11,291	\$ 21,000	\$ 15,000	\$ 15,000	\$ 33,000	120.0%
Property & Casualty Ins Charges	\$ 2,955	\$ 1,105	\$ 1,105	\$ 1,105	\$ 1,105	0.0%
Workers Compensation Charges	\$ 1,695	\$ 1,095	\$ 1,095	\$ 1,095	\$ 1,095	0.0%
Utilities-Gas & Electric	\$ 2,074	\$ 2,073	\$ 2,073	\$ 2,073	\$ 2,100	1.3%
Communications	\$ 10,114	\$ 9,492	\$ 9,492	\$ 9,492	\$ 5,363	-43.5%
Professional Services	\$ -	\$ 3,800	\$ 3,800	\$ -	\$ 3,800	0.0%
Annual Audit	\$ 5,350	\$ 5,750	\$ 5,750	\$ -	\$ 5,750	0.0%
Repair & Maintenance of Bldg	\$ 45,222	\$ 57,900	\$ 63,770	\$ 87,900	\$ 25,000	-60.8%
Building Improvements	\$ 370,957	\$ 624,000	\$ 154,000	\$ 126,800	\$ 228,000	48.1%
Depreciation Expense	\$ 720,944	\$ 708,658	\$ 708,658	\$ 708,658	\$ 720,944	1.7%
Operations	\$ 1,289,851	\$ 1,559,348	\$ 1,056,592	\$ 1,046,235	\$ 1,158,717	9.7%
Baseball Stadium	\$ 1,289,851	\$ 1,559,348	\$ 1,056,592	\$ 1,046,235	\$ 1,158,717	9.7%

Refuse Disposal						
Refuse Disposal Services	\$ 4,724,115	\$ 4,876,954	\$ 4,876,954	\$ 4,876,954	\$ 5,023,939	3.0%
Refuse Disposal	\$ 4,724,115	\$ 4,876,954	\$ 4,876,954	\$ 4,876,954	\$ 5,023,939	3.0%

Capital Projects						
General						
Salaries & Wages-Labor Costs	\$ 773,044	\$ -	\$ -	\$ -	\$ -	-
Postage	\$ 122	\$ 100	\$ 100	\$ 100	\$ 100	0.0%
Advertising	\$ 18,220	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	0.0%
Professional Services	\$ 243,290	\$ 145,000	\$ 154,133	\$ 242,511	\$ 130,000	-15.7%
Annual Audit	\$ 3,686	\$ 3,799	\$ 3,399	\$ 3,799	\$ 3,559	4.7%
Woodfield Green Expenses	\$ 1,503,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	\$ 2,000,000	0.0%
Other Capital Outlay	\$ -	\$ -	\$ -	\$ -	\$ 30,000	-
New Vehicular Equipment	\$ 9,058	\$ 3,325,194	\$ 3,325,194	\$ 1,444,600	\$ 1,570,794	-52.8%
Traffic Impact	\$ -	\$ 22,300	\$ 22,300	\$ 22,300	\$ 22,300	0.0%
Bikeways Improvements	\$ 578,001	\$ 890,000	\$ 892,669	\$ 595,000	\$ 1,141,000	27.8%
Building Improvements	\$ 11,530	\$ -	\$ -	\$ -	\$ -	-
Public Improvements	\$ 979,649	\$ 3,925,827	\$ 1,544,562	\$ 1,323,087	\$ 4,667,753	202.2%
Roadway Improvements	\$ 26,299,141	\$ 15,011,100	\$ 15,841,475	\$ 15,057,892	\$ 16,306,802	2.9%
Sidewalk Improvements	\$ 1,637,774	\$ 250,000	\$ 358,332	\$ 343,659	\$ 738,056	106.0%
Street Lighting Improvements	\$ 90,627	\$ 52,456	\$ 52,456	\$ 52,456	\$ 10,000	-80.9%
Traffic Signal Improvements	\$ 9,146	\$ 819,455	\$ 829,155	\$ 627,692	\$ 463,000	-44.2%
Interest Expense-Misc.	\$ 221,809	\$ 1,202,546	\$ 1,202,546	\$ 1,111,628	\$ 1,106,603	-8.0%
Bond Issuance Costs	\$ -	\$ -	\$ -	\$ 495,483	\$ -	-
Bad Debt Expense	\$ 20,613	\$ -	\$ -	\$ -	\$ -	-
Depreciation Expense	\$ 1,697,422	\$ 1,903,504	\$ 1,903,504	\$ 1,903,504	\$ 1,941,829	2.0%
Redevelopment Agreements	\$ 6,959,780	\$ 8,219,715	\$ 8,219,715	\$ 6,854,125	\$ 3,123,248	-62.0%
Developer Reimbursements	\$ -	\$ 11,700,000	\$ 11,700,000	\$ 11,700,000	\$ 10,000,000	-14.5%
General	\$ 41,055,910	\$ 49,570,996	\$ 48,149,540	\$ 43,877,836	\$ 43,355,044	-10.0%

Utility Projects						
Building Improvements	\$ 2,484	\$ 83,500	\$ 83,500	\$ 17,582	\$ 84,000	0.6%
Water/Sewer Improvements	\$ 275,523	\$ 6,271,575	\$ 4,846,350	\$ 4,129,830	\$ 5,307,335	9.5%
Stormwater Improvements	\$ 473,310	\$ 1,857,704	\$ 1,413,290	\$ 477,363	\$ 3,659,409	158.9%
Depreciation Expense	\$ 2,240,726	\$ 2,383,418	\$ 2,383,418	\$ 2,383,418	\$ 2,383,418	0.0%
Utility Projects	\$ 2,992,042	\$ 10,596,197	\$ 8,726,558	\$ 7,008,193	\$ 11,434,162	31.0%
Capital Projects	\$ 44,047,952	\$ 60,167,193	\$ 56,876,098	\$ 50,886,029	\$ 54,789,206	-3.7%

Debt Service						
Professional Services	\$ 4,325	\$ 4,075	\$ 4,075	\$ 4,075	\$ 5,575	36.8%
Building Improvements	\$ 13,050	\$ -	\$ -	\$ -	\$ -	-
Principal-Taxable Bond	\$ 36,352	\$ 36,440	\$ 36,440	\$ 36,440	\$ 36,440	0.0%
Principal Tax Exempt Bonds	\$ 7,037,412	\$ 7,553,274	\$ 6,343,274	\$ 6,343,274	\$ 6,039,567	-4.8%
Interest Exp-Tax Exempt Bonds	\$ 1,658,681	\$ 2,107,751	\$ 1,447,751	\$ 1,447,753	\$ 1,952,407	34.9%
Equity Transfers Out	\$ 3,000,000	\$ -	\$ -	\$ -	\$ -	-
Debt Service	\$ 11,749,820	\$ 9,701,540	\$ 7,831,540	\$ 7,831,542	\$ 8,033,989	2.6%

Operating Transfers						
Operating Trans Out-General	\$ 710,838	\$ 1,330,583	\$ 1,349,907	\$ 1,349,907	\$ 1,305,048	-3.3%
Operating Trans Out-Transit	\$ 1,614,560	\$ 1,710,828	\$ 963,111	\$ 963,111	\$ 1,446,735	50.2%
Operating Trans Out-CIP	\$ 2,971,111	\$ 3,860,072	\$ 3,560,072	\$ 3,560,072	\$ 4,992,358	40.2%

	FY 2019/20 Actual	FY 2020/201 Original	FY 2020/21 Revised	FY 2020/21 Projection	FY 2021/22 Budget	PCT Change
Operating Trans Out-Baseball	\$ 360,000	\$ 700,000	\$ 700,000	\$ 700,000	\$ 700,000	0.0%
Operating Trans Out-Perf Arts	\$ 340,000	\$ -	\$ -	\$ -	\$ -	-
Operating Trans Out-Refuse Dsp	\$ 4,500,000	\$ 4,750,000	\$ 4,750,000	\$ 4,750,000	\$ 5,000,000	5.3%
Operating Trans Out - VSP	\$ 1,711,266	\$ 2,611,266	\$ 2,610,072	\$ 2,610,072	\$ 2,652,358	1.6%
Operating Trans Out - Bldg Repl	\$ 6,750,000	\$ -	\$ -	\$ -	\$ -	-
Operating Trans Out- 2016A DS	\$ 2,759,100	\$ 2,871,100	\$ 2,871,100	\$ 2,871,100	\$ 3,353,297	16.8%
Oper Transfer Out-OS Hist Dist.	\$ 219,229	\$ 383,500	\$ 328,500	\$ 282,173	\$ 451,677	37.5%
Operating Transfer Out - 2017 DS	\$ 629,644	\$ 687,700	\$ 687,700	\$ 687,701	\$ 743,919	8.2%
Operating Transfer Out - 2019 DS	\$ -	\$ 1,870,000	\$ -	\$ -	\$ 869,742	-
Operating Transfers	\$ 22,565,747	\$ 20,775,049	\$ 17,820,462	\$ 17,774,136	\$ 21,515,134	20.7%
<b>GRAND TOTAL</b>	<b>\$ 239,222,254</b>	<b>\$ 249,067,626</b>	<b>\$ 234,061,553</b>	<b>\$ 225,991,752</b>	<b>\$ 244,453,508</b>	<b>4.4%</b>